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ABSTRACT

Many labor markets share three stylized facts: employers cannot give full attention to all candidates, candidates are ready to provide information about their preferences for particular employers, and employers value and are prepared to act on this information. In this paper we study how a signaling mechanism, where each worker can send a signal of interest to one employer, facilitates matches in such markets. We find that introducing a signaling mechanism increases the welfare of workers and the number of matches, while the change in firm welfare is ambiguous. A signaling mechanism adds the most value for balanced markets.

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An online appendix is available at:
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1 Introduction

Job seekers in labor markets often apply for many positions, as there is a low cost for applying and a high value for being employed. Consequently, many employers face the near impossible task of reviewing and evaluating hundreds of applications. Moreover, since pursuing candidates is often costly, employers may need to assess not only the quality of an applicant, but also whether the applicant is attainable: that is, whether the candidate is likely to ultimately accept a job offer, should the employer make one. In this paper we study a mechanism that aids employers in this evaluation process by allowing applicants to credibly signal information about their preferences for positions.

In practice, in many markets that suffer from this form of application congestion, candidates communicate special interest for a select number of places. For example, in college admissions in the United States, many universities have early admission programs, where high school seniors may apply to exactly one college before the general application period. Evidence suggests that universities respond to such action in that it is easier to get into a college through early admission programs (Avery, Fairbanks and Zeckhauser, 2003).¹ Another example of applicants signaling interest can be found in the market for entry-level clinical psychologists, which in the early 1990's was organized as a telephone-based market. On "match day," program directors called applicants to make offers, and candidates were, at any moment, allowed to hold on to at most one offer. At the end of match day, all non-accepted offers were automatically declared as rejected. Due in part to its limited time frame, this market suffered from congestion, and it was common for program directors to make offers out of their preference order to applicants who credibly indicated they would accept an offer immediately (Roth and Xing, 1997).²

Some markets have formal, market-wide mechanisms that allow participants to signal preferences, and the formal nature of the signals ensures credibility. Since 2006, The American Economic Association (AEA) has operated a signaling service to facilitate the job search

¹Under single early application programs, universities often require that an applicant not apply early to other schools, and this is often enforced by high school guidance counselors. In another example of colleges looking for signs of interest, many schools take great care to note whether applicants visit the campus, which presumably is costly for parents in terms of time and money. This can also be taken into account when colleges decide whom to admit.

²Congestion in the telephone market was costly for program directors who worried that their offer would be held the whole match day and then rejected in the last moments, leaving them to fill the position in a hectic "aftermarket" with only a few leftover candidates. As an example of offer strategy, the directors of one internship program decided to make their first offers (for their five positions) to numbers 1, 2, 3, 5, and 12 on their rank-order list of candidates, with the rationale that 3, 5, and 12 had indicated that they would accept immediately and that 1 and 2 were so attractive as to be worth taking chances on. Anecdotal evidence suggests that promises to accept an offer were binding. The market was relatively small, and as one program director mentioned: "you see these people again."

for economics graduate students. Using this service, students can send signals to up to two employers to indicate their interest in receiving an interview at the annual Allied Social Science Associations meeting. Coles et al. (2010) provide suggestive evidence that sending a signal of interest increases the chances of receiving an interview. Since interviews take place over a single weekend, departments typically interview about twenty candidates out of hundreds of applicants, which suggests that most departments must strategically choose from among their candidates that are above the bar.³ Though not labor markets, some online dating websites allow participants to send signals to potential partners. For example in the matchmaking service of the website “Hot or Not,” participants can send each other virtual flowers that purportedly increase the chances of receiving a positive response.⁴ In a field experiment on a major Korean online dating website, Lee et al. (2009) study the effect of a user attaching one of a limited number of “virtual roses” to a date request. They find that users of both genders are more likely to accept a request when a virtual rose is attached.⁵

These examples all share three important features. First, in each case substantial frictions lead to market congestion: employers (or colleges or dating partners) are unable to give full attention to all possible candidates when making decisions. Second, applicants are ready to provide information about their preferences over employers. Third, employers value this preference information and are prepared to act on it.

