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World War II and the Industrialization of the American South  
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**ABSTRACT**

When private incentives are insufficient, a big push by government may lead to industrialization. This paper uses mobilization for World War II to test the big push hypothesis in the context of postwar industrialization in the American South. Specifically, I investigate the role of capital deepening at the county level using newly assembled data on the location and value of wartime investment. Despite a boom in manufacturing activity during the war, the evidence is not consistent with differential growth in counties that received more investment. This does not rule out positive effects of mobilization on firms or sectors, but a decisive role for wartime capital deepening in the South's postwar industrial development should be viewed more skeptically.

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Between 1940 and 1945, industrial mobilization for World War II in the United States created an “arsenal of democracy:”<sup>1</sup> over 300,000 aircraft and bombers, 20,000 ships, nearly 90,000 tanks and 350,000 trucks, as well as 9 million rifles and machine guns, and 40 billion bullets, to equip 16 million servicemen (Klein, 2013, pp. 515-516). Abroad, the result was the defeat of the Axis powers. On the home front, observers at the time and a generation of historians since were left to consider whether mobilization fueled recovery from the Great Depression or facilitated the convergence of underdeveloped areas. Regional disparities in the United States in the first half of the twentieth century and convergence after 1940 provide a useful setting to evaluate the impact of coordinated investment and capital deepening on regional industrialization and catch-up.

A big push by government may be useful when private incentives alone are insufficient to spur growth (Rosenstein-Rodan, 1943; Nurkse, 1953; Murphy, Shleifer, and Vishny, 1989; Azariadis and Stachurski, 2005). In the presence of fixed costs or spillovers from demand, agglomeration, financing, human capital, coordinated investment that aids the adoption of increasing returns technology can be socially beneficial. For example, government subsidies that lower the fixed costs of adopting new technology or public investment that provides infrastructure useful to firms in many sectors can help to facilitate industrialization.

This paper uses newly assembled data on the value and location of investment due to World War II to assess the war’s impact on regional industrialization and structural change in the southern economy after 1940. The empirical challenge is to identify the particular features of policies that help move a regional economy toward industrialization and whether there is the potential for big push dynamics. For the United States, recent research examines the contribution of government policies to local economic development (see surveys by Glaeser and Gottlieb, 2008, 2009; Neumark and Simpson, 2013). This work follows a large literature in economics and economic history that aims to understand the role of specific aspects of the 1930s New Deal and mobilization for World War II during the 1940s in structural transformation and regional industrialization in the postwar period (Tindall,

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<sup>1</sup>In his fireside chat on December 29, 1940, President Franklin D. Roosevelt called for an “arsenal of democracy” and called for a “mightier effort than they have ever yet made to increase our production of all the implements of/defense, to meet the threat to our democratic faith” (Roosevelt, 1940).

1967; Wright, 1986; Sosna, 1987; Hooks and Bloomquist, 1992; Seltzer, 1997; Fishback, Horrace, and Kantor, 2006; Bateman, Ros, and Taylor, 2009; Kitchens, 2014; Kline and Moretti, 2014).

The new data together with cases studies of specific wartime investment projects have several advantages over previous research on the impact of World War II in the South. First, the data contain information on the value and location of individual investments associated with mobilization for World War II. In particular, I distinguish investment in structures from investment in equipment or spending on supply contracts to focus on the large shock to the South's capital stock as part of mobilization for World War II. If the key barrier to southern industrialization was the size of the fixed costs associated with adopting modern industrial technology, then new investment may have encouraged growth (e.g., in aircraft, automobiles, shipbuilding, synthetic rubber, and aluminum).

Second, prior to the New Deal and mobilization for World War II, firms and locales in the South were already involved in production related to national defense. This included government-owned, contractor-operated (GOCO), government-owned, government-operated (GOGO), and private industrial facilities. Differences in the level of prewar industrialization that are correlated with wartime investment will lead to potentially biased results when assessing the impact of World War II. To address this concern, I construct county-level measures of prewar industrial capacity based on the prewar Industrial Mobilization Plan and other prewar economic and demographic characteristics. I also include county-level fixed effects to control for remaining unobserved differences in prewar industrial capacity. Thus, the results of the empirical analysis reflect the additional contribution of wartime investment to regional industrialization and structural change.

Third, most firms that participated in mobilization for World War II received some form of subsidy for new plant construction or expansions of existing plants. However, the source of financing of the investment may have played a role in the postwar impact of this spending by giving firms more control over the composition of new investment. For example, investment directly financed by the federal government was typically attached to the production of specific goods that were not available through other channels. As a result,

firms had less control over the details of the investment. In contrast, firms that received investment financed by the private sector were eligible for indirect subsidies (e.g., from the accelerated depreciation provisions of the 1940 Revenue Act) but subject to less oversight on the part of the military or civilian mobilization agencies. In this paper, I exploit information on whether the source of financing was public or private to understand the role of these two channels for coordinating investment across the region.

Ultimately, mobilization for World War II generated substantial economic activity in the national economy between 1940 and 1945. The South accounted for 32.6 percent of total investment and 13.3 percent of government spending on World War II supply contracts. However, from the wars end until 1990, the empirical results indicate no statistically significant differential growth in county-level manufacturing due to World War II investments. Within manufacturing, I find some evidence for reallocation of activity across sectors; following the war the number of establishments in chemicals, rubber, stone, metals, machinery, and transportation equipment was higher. This suggests that wartime investment did facilitate a reallocation of manufacturing activity toward more modern sectors, but this did not consistently translate into more establishments and employment or higher wages and value-added at the local level.

Finally, I provide case studies to highlight two different paths following the construction of new plants related to mobilization for World War II. The case studies suggest that changes in the southern economy were closely related to the stimulus provided by the military-industrial complex. For example, wartime investment in Marietta, Georgia (Cobb County), attracted the Bell Aircraft Company to produce bombers. Over the postwar period, differences between Cobb and other counties in Georgia (including those that also received wartime investment) emerged and persisted. In Charleston, West Virginia (Kanawha County), firms clustered to create a booming synthetic rubber industry during the war, but this difference did not grow over time. Thus, although there is evidence of the wars effect in some counties, there is little support for the idea that mobilization alone fueled a long-run divergence across all counties that received wartime investment or new plants.

These findings are consistent with work that emphasizes mismatch between military

and civilian uses together with high rates of depreciation (Higgs, 1987; Field, 2011; Rockoff, 2012) and also that wartime production achievements alone did not translate into growth outside the South (Rhode, 2003; Fishback and Cullen, 2013).<sup>2</sup> The evidence provided in this paper is consistent with the large discounts associated with World War II capital calculated by White (1980),<sup>3</sup> which may indicate that the scale or configuration of plants used in war production did not translate to production for civilian markets or that the deterioration of facilities due to high utilization during the peak war years was substantial.

This evidence does not rule out changes during the war years that benefited specific firms or sectors. Indeed, in shipbuilding and aircraft, large investments and a steady stream of supply contracts facilitated learning-by-doing in the adoption of mass production techniques and in government-owned facilities scientists and engineers worked to overcome temporary shortages in supplies of natural rubber. And these are just a few examples. Yet, the evidence does not point to mobilization for World War II creating regional industrial clusters. Instead, wartime investment went to locations within the South that were already manufacturing hubs and where the defense sector was present in the prewar period. Ultimately, a simple and decisive role for wartime capital deepening in the Souths postwar industrial development should be viewed more skeptically.

## HISTORICAL BACKGROUND

In the antebellum period, rapid economic growth in the South was not initially accompanied by large-scale industrialization. After 1880, the southern economy changed. A national market emerged to support a growing cotton textile sector, along with other industries closely linked to resource extraction. Attracted by local boosterism, mill villages sprang up across the South and rates of urbanization increased (although never to rates comparable to the North). Throughout this period productivity, capital investment, rates of new technology adoption remained low, and a diversified industrial economy that could

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<sup>2</sup>Lewis (2007, p. 840) summarizes the skeptical view: “Despite the emergence of new capital-intensive, high-wage manufacturing between 1940 and 1944, the South continued for a generation to be dominated by a narrowly based economy rooted in earlier industrial forms. . . [T]he foundations of the post-World War II South’s manufacturing economy did not emerge from wartime capital investments or the human capital built up during the war.”

<sup>3</sup>Ramey and Shapiro (2001) show that redeployed capital from the aerospace industry following demobilization from the Cold War was also subject to large discounts.

serve as an engine of growth for the region did not emerge. As a result, income per capita in the South lagged behind the rest of the country before 1940 (Mitchener and McLean, 1999).

Nevertheless, the South was a beneficiary of the growth in the defense sector that began at the end of the nineteenth century and accelerated from World War I through the New Deal and World War II. Starting in the 1880s, Congress set out to rectify the deterioration of US armed forces in the several decades after the Civil War. By the 1870s, the number of Navy vessels had decreased from 700 at the peak to less than 200 and the number enlistments and officers was reduced more than fivefold, along with government supply contracts. Under the leadership of George M. Robeson, the Navy contracted for only ten new ships between 1869 and 1877, opting instead to refurbish the existing fleet in public and private yards across the country (Koistinen, 1998, pp. 19-20).

As of 1874, 16 firms were building the iron-hulled steamships that would launch a new era for the US Navy. In the 1880s, particularly beginning with the appointment of Benjamin F. Tracy as secretary of the Navy, the shipbuilding program expanded rapidly. For the South, the entry of Newport News Shipbuilding in 1886 and the Drydock Company in 1891 increased the region's capacity to meet the growth in government demand (Koistinen, 1998, pp. 44, 48-49). The South also saw expansions in defense-industrial capacity outside of shipbuilding, including Du Pont plants in Nitro, West Virginia, and Nashville, Tennessee, and American Cyanamid Company in Muscle Shoals, Alabama (Wilson, 2016, pp. 18, 25).

Despite the gains in the scale and technical sophistication of defense sector production, World War I highlighted inefficiencies in contracting and logistics (Koistinen, 1998, pp. 5-9). In addition, the aftermath of the war and charges of war profiteering revealed a growing political split over the role of the public ownership and production in matters of national defense and other sectors. For example, the Muscle Shoals site—including the explosives plant and eventual hydroelectric dam—was initially slated for sale to the private sector. However, this plan was halted in the wake of the Teapot Dome scandal and progressive concerns over private ownership (Wilson, 2016, pp. 25-26). Muscle Shoals eventually provided the starting point for the growth in electrification under the Tennessee Valley Authority.

During the 1930s the debate over the interwar defense sector was folded into the growing

political struggle over the New Deal. In both the 1920s and 1930s, a key point of contention was over the extent of public versus private control and the size of profits that would be allowed under defense contracts. In the mid-1930s, a Senate inquiry led Gerald Nye (R-SD) publicized the large profits earned by firms such as Du Pont during World War I and called for reforms. However, specific recommendations from the Nye Committee were never enacted as civilian and military leaders preferred to maintain the public-private hybrid system of ownership and production in defense (Wilson, 2016, pp. 34-41).

