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#### **DIVERSITY AND TRADE**

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#### **ABSTRACT**

We develop a competitive model of trade between countries with similar aggregate factor endowments. The trade pattern reflects differences in the distribution of talent across the labor forces of the two countries. The country with a relatively homogenous population exports the good produced by a technology with complementarities between tasks. The country with a more diverse work force exports the good for which individual success is more important. Imperfect observability of talent strengthens the forces of comparative advantage. Finally, we examine an aspect of education policy concerning the spread of human capital across the student population.

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### 1 Introduction

It has become commonplace to observe that a large fraction of world trade takes place between countries with similar aggregate factor endowments and similar technological capabilities. Moreover, much of this trade involves goods with similar factor intensities. Explanations for these observations abound. Increasing returns to scale can account for trade in goods that are technologically alike but differentiated in the eyes of consumers (e.g., Krugman, 1979). Oligopolistic competition can account for two-way trade in identical products under certain assumptions about oligopolistic conduct (e.g., Brander, 1991). Small technological differences across countries can account for high volumes of trade in goods with similar factor intensities when factor endowment ratios are similar and there are more goods than factors (Davis, 1995).

But all of these explanations share the implication that the pattern of trade is essentially arbitrary. If trade is motivated by scale economies, theory predicts the number of varieties exported by each country, but not which ones. If trade reflects oligopolistic competition and countries have similar cost structures, only the numbers of competitors in the countries affect their market shares, and these numbers are not explained by the models. If trade is generated by small technological differences, the pattern of such differences inevitably will be difficult to predict.

Yet it seems that there are systematic differences in the trading patterns of, say, the United States and Japan, or Germany and Italy. Japan tends to excel in industries requiring care and precision in a long sequence of production stages. Its exports include many sophisticated consumer goods, such as automobiles and high-end consumer electronics. Whereas the United States exports many goods and services whose value reflects disproportionately the input of a few very talented individuals. Its highly successful software industry is an example of this. So too are some of the financial services emanating from Wall Street. Similar to Japan, Germany's comparative advantage resides in its manufacturing sector; it exports passenger cars, industrial equipment, and chemicals. Again, quality control plays a large part in explaining its success in these sectors. For Italy, like the United States, international

competitiveness often reflects the outstanding performance of one or a few persons. Italy is known, for example, for its innovative furniture styles, its fashion designs, and its movies.

In this paper we argue that not only aggregate factor endowments but also the distribution of those factors (especially human capital) across a nation's population matters for the pattern of its specialization and trade. Countries with the same aggregate endowment ratios may specialize in producing distinct types of goods, even when the goods use the factors with the same average intensities. For example, the ratio of human capital to other factors may be similar in firms producing computer software and digital tape players, and the United States and Japan may have similar aggregate ratios of human to physical capital. Still, our model would predict a determinate pattern of trade, with the U.S. exporting the goods like software and Japan exporting those like tape players. We will argue that the trade pattern reflects the greater diversity of talent in the United States relative to Japan.

The basis for this prediction lies in an assumption about the nature of different technologies, in particular the way in which workers of different skill levels interact. We believe that the technologies for producing goods like automobiles and heavy equipment differ from the technologies for producing goods like software and fashions in this respect. As Milgrom and Roberts (1990) and Kremer (1993) have emphasized, there are some activities—complicated manufacturing processes being a prime example—where workers performing different tasks are highly complementary. Kremer describes the "O-Ring production function" in which failure at any task destroys the entire value of the project. This is a particular form of complementarity in which a production unit is only as strong as its weakest link. Milgrom and Roberts explore the implications of a more general notion of complementarity: two tasks are complementary if performing one better raises the marginal product of better performance in the other. This notion of complementarity corresponds to a mathematical property of the production function known as supermodularity.

The opposite of supermodularity is *submodularity*. When a production function is

submodular, superior performance of one task mitigates the need for superior performance in the others. We argue that such a property may characterize some production processes, especially those requiring creativity. These processes share the feature that value reflects disproportionately the very best idea or the luckiest draw. If several inventors seek a similar invention with different approaches, the most successful one will capture most or all of the market. Similarly, the most entertaining movie captures a disproportionate share of the revenues compared to movies that are only slightly less appealing. In these situations—as we argue in more detail below—output becomes a submodular function of the human inputs; that is, the marginal value of having a more talented inventor (or movie director, investment adviser, etc.) increases when the abilities of others working with him on the same project are less.

Supermodularity and submodularity carry very different implications for the optimal organization of production. If a technology is supermodular and tasks are symmetric, efficiency requires self-matching, as Kremer (1993) has shown. Workers should be sorted so that those of similar ability work together. In contrast, when a technology is submodular, cross-matching is indicated. The most talented individuals should be matched with less talented counterparts, so that talent is not "wasted." Competitive forces will induce such sorting in a perfectly competitive equilibrium.

Another important difference between supermodular and submodular technologies has to do with returns to an individual's talent within his or her production unit. Suppose there are overall constant returns to skill in a firm; that is, if the human capital of all employees is doubled, the value of the output goes up by a factor of two. Then there will be decreasing returns to individual talent for a worker contributing to a supermodular production process, but increasing returns to talent for one engaged in a submodular process. This means that the individuals with the greatest talent are most productive when they pursue activities requiring mostly individual success.

How, then, will a trading equilibrium look if sectors differ in the technological relationship between talents in a firm? Section 3 deals with the case where technologies are supermodular in each of two sectors, but the degree of complementarity between tasks differs in the two. We show that, if individuals' abilities are perfectly observable and there are constant returns to talent, then countries with access to similar technologies will not trade, even if the distributions of talent in the two are different. But the distribution of talent begins to matter once one of the sectors exhibits submodularity. In Section 4 we study the pattern of trade between countries with identical technologies but different distributions of talent, when one sector is supermodular and the other is submodular. We identify sufficient conditions under which the country with a more diverse talent pool exhibits a comparative advantage in producing the good or service with a submodular production technology. We show in Section 5 that imperfect observability of talent strengthens the tendency for this pattern of trade to emerge.

In Section 6 we examine an aspect of optimal education policy. We ask whether countries ought to adopt schooling practices that facilitate the maximal training of the very best students, or whether it would be better to focus on bringing up the level of those struggling at the bottom. It turns out that the answer to this question depends on what educational policies a country's trade partners are pursuing. We show that countries have an incentive to differentiate their schooling practices, so that they are in a position to reap the gains from trade.

Before launching into the analysis, we begin in the next section with a discussion of supermodular and submodular technologies. We give some examples of each type of production function, and establish what each implies for the efficient matching of workers. We also discuss why submodularity may be an appropriate assumption for sectors where creativity matters.

## 2 Supermodularity and Submodularity

Consider a production process involving two tasks. The tasks are indivisible; each must be performed by exactly one worker. Let  $F(t_A, t_B)$  be the output from the process when the first task is performed by a worker with talent  $t_A$  and the second by a worker with talent  $t_B$ . Output is measured in quality-adjusted units. For simplicity,

we assume that the tasks are symmetric; i.e.,  $F(t_A, t_B) = F(t_B, t_A)$ . We also assume that  $F(\cdot)$  is homogeneous of degree one in the talent levels of the two workers.

## 2.1 Only as Strong as your Weakest Link

The function  $F(\cdot)$  is supermodular if

$$F(t_A, t_B) + F(t'_A, t'_B) \le F\left[\min(t_A, t'_A), \min(t_B, t'_B)\right] + F\left[\max(t_A, t'_A), \max(t_B, t'_B)\right] . \tag{1}$$

Topkis (1978) and Milgrom and Roberts (1990) have shown that, under rather weak conditions, this definition is equivalent to  $F_{12} \geq 0$ ; i.e., the marginal product of talent in each task is increasing in the talent used to perform the other.<sup>3</sup> This is the sense in which the two tasks are complementary in producing output or value.

When F is homogeneous of degree one,  $F_{12} \geq 0$  implies that F is quasi-concave. Therefore, its isoquants are convex. Figure 1 depicts two examples. In panel a, the extent of complementarity is moderate; if the talent of the worker performing one task is reduced, this can be compensated by an increase in the talent of the worker performing the second. In panel b, complementarity is extreme. Here, output is fully determined by the skill of the less able worker in the pair. Panel a applies, for example, when the production function is  $F(t_A, t_B) = \left[t_A^{\theta} + t_B^{\theta}\right]^{1/\theta}$ , with  $\theta < 1$ . Notice that this function is symmetric and has constant returns to talent, as we have assumed. Panel b is the limiting case as  $\theta \to -\infty$ , or equivalently,  $F(t_A, t_B) = \min(t_A, t_B)$ .

Kremer (1993) and Milgrom and Roberts (1990) have argued that many manufacturing processes exhibit important complementarities of the sort reflected in Figure 1. Kremer describes a production technology in which failure in any one of a number

<sup>&</sup>lt;sup>1</sup>Asymmetry between tasks greatly complicates the problem of optimal sorting; see Kremer and Maskin (1996).

<sup>&</sup>lt;sup>2</sup>In the concluding section we discuss how differing returns to talent in different sectors could itself generate trade between countries with different distributions of talent but similar aggregate endowments and technological capabilities.

<sup>&</sup>lt;sup>3</sup>Topkis assumed that F is twice continuously differentiable. Milgrom and Roberts weakened this to the assumption that F can be written as an indefinite double integral of a function  $F_{ij}$ .

of tasks causes value to drop to zero. If there were two such tasks, and if the probability of success in each were proportional to the square root of the talent levels of the person performing it, then we would have a symmetric, constant-returns-to-talent and supermodular production function such as the one used here. More generally, as Kremer notes, small mistakes at one or a few production stages sometimes cause large reductions in the value of a good, as with "irregular" clothing or automobiles with "minor" design flaws. If the number or probability of mistakes at any stage is related to the talent of the worker undertaking that stage, then a supermodular production function is the likely result.