For employers to take useful action, preference signals must be credible. But simply declaring one’s interest typically bears almost no cost, and job seekers have an incentive to indicate particular interest to many employers, regardless of how strong their preferences towards these employers actually are. Hence, absent any credibility guarantee, employers may struggle to discern which preference information is sincere and which is simply cheap talk. So while candidates may wish to signal their preferences, and employers may value

³Similar mechanisms exist for non-academic jobs. For example, Skydeck360, a student-operated company at Harvard, offers a signaling service for MBA students in their search for internships and full-time jobs. Each registered student can send up to ten signals to employers via their secure website. (See <http://skydeck360.posterous.com> for detail.)

⁴In this case the number of flowers one may send is unlimited, but each flower is costly. Signals of interest may be helpful in dating markets because pursuing partners is costly. At the very least, each user may be limited in the number of serious dates she can have in a given period. “As James Hong from HotorNot tells it, his virtual flower service has three components: there’s the object itself represented by a graphical flower icon, there’s the gesture of someone sending the flower to their online crush, and finally, there’s the trophy effect of everyone else being able to see that you got a flower. People on HotorNot are paying \$10 to send the object of their affection a virtual flower – which is a staggering 3-4x what you might pay for a real flower!” (from <http://www.viralblog.com/research/why-digital-consumers-buy-virtual-goods/>) See <http://www.hotornot.com/m/?flowerBrochure=1> for a description of HotorNot’s virtual flower offerings.

⁵This dating website targets people looking for marriage partners, rather than people who want many dates. Hence, dates may be perceived as particularly costly, so users must decide carefully on whom to “spend” a date. The study found that candidates of average attractiveness, who may worry that date offers are only “safety” offers, are particularly responsive to signals of special interest.

learning candidate preferences, inability to credibly convey information may prevent any gains from preference signaling from being realized.

In this paper, we investigate how a *signaling mechanism* that limits the number of signals a job seeker may send can overcome the credibility problem and improve the welfare of market participants. We develop a model that can account for the three stylized facts mentioned above. In our model, firms make offers to workers, but the number of offers they may make is limited, so that firms must carefully select the workers to whom they make offers. We focus on the strategic question of offer choice and abstract away the question of acquiring information that determines preferences. Hence, we assume that each agent knows her own preferences over agents on the other side of the market, but is uncertain of the preferences of other agents.

In the simplest version of our model, we assume that both worker and firm preferences are idiosyncratic and uniformly distributed. Workers have the opportunity to send a signal to one firm, where each signal is binary in nature and does not transmit any further information. Firms observe their signals, but not the signals of other firms, and then each firm simultaneously makes exactly one offer to a worker. Finally, workers choose offers from those available to them. We focus on symmetric equilibria in anonymous strategies to eliminate any coordination devices beyond the signaling mechanism.

We show that, in expectation, introducing a signaling mechanism increases both the number of matches as well as the welfare of workers. Intuitively, when firms make offers to workers who send them signals, these offers are unlikely to overlap, leading to a higher expected number of matches. Furthermore, workers are not only more likely to be matched, but are also more likely to be matched to a firm they prefer the most. On the other hand, when a firm makes an offer to a worker who has signaled it, this creates strong competition for firms who would like to make an offer to that same worker because, for example, they rank that worker highest. Hence, by responding to signals, that is, being more likely to make offers to workers who have signaled them, firms may generate a negative spillover on other firms. Consequently, the effect on firm welfare from introducing a signaling mechanism is ambiguous; welfare for a firm depends on the balance between individual benefit from responding to signals and the negative spillover generated by other firms responding to signals. Furthermore, we show that the degree to which a firm responds to signals is a case of strategic complements. When one firm responds more to signals, it becomes riskier for other firms to make offers to workers who have not sent them signals. Consequently, multiple equilibria, with varying responsiveness to signals, may exist. These equilibria can be welfare ranked: workers prefer equilibria where firms respond more to signals, while firms prefer the equilibria where they respond less.

We also study an extension in which workers have correlated preferences. In this setting a worker may not necessarily signal to her overall most preferred firm. This implies that firms cannot be certain that an offer made to a worker who sent a signal will be accepted. Nonetheless, for a class of correlated preferences we show that the introduction of a signaling mechanism increases the expected number of matches and the welfare of workers.