In March 1934, the passage of the Vinson-Trammell Act called for an even split between public and private yards in the construction of new warships, including the aircraft carriers *Enterprise* and *Yorktown* in Newport News, Virginia. This continued a long trend toward the build-up of the defense sector in the South and elsewhere prior to mobilization for World War II. Importantly, in the empirical analysis, I consider how differences in manufacturing capacity across southern counties under the Industrial Mobilization Plan influenced the effect of wartime investment after controlling for time-invariant characteristics and prewar cross-county differences.<sup>4</sup>

During the New Deal, legislation was passed to address long standing regional imbalances.<sup>5</sup> For example, the Agricultural Adjustment Act sought to raise agricultural prices and encourage modernization on the farm and the Tennessee Valley Authority aimed to improve infrastructure and provide cheap access to fertilizer and electricity. Still, in speech on July 4, 1938 to a conference on the economic conditions of the South, President Franklin D. Roosevelt declared the region, “the nation’s no. 1 economic problem” (Roosevelt, 1938), and on the eve of World War II many observers concluded the South faced fundamental obstacles to economic development.

By the end of the war, spending on supply contracts and investment in new facilities and equipment in the South was more than \$20 billion. Although the South as a whole received less than other regions, and southern cities received a smaller share than Detroit, Buffalo, Chicago, and Los Angeles, the gains were substantial relative to the prewar period.

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<sup>4</sup>Bateman and Taylor (2003) provide state-level empirical evidence that spending across of New Deal agencies in the 1930s was positively correlated with the subsequent spending of those agencies in the 1940s.

<sup>5</sup>Wallis (1987) and Seltzer (1997) argue that southern politicians, firms, and state governments often evaded reform efforts.



The southern trade magazine, *Manufactures' Record*, routinely boasted, "South's expansion breaks all records" (quoted in Schulman, 1991, p. 95). Capital expenditures in the South, which made up roughly one-tenth of the national total in the prewar period, nearly doubled during the war. In total, the South accounted for 23.1 percent of wartime plant construction and 17.6 of expansions (US War Production Board, 1945; Deming and Stein, 1949).<sup>6</sup>

In some industries the South enjoyed a particular boom. The region dominated synthetic rubber and developed new competencies in steel and non-ferrous metals. Combat in the Pacific had cut off most supplies of natural rubber; alcohol and petroleum were necessary inputs into synthetic rubber and both were available in the South. And although the iron and steel industry continued to concentrate in the cities of the Upper Midwest, new centers were established along the Gulf Coast. The war created at least temporary clusters in other industries as well. In general, wartime expansion accounted for a large portion of newly available manufacturing capacity (Schulman, 1991; Combes, 2001). However, White (1980) puts the share of wartime expansion that was useful for peacetime production around 15 percent, while Koistinen (2004, pp. 44, 48-49) argues the useful share was low but closer to one-quarter to one-third.

The pace of industrial expansion during wartime led one observer to declare that by the end of the war, "The South... in January 1945 was no longer the nation's no. 1 economic problem" (Rauber, 1946, p. 1). Across the entire South, Figure 1 shows changes in manufacturing establishments, employment, wages, and value-added and output between 1880 and 1987. In some cases, civilian officials advocated for mobilization to consider "where industrialization during the defense period will contribute to a better long-run balance between industry and agriculture" and "the need for industrialization of certain regions" (quoted in Schulman, 1991, p. 101). This was despite the fact that military planners were primarily interested in maximizing production, which initially delayed the flow of federal funds to the South, and were less interested in regional and economic development goals (Schulman, 1991; Koistinen, 2004).

After the war, the southern economy expanded: income per capita converged to the

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<sup>6</sup>In the online appendix, Figure A1 shows that the South's share of wartime investment was more than proportional to the regions share of prewar manufacturing activity.

national average and the regions share of manufacturing increased substantially. The South attracted modern industries, such as automobile assembly (Hülsemann, 2001), and aggressively implemented policies to entice Northern firms (Cobb, 1982; Holmes, 1998). However, the South's distinctiveness as a region did not dissipate (Wright, 2001). In many cases, older patterns of production persisted along with exclusionary labor market policies (Ferguson, 2001; Lewis, 2007). The postwar economic development of the South was closely related to changing political-economic dynamics that directed a large share of federal defense spending to the South. However, the specific link between mobilization for World War II and the growth of manufacturing in the South in the postwar period remains an open question.

#### MOTIVATING THEORY

This paper quantifies the spillovers associated with new facilities construction during World War II. The motivation for the empirical analysis is twofold. First, there is a large literature that provides conditions for big push policies to lead to industrialization (see the survey by Azariadis and Stachurski, 2005). In one class of models, firms face uncertainty about the prospects for revenue from industrialization to cover fixed costs. Under the control of a social planner, investment coordinated across many sectors alleviates this uncertainty and industrialization occurs. During the 1940s, the federal government exercised unprecedented control over economy-wide allocation of resources. The empirical question is whether the coordination of investment during wartime was useful for overcoming the lack of industrialization in peacetime.

Second, coordinated investment may lead to industrialization if it creates agglomeration economies. In my setting, agglomeration-type spillovers may flow from wartime mobilization if new investment embodied new technology and forms of industrial organization relevant for peacetime or if war production helped develop thicker markets for intermediate inputs. During World War II manufacturing productivity increased due to wartime investment. After the war, capital owned by the government was sold off to private firms, usually at a discount, and firms redirected inputs toward output for consumer markets.

In the absence of consumption disamenities or agglomeration spillovers, the increase in productivity due to mobilization for World War II increases labor demand and, corre-

spondingly, wages and housing costs. Alternatively, the war may have led to deterioration in the quality of hospitals, schools, and therefore offset the gains in productivity. The war may also have generated spillovers from improvements in worker training, intermediate input markets, transportation, and technology, that continued to benefit manufacturers in the postwar period. As a result, wages may increase further to compensate for a decline in the value of consumption amenities or despite rising local input prices in response to the lasting benefits from the war economy.

To the extent that wartime investment facilitated a big push, I expect to see gains in the manufacturing outcomes combined with changes in the sectoral composition of manufacturing at the county level. Because I find little evidence of growth in local manufacturing activity due to World War II, I then provide evidence for reasons wartime mobilization did not lead to industrialization. In particular, I emphasize the role of control over the allocation of investment, the concentration of investment among a few firms, and the mismatch between technology relevant for military versus civilian uses. The evidence here suggests that the gains from mobilization were concentrated at the firm level. Recent work by Jaworski and Smyth (2014) provides specific evidence that military contracts in the 1930s and 1940s enabled some firms to survive the postwar shakeout in the airframe industry.

#### DATA AND VARIABLES

The data for the empirical analysis are drawn from several sources. First, county-level information on manufacturing, wholesale and retail trade, and the housing sector is taken from Haines (2010). In particular, I make use of information on manufacturing establishments, employment, wages, and value-added from 1920 to 1987. Similarly, for the wholesale and retail sectors. I use information on total sales, employment, and establishments over the same period. Second, I digitized county-level information on the number of establishments by manufacturing sector from various years of the *Census of Manufactures* as well as the *Industrial Market Data Handbook of the United States* (US Department of Commerce, 1939).

Third, I collect data on the location of investment in structures from *War Manufacturing Facilities* (US War Production Board, 1945). These data provide the most comprehensive view of individual investment projects during mobilization for World War II. For the main

empirical analysis I construct a county-level variable,  $invest_c$ , equal to the aggregate value of investment in 1940 dollars in each county (plus one). Figure 2A shows the county-level variation in investment in structures used in the empirical analysis. These data also indicate whether the source of financing was directly public or private. Even when new establishments received financing directly from the private sector, the owner still benefited from indirect government subsidies due to, for example, accelerated depreciation. For this reason, although the main results aggregate both types of investment, I also examine differences in the effect of public and private investment separately.

In addition, I collect information on the new plants constructed as part of mobilization for World War II from the *War Industrial Facilities* (US Civilian Production Administration, 1946). I also conduct a separate analysis using new plants as the measure of World War II mobilization and discuss case study evidence for the impact of the largest of new plant in two states to understand potential heterogeneous impacts. Investment in new structures due to mobilization for World War II is shown in 2B.

Finally, to construct a measure of prewar manufacturing capacity related to military production I use the Industrial Mobilization Plan collected by Fishback and Cullen (2013). These data give the number of existing establishments assigned to each branch of the military in the event of war mobilization plans set up in the 1930s from the US Joint Army and Navy Munitions Board (1938). As additional county-level controls, I include information from 1940 on population density, the share of population living urban area as well as the foreign and African-American population shares from Haines (2010).

#### EMPIRICAL FRAMEWORK

As a starting point for empirical analysis, I quantify the size of spillovers from investment in structures due to mobilization for World War II. Specifically, I regress the log of a given manufacturing outcome,  $Y_{ct}$ , for county  $c$  and year  $t$  on the log of total value of investment in new manufacturing facilities constructed during World War II interacted with year fixed effects:

$$\ln Y_{ct} = \alpha_c + \alpha_{st} + \sum_{\tau=1920}^{1987} \beta_{\tau} \ln(invest_c + 1) \times 1\{\tau = t\} + \sum_{\tau=1920}^{1987} \Gamma_{\tau} X_c \times 1\{\tau = t\} + \epsilon_{ct} \quad (1)$$

The  $\beta_\tau$  coefficients trace out changes in manufacturing over time due to differences in the extent of investment from World War II. This specification focuses on investment in structures as distinct from investment in equipment, which could have been and was redeployed elsewhere at the end of the war. I take the log of wartime investment (plus one) so that the  $\beta_\tau$  coefficients are interpreted as elasticities.<sup>7</sup>

County fixed effects included in equation (1) control for county characteristics that are time-variant. In addition, state-year effects control for unobserved differences at the state level that impact regional the growth of manufacturing at the local level. This is important in the postwar period in the South where changes in state right-to-work and industrial recruitment laws may have played a substantial role in the growth of manufacturing (e.g., Cobb, 1982; Holmes, 1998). Equation (1) also includes controls for prewar differences in county characteristics,  $X_c$ , that may predict differential growth in the postwar period. In particular,  $X_c$  includes population density and urban shares of the county population in 1940 to control for differences in postwar industrialization in the South due to urbanization across the region; I also include the African-American and foreign-born population shares in 1940 to control for the role of demographic composition in industrialization; finally, I include second-order polynomials in latitude and longitude to allow for topographical and climatic differences that may have directly or indirectly affected the attractiveness of a county for new plant location.<sup>8</sup> The variables included in  $X_c$  are fixed at their 1940 values and so are interacted with year fixed effects to allow for their impact to be different in each time period.