The optimality of self-sorting follows readily from the definition of supermodularity. Suppose there were two firms each with a worker of talent  $t_1$  matched with a worker of talent  $t_2$ ,  $t_1 \neq t_2$ . By the assumed symmetry of the production function, output of these firms is the same no matter how workers within each firm are assigned to the two tasks. Suppose, then, that in each firm the worker with talent level  $t_1$  performs task A and the one with talent level  $t_2$  performs task B. Then, by inequality (1), total output would rise (or at least, not fall) if the firms were reorganized so that the two  $t_1$  workers were matched together and similarly the two  $t_2$  workers. More generally, symmetry and supermodularity imply that, with any four workers, total output is greatest when the two with the most talent are paired together and the two with the least talent are paired together.

A final observation concerns the returns to an individual worker's ability. If returns to talent are constant for the firm as a whole, then the marginal products are homogeneous of degree zero. This implies that  $t_A F_{11} + t_B F_{12} = 0$ , or that  $F_{11}$  has the opposite sign from  $F_{12}$ . Since  $F_{12} > 0$ , there are decreasing returns to individual talent within a firm.

# 2.2 It Only Takes One

Submodularity is defined to be the opposite of supermodularity. That is,  $F(\cdot)$  is submodular, if

$$F(t_A, t_B) + F(t'_A, t'_B) \ge F\left[\min(t_A, t'_A), \min(t_B, t'_B)\right] + F\left[\max(t_A, t'_A), \max(t_B, t'_B)\right] .$$
(2)

This is equivalent to  $F_{12} \leq 0$  in most circumstances; increasing the talent of one worker reduces the marginal value of increasing the talent of the other.

Submodularity applies when workers are substitutable in creating value. Although it is best of course for all tasks to be performed to as high a standard as possible, better in submodular processes that some be done superbly and others only tolerably well than that all be completed at a medium level of competence. Such appears to be the case, for example, in the performing arts and in sports; a brilliant performance combined with a decent supporting cast often outshines one that is good but not great across the board. It is also true of many research activities, where an outstanding idea and some silly ones is worth more than a set of reasonable but not sterling suggestions. Other examples might include legal and consulting services, and architectural and fashion designs. In each case, it is the firms with a superstar that capture most of the rents; uniformly talented groups with no real stars rarely do as well.

An example helps to explain why many creative processes may exhibit submodularity. Suppose there are two workers (or teams) engaged in parallel creative endeavors. This may be an attempt to improve the quality of a word processor, to design a new sport coat, or to develop a winning legal argument. Suppose further that the firm employing these two will find it profitable to pursue only the better of the two creations, since both are attempts to solve the same perceived problem. Let  $m_i$  be the quality of the creation by worker i, who has talent  $t_i$ . Since the creative process is random, we may think of  $m_i$  as being drawn from some cumulative distribution function  $\Omega(m;t_i)$  with non-negative support. More talented workers are more likely to succeed, in the sense that  $\Omega(m;t_A)$  first-order stochastically dominates  $\Omega(m;t_B)$  if  $t_A > t_B$ . This implies  $\Omega_2(m,t) \leq 0$  for all t. Finally, suppose the two employees

work independently and that their draws are independent of one another.

We refer to "output" here as the expected value of the superior draw. Clearly, this is a function of the talent levels of the two employees; call the function  $F(t_A, t_B)$ . Now it is straightforward to show that, for any distribution  $\Omega$ , the function F is submodular.<sup>4</sup> Intuitively, when the talent level of one software writer (designer or lawyer) is raised, this increases the likelihood of a good draw from him. This means, in turn, that it is more likely that the second software writer's efforts will be redundant. Accordingly, there is less incentive to invest in talent for this second draw.

The spirit of the example survives when the two creations are not perfect substitutes. Then the firm might choose to pursue both original ideas. Still, its revenues will be a submodular function of the talents of the two employees if greater success of one dramatically shrinks the potential market for the other. Rosen (1981) describes properties of demand that give rise to such a pattern of revenues, in his seminal article on "superstars".

When a submodular function is also homogeneous of degree one, its isoquants are concave. Figure 2 illustrates a moderate and an extreme example. In panel a, the ability of the lesser-talented employee still matters for the overall value of the project. A CES production function  $F(t_A, t_B) = \left[t_A^{\theta} + t_B^{\theta}\right]^{1/\theta}$  has the shape depicted there for  $\theta > 1$ . Figure 2b depicts the limiting case as  $\theta \to \infty$ , when  $F(t_A, t_B) = \max(t_A, t_B)$ . Then the talent of the superior worker fully determines the effective output.

Submodularity makes cross-matching optimal. For any four workers, output is greatest when the two with the greatest and least talent work together and those with intermediate talents work together, as compared to any other possible pairings. Moreover, cross-matched pairs will be observed in a competitive equilibrium, because firms employing superstars will be less willing to pay for a supporting cast than firms

$$F(t_A, t_B) = \int_0^\infty \left[1 - \Omega(m, t_A)\Omega(m, t_B)\right] dm.$$

Then  $F_{12} = -\int_0^\infty \Omega_2(m, t_A) \Omega_2(m, t_B) dm \le 0$ .

<sup>&</sup>lt;sup>4</sup>Let  $z = \max(m_A, m_B)$ . Then z is a random variable with cumulative distribution function  $\Phi(m, t_A)\Phi(m, t_B)$ . Its expectation can be written as

stocked with workers of more modest talents.<sup>5</sup> Note that the assumed symmetry of the tasks is not needed for these arguments. In fact, when tasks are asymmetric, the forces leading to cross-matching in a submodular sector are even stronger. Not only are there increasing returns to individual talent within a pair  $(F_{12} < 0 \text{ and } F(\cdot))$  homogeneous of degree one implies  $F_{11} > 0$ , but a firm can benefit by assigning its more talented worker to the more important task and its less talented worker to the less important task. We shall assume symmetry of tasks in all sectors for ease of exposition, but actually the assumption is restrictive only as it applies to supermodular activities.<sup>6</sup>

# 3 Complementarities and Trade

Now consider an economy with two sectors, C and S. Production in each sector requires exactly two workers, each performing a different task, as described in the previous section. Output by a pair of workers in sector i is  $F^i(t_A, t_B)$ , where  $t_j$  denotes the skill level of the worker performing task j. Both  $F^c$  and  $F^s$  are supermodular functions, although the degree of supermodularity may differ across sectors, as for example when  $F^i = \left[t_A^{\theta_i} + t_B^{\theta_i}\right]^{1/\theta_i}$  for i = c, s, and  $\theta_c < \theta_s \le 1$ . Also,  $F^i$  is strictly increasing in both arguments, symmetric, and has constant returns to talent.

There are two countries, home and foreign, each with a continuum of workers. Let L and  $L^*$  be the measures of their labor forces. The skill distributions in the two countries are represented by cumulative distribution functions  $\Phi(t)$  and  $\Phi^*(t)$ , so that, for example,  $\Phi(t)L$  is the measure of workers in the home country with talent

<sup>&</sup>lt;sup>5</sup>Basketball aficionados should consider the sequence of ho-hum centers that the Chicago Bulls have employed to support their stars, Michael Jordan and Scottie Pippen. Television stations seem to follow a similar strategy in pairing talk show hosts with "sidekicks".

<sup>&</sup>lt;sup>6</sup>More formally, let  $F(t_A, t_B)$  be any globally submodular, but not necessarily symmetric, technology. A firm can assign workers to tasks optimally. Therefore, a firm with two workers of talent  $t_A$  and  $t_B$  can produce  $\tilde{F}(t_A, t_B) = \max[F(t_A, t_B), F(t_B, t_A)]$  units of output.  $\tilde{F}(\cdot)$  is symmetric by construction; it is also globally submodular. Therefore, the technology facing a firm is symmetric even when the underlying tasks are not.

less than or equal to t. We take the distributions of talent to be atomless, which is equivalent to requiring that  $\Phi$  and  $\Phi^*$  be everywhere continuous. Every worker's talent t is perfectly observable, both to himself and to all potential employers. Thus t might represent a worker's years of schooling or his score on a readily administered aptitude test.

Preferences in the home and foreign countries are identical and homothetic. We seek to characterize a competitive, free-trade equilibrium. Such an equilibrium exists, because the technologies have constant returns to scale at the industry level; if an industry doubles its employment of workers at every talent level, the volume of output doubles.

A competitive equilibrium maximizes the value of national output at given prices. Thus, production in each sector is technically efficient. The following lemma formalizes our observation that efficiency requires self-matching in any sector characterized by a supermodular technology.

**Lemma 1** If  $F^i$  is supermodular, then for any allocation of resources to sector i, output is maximized when  $t_A = t_B$  in all firms in i.

#### **Proof.** See Appendix A.

Armed with the knowledge that competitive pressures induce self-matching in both sectors, we are ready to describe the production possibility frontiers of the two countries. A typical home firm in sector i employs two workers of some talent level, say t. Its output is  $F^i(t,t) = \lambda_i t$ , where  $\lambda_i \equiv F^i(1,1)$ . This follows from the assumption of constant returns to talent. Accordingly, aggregate output in sector i is  $Y_i = \lambda_i T_i/2$ , where  $T_i \equiv L \int t d\Phi^i$  measures the aggregate talent (or human capital) allocated to sector i. The PPF is generated by varying the split of talent between sectors, subject to the constraint that  $T_c + T_s = T \equiv L \int t d\Phi$ , the country's aggregate endowment of talent. Evidently, the PPF is linear, with a slope of  $-\lambda_c/\lambda_s$ .