To understand when a signaling mechanism might be most helpful, we compare performance across market settings. To do this, we focus on a simpler environment where agents care about getting a match, but not the quality of the match. Hence, the value of introducing a signaling mechanism is simply the expected increase in the number of matches. For such an environment, we find that the value of a signaling mechanism is maximal for *balanced markets*; that is, markets where the number of firms and workers are of roughly the same magnitude. We further show that the increase in the number of matches is roughly homogenous of degree one in the number of firms and workers. That is, signaling mechanisms are equally important for large and small markets in terms of the expected increase in the fraction of matched participants.

Our approach is related to several strands of literature. A standard interpretation of signaling and its effectiveness is that applicants have private information that is pertinent to how valuable an employee they would be. For example, in Spence's signaling model (Spence, 1973), applicants use wasteful costly signals, such as education, to signal their type, such as their ability.⁶ More recently, Avery and Levin (2009) model early application in US college admissions as a way for students to signal college-specific quality, such as enthusiasm for a particular college. In their model, colleges explicitly derive more utility from having enthusiastic students in their freshman class than they do from other, equally able students. By contrast, in our model we abstract away from such motives and instead show how congestion, stemming from the explicit monetary or opportunity costs of making offers, can generate room for useful preference signaling.

A more closely related strand of literature is that of strategic information transmission, or "cheap talk," between a sender and receiver, introduced in Crawford and Sobel (1982). In our model, however, we consider a multi-stage game with many senders (workers) and many receivers (firms), where the structure of allowable signals plays a distinctive role. Each sender must choose the receiver to whom she will send one of her limited, identical signals, and the scarcity of signals induces credibility. Each receiver knows only whether a sender has sent a signal to it or not, and receives no additional information. While Crawford and Sobel

⁶Hoppe, Moldovanu and Sela (2009) extend this idea to an environment where agents on both sides of the market may send signals. Among other findings, they identify general conditions under which the potential increase in expected output due to the introduction of signaling is offset by the costs of signaling.

(1982) study a coordination problem between the sender and receiver, our setting includes an additional coordination problem among receivers who must decide whom to make an offer. Nevertheless, some features of Crawford and Sobel persist in our model. Signals are “cheap” in the sense that they do not have a direct influence on agent payoffs. Each agent has only a limited number of signals, so there is an opportunity cost associated with sending a signal. Finally, in our model there always exist babbling equilibria where agents ignore signals; hence, the introduction of a signaling mechanism always enlarges the set of equilibria.

While to our knowledge we are the first to introduce preference signaling in decentralized markets, papers by Abdulkadiroglu, Che and Yasuda (2008) and Lee and Schwarz (2007) deal with preference signaling in the presence of centralized clearinghouses.⁷

In summary, our paper models the introduction of a signaling mechanism in markets where interviews or offers are costly for firms, either in direct monetary terms or because of opportunity costs. Our results suggest potentially large welfare gains for workers, and an increase in the expected total number of matches. Furthermore, as the experience with the economic job market shows, introducing a signaling mechanism can be a low cost, unintrusive means of improving market outcomes. As such we see our paper as part of the larger market design literature (c.f. Roth, 2008).

The paper proceeds as follows. Section 2 begins with a simple example, and Sections 3 and 3.2 discuss the offer game with and without a signaling mechanism, respectively. Section 4 considers the impact of introducing a signaling mechanism on the welfare of agents. In Section 5 we examine signaling in an environment with correlated agent preferences. Section 6 analyzes the robustness of the welfare results across various market structures. Section 7 concludes.

2 A Simple Example

In this section we lay out a simple example that shows the effects of introducing a signaling mechanism and highlights some of our main findings. Consider a market with two firms $\{f_1, f_2\}$ and two workers $\{w_1, w_2\}$. For each agent, a match with one’s most preferred partner from the other side of the market yields payoff 1, while a match with one’s second choice partner yields $x \in (0, 1)$. Remaining unmatched yields payoff 0.

⁷Abdulkadiroglu, Che and Yasuda (2008) show that the introduction of a signaling technology improves efficiency of the deferred acceptance algorithm in a school choice problem. Lee and Schwarz (2007) analyze preference signaling in a match formation process between firms and workers that consists of three steps: preference signaling, investments in information acquisition, and formation of matches via a centralized clearinghouse. They construct a centralized mechanism where workers communicate their complete preferences to an intermediary, and the intermediary recommends to each firm a subset of workers to interview.

Ex-ante, agent preferences are random, uniform and independent. That is, for each firm f , the probability that f prefers worker w_1 to worker w_2 is one half, as is the probability that f prefers w_2 to w_1 . Worker preferences over firms are similarly symmetric. Agents learn their own preferences, but not the preferences of other agents.