In addition, in  $X_c$ , I include the value of government spending on World War II supply contracts interacted with year fixed effects to ensure that my results are robust to the other major government spending associated with mobilization for World War II.<sup>9</sup> I also examine robustness to including the presence of military bases, which Schulman (1991) discusses as an important development for the postwar southern economy, and New Deal policies as part of the Agricultural Adjustment Act and Tennessee Valley Authority, which may have

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<sup>7</sup>In the online appendix, Figure A2 plots the coefficients from a level-level specification of equation (1). The results are qualitatively similar.

<sup>8</sup>Heim (2000) summarizes the empirical patterns associated with structural change in the United States and, at least partially, attributes changes in the composition of economic activity to urbanization, demography, and geography.

<sup>9</sup>In the online appendix, Figure A3 shows the estimated coefficients on the log of supply contracts.

affected the pace of structural transformation (Alston, 1981; Whatley, 1983; Schulman, 1991; Fishback, Horrace, and Kantor, 2005; Kitchens, 2014; Kline and Moretti, 2014).

To be clear, the identifying assumption for equation (1) is that in the absence of new investment during World War II, relative changes across southern counties would otherwise have been the same for counties that received different amounts of World War II investment. This assumption is weakened with the inclusion of county fixed effects, state-year fixed effects, and prewar county control variables. In practice, this assumption is violated if war planners decided the placement of new facilities with domestic goals in mind. Overall, the discussion of the mobilization program by Koistinen (2004)—centralized control in the military rather than the civilian bureaucracy—suggests the location of new facilities was not motivated by economic development objectives. Instead, planners aimed to maximize production of standardized and relatively high quality products. In this case, the concern is that characteristics correlated with planners ability to achieve these objectives were also correlated with growth potential and, thus, lead to overstating the contribution of wartime investment to industrialization. In some instances, lobbying by local communities may have led to the placement of a war-related plant (Schulman, 1991). To examine effectiveness of these efforts, I also present statistical and case study evidence for the impact of newly constructed plants as part of wartime mobilization.

In the absence of exogenous variation in World War II investment a descriptive interpretation of the results from equation (1) is still useful. In particular, the empirical specification quantifies whether counties that received wartime investment were differentially responsible for the postwar growth in the Souths share of manufacturing. Even if the observed changes do not reflect a causal effect, the lack of statistically significant differences documented in the next section suggests the long-run path of southern industrialization was not substantially altered by World War II. This type of analysis cannot rule out a relationship between World War II and local economic activity due to, for example, postwar government contracts that prevented the decline of manufacturing in some areas. However, in general, the evidence I present is not consistent with postwar industrialization of the American South due to World War II investment.

Finally, as an alternative to equation (1), I estimate a specification that exploits additional information available due prewar planning under the Industrial Mobilization Plan. In particular, as part of preparation prior to the outbreak of World War II, war planners surveyed industrial capacity relevant for military production in the event of sudden mobilization. The survey gives the number of existing plants that would be fully or partially allocated for war production. That is, the survey indicates war-related capacity that existed (and would have continued to exist) in the absence of mobilization for World War II. Previously available industrial capacity may have interacted with new capital investment due to mobilization and, thereby, helped to facilitate postwar industrialization. To examine this potential mechanism, I estimate the following equation:

$$\begin{aligned} \ln Y_{ct} = & \alpha_c + \alpha_{st} + \sum_{\tau=1920}^{1987} \beta_{1\tau} \ln(\text{invest}_c + 1) \times 1\{\tau = t\} + \sum_{\tau=1920}^{1987} \beta_{2\tau} \text{IMP}_c \times 1\{\tau = t\} \\ & + \sum_{\tau=1920}^{1987} \beta_{3\tau} \ln(\text{invest}_c + 1) \times \text{IMP}_c \times 1\{\tau = t\} + \sum_{\tau=1920}^{1987} \Gamma_\tau X_c \times 1\{\tau = t\} + \epsilon_{ct} \end{aligned} \quad (2)$$

In equation (2), in addition to wartime investment, ( $\text{invest}_c$ ), I also include an indicator variable for whether a county had capacity allocated under the Industrial Mobilization Plan and the interaction between investment and presence of facilities allocated under the Industrial Mobilization Plan.

Before showing the main results in the next section, Table 1 presents an analysis of the relationship between investment spending and prewar characteristics. Each column shows the results from regressing wartime investment on government spending on supply contracts, indicators facility in the Industrial Mobilization Plan, and a given manufacturing outcome in 1920. The results show the positive relationship between wartime investment and prewar manufacturing outcomes, which highlights the importance of using data before and after World War II to control for preexisting differences across counties.

Table 1 also shows a positive relationship between wartime investment and contracts spending. Finally the presence of facilities allocated under the Industrial Mobilization Plan is positively correlated with wartime investment. Although this relationship is not statistically significant, the coefficient is large, which suggests that despite the fact that the Industrial

Mobilization Plan was not formally used to organize mobilization it may still reflect characteristics of a county targeted in deciding the most effective way to carry-out mobilization, which is consistent with the motivation for estimating equation (2) above.

## RESULTS FOR MANUFACTURING OUTCOMES

### *The impact of World War II facilities investment*

The previous literature, which aimed to quantify the impact of World War II by focusing only on postwar differences in manufacturing activity across counties and states that received more or less wartime government spending (Hooks and Bloomquist, 1992; Bateman, Ros, and Taylor, 2009). To illustrate my approach in relation to this literature, I estimate equation (1) excluding county fixed effects and plot the coefficients on  $\ln(\text{invest}_c + 1)$  in Figure 3 for the log number of manufacturing establishments, employment, wage bill, and value-added. This specification controls for state-year fixed effects and so does not attribute differences in manufacturing activity at the state level to mobilization for World War II.

A few interesting patterns emerge from this comparison. First, each panel shows a clear relationship between the extent of prewar industrialization and war-related government spending. For example, a county that eventually received 10 percent more in wartime investment had up to 2.5 percent more value-added between 1920 and 1940. These existing differences motivate the inclusion of county fixed effects and prewar county characteristics when estimating equation (1). A second noteworthy feature of Figure 3 is the absence of change between the prewar and postwar periods. The remainder of this sub-section provides additional statistical evidence for the patterns in Figure 3.

The panels of Figure 4 show the results from estimating alternative versions of equation (1) including county fixed effects with manufacturing establishments, employment, wage bill, and value-added as the dependent variable. In each panel, the coefficient for the interaction of  $\ln(\text{invest}_c + 1)$  with 1940 is excluded; the remaining coefficients should be interpreted as the difference relative to 1940. The solid black line shows the estimated coefficients on wartime investment for each year in the sample from a specification that includes state-year and county fixed effects as well as prewar county characteristics (interacted with year effects); the corresponding 95 percent confidence interval is given by the dashed black line.



Overall, the results in Figure 4 do not show a clear break in southern manufacturing activity associated with wartime investment. To conduct hypothesis testing and provide a quantitative interpretation of the results, Table 2 shows the estimated coefficients for each year from the specification that includes county fixed effects, state-year fixed effects, and county-level control variables. The only effects that are statistically significant at the 10 percent are found in 1972: a 10 percent increase in wartime investment increases the wage bill by 0.922 percent and value-added by 0.956 percent. Otherwise, the estimated coefficients reported in Table 2 tend to be small or negative.

In some cases, imprecise estimates imply that larger effects cannot be ruled out, which suggests substantial heterogeneity in the postwar experience of counties that received World War II investment. I further explore this heterogeneity by considering differences in the source of financing of investment and the characteristics of counties prior to 1940 that may have influenced postwar industrial development.

First, in terms of investment, projects where the direct source of financing was either public or private may indicate more (public) or less (private) scope for coordination and oversight. Deming and Stein (1949, pp. 3, 12) describe how both privately and publicly financed project ultimately received some form of government subsidy indirectly through the accelerated depreciation provisions of the 1940 Second Revenue Act or directly. The results in Figure 5 allow the effect of investment to vary by public (black) and private (gray) sources of financing. Investment financed by the public sector shows positive effects in the immediate aftermath of World War II, but these effects do not persist. In contrast, privately financed investment has a negative effect initially, but turns positive after 1960. Although these effects are generally small and not statistically significant they are suggestive of the potential role of coordination in choosing investment projects.

Second, in terms of heterogeneity across counties, equation (2) described in the previous section allows for differences in the effect of wartime investment based on the extent of prewar capacity for mobilization as identified by the Industrial Mobilization Plan. In the online appendix, Figure A4 shows the estimated coefficients on  $\ln(\text{invest}_c + 1)$  in Panel A, on  $\text{IMP}_c$  in Panel B, and on their interaction in Panel C, for each year. To understand

the role of heterogeneity across counties, I test the null hypothesis that the sum of the coefficients on  $\ln(\text{invest}_c + 1)$  and its interaction with  $\text{IMP}_c$  is greater than zero, which captures the marginal impact of investment in counties with at least one plant allocated under the Industrial Mobilization Plan. To summarize these results, I conduct joint hypothesis tests on the sum of the coefficients for 1947-58, 1963-72, and 1977-87. Only the null hypothesis for employment for 1963-72 could be rejected at the 10 percent level.

In the absence of a clear break in manufacturing activity as a whole it is important to also consider changes in the composition of manufacturing establishments by sector. In this context, although the previous results suggest that World War II did not create immediate gains for manufacturing as a whole, it may have led to the reallocation of establishments toward higher value-added sectors. To assess the impact of war-related investment across manufacturing sectors, each column of Table 3 shows the results from regressions of the number of manufacturing establishments in a given sector. These results provide evidence that investment during World War II changed the composition of southern manufacturing in the first part of the postwar period. The estimated magnitudes for lumber, chemicals, rubber, stone, metals, machinery, and transportation equipment are statistically significant and economically large: a 10 percent increase in wartime investment increases the number of establishments between 0.460 (in rubber) and 5.871 (in metals).

These sectors represented a small share of southern manufacturing prior to the outbreak of World War II and expanded after 1940. The estimated effects are consistent with their role in the war effort (Deming and Stein, 1949). Importantly, these results suggest that despite the wars limited role in local economic development of manufacturing in the South and elsewhere, investment and government demand may have played a role in the growth of particular industries. For example, this appears to have been the case in aluminum, synthetic rubber, and the production of aircraft, among others (Koistinen, 2004). Still, this reallocation of manufacturing activity across sectors did not translate into substantial growth in the overall number of manufacturing establishments, employment, wages, or value-added.