In the foreign country, the PPF has the same slope. With proportional production possibilities and identical, homothetic preferences, the two countries do not trade.

**Proposition 1** If  $F^i(t_A, t_B)$  is symmetric, supermodular, and homogeneous of degree one for i = c, s, then the free-trade equilibrium has no trade.

With perfect information and constant returns to talent, differences in the degree of worker complementarity in the two sectors are not enough to generate a comparative advantage for either country in producing either of the two goods. Although the countries may differ in their distributions of talent, in equilibrium workers in each country match with partners of similar talent. Then the output of a pair is proportional to their shared talent level, and an industry's output is proportional to the aggregate amount of talent allocated to the industry. With no differences in technology, there is no basis for trade.

# 4 Complementarity, Substitutability and Trade

Now let the two sectors differ in terms of the nature of the relationship between the individuals working together in a firm. In one sector, a pair of workers performs complementary tasks. Then the marginal product of an individual's talent is greater the more able is his co-worker. This is the C sector, C for "complementarity". In the other sector the workers toil on substitutable tasks. What is most important in this sector is that at least one of the tasks be performed especially well. Although output increases with the skill of any worker, the marginal product of talent is higher the less capable is ones partner. We use S for this sector to denote "substitutability".

Again, a competitive equilibrium exists (there are constant returns to scale in each industry) and maximizes the value of output at domestic prices. To characterize the general equilibrium, we look first at the organization of firms in each sector, then at the allocation of workers to the two sectors.

In the sector with complementary tasks, Lemma 1 dictates the matching of workers with similar abilities. Now consider the other sector. Let  $\Phi^s(t)$  be a cumulative distribution function such that  $\Phi^s(t)L$  represents the allocation of talent to sector S. Lemma 2 describes how these workers will be paired.

**Lemma 2** If  $F^s$  is submodular, then for any allocation of talent  $\Phi^s(t)L$  to sector S, industry output is maximized by maximal cross-matching; i.e., each worker of talent t is paired with a worker of talent  $m^s(t)$ , where  $m^s(t)$  is defined implicitly by  $\Phi^s[m^s(t)] = 1 - \Phi^s(t)$ .

#### **Proof.** See Appendix A.

In Lemma 2, maximal cross-matching means the following. For any set of individuals employed in the S industry, it is efficient for the most talented worker to be paired with the least talented worker, the second-most talented worker to be paired with the second-least talented worker, and so on. The demands for the various levels of skill by profit-maximizing firms ensure that the efficient pairings are realized in a competitive equilibrium.

The next question is how the aggregate pool of talent  $\Phi(t)L$  will be divided between the two sectors. Of course, the allocation of resources depends upon the relative price. But we can make the following qualitative statement that holds true at any price.

**Lemma 3** To produce any given output  $Y_s$  of good S, it is efficient to allocate to that sector all workers with talents  $t \leq \hat{t}$  and all workers with talents  $t \geq m(\hat{t})$ , where m(t) is defined implicitly by  $\Phi[m(t)] = 1 - \Phi(t)$  and  $\hat{t}$  solves  $Y_s = L \int_{t_{\min}}^{\hat{t}} F^s[t, m(t)] d\Phi(t)$ .

#### **Proof.** See Appendix A.

Lemma 3 says that the S sector attracts the most (and least) talented workers. This allocation reflects the fact that there are increasing returns to a single worker's talent in the sector with substitutable tasks;  $F_{11}^s, F_{22}^s > 0$ , whereas  $F_{11}^c, F_{22}^c < 0$ . And once a highly talented worker has been assigned to the S sector, there are diminishing marginal costs of reducing the talent of his partner.

We are now ready to describe the pattern of trade between two countries with different distributions of talent. We consider several possible ways in which these distributions might differ. In each case, we assume that the density functions  $\phi \equiv d\Phi/dt$  and  $\phi^* \equiv d\Phi^*/dt$  are symmetric.

**Proposition 2** If  $\Phi(t) = \Phi^*(t)$ , then the free-trade equilibrium has no trade.

**Proof.** To show that there is no trade, it suffices to show that  $MRT = MRT^*$  implies  $Y_s/Y_c = Y_s^*/Y_c^*$ , where  $MRT = -dY_s/dY_c$  is the marginal rate of transformation in the home country, and  $MRT^* = -dY_s^*/dY_c^*$  is that in the foreign country. This is because each country produces in a competitive equilibrium where the relative price is equal to the marginal rate of transformation. In a free-trade equilibrium, the marginal rates of transformation are equalized, and this implies no trade if the output ratios are same and demands are identical and homothetic.

Let  $\hat{t}$  be the least talented worker in the supermodular sector in the home country. By Lemma 3 and the symmetry of  $\phi$ , the most talented worker in that sector has talent  $m(\hat{t}) = 2\bar{t} - \hat{t}$ , where  $\bar{t} = T/L$  is the average talent level in the home country. Total output of good C is

$$Y_c = L \int_{\hat{t}}^{2\bar{t}-\hat{t}} F^c(t,t)\phi(t)dt = \frac{\lambda_c \bar{t}}{2} \left[ \Phi \left( 2\bar{t} - \hat{t} \right) - \Phi \left( \hat{t} \right) \right] , \qquad (3)$$

in view of Lemma 1. That of good S is

$$Y_{s} = L \int_{t_{\min}}^{\hat{t}} F^{s}[t, m(t)] \phi(t) dt = L \int_{t_{\min}}^{\hat{t}} F^{s}(t, 2\bar{t} - t) \phi(t) dt , \qquad (4)$$

in view of Lemma 2 and the symmetry of  $\phi$ , which implies  $m(t) = 2\bar{t} - t$ . The home marginal rate of transformation can be calculated as

$$MRT = -\frac{dY_s/d\hat{t}}{dY_c/d\hat{t}} = \frac{F^s\left(\hat{t}, 2\bar{t} - \hat{t}\right)}{\lambda_c \bar{t}} \ . \tag{5}$$

Similarly, that abroad is

$$MRT^* = \frac{F^s \left(\hat{t}^*, 2\bar{t}^* - \hat{t}^*\right)}{\lambda_c \bar{t}^*} , \qquad (6)$$

where  $\bar{t}^*$  is the average talent level in the foreign country and  $\hat{t}^*$  is the least talented individual working in the C sector there.

When  $\phi = \phi^*$ , the mean talent levels  $\bar{t}$  and  $\bar{t}^*$  are the same. Therefore  $MRT = MRT^*$  if and only if  $\hat{t} = \hat{t}^*$ ; i.e., if the marginal worker in the supermodular sector has

the same talent in both countries. But then it follows immediately from (3) and (4) and the analogs for the foreign country that when  $\hat{t} = \hat{t}^*$  and  $\phi = \phi^*$ ,  $Y_s/Y_c = Y_s^*/Y_c^*$ .

It is not surprising that, if the two countries are scalar replicas of one another, they do not trade. The potential matches in each country are the same. The larger country simply can have more of each type of match. Since there are constant returns to scale at the industry level, more matches means proportionally more output. In short, countries with the same technologies and same distributions of talent face the same trade-off in producing one good relative to the other. Their production possibility curves have the same shape.

The next proposition indicates that no trade takes place also when every worker in one country has a similar fraction (or multiple) of the skills of his counterpart in the talent distribution of the other.

**Proposition 3** If  $\Phi(t) = \Phi^*(\beta t)$  for all  $t \in [t_{\min}, t_{\max}]$ , then the free-trade equilibrium has no trade.

**Proof.** Note that the aggregate endowment of talent in the foreign country is  $\beta L^*/L$  times that in the home country; i.e.,  $T^* = \beta T L^*/L$ . Again, we focus on the implications of  $MRT = MRT^*$ . Since  $F^s$  is homogeneous of degree one and increasing in both arguments, (5) and (6) imply  $MRT = MRT^*$  if and only if  $\hat{t}^* = \beta \hat{t}$ . With  $\hat{t}^* = \beta \hat{t}$  and  $\Phi(t) = \Phi^*(\beta t)$ ,  $Y_s^* = \beta L^* Y_s/L$  and  $Y_c^* = \beta L^* Y_c/L$ . Therefore,  $MRT = MRT^*$  implies  $Y_s/Y_c = Y_s^*/Y_c^*$ .

$$Y_c^* = \frac{\lambda_c L^*}{2} \int_{t^* = \beta \hat{t}}^{t^* = 2\beta \bar{t} - a\hat{t}} t^* \phi^*(t^*) dt^* ,$$

since  $t_{\min}^* = \beta t_{\min}$ , and  $\hat{t}^* = \beta \hat{t}$ . Now make the change of variable  $v = t^*/\beta$ . Then we have

$$Y_c^* = \frac{\lambda_c L^*}{2} \int_{v=\hat{t}}^{v=2\bar{t}-\hat{t}} \beta v \phi(v) dv = \frac{\beta L^* Y_c}{L} ,$$

because  $\phi^*(t^*) = \phi^*(\beta v) = \frac{\phi(v)}{\beta}$  and  $dt^* = \beta dv$ . The equality  $Y_s^* = \beta L^* Y_s / L$  is established similarly.