We first examine behavior in a game where once agent preferences are realized, each firm may make a single offer to a worker. Workers then accept at most one of their available offers. We will examine sequential equilibria, which guarantees that workers accept their best available offer.

In the unique equilibrium of this game where firm strategies do not depend on the name of the worker,⁸ each firm simply makes an offer to its most preferred worker. This follows because firms cannot discern which worker is more likely to accept an offer. In this congested market there is a fifty percent chance that both firms make an offer to the same worker, in which case there will only be one match. Hence, on average there are 1.5 matches, and the expected payoff for each firm is $\frac{3}{4}1 + \frac{1}{4}0 = 0.75$. For workers, if they receive exactly one offer, it is equally likely to be from their first or second choice firm. There is also a fifty percent chance that one worker receives two offers, hence attaining a payoff of one while the other worker receives zero. The expected payoff for each worker is then $(2 + x)/4$.

We now introduce a signaling mechanism: before firms make offers, each worker may send a *signal* to a single firm. Each signal has a binary nature: either a firm receives a signal from a particular worker or not, and signals do not transmit any other information. We focus on non-babbling equilibria, where firms interpret a signal as a sign of being the more preferred firm of that worker, and workers send a signal to their more preferred firm.⁹

To analyze firm behavior, note that a firm that receives a signal from its top worker will make this worker an offer, since it will certainly be accepted. If on the other hand a firm receives no signals, it again optimally makes an offer to its top worker, as symmetry implies the workers are equally likely to accept an offer. The interesting strategic decision a firm must make is when it receives a signal only from its second ranked worker. In this case the other firm also receives exactly one signal. We say a firm “responds” to the signal if it makes the signaling worker an offer, and “ignores” the signal if it instead makes an offer to its top worker, which did not send it a signal.

Suppose f_1 prefers w_1 to w_2 and only w_2 sent a signal to f_1 , which implies w_1 sent a

⁸See Section 3 for a formal definition of anonymous strategies.

⁹Note that there is no equilibrium where firms expect signals from workers, but interpret them as a particular lack of interest and hence reduce the probability of making an offer to a signaling worker. If this were the case, workers would simply not send any signal. There are, however, babbling equilibria where no information is transmitted, though we will not focus on those in this paper, as they are equivalent to not having a signaling device.

signal to f_2 . Clearly, whenever f_1 makes an offer to w_2 , f_1 receives x . Suppose f_1 instead makes an offer to w_1 , who sent a signal to f_2 . If f_2 responds to signals, then f_2 also makes an offer to w_1 , which w_1 will accept, hence leaving f_1 a payoff of 0. If f_2 ignores signals, then there is still a fifty percent chance that w_1 is actually f_2 's first choice, in which case an offer is tendered and accepted, so that f_1 again receives 0. Otherwise, f_1 receives 1. Table 1 summarizes f_1 's payoffs conditional on receiving a signal from its second ranked worker, and the strategies of f_2 .

Table 1: Firm f_1 's payoffs conditional on receiving a signal from its second ranked worker.

$f_1 \setminus f_2$	Respond	Ignore
Respond	x	x
Ignore	0	1/2

Table 1 shows that strategies of firms are strategic complements. If a firm responds to signals, then the other firm is weakly better off from responding to signals as well. In this example, if f_2 switches from the action ignore (not making an offer to a second choice worker who has signaled) to the safe action of responding (making an offer to a second choice worker who has signaled), then f_1 optimally also takes the safe action of responding.

Turning to equilibrium analysis, note that if $x > 0.5$ there is a unique equilibrium in which both firms respond to signals. When $x < 0.5$, that is when the value of the first choice worker is much greater than that of the second ranked worker, there exist two equilibria in pure strategies. In the first, both firms respond to signals (Respond-Respond) and in the second both firm ignore signals (Ignore-Ignore).¹⁰ Table 2 summarizes welfare properties of these equilibria. Note that the expected firm and worker payoffs, as well as the expected number of matches when signals are ignored are the same as when there is no signaling mechanism, since agent actions in these two settings are identical.¹¹

Whenever there are multiple equilibria ($x < 0.5$), we can rank them in terms of firm welfare, worker welfare, and the expected number of matches. Workers and firms are opposed in

¹⁰There is also a mixed strategy equilibrium whenever there are two pure strategy equilibria. Properties of this equilibrium coincide with those in the equilibrium where both firms respond to signals.