### *The impact of World War II plant expansions*

The previous section focused on the total value of wartime investment in facilities and supply contracts as a potential catalyst for the postwar industrialization of the American South. Yet, in some cases, the positive impact of mobilization for World War II may have been concentrated in counties that only received entirely new plants. This was the case in roughly 100 southern counties, including aircraft in Forth Worth, Texas (Tarrant County) and Marietta, Georgia (Cobb County), explosives in Sylacauga, Alabama (Talladega County) and Morgantown, West Virginia (Monongalia County), aluminum in Jones Mill, Arkansas (Hot Springs County), and synthetic rubber in Charleston, West Virginia (Kanawha County) and Louisville, Kentucky (Jefferson County).

Attracting big, national deep-pocketed firms to the South may have stimulated demand for intermediate inputs, increased local labor market thickness, or facilitated learning across establishments. Alternatively, large firms with scale economies may crowd-out local entrepreneurs by restricting access to inputs and financial capital or exercising monopoly power in output markets (Chinitz, 1961; Glaeser, Kerr, and Kerr, 2015). More directly, Markusen, Hall, Campbell, and Deitrick (1991) provide evidence that firms associated with the postwar military-industrial complex exercised market power. Figures 6 and 7 provide case studies of two counties in West Virginia and Georgia with newly constructed plants during World War II. The figures follow the postwar manufacturing outcomes of these counties and compare their performance to other counties in the same state.

The panels of Figure 6 compare manufacturing activity in Kanawha County, West Virginia, and the rest of the counties in the state that received investment with counties that received zero investment. Kanawha County was the site of a new synthetic rubber plant operated by Union Carbide and Carbon Corporation. The mass production of synthetic rubber was an outgrowth of mobilization for the war. During the 1920s and 1930s, Standard Oil of New Jersey monopolized the related intellectual property through contracts with the Germanys IG Farben. From the early 1940s, due to antitrust actions on the part of the Justice Department and coordination of mobilization agencies including the Industrial Materials Division, which created the Synthetic Rubber Committee—production was turned

over to a group of companies, among them Union Carbide and Carbon with a new plant in Kanawha County, West Virginia (Koistinen, 2004, pp. 150-157). The lines in Figure 6 show that neither Kanawha County (dashed) nor the remaining counties that received wartime investment (solid) grew more rapidly after World War II relative to counties that received no wartime investment.

In contrast, the panels of Figure 7 show manufacturing activity in Cobb County, Georgia, which exhibits more postwar industrialization than other counties in the state. Combes (2001) describes the efforts on the part of local politicians that led to the opening of a Bell Aircraft plant in Marietta (Cobb County) in early 1942. The plant, which manufactured the B-29 during the war, grew from 1,179 employees to 17,094 by the end of 1943 and eventually reached an employment peak above 20,000. In part, the tremendous growth of manufacturing reflected in this and other accounts of the wartime South (see Schulman, 1991) helped reinforce the view of structural transformation fueled by World War II investment. In the case of Bell Aircraft in Georgia and other newcomers to advanced manufacturing across the South, the war appeared to bring demand and training for new skills.

From the panels of Figure 7, Cobb County (dashed line) and the remaining counties with some wartime investment (solid line) show divergence, which suggest the plant contributed to postwar growth of manufacturing in Cobb County. Importantly, surges in employment, the wage bill, and value-added in the 1950s and 1970s were largely due to government contracts with the Lockheed Corporation for the C-130, C-141, and C-5B. Thus, at least for Cobb County, Figure 7 shows the legacy of World War II investment was positive and closely tied to the postwar military-industrial complex (Combes, 2001).

These case studies present two alternative scenarios for the impact of new plant construction as part of wartime mobilization. To test for the impact of new plants, I estimate the following equation:

$$\ln Y_{ct} = \alpha_c + \alpha_{st} + \sum_{\tau=1920}^{1987} \gamma_{\tau} plant_c \times 1\{\tau = t\} + \sum_{\tau=1920}^{1987} \Gamma_{\tau} X_c \times 1\{\tau = t\} + \epsilon_{ct} \quad (3)$$

which replaces  $\ln(invest_c + 1)$  with an indicator,  $plant_c$ , for whether wartime investment

reflected the construction of a new plant. Figure 8 shows the results from plotting the coefficients on  $plant_c$  for each year and manufacturing outcome. Each regression includes county and state-year fixed effects as well controls for prewar county characteristics (interacted with year fixed effects). In each panel the results show no evidence of a prewar trend and no statistically significant impact of large World War II plants. The large standard errors mean I cannot rule out positive effects for some counties, possibly stemming from the Cold War build-up and growth of the military-industrial complex in the postwar period. But the results suggest no systematic impact of World War II investment alone on southern industrialization. In the absence of demand through government contracts, many local entrepreneurs elected to return to prewar activities in non-manufacturing sectors or specialize in types of production spillovers to the local economy were limited.

Overall, World War II investment may have been too specific to military production or utilized to the point of near complete depreciation as a result of two- or three-shift runs during the mobilization period (Higgs, 2006; Field, 2011; Rockoff, 2012). This is consistent with the substantial discounts tabulated by White (1980, p. 104) that were applied to the sale of surplus property in the postwar period: his estimates as a share of initial spending range between 12 and 50 percent. This is also in line with evidence from Ramey and Shapiro (2001) for the reallocation of capital following a downturn in the aerospace industry in the 1990s due to demobilization from the Cold War. For World War II, specific projects may have been beneficial, but the typical county experienced few or no gains.

#### *Robustness to controlling for the New Deal and military bases*

Prior to World War II, the onset of the Great Depression hit Southern agriculture and industry hard. The price of cotton and other agricultural commodities plummeted and, as a result, farm incomes in 1929 were at their lowest level in three decades (Schulman, 1991, p. 14, footnote 48). In addition, high rates of unemployment among industrial workers and persistent regional wage differentials attracted the attention of national policymakers. Starting in 1933, Congress passed several pieces of legislation. For example, the Agricultural Adjustment Act (AAA) sought to reduce crop production and raise commodity prices through payments to farmers, while the Tennessee Valley Authority (TVA) worked to im-

prove infrastructure and provide cheap access to electricity.

These policies along with technological change contributed to a reorganization of the Southern economy that played out fully over the subsequent decades. For example, mechanization replaced labor in pre-harvest cotton operations, which reversed previous trends toward a large number of tenants distributed among smaller sized farms and began to break-down landlord-tenant relations (Alston, 1981; Whatley, 1983).<sup>10</sup> Throughout the 1930s the TVA sought to attract more small industry (e.g., hosiery, textile, and lumber mills) that would provide employment for surplus agricultural labor (Schulman, 1991, p. 35). After the outbreak of World War II the TVA began to pursue a policy based on a close link between electricity, industrialization, and economic growth.<sup>11</sup> As a result, it is important to control for differences in New Deal policy across southern counties that may also be correlated with differences in war-related investment.

In addition to differences in New Deal policy, other aspects of mobilization for World War II may have played a role in the postwar growth of manufacturing. For example, the war increased the number of military bases in the region, which may have stimulated local demand or encouraged the siting of new manufacturing plants (Schulman, 1991). In the online appendix, results presented in Table A1 show that including all of these controls together does not alter the main conclusions.

#### RESULTS FOR POPULATION, HOUSING, WHOLESALE, AND RETAIL

The results from the previous section show little impact of World War II investment on southern industrialization. However, this does not rule out changes in other aspects of the regions economy. The immediate impact of mobilization for war was a booming economy that provided a job to anyone willing to work and, in many cases, willing to move. Some workers left altogether while others moved within the region to take advantage of higher paying jobs associated with war production in southern cities. This section documents population movements together with the war's impact on the housing, wholesale, and retail sectors.

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<sup>10</sup>Structural transformation in the 1930s, including the contribution of other New Deal policies, natural disasters and the expansion of secondary education have received attention in the literature (e.g., Caselli and Coleman, 2001; Fishback, Horrace, and Kantor, 2005; Hornbeck, 2012; Hornbeck and Naidu, 2014)

<sup>11</sup>Kitchens (2014) and Kline and Moretti (2014) study the impact of the TVA on manufacturing growth in the postwar period.

Table 4 presents the results of replacing the dependent variable in equation (1) with variables related to population (Panel A), housing (Panel B), and the retail (Panel C) and wholesale (Panel D) sectors. Panel A shows that total population increase in counties that received relatively more wartime investment. Quantitatively, the effect is large: a county with 10 percent more wartime investment had population that was 0.06 percent larger on average. Over the entire postwar period wartime investment is correlated with a substantial decrease in the black population. This is consistent with greater opportunities for white workers in high-paying industries during and after the war (Schulman, 1991, p. 83). Finally, the war does not appear to have altered the distribution of population between urban and rural areas within southern counties. Overall, the differences suggest a strong migration response among whites within the South and out-migration on part of African-Americans.<sup>12</sup>

Panel B shows limited changes in postwar housing markets due to wartime investment. There were small increases in the number of owner- and renter-occupied units and decreases in the median house value and gross rent. The magnitudes tend to be economically small: 0.03 percent for the number of owned units and 0.08 to 0.10 percent for housing costs for a 10 percent increase in wartime investment. These results are consistent with the expansion of housing supply (and some social services) in areas with a booming war economy and influx of migrants, although the effects are modest (and not always statistically different from zero). The small effects on housing speak to the temporary nature of wartime mobilization.

Finally, Panels C and D indicate mixed effects of wartime investment on the number of establishments, employment, wages and sales in the retail and wholesale sectors. Together with the impact on population movements, these results suggest that although the war did not lead to differential growth in manufacturing, mobilization still played an important role in shaping the economic growth of the American South through the reallocation of the population across space and the subsequent stimulus provided by consumer demand and government contracts in these markets. This is part of a process of wholesale and retail expansion that started in the 1930s and continued to play out over the second half of the

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<sup>12</sup>Additional results (not shown) indicate that the out-migration of southern blacks occurred after 1960, which is consistent with the ability of Southern elites to maintain agricultural labor supply during mobilization and in the immediate postwar period.

twentieth century (Cobb, 1982; Schulman, 1991; Holmes, 2011).

Both the New Deal and World War II played a prominent role in bringing the influence of the federal government to the American South and invigorated spending throughout the region. The legacy of mobilization for World War II does not appear to be a newly created and dynamic industrial economy. Instead, mobilization spurred the movement of population and, to a lesser extent, the growth of the wholesale and retail sectors. Indeed, according to Schulman Schulman (1991, p. 221) and Downs (2014, p. 257), another area where the South gained was in industries with substantial demand from government contracts, in particular, the defense industry (Markusen, Hall, Campbell, and Deitrick, 1991).