<sup>&</sup>lt;sup>7</sup>Note that

This proposition reflects our assumption that there are constant returns to talent in each sector. The potential matches in the foreign country are similar to those in the home country, except that every member of a pair in the foreign country has  $\beta$  times as much talent as his counterpart in a pairing in the home country. With constant returns to talent, this means that each potential team in the foreign country can produce  $\beta$  times as much output as the analogous team in the home country. It follows that, once again, the production possibility curves have the same shape.

Finally, we come to the case of distributions that differ in the *diversity* of talent. We employ the following definition of diversity.

**Definition 1** The distribution of talent  $\Phi$  is more diverse than  $\Phi^*$  if  $\Phi(t) < \Phi^*(t)$  for t < t' and  $\Phi(t) > \Phi^*(t)$  for t > t', for some  $t' > t_{\min}$ .

With this definition, if  $\Phi$  is more diverse than  $\Phi^*$  and the mean talent level is the same in each country ( $\bar{t} = \bar{t}^*$ ), then  $\Phi$  must be a mean-preserving spread of  $\Phi^*$ . However, the combination of equal mean and greater diversity is a bit more restrictive than a mean-preserving spread, because we allow the two c.d.f's to cross only once. The single-crossing property seems reasonable for describing a distribution with uniformly "fatter tails"; in any event, we use it only to provide a condition which is sufficient (not necessary) for a particular pattern of trade.

Intuitively, the country with a more diverse distribution of talent has the greater possibilities for pairing very talented individuals with ones at the opposite end of the talent distribution. The pairs with one extremely talented member are especially productive in the sector with substitutable tasks, as we have seen. Accordingly, the country with the more diverse distribution enjoys an advantage in producing this good. Meanwhile, productivity in the sector with complementary tasks depends only on the average quality of the pairs, which is the same in two countries with similar mean endowments of human capital. It follows that comparative advantage in the S

<sup>&</sup>lt;sup>8</sup>Mas-Colell *et.al* (1995, p.199) provide an example of a mean-preserving spread for which the c.d.f.'s cross several times. Our notion of diversity corresponds to what in decision theory is known as a simple increase in risk; see, for example, Meyer and Ormiston (1989).

industry resides in the country with the greater proportion of workers whose talents are extreme. In Proposition 4, we make this claim more precise.

**Proposition 4** Let  $\Phi(t)$  and  $\Phi^*(t)$  be symmetric distributions with  $\bar{t} = \bar{t}^*$  and  $\Phi$  more diverse than  $\Phi^*$ . Then the home country exports good S and imports good C in a free-trade equilibrium.

**Proof.** Let  $t' < t^*_{median}$  be a point in the support of  $\Phi^*$  and let t'' < t'. Define a single, symmetric mean preserving spread (SSMPS) of  $\Phi^*$  as an arbitrary decrease in density  $d\phi^*$  on [t', t'+dt] and on [m(t'), m(t'-dt)], accompanied by an equal increase in density on [t'', t''+dt] and [m(t''), m(t''-dt)]. Then it is straightforward to show, using the same methods as in the proof of Theorem 1(b) in Rothschild and Stiglitz (1970), that if  $\Phi(t)$  and  $\Phi^*(t)$  are symmetric,  $\bar{t} = \bar{t}^*$ , and  $\Phi$  is more diverse than  $\Phi^*$ ,  $\Phi$  can be generated from  $\Phi^*$  by a convergent sequence of SSMPS's.

Since  $\bar{t} = \bar{t}^*$ , (5) and (6) imply that  $MRT = MRT^*$  if and only if  $\hat{t} = \hat{t}^*$ . Consider the ratio of outputs in the two countries when  $MRT = MRT^*$ . By Proposition 2, these ratios would be the same if the countries had identical distributions of talent. But  $\Phi$  is more diverse, which means that it can be generated from  $\Phi^*$  by a sequence of SSMPS's. There are three possible effects of any SSMPS. If  $\hat{t}^* < t'' < t'$ , then outputs of both goods are unaffected by the change in distribution. If  $t'' < \hat{t}^* < t'$ , then the output of good S must rise, while the output of good C falls. Finally, if  $t'' < t' < t^*$ , the output of good S rises, while the output of good C remains the same. The increase in the output of good S reflects the fact that  $F^s[t, m(t)]$  is a convex function of t, since  $F^s$  is submodular and homogeneous of degree one. It follows that each SSMPS increases or does not change the ratio of output of good S relative to the output of good S, at a given MRT. Therefore,  $Y_s/Y_c > Y_s^*/Y_c^*$  for  $\hat{t} = \hat{t}^*$ . This pattern of relative outputs plus identical and homothetic preferences implies that home exports good S and imports good C at any common relative price p.

Figure 3 depicts the production possibility frontiers for two countries of similar size  $(L = L^*)$  and the same mean talent level  $(\bar{t} = \bar{t}^*)$  when the home country has a

more diverse distribution of talent than the foreign country. The maximum potential output of good C is the same in both countries, inasmuch as output in the C industry depends only on the total talent allocated to the industry, and two countries of similar size and similar mean talent levels have the same aggregate human capital. However, the home country is better equipped to produce a given amount of good S, because this country has more of the most talented people, and firms with such superstars are especially productive in producing good S. The proof of Proposition 4 establishes that, where the two PPF's have the same slope, the relative output of good S is higher in the country with greater diversity. The trade pattern follows immediately from this.

Proposition 4 predicts the pattern of trade only for countries with the same mean level of talent. But it is straightforward to extend the proposition to include countries that differ in mean talent levels, using Proposition 3. What we need to do is to look at the diversity of talent in a hypothetical home economy that has the same mean talent level as that abroad. In particular, let us define the distribution  $\Phi^{ma}(\cdot)$  such that  $\Phi^{ma}(rt) = \Phi(t)$  for all  $t \in [t_{\min}, t_{\max}]$ , where  $r \equiv \bar{t}^*/\bar{t}$ . The superscript designates "mean adjusted", inasmuch as the mean of a random variable drawn from the distribution  $\Phi^{ma}$  is r times the mean of a random variable drawn from  $\Phi$ , and thus is equal to  $\bar{t}^*$  by construction. By Proposition 3, the production possibility frontier for the hypothetical economy has the same shape as that for the home economy; the one is a radial expansion of the other. Now if the hypothetical economy has a more diverse distribution of talent than the foreign country, the proof of Proposition 4 tells us that it must produce relatively more of good S when the two face the same price. It follows that the home country also produces relatively more of good S when  $MRT = MRT^*$ . The extended proposition follows.

**Proposition** 4' Let  $\Phi(t)$  and  $\Phi^*(t)$  be symmetric distributions. Define  $\Phi^{ma}(\cdot)$  such that  $\Phi^{ma}(rt) = \Phi(t)$  for all t, where  $r \equiv \bar{t}^*/\bar{t}$ . If  $\Phi^{ma}$  is more diverse than  $\Phi$ , the home country exports good S and imports good C in a free-trade equilibrium.

# 5 Imperfect Matching

We have seen that comparative advantage in certain manufacturing activities resides in the country with the more homogeneous labor force. These are the activities that require the completion of several complementary tasks, where poor performance in any one greatly damages the value of the product.

However, the model does not predict any absolute advantage in these sectors for a country like Japan, which has a relatively tight distribution of talent levels. Indeed, with perfect self-matching, productivity in the supermodular sector depends only on the average level of talent, which tends to vary little between countries with similar per capita incomes. Yet casual observation suggests that Japan excels in activities like automobile production exactly because its firms are characterized by a *more* consistent level of competence. This consistency makes the Japanese firm *better* able than some of its rivals to control quality and costs, because there are fewer slip-ups in the production process.

A simple modification of our model serves to bring its predictions more into line with this apparent reality. What is needed is an environment where the realized mix of talents in firms seeking uniformity differs from place to place. Such an environment arises naturally when workers' abilities are only imperfectly observed. Our goal in this section is to extend or model to allow for (partially) hidden talents.

Consider then an economy like the one described above, except that now an individual's talent is the product of two factors. One factor,  $q_i$ , we assume to be perfectly observable, while the other,  $e_i$ , is known neither to the worker nor to his potential employers.<sup>9</sup> We specify

$$t_i = q_i e_i (7)$$

where  $q_i$  can be thought of as a measure of the individual's years of schooling and  $e_i$ 

<sup>&</sup>lt;sup>9</sup>In a more complete model we would want to make  $e_i$  specific to certain tasks and processes, in which case it would be reasonable to suppose that the workers do not know perfectly their own aptitudes. Alternatively, we could allow the workers to know their own  $e_i$  as long as simple employment contracts are used that do not allow firms to sort workers by ability.

as an indication of the (personal) "effectiveness" of that schooling.

The distributions of observable and unobservable ability are exogenous and independent. We use  $\Phi(q)$  and  $\Phi^*(q^*)$  to describe the c.d.f.'s for educational attainment in the home and foreign countries, and  $\Psi(e)$  and  $\Psi^*(e)$  for the respective distributions of the unobservable components of talent. Differences in the latter can arise from differences in educational policy, as for example when one country devotes more resources to enrichment classes for the top-end students, while the other spends more to ensure that struggling students are brought up to speed. Without further loss of generality, we normalize the noise in the educational processes so that the mean of e in each country is equal to one.