¹¹When both firms respond to signals, since each firm has a fifty percent chance of receiving a signal from its first choice worker, half the time this strategy yields payoff of one. Otherwise a firm has a 1/4 chance of receiving a signal from its second choice worker only, yielding a payoff of x . With a 1/4 chance a firm receives no signal, in which case it makes an offer to its first choice worker, who will accept with fifty percent probability (whenever she is not the first choice worker of the other firm). Hence, expected firm payoffs are $\frac{1}{2}1 + \frac{1}{4}x + \frac{1}{4}\frac{1}{2}1 = \frac{5+2x}{8}$. Payoffs for workers can similarly be calculated given these outcomes. Furthermore, when one firm receives all signals (which happens half the time) there is a fifty percent chance of firms making offers to the same worker, and hence, of only one match occurring, so the expected number of matches is $\frac{1}{4}1 + \frac{3}{4}2 = \frac{7}{4}$.

Table 2: Firm payoffs, worker payoffs, and number of matches when both firms use the same strategy.

	Firm Payoffs	Worker Payoffs	Number of Matches
Respond-Respond	$(5 + 2x)/8$	$3/4$	$7/4$
Ignore-Ignore	$3/4$	$(2 + x)/4$	$3/2$

their preferences over equilibria: workers prefer the equilibrium in which both firms respond to signals while firms prefer the equilibrium in which they both ignore signals. Intuitively, while one firm may privately gain from responding to a signal, such an action may negatively affect the other firm. The expected number of matches in the equilibrium when both firms respond to signals is always greater than in the equilibrium when both firms ignore the signals.

These welfare results enable us to study the effects of introducing a signaling mechanism, as outcomes in the offer game without signals are identical to those when both firms ignore signals (even if the Ignore-Ignore equilibrium does not exist). The expected number of matches and the welfare of workers in the offer game with signals in any non-babbling equilibrium are greater than in the offer game with no signals. The welfare of firms changes ambiguously with the introduction of a signaling mechanism. We now show that these results generalize.

3 The Offer Game with No Signals

3.1 General Notation

In this paper we aim for a simple hiring model in which we can highlight the role of agents being able to credibly signal preferences in the presence of congestion. We have a market with a set of firms, a set of workers, and a distribution over firm and worker preferences. Each firm has the capacity to hire at most one worker, and each worker can fill at most one position. We examine an extreme form of congestion: each firm may make at most one offer to hire a worker, where we implicitly assume that workers have applied to all firms. In the *offer game with no signals*, firms make an offer based on the limited knowledge of the distribution of worker preferences. In the second setting, *the offer game with signals*, before offers are made, each worker has the opportunity to send one costless signal to a firm, who may use this signal to partially infer worker preferences. In the web appendix we show that the main results carry over when firms have multiple positions and workers can send several signals.

Let $\mathcal{F} = \{f_1, \dots, f_F\}$ be the set of firms, and $\mathcal{W} = \{w_1, \dots, w_W\}$ be the set of workers, with $|\mathcal{F}| = F$ and $|\mathcal{W}| = W$. We consider markets with at least two firms and two workers. Firms and workers have preferences over each other. For each firm f , let Θ_f be the set of all possible preference lists over workers, where $\theta_f \in \Theta_f$ is a vector of length W . We use the convention that the worker of rank one is the most preferred worker, while the worker of rank W is the least preferred worker. The set of all firm preference profiles is $\Theta_F = (\Theta_f)^F$. Similarly, we define θ_w , Θ_w and Θ_W for workers. Let $\Theta \equiv \Theta_F \times \Theta_W$, and let $t(\cdot)$ be the distribution over preference list profiles.

Firm f with preference list θ_f values a match with worker w as $u(\theta_f, w)$, where $u(\theta_f, \cdot)$ is a von-Neumann Morgenstern utility function. In our model, firms will be symmetric in the following sense: we assume that a firm's utility for a match depends only on a worker's rank. That is, for any permutation ρ of worker indices, we have $u(\rho(\theta_f), \rho(w)) = u(\theta_f, w)$.¹² Furthermore, all firms have the same utility function $u(\cdot, \cdot)$. Worker w with preference list θ_w values a match with firm f as $v(\theta_w, f)$, where match utility again depends only on rank, and all workers share the same utility function. Though not essential for our results, we will assume that workers and firms derive zero utility from being unmatched, and that any match is preferable to remaining unmatched for all participants. A *market* is given by the 5-tuple $\langle \mathcal{F}, \mathcal{W}, t, u, v \rangle$.