## CONCLUSION

Prior to World War II, the South lagged behind the rest of the country, which led President Franklin D. Roosevelt in 1938 to describe the region as “the nation’s no. 1 economic problem” (Roosevelt, 1938). Through mobilization for World War II the federal government stimulated demand for industrial goods and infused the region with substantial new investment. Many analysts have since attributed the regions postwar growth to the spark provided by mobilization. Using newly assembled data on the location and value of World War II investment, I examine the impact of capital deepening on the local manufacturing activity. My results indicate that previous research has claimed too much certainty in linking mobilization with the subsequent growth of manufacturing in the American South.

I present empirical evidence using newly digitized data on the location and value of wartime investment to show that capital deepening during the 1940s was not decisive. I use an empirical strategy that controls for prewar differences across southern counties in the level of industrial development as well as state and federal policies over the period that targeted the region. This is particularly important given substantial heterogeneity in prewar levels of industrialization across the South. The estimated coefficients tend to be small and not statistically significant, although I cannot reject effects that are sizable for some outcomes due to large standard errors. Indeed, using Cobb (Georgia) and Kanawha (West Virginia) counties as case studies, I show large investments may have led to markedly different postwar experiences. Together, these findings are consistent with differences in depreciation across



wartime investment projects, specificity for capital redeployed from military uses, and the mediating role of federal government contracts in the postwar period. Future research should focus on the relative importance of these factors.

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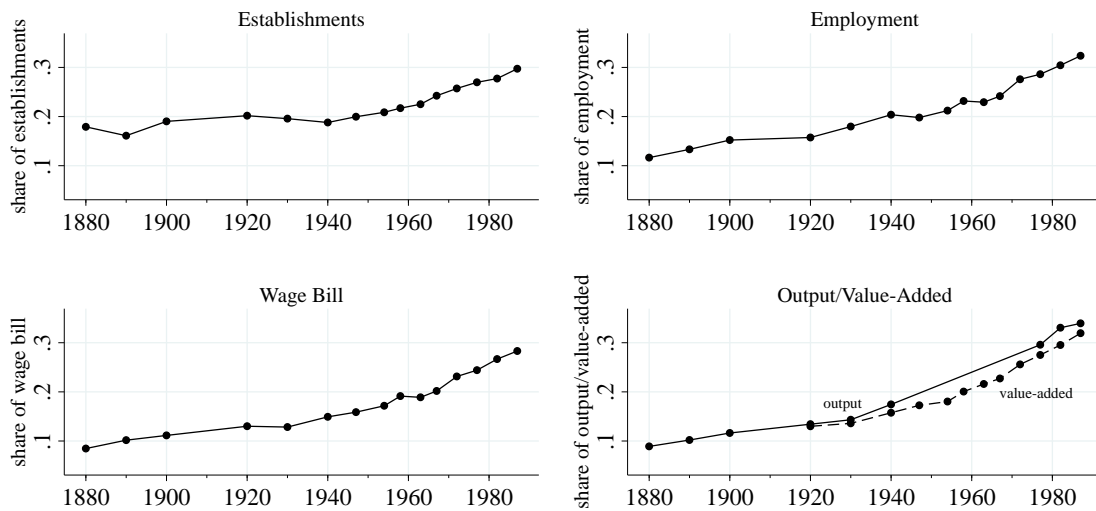
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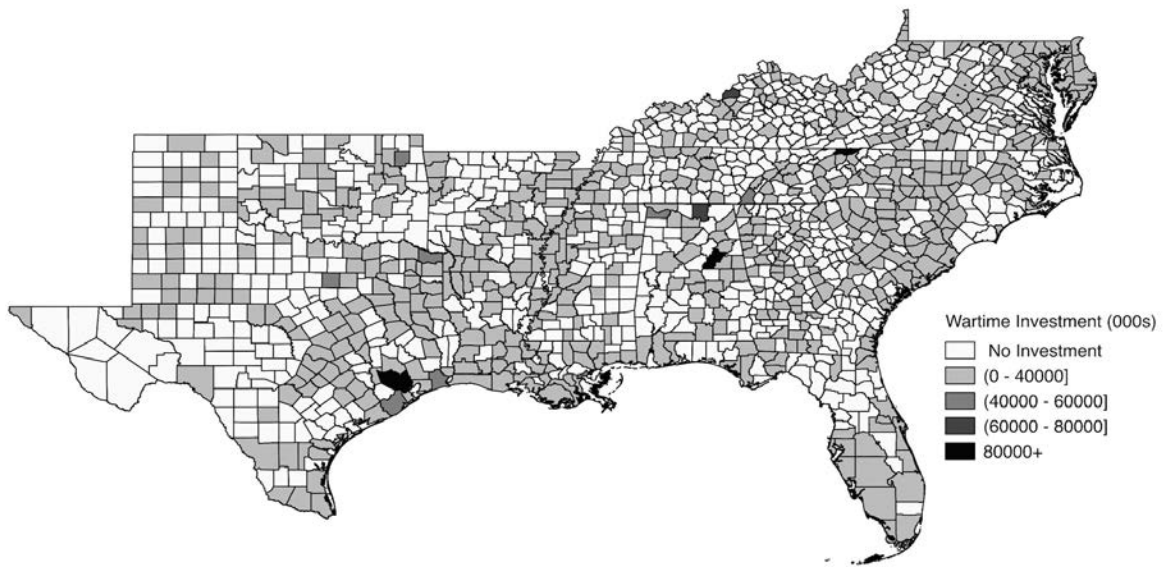
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Figure 1: Trends in Aggregate Manufacturing in the US South



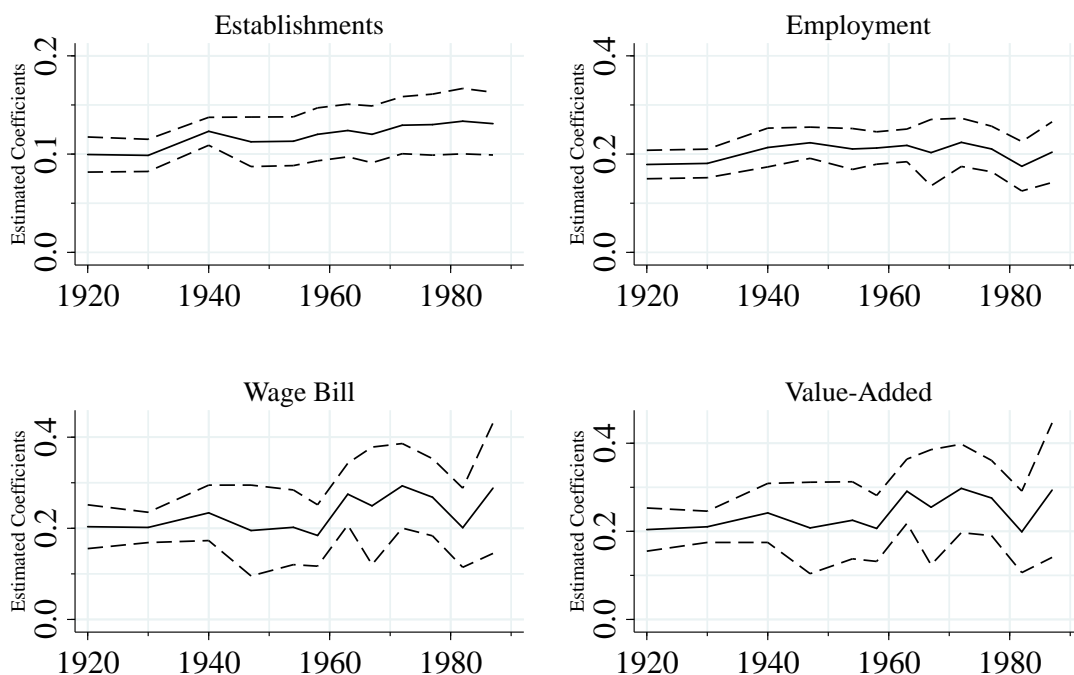
*Notes:* The panels show the share of establishments, employment, wages, and output and value added in the South in each year between 1880 and 1987. The South includes all counties in Alabama, Arkansas, Delaware, Florida, Georgia, Kentucky, and Louisiana, Maryland, Mississippi, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, Virginia, and West Virginia, and the District of Columbia. Data are from Haines (2010).

Figure 2: World War II Investment in the US South



*Notes:* The map shows the value of World War II investment.

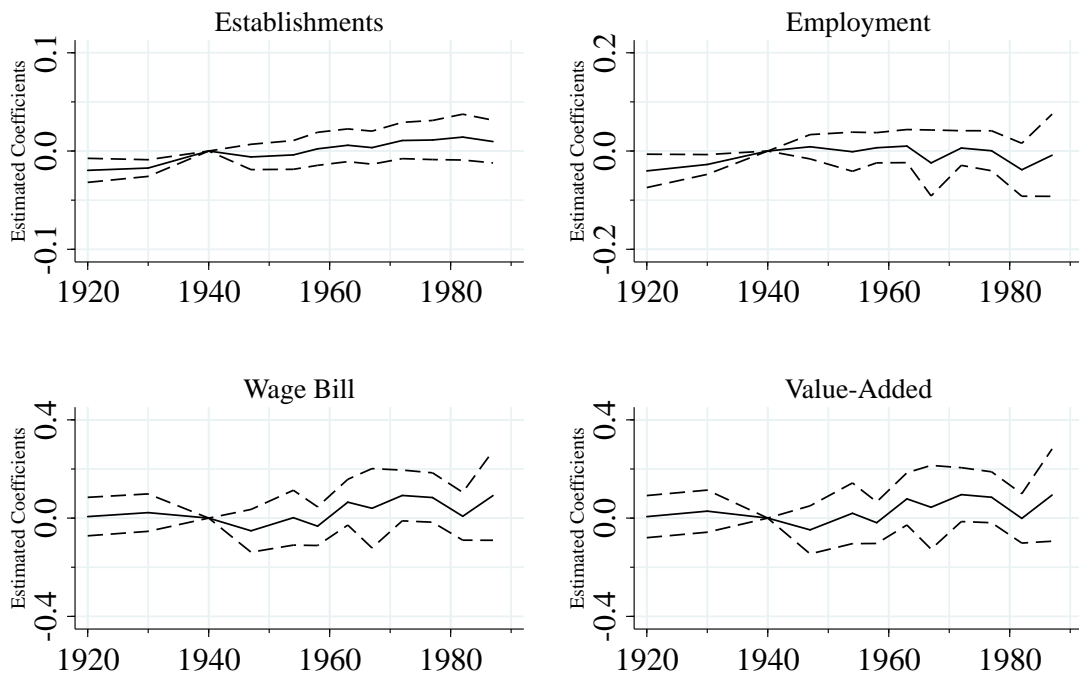
Figure 3: Relationship Between Wartime Investment and Pre- and Post-war Manufacturing



*Notes:* Each panel plots regression coefficients on log of wartime investment from a regression that includes state-year fixed effects and the log of the number establishments, employment, wage bill, and value-added as the dependent variable. Each panel shows coefficients and the 95 percent confidence interval in the solid and dashed black lines, respectively. The number of sample counties is 1,086.