How will workers be paired in firms, now that their talents are partially hidden? If idiosyncratic risks can be diversified, as we shall assume, then the pairings will be done to maximize aggregate industry output, given the resources allocated to each sector.  $^{10}$  In sector i, total output is given by

$$Y^i = \int_{q_{
m min}}^{q_{
m max}} \int_{q_{
m min}}^{q_{
m max}} \mathcal{F}^i(q_A,q_B) dG(q_A,q_B)$$

where  $G(q_A, q_B)$  is the allocation of workers (by observable characteristics) to firms, and  $\mathcal{F}^i(q_A, q_B) = \iint F^i(q_A e_A, q_B e_B) d\Psi(e_A) d\Psi(e_B)$  is the expected output of a firm employing a pair of workers with observable talent levels  $q_A$  and  $q_B$ . But note that

$$\frac{\partial^2 \mathcal{F}^i}{\partial q_A q_B} = \iint e_A e_B F_{12}^i(q_A e_A, q_B e_B) d\Psi(e_A) d\Psi(e_B) ,$$

which has the same sign as  $F_{12}^i$ . Therefore  $\mathcal{F}^c(q_A, q_B)$  is supermodular and  $\mathcal{F}^s(q_A, q_B)$  is submodular. By reasoning similar to that used in proving Lemmas 1 and 2, we conclude that firms in the C sector will match workers of similar observable talent, while those in the S sector will practice maximal cross-matching.

Consider two countries of similar size. Suppose the distribution of q is the same or more diverse in the home country than in the foreign country, and that the educational

<sup>&</sup>lt;sup>10</sup>Although the output of each firm is random, total output is determinate, because there is a large number of infinitesimal firms. We assume that owners of these firms (who earn zero expected profits) hold a diversified portfolio of shares in the different firms in the industry.

process at home is noisier than that abroad (in the sense that  $\Psi$  is a mean-preserving spread of  $\Psi^*$ ). Figure 4 depicts the production possibilities for these countries. If all labor in each country were allocated to the C sector, output in the foreign country would exceed that at home. The reason is simple. In each country, there will be mismatches in the pairing of workers producing good C, because firms hiring these workers cannot perfectly observe their talents. The mismatches cause per capita output to fall short of  $\lambda_c \bar{t}/2$ . But the average mismatch in the home country will be larger than that in the foreign country, because the unobserved component of talent has a noisier distribution there. It follows that the country with a more homogeneous workforce has a competitive advantage in producing good C.<sup>11</sup>

By a similar token, the noise in the education process adds to the home country's productivity advantage in producing good S. Not only do the matches in this country involve workers of more disparate observable talent, on average, but in each match the noisiness of  $e_A$  and  $e_B$  raises expected output.<sup>12</sup> It can readily be shown that the

The expected output of the two workers can be written now as  $\mathcal{F}^c(q,q) = q \int \tilde{F}^c \psi(e_A,\theta) de_A$ . Differentiating with respect to  $\theta$  gives

$$rac{d\mathcal{F}^c}{d heta} = \int (d\tilde{F}^c/d heta)\psi(e_A, heta)de_A + \int \tilde{F}^c\psi_{ heta}(e_A, heta)de_A.$$

We have already established that the  $d\tilde{F}^c/d\theta < 0$ , so the first term is negative. Since  $\tilde{F}^c$  is a concave function of  $e_A$  and  $\theta$  induces a mean-preserving spread, the second term is negative as well. We conclude that the expected output of two workers of observable talent q is less in the country with the noisier education process.

<sup>12</sup>The argument is analogous to that used in the preceding footnote. In particular, we can evaluate the expected output of a pair of workers with observable talents q and m(q), when the noise in the educational process has density  $\psi(e,\theta)$ . To do so, we define  $\tilde{F}^s(e_A,q,\theta) \equiv \int F^s[e_Aq,e_Bm(q)]\psi(e_B,\theta)de_B$ , so that  $\mathcal{F}^s[q,m(q)] = \int \tilde{F}^s(\cdot)\psi(e_A,\theta)de_A$ . By familiar reasoning,

In More formally, consider a family of densities  $\psi(e,\theta)$ , where changes in  $\theta$  induce a mean-preserving spread in the distribution of e. A typical firm in the C sector matches two workers with the same observable talent, say q. Expected output of these two workers is  $q \iint F^c(e_A, e_B) \psi(e_A, \theta) \psi(e_B, \theta) de_A de_B$ . Let  $\tilde{F}^c(e_A, \theta) \equiv \int F^c(e_A, e_B) \psi(e_B, \theta) de_B$ . Since  $F^c$  is concave in each argument,  $d\tilde{F}^c/d\theta < 0$ . Also, integration preserves concavity, so  $\tilde{F}^c$  is concave in  $e_A$ .

production possibility frontiers for two countries of equal size cross only once — as illustrated in the figure.

Imperfect matching reinforces the pattern of comparative advantage identified in Section 4. On the one hand, the unobserved noise in the talent distribution causes problems for all firms operating in the sector with production complementarities, but the more so in the country with the noisier distribution of e. On the other hand, the greater randomness in the schooling process of the home country generates relatively more extremely talented individuals, who are especially productive in the sector with substitutable tasks. Therefore, the home country imports good C and exports good S, as recorded in the following proposition.

**Proposition 5** Let  $\Phi(q)$  and  $\Phi^*(q)$  be symmetric distributions of observable talent, with  $t = \bar{t}^*$  and  $\Phi$  equally or more diverse than  $\Phi^*$ . Let  $\Psi(e)$  and  $\Psi^*(e)$  be symmetric distributions of unobservable talent, with  $\Psi$  noisier than  $\Psi^*$ . Then home exports good S and imports good C in a free-trade equilibrium.

**Proof.** Let  $\hat{q}$  and  $\hat{q}^*$  be the workers with the least (observable) talent in the C sector of the home and foreign countries, respectively. The marginal rates of transformation in the two countries are given by

$$MRT(\hat{q}) = \frac{\mathcal{F}^c(\hat{q}, 2\bar{q} - \hat{q})}{\frac{1}{2}\mathcal{F}^c(\hat{q}, \hat{q}) + \frac{1}{2}\mathcal{F}^c(2\bar{q} - \hat{q}, 2\bar{q} - \hat{q})}$$

and

$$MRT^*(\hat{q}^*) = \frac{\mathcal{F}^{s*}(\hat{q}^*, 2\bar{q} - \hat{q}^*)}{\frac{1}{2}\mathcal{F}^{c*}(\hat{q}^*, \hat{q}^*) + \frac{1}{2}\mathcal{F}^{c*}(2\bar{q} - \hat{q}^*, 2\bar{q} - \hat{q}^*)}$$

respectively, where use has been made of the fact that there is self-matching in the C sector and maximal cross-matching in the S sector in both countries, that the workers with extreme talents produce good S in both countries, and that the countries share the same mean level of observable talent,  $\bar{q}$ . By the arguments of footnotes 11 and 12,  $MRT(q) < MRT^*(q)$ , because the greater noise in the home distribution of

the function  $\tilde{F}^s$  is increasing in  $\theta$  (because  $F^s$  is convex in both arguments) and convex in  $e_A$ . We can then argue that  $\mathcal{F}^s[q,m(q)]$  is increasing in  $\theta$ , which is the result we are after.

e raises  $\mathcal{F}^s$  and lowers  $\mathcal{F}^c$  at any common value of q. Also, dMRT(q)/dq < 0. It follows that, in a free-trade equilibrium with  $MRT = MRT^*$ ,  $\hat{q} > \hat{q}^*$ .

Arguments analogous to those used in the proof of Proposition 4, combined with those used in footnotes 11 and 12, can be used to establish that, when  $\Phi$  is equally or more diverse than  $\Phi^*$ , relative output of good S is greater at home, for any common value of  $\hat{q}$ . A fortiori,  $Y_s/Y_c > Y_s^*/Y_c^*$  when  $\hat{q} > \hat{q}^*$ . It follows that the home country produces relatively more output of good S when the countries face the same international price. Given identical and homothetic preferences, the home country must export this good in a free-trade equilibrium.

We note in passing that, with imperfect matching, trade would take place between two countries with different educational processes even if tasks were complementary in all production activities. Suppose, for example, that all workers in each country had the same observable talent q. Then matching in each country would be at random, and both PPF's would be linear. The marginal rate of transformation in the home country would be  $\mathcal{F}^s(1,1)/\mathcal{F}^c(1,1)$ , which need not be the same as the marginal rate of transformation  $\mathcal{F}^{s*}(1,1)/\mathcal{F}^{c*}(1,1)$ . One might expect the country with the more consistent educational process to enjoy a comparative advantage in the sector where complementarities are more important; but we have yet to find a definition of the degree of supermodularity for which a general result of this sort holds.

# 6 Optimal Education Policy: An Example

There has been a great deal of recent discussion in the United States and elsewhere about education policy. Much of this discussion concerns the average effectiveness of schooling. But there are also questions about the targeting of educational benefits. Is it better, for example, to adopt a system that produces some extremely talented individuals, at the cost perhaps of allowing some other students to slip between the cracks? Or is it better to adopt an approach that ensures a high minimum standard, even if it means fewer star performers?

The answers to these questions depend, in large part, on a society's attitudes towards inequality and its ability to redistribute income at reasonable social cost. These matters could be addressed within our model, but they are beyond the scope of this paper. Here we wish to make two simpler points about efficiency. First, if talent diversity is a source of comparative advantage, then the education policy that maximizes a country's national income will depend upon the policies adopted by its trading partners. Second, we should not be surprised to see governments pursuing very different educational approaches.