For Sections 3-4, we will focus on a simple preference structure: each firm f has preferences over the workers chosen uniformly, randomly and independently from the set of all strict preference orderings over all workers. Worker preferences are analogously chosen; that is, there is no correlation in preferences. This will make the problem symmetric and easy to analyze.

In Section 5 we will relax this assumption, and consider the case in which preferences of workers over firms may exhibit correlation. In the web appendix we consider a more involved symmetric model where firms have several slots to fill, and workers can send multiple signals.

3.2 The Offer Game with No Signals

We first examine behavior in the absence of a signaling mechanism. Play proceeds as follows. After preferences of firms and workers are realized, each firm simultaneously makes an offer to at most one worker. Workers then choose at most one offer from those available to them. Sequential rationality ensures that workers will always select the best available offer. Hence,

¹²Let $\rho : \{1, \dots, W\} \rightarrow \{1, \dots, W\}$ be a permutation. Abusing notation, we apply ρ to preference lists, workers, and sets of workers such that the permutation applies to the worker indices. For example, suppose $W = 3$, $\rho(1) = 2$, $\rho(2) = 3$, and $\rho(3) = 1$. Then we have $\theta_f = (w_1, w_2, w_3) \Rightarrow \rho(\theta_f) = (w_2, w_3, w_1)$ and $\rho(w_1) = w_2$.

we take the workers' behavior in the last stage as given and focus on the reduced game with only firms as strategic players.

Once its preference list θ_f (f 's type) is realized, firm f decides whether and to whom to make an offer. Firm f may use a mixed strategy denoted by σ_f which maps the set of preference lists to the set of distributions over the union of workers with the no-offer option, denoted by \mathcal{N} ; that is $\sigma_f : \Theta_f \rightarrow \Delta(\mathcal{W} \cup \mathcal{N})$.¹³ We denote a profile of all firms' strategies as $\sigma_F = (\sigma_{f_1}, \dots, \sigma_{f_F})$, and the set of firm f 's strategies as Σ_f .

Let the function $\pi_f : (\Sigma_f)^F \times \Theta \rightarrow \mathbf{R}$ denote the payoff of firm f as a function of firm strategies and realized agent types. We are now ready to define the Bayesian Nash equilibrium of the offer game with no signals.

Definition 1. Strategy profile $\hat{\sigma}_F$ is a Bayesian Nash equilibrium in the offer game with no signals, if for all $f \in \mathcal{F}$ and $\bar{\theta}_f \in \Theta_f$ the strategy $\hat{\sigma}_f$ maximizes the profit of firm f of type $\bar{\theta}_f$, that is

$$\hat{\sigma}_f(\bar{\theta}_f) \in \arg \max_{\sigma_f \in \Sigma_f} \mathbb{E}_{\theta_{-f}}(\pi_f(\sigma_f, \hat{\sigma}_{-f}, \theta) \mid \bar{\theta}_f).$$

We focus on equilibria in which firm strategies are *anonymous*; that is, they depend only on workers' ranks within a firm's preference list. This rules out strategies that rely on worker indices, eliminating any coordination linked to the identity of workers. As an example, "always make an offer to my second-ranked worker" is an anonymous strategy, while "always make an offer to the worker called w_2 " is not.

Definition 2. Firm f 's strategy σ_f is *anonymous* if for any permutation ρ , and for any preference profile $\theta_f \in \Theta_f$, we have $\sigma_f(\rho(\theta_f)) = \rho(\sigma_f(\theta_f))$.

When deciding whom to make an offer, firms must consider both the utility from hiring a specific worker and the likelihood that this worker will accept an offer. Because preferences of both firms and workers are independently and uniformly chosen from all possible preference orderings, and since firms use anonymous strategies, an offer to any worker will be accepted with equal probability. Hence, each firm optimally makes an offer to the highest-ranked worker on its preference list. Indeed, this is the unique equilibrium when firms use anonymous strategies.