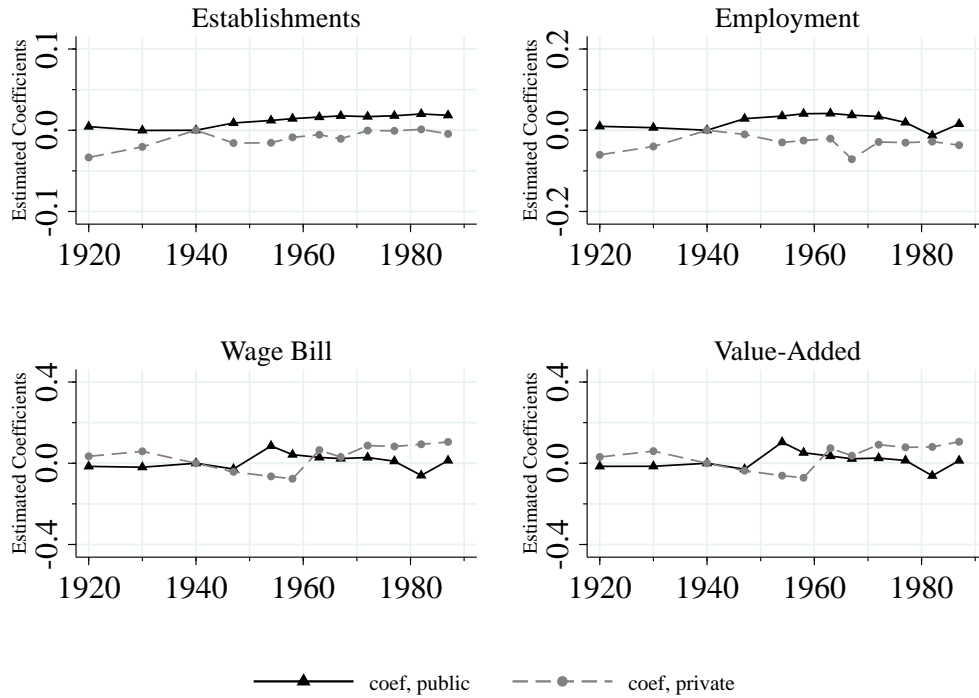


Figure 4: Impact of Wartime Investment on Manufacturing



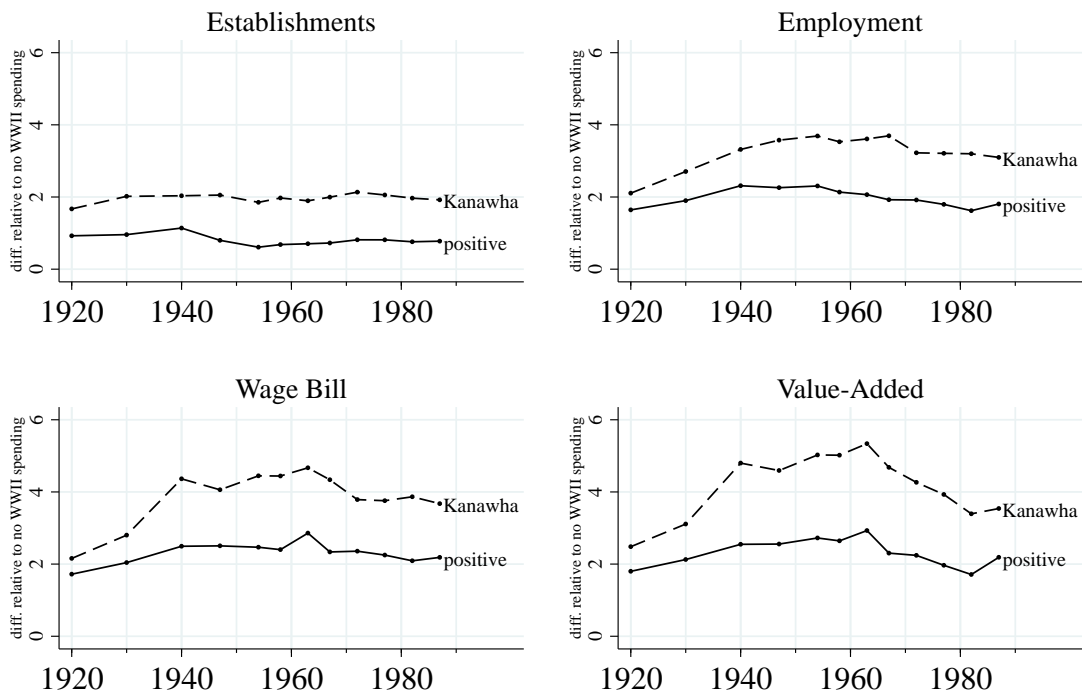
*Notes:* Each panel plots regression coefficients on log of wartime investment from equation (1) with the log of the number establishments, employment, wage bill, and value-added as the dependent variable. The solid and dashed black lines show coefficients and the 95 percent confidence interval from a specification that includes state-year and county fixed effects as well as county-level controls (interacted with year fixed effects). The 95 percent confidence interval is based on standard errors clustered at the state level. The number of sample counties is 1,086.

Figure 5: Impact of Public versus Private Wartime Investment



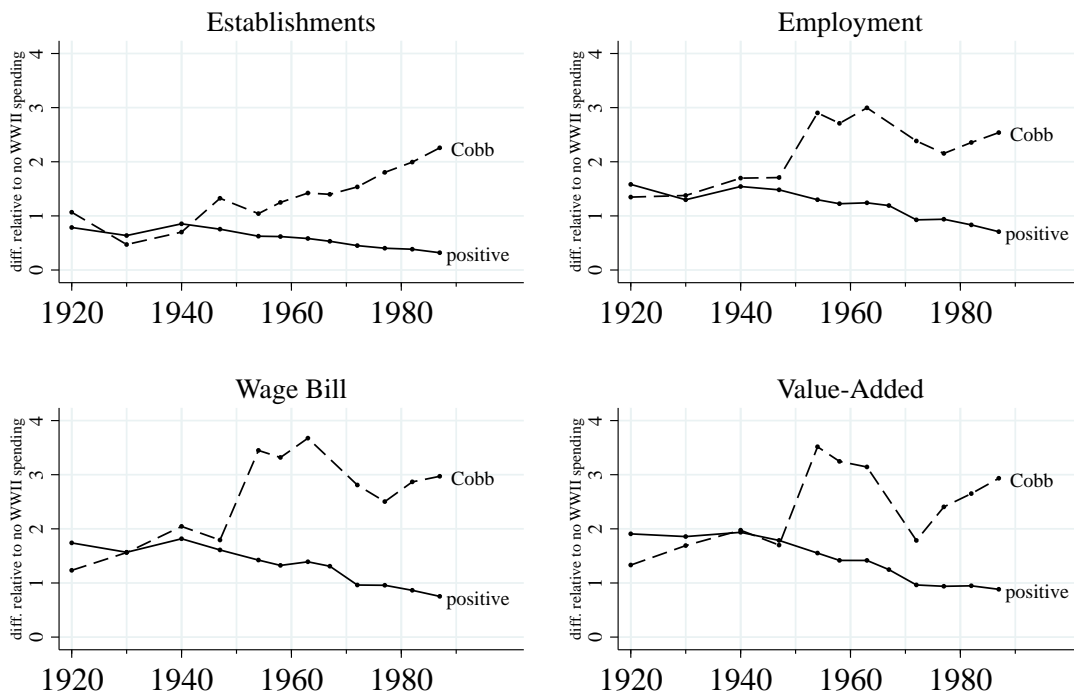
*Notes:* Each panel plots regression coefficients on log of wartime investment from public (solid black) and private (dashed gray) sources of financing from versions of equation (1) with the log of the number establishments, employment, wage bill, and value-added as the dependent variable. All specifications include state-year and county fixed effects as well as county-level controls (interacted with year fixed effects). The number of sample counties is 1,086.

Figure 6: Case Study of Kanawha County (West Virginia)



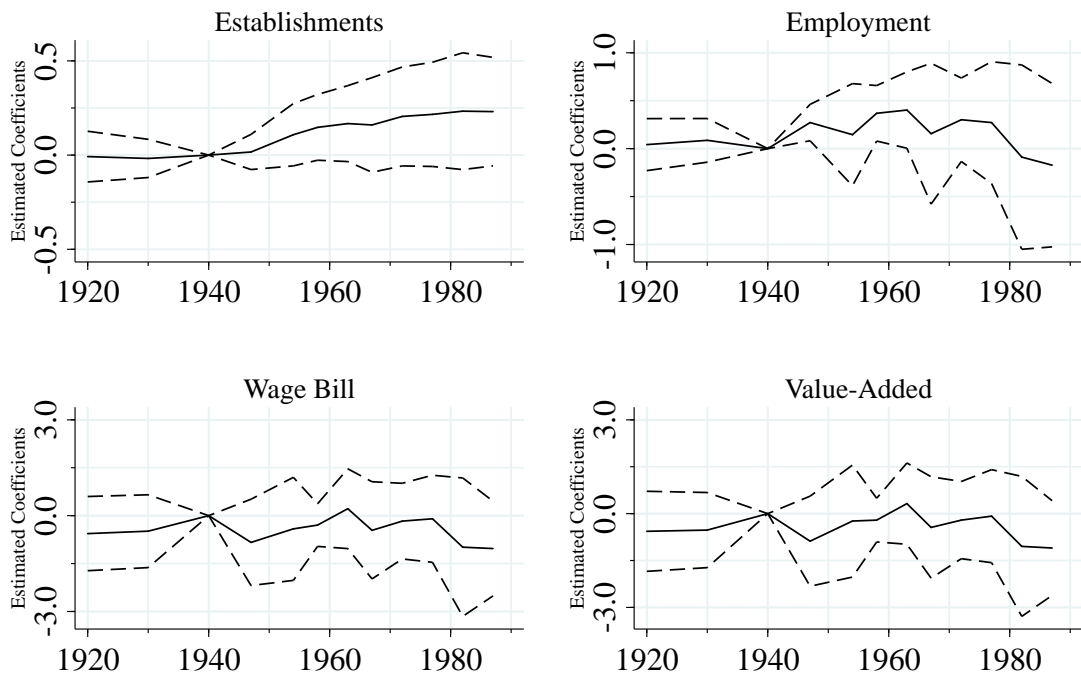
*Notes:* Each panel plots differences between counties in West Virginia with positive wartime investment (solid line) or Kanawha County (dashed line) relative to counties in West Virginia that received zero investment. The four panels show differences for the number establishments, employment, wage bill, and value-added.