We make these points by means of an example. Suppose that all students world-wide attend school for the same length of time and they achieve the same level of observable talent. Countries differ only in their distributions of hidden talents. In each country, the government sets a single policy which determines this distribution. A policy that promotes diversity induces a mean-preserving spread in the distribution of realized talents, whereas one that promotes uniformity has the opposite effect. In particular, let  $\psi(e,\alpha)$  denote the density of students with hidden talents e, when the educational policy is  $\alpha$ . Feasible policies are those in some range  $[\alpha_{\min}, \alpha_{\max}]$ . We assume that the aggregate cost of education is independent of  $\alpha$ , that utility functions are Cobb-Douglas with spending share  $\gamma$  on good C, and that the governments seek to maximize average welfare. What then are the optimal choices?

Suppose, to begin, that the countries are the same size  $(L = L^*)$  and that consumer preferences are symmetric  $(\gamma = \frac{1}{2})$ . We claim that all Nash equilibria in the game of simultaneous policy choice are asymmetric and, in fact, involve opposite and extreme policy choices by the two governments.

To see this, note first that since workers are indistinguishable to firms, hiring is at random. This means that production possibility frontiers — conditional on the choice of education policy — are linear. Given education policies, then, we have a standard Ricardian trade model. Productivity in industry C is maximized when the labor force is made as homogeneous as possible. We let  $\rho_c(\alpha)$  denote average productivity in the C sector, with  $\rho'_c < 0$ . In contrast, a more noisy educational

policy boosts productivity in the S sector, where extremely talented individuals are especially productive. Thus,  $\rho'_s > 0$ , where  $\rho_s(\alpha)$  is average productivity in the sector with substitutable tasks.

Consider the best response by the home government to a foreign educational policy of  $\alpha^*$ . If the home government chooses a less noisy policy than its partner  $(\alpha < \alpha^*)$ , the country will specialize completely in the production of good C, while the foreign country will specialize in good S. In the event, home income in terms of good C rises with  $\rho_c$ , while home income in terms of good S is independent of  $\rho_c$ .<sup>13</sup> The best choice of policy less noisy than  $\alpha^*$  is  $\alpha = \alpha_{\min}$ . If, instead, the home government chooses a more noisy policy than the foreign government, the home country specializes in the production of good S and the foreign country specializes in good C. By similar reasoning, real national income is highest when  $\rho_s$  is as high as possible; i.e., when  $\alpha = \alpha_{\max}$ . Finally, if the home government chooses  $\alpha = \alpha^*$ , there is no trade. A small change in policy in either direction generates (small) gains from trade. But then further movements in the same direction are indicated. In short, the best response to any  $\alpha^*$  has  $\alpha \neq \alpha^*$  and either  $\alpha = \alpha_{\min}$  or  $\alpha = \alpha_{\max}$ .

The same incentives apply for the foreign government. Therefore, the two governments choose extreme educational policies, and the extremes must be different. The countries benefit from having the opportunity to specialize and trade. And once they recognize that (complete) specialization will occur, they select the policies that maximize productivity in their respective export sectors.

Now suppose that the goods do not enter utility symmetrically. For concreteness, take the case where  $\gamma < \frac{1}{2}$  (the arguments for  $\gamma > \frac{1}{2}$  are analogous). In Figure 5, we plot the two policy choices on the axes and indicate the regions where different patterns of specialization arise. Consider region A. Here the home country has comparative advantage in producing good S and both countries are completely specialized. The market-clearing relative price of good S is  $p = (1 - \gamma)\rho_c^*/\gamma \rho_s$ . Since the relative price must exceed the home country's relative labor productivity  $\rho_c/\rho_s$ 

<sup>&</sup>lt;sup>13</sup>Home income in terms of good C is  $\rho_c L$ , while home income in terms of good S is  $\gamma \rho_s^* L/(1-\gamma)$ , considering that the equilibrium relative price of good S is  $(1-\gamma)\rho_c/\gamma \rho_s^*$ .

for this pattern of specialization to arise, the boundary of the region has  $\frac{\rho_c^*(\alpha^*)}{\rho_c(\alpha)} = \frac{\gamma}{1-\gamma}$ .

Now consider region B. Here, too, the home country has a comparative advantage in good S, but it produces both goods in the trade equilibrium. The relative price p matches its relative labor productivity,  $\rho_c/\rho_s$ . At this price, world demand for good S is  $(1-\gamma)(\rho_s L + \frac{\rho_s}{\rho_c}\rho_c^*L)$ . The potential supply of good S by the home country more than suffices to meet this demand for parameters in this region.

Regions  $A^*$  and  $B^*$  are analogous to A and B. The home country specializes in producing good C in both of these regions, while the foreign country is completely specialized in good S in  $A^*$  and incompletely specialized in  $B^*$ . These regions are separated by the curve  $\frac{\rho_c(\alpha)}{\rho_c^*(\alpha^*)} = \frac{1-\gamma}{\gamma}$ .

We are now ready to investigate the best policy responses for each government. Suppose the home government anticipates a foreign choice of  $\bar{\alpha}^*$ , as indicated in the figure. In regions A,  $A^*$  and  $B^*$ , the home government anticipates complete specialization, hence it has an incentive to choose an extreme value for  $\alpha$ . The country's (real) national income increases with policy changes in the directions indicated by the arrows. But in region B, the country will be incompletely specialized. Here, we need more information (about  $\rho'_c(\alpha)$  and  $\rho'_s(\alpha)$ , for example) before we can know how real income responds to a change in  $\alpha$ . There might be an intermediate policy that is best for incomplete specialization when  $\alpha^* = \bar{\alpha}^*$ , and then the arrows would point inward, at least locally around this point.

In any event, the Nash equilibrium cannot be on the 45° line, except possibly at point O. At point H, for example, the relative price is  $\rho_c/\rho_s = \rho_c^*/\rho_s^*$  and there is no trade. A small decrease in  $\alpha$  raises national income in the home country (because productivity in industry C rises) while leaving the world equilibrium price unchanged (because the foreign country remains incompletely specialized in region  $B^*$ ). The home government always has an incentive to make this change, assuming it is feasible.

We have thus ruled out all candidates for symmetric equilibria, except for the possibility that both countries choose minimal diversity ( $\alpha = \alpha^* = \alpha_{\min}$ ). The other candidates for equilibrium are at M and  $M^*$ — where both countries are completely

specialized and education policies are maximally differentiated — and along ON and  $ON^*$  — where one country chooses minimal diversity and specializes in good C and the other chooses an intermediate policy and remains incompletely specialized. 14

Which points are Nash equilibria? Typically, there will be two such points, one with  $\alpha > \alpha^*$  and the other with  $\alpha < \alpha^*$ . These two will be mirror images, with only the names of the countries being different. 15 Alternatively, there might be only one equilibrium, with  $\alpha = \alpha^* = \alpha_{\min}$ . However, the candidate equilibrium at O seems an unlikely outcome. At O, there is no trade. A necessary condition for this to be the Nash equilibrium is that each country would choose minimal diversity  $(\alpha_{\min})$  even if trade were impossible. For, if not, a country would benefit even without trade by choosing its favorite autarky policy, and would benefit still further from any trade that might result. 16

Even if the countries would prefer minimal diversity under autarky, point O can be a Nash equilibrium only if the feasible range of educational policy choices is relatively small and the asymmetry in consumption preferences is relatively large. We have already seen that a symmetric outcome is impossible when  $\gamma = \frac{1}{2}$ . When  $\alpha^* = \frac{1}{2}$  $\alpha_{\rm min}$  and minimal diversity is preferred by the home country in autarky, its welfare declines when  $\alpha$  rises for  $\alpha \in [\alpha_{\min}, \alpha_N)$ . However, welfare rises with  $\alpha$  once complete specialization is achieved; i.e., when  $\alpha > \alpha_N$ . If  $\gamma$  is close to one half, the region B is small, and  $\alpha_N$  is close to  $\alpha_{\min}$ . There would be little loss from increasing  $\alpha$  to the point that generates complete specialization. Meanwhile, if  $\alpha_{\text{max}}$  is large, the scope for gains from specialization in good S are considerable.

We summarize the discussion in the following proposition.

<sup>16</sup>For example, if

$$\frac{\rho_s'(\alpha_{\min})}{\rho_c'(\alpha_{\min})} > \frac{\rho_s(\alpha_{\min})}{\rho_c(\alpha_{\min})}$$

then each country would benefit in autarky from some increase in diversity relative to the minimum, which rules out a symmetric Nash equilibrium in educational policies.

<sup>&</sup>lt;sup>14</sup>If preferences were biased instead toward good S (i.e.,  $\gamma > 1/2$ ), then at least one country would opt for maximal diversity in its talent pool.

<sup>&</sup>lt;sup>15</sup>The best responses are generically unique. Therefore, the equilibrium of the education policy game will be unique, except for the identities of the countries playing each possible role.

Proposition 6 If the countries are the same size, at least one country chooses an extreme policy in any Nash equilibrium. Any equilibrium will be asymmetric if either the countries would choose an intermediate policy under autarky or the feasible range of policies is large relative to the asymmetry in preferences.

Thus far we have maintained the assumption that countries are of equal size. When  $L \neq L^*$ , there is still another reason to expect asymmetric policy choices. Complete specialization is more likely in this setting, with the large country producing the good in greater demand. For example, if  $L \geq L^*$  and  $\frac{L}{L^*} > \frac{\gamma}{1-\gamma} > \frac{L^*}{L}$ , the two countries specialize completely no matter what the values of  $\alpha$  and  $\alpha^*$ . When each country anticipates specializing in a different good, they choose the (maximally differentiated) policies that maximize their respective average productivities.