Proposition 1. *The unique equilibrium of the offer game with no signals when firms use anonymous strategies and workers accept the best available offer is $\sigma_f(\theta_f) = \theta_f^1$ for all $f \in \mathcal{F}$ and $\theta_f \in \Theta_f$.*

¹³In other words, f selects elements of a W -dimensional simplex; $\sigma_f(\theta_f) \in \Delta^W$, where $\Delta^W = \{x \in R^{W+1} : \sum_{i=1}^{W+1} x_i = 1, \text{ and } x_i \geq 0 \text{ for each } i\}$.

Note that the above statement requires that firm strategies be anonymous only in equilibrium. Firm deviations that do not satisfy the anonymity assumption are still allowed. As seen in the example in Section 2, in this equilibrium there might be considerable lack of coordination, leaving many firms and workers unmatched.¹⁴The Offer Game with Signals

We now modify the game so that each worker may send a “signal” to exactly one firm. A signal is a fixed message; that is, the only decision of workers is whether and to whom to send a signal. No decision can be made about the content of the signal. Note that the signal does not directly affect the utility a firm derives from a worker, as the firm’s utility from hiring a worker is determined by how high the firm ranks that worker. However, the signal of a worker may affect a firm’s beliefs over whether that worker is likely to *accept* an offer. Since we have a congested market where firms can only make one offer, these beliefs may affect the firm’s decision of whom to make an offer. The offer game with signals proceeds in three stages:

1. Agents’ preferences are realized. Each worker decides whether to send a signal, and to which firm. Signals are sent simultaneously, and are observed only by firms who have received them.
2. Each firm makes an offer to at most one worker; offers are made simultaneously.
3. Each worker accepts at most one offer from the set of offers she receives.

Once again, sequential rationality ensures that workers will always select the best available offer. Hence, we take this behavior for workers as given and focus on the reduced game consisting of the first two stages.

In the first stage, each worker sends a signal to a firm, or else chooses not to send a signal. A mixed strategy for worker w is a map from the set of all possible preference lists to the set of distributions over the union of firms and the no-signal option, denoted by \mathcal{N} ; that is, $\sigma_w : \Theta_w \rightarrow \Delta(\mathcal{F} \cup \mathcal{N})$. In the second stage, each firm observes the set of workers that sent it a signal, $\mathcal{W}^S \subset \mathcal{W}$, and based on these signals forms beliefs $\mu_f(\cdot | \mathcal{W}^S)$ about the preferences of workers. Each firm, based on these beliefs as well as its preferences, decides whether and to whom to make an offer. A mixed strategy of firm f is a map from the set of all possible preference lists, Θ_f , and the set of all possible combinations of received signals, $2^{\mathcal{W}}$, which is the set of all subsets of workers, to the set of distributions over the union of workers and the no-offer option. That is, $\sigma_f : \Theta_f \times 2^{\mathcal{W}} \rightarrow \Delta(\mathcal{W} \cup \mathcal{N})$. We denote a profile of all worker and firm strategies as $\sigma_W = (\sigma_{w_1}, \dots, \sigma_{w_W})$ and $\sigma_F = (\sigma_{f_1}, \dots, \sigma_{f_F})$ respectively.

¹⁴Note that our model of a congested market is reminiscent of the micro-foundations for the matching function in the search literature (see e.g. Pissarides, 2000).

The payoff to firm f is a function of firm and worker strategies and realized agent types, which we again denote as $\pi_f : (\Sigma_w)^W \times (\Sigma_f)^F \times \Theta \rightarrow \mathbf{R}$. Similarly, define the payoff of workers as $\pi_w : (\Sigma_w)^W \times (\Sigma_f)^F \times \Theta \rightarrow \mathbf{R}$. As the offer game with signals is a multi-stage game of incomplete information, we consider sequential equilibrium as the solution concept.