Figure 7: Case Study of Cobb County (Georgia)



*Notes:* Each panel plots differences between counties in Georgia with positive wartime investment (solid line) or Cobb County (dashed line) relative to counties in Georgia that received zero investment. The four panels show differences for the number establishments, employment, wage bill, and value-added.

Figure 8: Impact of Wartime Plants on Manufacturing



*Notes:* Each panel plots regression coefficients on an indicator for a newly constructed plant due to World War II from equation (3) with the log of the number establishments, employment, wage bill, and value-added as the dependent variable. Each panel shows coefficients and the 95 percent confidence interval from specifications that include state-year and county fixed effects as well as county-level controls (interacted with year fixed effects) The 95 percent confidence interval is based on standard errors clustered at the state level. The number of sample counties is 1,086.

Table 1: Determinants of Wartime Investment

	(1)	(2)	(3)	(4)
$\ln(\text{contracts} + 1)$	0.0610 (0.0140)	0.0575 (0.0142)	0.0580 (0.0142)	0.0582 (0.0142)
IMP facilities $\geq 1$	0.3600 (0.2301)	0.3204 (0.2298)	0.3660 (0.2282)	0.3013 (0.2293)
$\ln(\text{est. in 1920})$	1.0079 (0.1404)			
$\ln(\text{emp. in 1920})$		0.5251 (0.0748)		
$\ln(\text{wages in 1920})$			0.4882 (0.0686)	
$\ln(\text{value-added in 1920})$				0.5495 (0.0749)

*Notes:* Each column shows the results of regression of log of wartime investment,  $\ln(\text{invest} + 1)$ , on prewar county characteristics.  $\ln(\text{contracts} + 1)$ , is the value of government spending on supply contracts. Indicator variables are included for the number of facilities assigned under the Industrial Mobilization Plan. The remaining entries are the lagged number of establishments (column 1), employment (column 2), wages (column 3), and value-added (column 4) in 1920. All regressions include prewar county characteristics and state fixed effects. Standard errors (in parentheses) are clustered at the state level. The number of sample counties is 1,086.

Table 2: Impact of Wartime Investment on Manufacturing

	Est. (1)	Emp. (2)	Wage Bill (3)	Value-Added (4)
$\ln(\text{invest} + 1) \times 1920$	-0.0197 (0.0062)	-0.0404 (0.0173)	0.0062 (0.0400)	0.0060 (0.0437)
$\ln(\text{invest} + 1) \times 1930$	-0.0173 (0.0043)	-0.0274 (0.0103)	0.0223 (0.0389)	0.0283 (0.0437)
$\ln(\text{invest} + 1) \times 1940$	–	–	–	–
$\ln(\text{invest} + 1) \times 1947$	-0.0061 (0.0066)	0.0087 (0.0126)	-0.0518 (0.0444)	-0.0479 (0.0499)
$\ln(\text{invest} + 1) \times 1954$	-0.0040 (0.0075)	-0.0014 (0.0203)	0.0017 (0.0569)	0.0196 (0.0630)
$\ln(\text{invest} + 1) \times 1958$	0.0022 (0.0086)	0.0067 (0.0157)	-0.0327 (0.0401)	-0.0187 (0.0432)
$\ln(\text{invest} + 1) \times 1963$	0.0059 (0.0085)	0.0100 (0.0172)	0.0647 (0.0475)	0.0782 (0.0542)
$\ln(\text{invest} + 1) \times 1967$	0.0035 (0.0086)	-0.0243 (0.0342)	0.0400 (0.0824)	0.0441 (0.0870)
$\ln(\text{invest} + 1) \times 1972$	0.0107 (0.0094)	0.0061 (0.0180)	0.0922 (0.0527)	0.0956 (0.0560)
$\ln(\text{invest} + 1) \times 1977$	0.0112 (0.0101)	0.0006 (0.0208)	0.0838 (0.0513)	0.0849 (0.0529)
$\ln(\text{invest} + 1) \times 1982$	0.0142 (0.0119)	-0.0381 (0.0275)	0.0075 (0.0497)	-0.0011 (0.0513)
$\ln(\text{invest} + 1) \times 1987$	0.0096 (0.0111)	-0.0086 (0.0427)	0.0917 (0.0928)	0.0939 (0.0959)

*Notes:* Each column shows the results of estimating equation (1) for the log of different manufacturing outcomes: establishments (column 1), employment (column 2), wage bill (column 3), and value-added by manufacturing (column 4). All columns are from a specification that includes state-year and county fixed effects as well as county-level controls (interacted with year fixed effects). The years included are 1920, 1930, 1940, 1947, 1954, 1958, 1963, 1967, 1972, 1977, 1982, and 1987. Standard errors (in parentheses) are clustered at the state level. The number of sample counties is 1,086.

Table 3: Impact of Wartime Investment on Establishments by Sector

	food (1)	textiles (2)	lumber (3)	paper (4)	chemicals (5)	petroleum (6)
$\ln(\text{invest} + 1) \times \text{post}$	0.1742 (0.1278)	0.1465 (0.0956)	0.3414 (0.1899)	0.0712 (0.0216)	0.1661 (0.0898)	0.0389 (0.0185)
	rubber (7)	leather (8)	stone (9)	metals (10)	machinery (11)	trans. eq (12)
$\ln(\text{invest} + 1) \times \text{post}$	0.0460 (0.0178)	0.0109 (0.0114)	0.2201 (0.0957)	0.5871 (0.1922)	0.4868 (0.2315)	0.1383 (0.0577)

*Notes:* The dependent variable in each column is the number of establishments in a given sector. All columns include county fixed effects, state-year fixed effects, and prewar county characteristics interacted with year effects. The years included are 1935, 1939, 1947, 1954, and 1958. Standard errors (in parentheses) are clustered at the state level. The number of sample counties is 1,086.



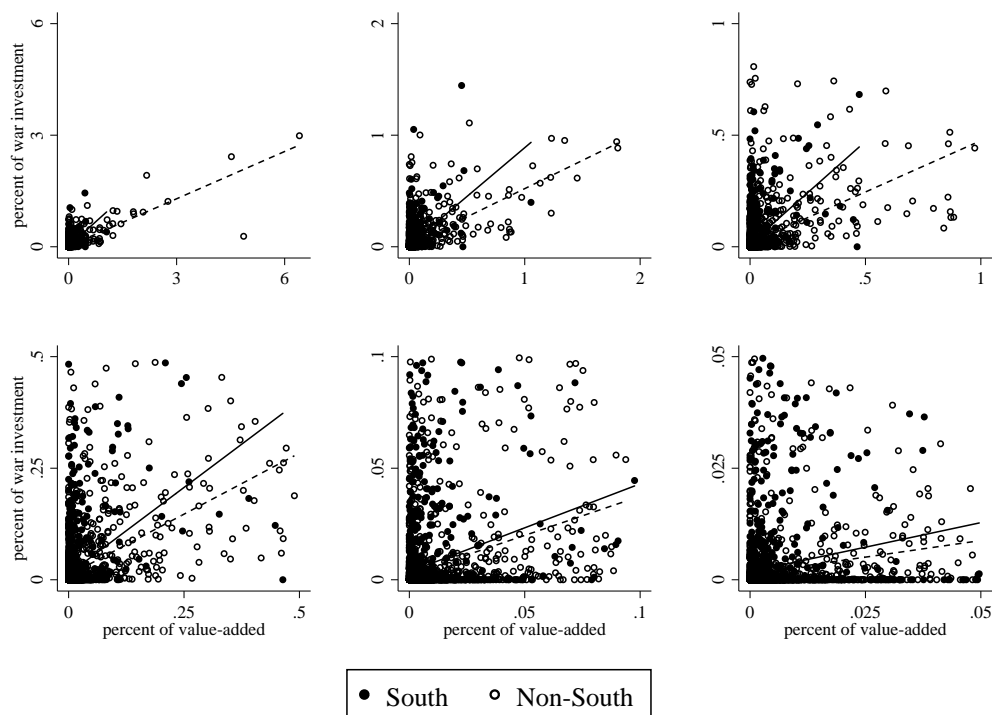
Table 4: Impact of Wartime Investment on Non-Manufacturing Outcomes

	A. Population:				B. Housing:			
	Total (1)	Black (2)	Urban (3)	Rural (4)	Units Owned (1)	Median Value (2)	Units Rented (3)	Gross Rent (4)
$\ln(\text{invest} + 1) \times \text{post}$	0.0059 (0.0021)	-0.0090 (0.0055)	0.0074 (0.0149)	-0.0046 (0.0036)	-0.0032 (0.0046)	-0.0102 (0.0060)	0.0002 (0.0029)	-0.0075 (0.0033)
	C. Retail:				D. Wholesale:			
	Est. (1)	Emp. (2)	Wages (3)	Sales (4)	Est. (1)	Emp. (2)	Wages (3)	Sales (4)
$\ln(\text{invest} + 1) \times \text{post}$	0.0027 (0.0007)	0.0016 (0.0010)	-0.0006 (0.0007)	0.0022 (0.0008)	0.0032 (0.0014)	0.0012 (0.0025)	-0.0139 (0.0071)	0.0022 (0.0074)

*Notes:* The dependent variable in each column is a non-manufacturing outcome (in log). Panel A includes total, black, urban, and rural population; Panel B includes the number of owner-occupied housing units, the median house value, the number of renter-occupied units, and the value of gross rent; Panels C and D each give the number of establishments, employment, wages, and sales. All columns include county fixed effects, state-year fixed effects, and prewar county characteristics interacted with year effects. The years included in panels A and B are 1920, 1930, 1940, 1950, 1960, 1970, and 1980; panels C and D include 1930, 1940, 1947, 1954, 1958, 1963, 1967, 1972, 1977, 1982, and 1987. Standard errors (in parentheses) are clustered at the state level. The number of sample counties is 1,086.