# 7 Concluding Remarks

We have developed a model in which the distribution of talent matters for comparative advantage and trade. There can be trade between countries with similar aggregate factor endowments, provided human capital is more widely dispersed in one country than the other. The country with a relatively homogeneous population exports the good with a production technology characterized by complementarities between workers. In this sector, effective output is greater when all tasks are done reasonably well than when some are performed superbly and others miserably. Efficient organization of production requires the matching of workers with similar talent, and this is more readily accomplished in the country with a homogeneous workforce..

Meanwhile, the country with a diverse population exports the good whose technology is characterized by substitutability between employees. In this sector, the firms with a superstar engaged in some task and lesser talented individuals completing the others out-perform those with a uniform caliber of worker of medium talent. A country with a more diverse population has a greater proportion of superstars, and so it has a productivity advantage in these star-sensitive activities.

Ours is not the only model that would generate trade between countries with differing distributions of human capital. A model with one worker per firm and with increasing returns to talent in some sectors and decreasing or constant returns to talent in others would deliver similar predictions to the ones we have provided here. We have chosen to emphasize the forces guiding the internal organization of the firm, because these seem important in explaining, for example, Japan's success in automobile production. The Japanese firms are known for having uniformly competent personnel, which contributes to a high standard of quality control. At the same time, the United States is a more individualistic society, and this seems relevant to its success in certain types of activities. However, we do not deny that differing returns to talent in different sectors could be a part of the story as well. Ultimately, which is more important for the trade pattern (if either) is an empirical question, which we hope to address in future research.

We have employed a number of simplifying assumptions, which perhaps limit the generality of our conclusions. The two that trouble us the most are the requirement that both tasks be completed by every producer and that, in the sector with complementarities, the tasks contribute symmetrically to output. By making the tasks essential, we render it difficult to interpret some as parallel creative activities. After all, parallel activities are undertaken at the discretion of the firm. In Appendix B, we show that our results extend to situations where firms can choose to employ a single worker, if certain further conditions hold. Suppose a firm in sector i with only one employee (of talent t) produces output  $F^i(t,0)$ . In the C sector, where the technology is supermodular, firms always choose to hire two workers. However, in the S sector, team production arises only if there are some fixed set-up costs. We show that for a range of parameters K representing the fixed cost of operating a firm in the S sector, the general equilibrium has pairs of workers in all firms in both sectors. Moreover, the trade pattern conforms to our Proposition 4, with the more diverse country exporting good S.

We leave the extension to asymmetric tasks for future research.

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## Appendix A: Proof of the Lemmas

#### Proof of Lemma 1:

Let  $\Phi^i(t)L$  be an arbitrary allocation of talent to sector i, with  $t \in [t_{\min}, t_{\max}]$ . We represent the allocation of these workers to firms by a bivariate cumulative distribution function  $G(t_A, t_B)$  with support  $[t_{\min}, t_{\max}] \times [t_{\min}, t_{\max}]$ . This function gives the fraction of firms with a worker of talent less than or equal to  $t_A$  performing task A and one of talent less than or equal to  $t_B$  performing task B. Without loss of generality, we can restrict attention to functions  $G(\cdot)$  that are symmetric about the diagonal, in view of the symmetry of the two tasks. The resource constraint implies  $G_A(t)L \leq \Phi^i(t)L/2$ , where  $G_A(t) \equiv G(t, t_{\max})$  is the marginal cumulative distribution function for task A. This constraint binds, because every worker has a strictly positive marginal product.

Total output in sector i is  $Y_i = L \iint F^i(t_A, t_B) dG(t_A, t_B)$ . We now show that  $Y_i$  is maximized by an allocation function  $\hat{G}$  that puts all weight on the diagonal. Take any other function  $\tilde{G}$  such that  $\tilde{G}_A(t)L = \Phi^i(t)L/2$ . Now consider an arbitrary off-diagonal point  $(t'_A, t'_B)$ ,  $t'_A \neq t'_B$ . We have  $\tilde{G}(t'_A, t'_B)L \leq \tilde{G}_A(t'_A)L = \Phi^i(t'_A)L/2 = \hat{G}_A(t'_A)L = \hat{G}(t'_A, t'_B)L$ . (The last equality follows from the fact that  $\hat{G}$  has weight only on the diagonal.) Therefore, any  $\tilde{G}$  first-order stochastically dominates  $\hat{G}$ . But then, since  $F_{12}^i \geq 0$ , Theorem X in Levy and Paroush (1974) implies that output  $Y_i$  must be at least as great under  $\hat{G}$  as under  $\tilde{G}$ .

#### Proof of Lemma 2:

Again, we represent the allocation of workers to firms by a bivariate cumulative distribution function  $G(t_A, t_B)$  that is symmetric about the diagonal. The resource constraints implies  $2G_A(t)L \leq \Phi^s(t)L$ . Again, the constraint binds.

Total output in sector S is  $Y_s = L \iint F^s(t_A, t_B) dG(t_A, t_B)$ . We want to show that  $Y_s$  is maximized by an allocation function  $\hat{G}$  that puts all weight on the curve  $t_B = m^s(t_A)$ . Take any other function  $\tilde{G}$  such that  $\tilde{G}_A(t)L = \Phi^s(t)L$  and consider an arbitrary off-diagonal point  $(t'_A, t'_B)$ ,  $t'_A \neq t'_B$ . If  $(t'_A, t'_B)$  lies to the left of the curve  $t_B = m^s(t_A)$ , then clearly  $\tilde{G}(t'_A, t'_B)L \geq \hat{G}(t'_A, t'_B)L$ . Suppose that  $(t'_A, t'_B)$  lies to the right of the curve. Note that  $\hat{G}_B(t'_A, t'_B) = \hat{G}_A(t'_A) + \hat{G}_B(t'_B) - 1 + \hat{M}(t'_A, t'_B)$ , where  $\hat{M}(t'_A, t'_B)$  under distribution  $\hat{G}$ . Similarly  $\tilde{G}_B(t'_A, t'_B) = \tilde{G}_A(t'_A) + \tilde{G}_B(t'_B) - 1 + \tilde{M}(t'_A, t'_B)$ , where  $\tilde{M}(t'_A, t'_B) \equiv \Pr(t_A \geq t'_A, t_B \geq t'_B)$  under distribution  $\tilde{G}$ . Since  $\tilde{G}(t'_A) = \hat{G}(t'_A) = \Phi^s(t'_A)L/2$ ,  $\tilde{G}(t'_B) = \hat{G}(t'_B) = \Phi^s(t'_B)L/2$ , and  $\tilde{M}(t'_A, t'_B) \geq \hat{M}(t'_A, t'_B) = 0$ , it follows that  $\tilde{G}(t'_A, t'_B)L \geq \hat{G}(t'_A, t'_B)L$  in this case as well. Therefore,  $\hat{G}$  first-order stochastically dominates  $\tilde{G}$ .

Since maximizing  $Y_s$  is equivalent to minimizing  $L \iint -F^s(t_A, t_B) dG(t_A, t_B)$ , and  $-F_{12}^s \ge 0$ , the Levy-Paroush theorem implies that output in sector S must be at least as great under  $\hat{G}$  as under  $\tilde{G}$ .

#### Proof of Lemma 3:

Suppose that all workers are in the C sector and consider the minimum cost (in terms of  $Y_c$ ) method to produce some small amount  $Y_s$  of good S. If we reallocate to sector S equal measures of workers of type  $t_A$  and  $t_B$ , the loss of output in sector C will be proportional to  $\lambda_c(t_A + t_B)$ , while the maximal output of good S (in view of Lemma 2) will be proportional to  $F^s(t_A, t_B)$ . The least-cost method of producing good S is the choice of  $t_A$  and  $t_B$  that maximizes  $F^s(t_A, t_B)/\lambda_c(t_A + t_B)$ .

If this problem were to have an interior solution  $(t'_A, t'_B) \neq (t_{\min}, t_{\max})$ , it would need to obey the first-order conditions,

$$\frac{F_j^s(t_A', t_B')(t_A' + t_B') - F^s(t_A', t_B')}{\lambda_c(t_A' + t_B')^2} = 0 \text{ for } j = 1, 2.$$
 (1)

Constant returns to talent implies  $F^s = t'_A F^s_1 + t'_B F^s_2$ . This and the symmetry of  $F^s(\cdot)$  imply that the first-order conditions are satisfied if and only if  $t'_A = t'_B$ . However, these are minimum points, not maximum points, because the second-order condition for a maximum is violated whenever  $t_A = t_B$ . We conclude that the ratio  $F^s(t_A, t_B)/\lambda_c(t_A + t_B)$  reaches a maximum at an extreme point, where  $(t_A, t_B) = (t_{\min}, t_{\max})$ .

The same argument can be applied recursively, for larger amounts of good S. That is, the least-cost method to produce any incremental amount of good S uses the workers, among those remaining in sector C, with the most extreme (minimum and maximum) talent levels.

## Appendix B: Inessential Tasks

In this appendix, we relax the assumption that firms must perform both tasks in order to generate output. That is, we allow firms to staff only one of the two possible positions. Surely, if the tasks represent parallel creative activities, it is not necessary that both be performed for output to be positive. Now, a firm that employs a single worker of talent t produces  $F^i(t,0)$  in sector i, whereas one that deploys no talent to either task has output of zero.

Notice first that, in the absence of fixed set-up costs, all firms in the S sector will hire a single employee. This conclusion follows immediately from the assumed properties of the technology, since  $F^s$  submodular implies  $F^s(t_A, t_B) < F^s(t_A, 0) + F^s(0, t_B)$ ; i.e., total output is higher when workers labor separately than when they toil together. On the other hand, the supermodularity of  $F^c$  implies  $F^c(t_A, t_B) > F^c(t_A, 0) + F^c(0, t_B)$ , so firms in the C sector prefer to hire teams.

Teams may emerge in the S sector if there are fixed costs of operating firms there. To explore this possibility, we suppose that each firm producing good S must pay a fixed cost of K in units of this good. The net output of a pair of workers of talent  $t_A$  and  $t_B$  is  $F^s(t_A, t_B) - K$ , whereas an individual with talent t produces  $F^s(t,0) - K$ . All other assumptions are the same as in Section 4.

<sup>17</sup> Differentiating (1) with respect to  $\overline{t'_A}$  and evaluating at  $t'_A = t'_B = t'$  gives  $F^s_{11}(t',t')/(2\lambda_c t')^2$ . This is positive, because  $F^s_{11}(t',t') = -F^s_{12}(t',t')$  by the zero-degree homogeneity of  $F^s_1$  and  $-F^s_{12}(t',t') > 0$  by the submodularity of  $F^s$ .

Despite the fixed costs at the firm level, the S industry has constant returns to scale. An individual team is too small to affect prices, and teams cannot expand by adding extra workers. Thus, a competitive equilibrium can exist in which the owners of firms earn zero profits. As before, the competitive equilibrium maximizes the value of national output given prices.

Consider the production equilibrium for a given relative price p. We will show that, for some values of p and K, all firms in both sectors employ pairs of workers. Then, if preferences and fixed costs are such that p and K fall in the indicated range, the equilibrium is like the one we described before.

We use the efficiency of the competitive equilibrium to rule out firms with single workers. Such firms are never efficient in the C sector, so we concentrate on single-worker firms in the S sector. No such firm can exist in equilibrium if even the most productive worker would generate more value by toiling as part of a matched pair in sector C. Therefore, there will be no single-worker firms if

$$p[F^s(t_{\text{max}}, 0) - K] < \frac{\lambda_c}{2} t_{\text{max}}.$$
(A1)

This condition is satisfied by combinations of p and K that fall below the increasing and convex curve CC in Figure A1. Also, single-worker firms will not form in sector S if even the least productive pair could produce more net output as a team than its members could produce separately. If firms in the S sector do indeed employ pairs of workers, then efficiency dictates maximal cross-matching. With such pairings, there can be no team in the sector that produces less output than one with two workers of talent  $\bar{t}$ . These workers could produce  $F^s(\bar{t},\bar{t}) - K$  as a team, whereas they could each produce  $F^s(\bar{t},0) - K$  by working alone. For an absence of single-worker firms, it is sufficient that  $F^s(\bar{t},\bar{t}) - K > 2[F^s(\bar{t},0) - K]$ , or

$$K > 2F^s(\bar{t}, 0) - F^s(\bar{t}, \bar{t}). \tag{A2}$$

These are the points to the right of SS in Figure A1.

Finally, positive production of both goods requires that the most productive teams in sector S produce more value there then their members could produce in sector C, while the least productive pairs (with median talent) does the opposite. Thus, diversified production requires

$$p[F^s(t_{\min},t_{\max})-K] > \frac{\lambda_c}{2}t_{\min} + \frac{\lambda_c}{2}t_{\max} = \lambda_c \bar{t}$$

and

$$p[F^s(\bar{t},\bar{t}) - K] < \lambda_c \bar{t}.$$

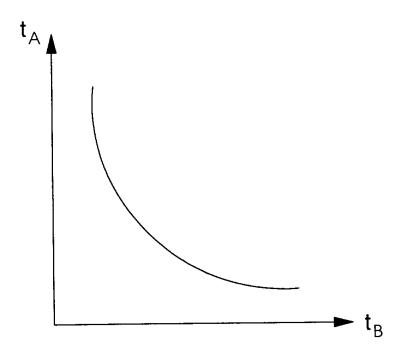
The first of these conditions is satisfied by points in the figure to the right of curve AA, the second by points to the left of curve BB. A diversified equilibrium with no single-worker firms obtains for values of p and K that satisfy (A3), (A4), and either (A1) or (A2), a non-empty region in (p, K) space.<sup>18</sup>

<sup>18</sup> Both AA and BB are above CC where K=0. Both curves are increasing and convex. Curve BB intersects CC exactly once, whereas AA may or may not intersect CC.

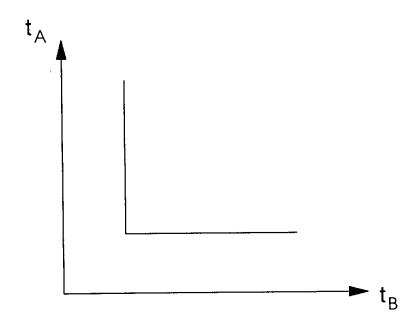
Thus, for certain values of K and certain preferences, the equilibrium has only team production in both sectors.

Suppose now that parameters are such that both countries are incompletely specialized and that all firms employ two workers. In such an equilibrium, the country with the more diverse workforce must export good S and import good C. The proof of this statement follows the same lines as that of Proposition 4, except that net output  $F^s(t_A, t_B) - K$  replaces  $F^s(t_A, t_B)$  in that proof.

Figure 1

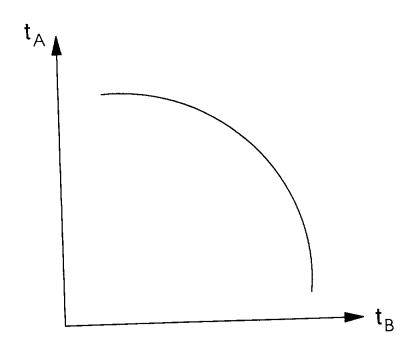


a: moderate complementarity

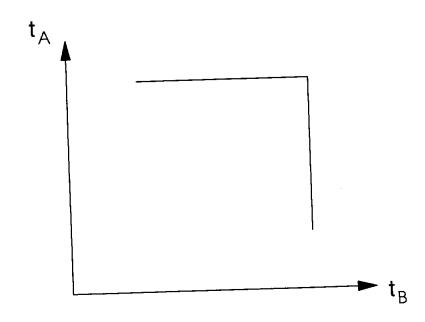


b: extreme complementarity

Figure 2



a: moderate substitutablity



b: extreme substitutability

Figure 3

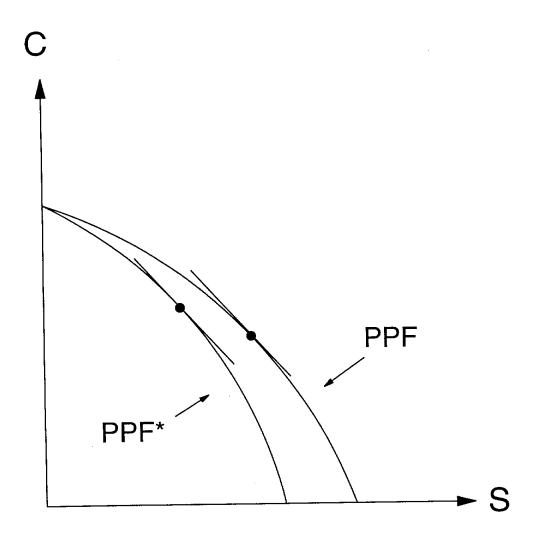


Figure 4

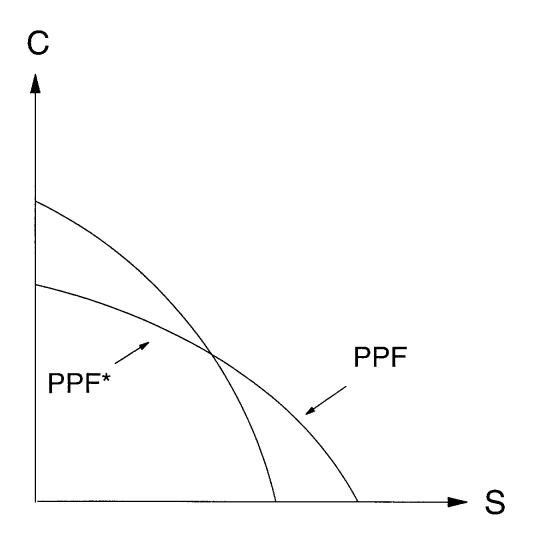


Figure 5

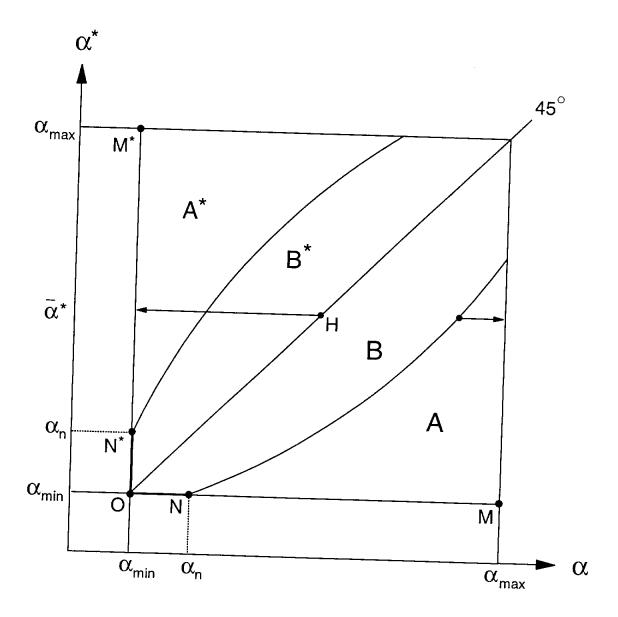


Figure A1