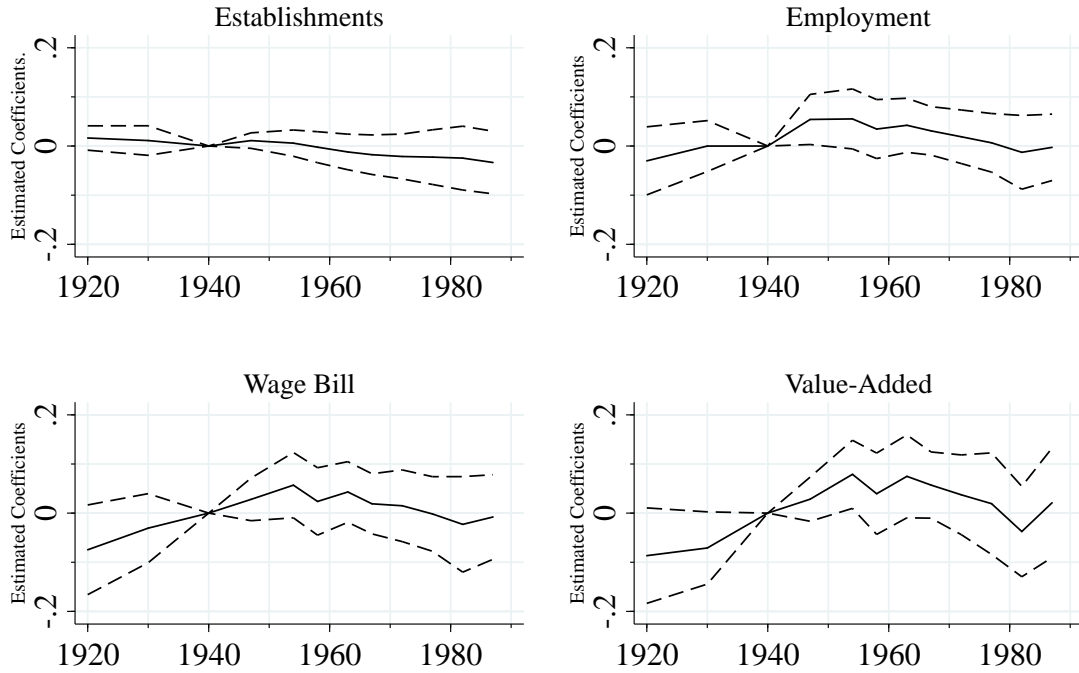
## A Online Appendix

Figure A1: Prewar Manufacturing Relative to Wartime II Investment



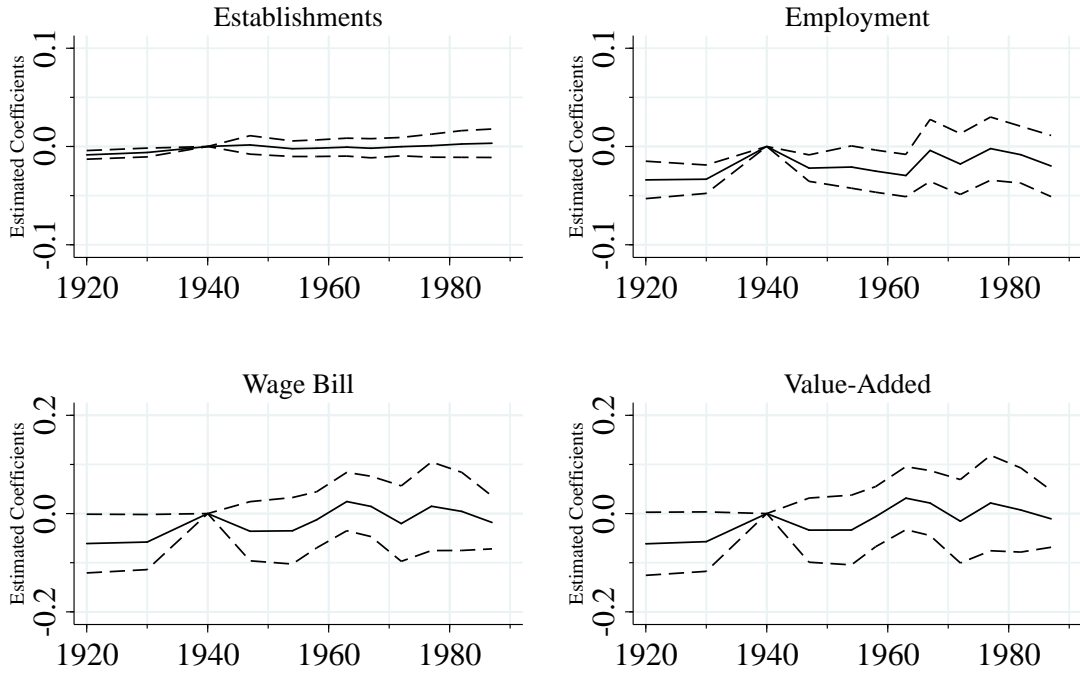
*Notes:* Notes: Each point indicates a county with given share of value-added by manufacturing in 1939 and given share of war-related investment. The solid (empty) dots indicate counties from southern (non-southern) states; solid (dashed) lines indicate the best linear fit through the southern (non-southern) dots. The different panels restrict attention to counties with different levels of manufacturing activity and war-related investment. Data on the value-added by manufacturing in 1939 and wartime investment are drawn from Haines (2010).

Figure A2: Impact of Wartime Investment on Manufacturing (in levels)



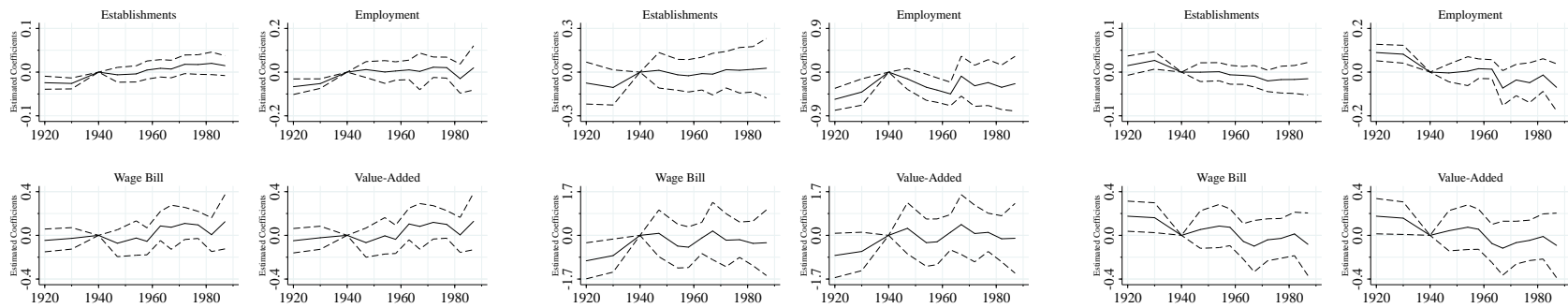
*Notes:* Each panel plots regression coefficients on the level of wartime investment a specification similar to equation (1) with level of the number establishments, employment, wage bill, and value-added as the dependent variable. Each panel shows coefficients and the 95 percent confidence interval from a specification that includes state-year fixed effects, county fixed effects, and county-level controls (interacted with year fixed effects). The 95 percent confidence interval is based on standard errors clustered at the state level. The number of sample counties is 1,086.

Figure A3: Impact of Wartime Supply Contracts on Manufacturing



*Notes:* Each panel plots regression coefficients on log of supply contracts from versions of equation (1) with the log of the number establishments, employment, wage bill, and value-added as the dependent variable. The gray line shows the coefficients from a specification that includes state-year and county fixed effects. The solid and dashed black lines show coefficients and the 95 percent confidence interval from a specification that includes state-year and county fixed effects as well as county-level controls (interacted with year fixed effects). The 95 percent confidence interval is based on standard errors clustered at the state level. The number of sample counties is 1,086.

Figure A4: Impact of Wartime Investment and the Industrial Mobilization Plan

A. Coefficient:  $\ln(\text{invest} + 1)$ 

B. Coefficient: IMP

C. Coefficient:  $\ln(\text{invest} + 1) \times \text{IMP}$ 

*Notes:* Each panel plots a set of regression coefficients from equation (2) with the log of the number establishments, employment, wage bill, and value-added as the dependent variable. Panel A shows the coefficients and 95 percent confidence interval for  $\ln(\text{invest} + 1)$ , Panel B shows the coefficients on IMP, and Panel C shows the coefficients on the interaction,  $\ln(\text{invest} + 1) \times \text{IMP}$ . All specifications include state-year and county fixed effects as well as county-level controls (interacted with year fixed effects). The 95 percent confidence interval is based on standard errors clustered at the state level. The number of sample counties is 1,086.

Table A1: Robustness for Impact of Wartime Investment on Manufacturing

	Est. (1)	Emp. (2)	Wage Bill (3)	Value-Added (4)
$\ln(\text{invest} + 1) \times 1920$	-0.0212 (0.0056)	-0.0418 (0.0170)	0.0068 (0.0408)	0.0069 (0.0444)
$\ln(\text{invest} + 1) \times 1930$	-0.0170 (0.0041)	-0.0272 (0.0101)	0.0244 (0.0398)	0.0309 (0.0442)
$\ln(\text{invest} + 1) \times 1940$	–	–	–	–
$\ln(\text{invest} + 1) \times 1947$	-0.0050 (0.0063)	0.0082 (0.0129)	-0.0590 (0.0474)	-0.0557 (0.0531)
$\ln(\text{invest} + 1) \times 1954$	-0.0024 (0.0071)	-0.0034 (0.0206)	-0.0039 (0.0582)	0.0148 (0.0641)
$\ln(\text{invest} + 1) \times 1958$	0.0032 (0.0083)	0.0044 (0.0158)	-0.0359 (0.0406)	-0.0206 (0.0438)
$\ln(\text{invest} + 1) \times 1963$	0.0066 (0.0082)	0.0059 (0.0174)	0.0598 (0.0503)	0.0745 (0.0567)
$\ln(\text{invest} + 1) \times 1967$	0.0043 (0.0084)	-0.0317 (0.0358)	0.0285 (0.0839)	0.0352 (0.0878)
$\ln(\text{invest} + 1) \times 1972$	0.0108 (0.0093)	-0.0039 (0.0189)	0.0787 (0.0534)	0.0828 (0.0566)
$\ln(\text{invest} + 1) \times 1977$	0.0113 (0.0101)	-0.0090 (0.0223)	0.0702 (0.0507)	0.0725 (0.0530)
$\ln(\text{invest} + 1) \times 1982$	0.0141 (0.0120)	-0.0487 (0.0283)	-0.0060 (0.0490)	-0.0146 (0.0506)
$\ln(\text{invest} + 1) \times 1987$	0.0092 (0.0112)	-0.0167 (0.0427)	0.0792 (0.0931)	0.0817 (0.0962)

*Notes:* Each column shows the results of estimating equation (1) for the log of different manufacturing outcomes: establishments (column 1), employment (column 2), wage bill (column 3), and value-added by manufacturing (column 4). All columns are from a specification that includes state-year and county fixed effects as well as county-level controls (interacted with year fixed effects). In addition, all columns include controls for New Deal Spending under the Agricultural Adjustment Act, an indicator for whether a county was in the service territory of the Tennessee Valley Authority, and an indicator for the presence of a military base. The years included are 1920, 1930, 1940, 1947, 1954, 1958, 1963, 1967, 1972, 1977, 1982, and 1987. Standard errors (in parentheses) are clustered at the state level. The number of sample counties is 1,086.