Definition 3. The strategy profile $\hat{\sigma} = (\hat{\sigma}_W, \hat{\sigma}_F)$ and posterior beliefs $\hat{\mu}_f(\cdot | \mathcal{W}^S)$ for each firm f and each subset of workers $\mathcal{W}^S \subset \mathcal{W}$ are a sequential equilibrium if

- for any $w \in \mathcal{W}$, $\bar{\theta}_w \in \Theta_w : \hat{\sigma}_w(\bar{\theta}_w) \in \arg \max_{\sigma_w \in \Sigma_w} \mathbb{E}_{\theta_{-w}}(\pi_w(\sigma_w, \hat{\sigma}_{-w}, \theta) | \bar{\theta}_w)$,
- for any $f \in \mathcal{F}$, $\bar{\theta}_f \in \Theta_f$, $\mathcal{W}^S \subset \mathcal{W}$:

$$\hat{\sigma}_f(\bar{\theta}_f, \mathcal{W}^S) \in \arg \max_{\sigma_f \in \Sigma_f} \mathbb{E}_{\theta_{-f}}(\pi_f(\sigma_f, \hat{\sigma}_{-f}, \theta) | \bar{\theta}_f, \mathcal{W}^S, \hat{\mu}_f),$$

where $\hat{\sigma}_{-a}$ denotes the strategies of all agents except a , for $a = w, f$, and beliefs are defined using Bayes' rule.¹⁵

We again focus on equilibria where agents use anonymous strategies, thereby eliminating unrealistic sources of coordination.

Definition 4. Firm f 's strategy σ_f is *anonymous* if for any permutation ρ , preference profile $\theta_f \in \Theta_f$, and subset of workers $\mathcal{W}^S \subset \mathcal{W}$ who send f a signal, we have $\sigma_f(\rho(\theta_f), \rho(\mathcal{W}^S)) = \rho(\sigma_f(\theta_f, \mathcal{W}^S))$. Worker w 's strategy σ_w is *anonymous* if for any permutation ρ and preference profile $\theta_w \in \Theta_w$, we have $\sigma_w(\rho(\theta_w)) = \rho(\sigma_w(\theta_w))$.

3.3 Equilibrium Analysis

To analyze equilibrium behavior, we first turn to the workers' choice of whether and to whom to send a signal. In any symmetric equilibrium in which workers send signals and signals are interpreted as a sign of interest by firms and hence increase the chance of receiving an offer, *each worker sends her signal to her most preferred firm*. Since sending a signal to any firm will lead to identical probabilities of receiving an offer, it is optimal for each worker to simply send its signal to its highest ranked firm (see Proposition 4 in Section 5, which provides the analog of this statement for a more general setup).

Note that babbling equilibria in which no information is transmitted via signals also exist. In one form of such equilibria, firms ignore signals and workers randomize any signals they

¹⁵As usual in a sequential equilibrium, permissible off-equilibrium beliefs are defined by considering the limits of completely mixed strategies.

send across firms. In another version, workers do not send signals, and firms interpret unexpected signals negatively. Note however that equilibria where firms interpret off-equilibrium signals negatively fail to survive standard equilibrium refinements (see Section 5 for details).

Finally, “perverse” equilibria, where firms interpret signals negatively, e.g. as a sign of a particular lack of interest in such a position, and workers nevertheless send such signals do not exist. This is because workers may always opt against sending a signal. We focus on non-babbling equilibria, in which each worker sends a signal only to her most preferred firm.

Hence, we have pinned down worker equilibrium behavior: workers send a signal to their highest ranked firm, and workers accept the best available offer. We now examine offers of firms in the second stage of the game, taking the strategies of workers and beliefs of firms about interpreting signals as given.¹⁶

Call f 's most preferred worker T_f (f 's top-ranked worker). Consider a firm f that has received signals from a subset of workers $\mathcal{W}^S \subset \mathcal{W}$. Call f 's most preferred worker in this subset S_f (f 's most preferred signaling worker).

Whenever workers signal to their most preferred firm, and other firms use anonymous strategies, f 's offer choice is reduced to a binary decision between making an offer to the top ranked worker, T_f , and the most preferred (potentially) lower-ranked worker who has signaled it, S_f . When the two coincide, that is when $T_f = S_f$, there is no tradeoff, and firm f will make an offer to this worker. The expected payoff to f from making an offer to T_f or S_f (whichever yields greater payoff) is strictly greater than the payoff from making an offer to any other worker. This follows from the symmetry of worker preferences and strategies and the anonymity of firm strategies: for any two workers who sent a signal, f 's expectation that these workers will accept an offer is identical. Hence, if f makes an offer to a worker who sent a signal, it should make that offer to the worker it prefers the most among them. The same logic holds for any two workers who have not sent a signal. (Propositions A2 and A3 in Appendix A.2 provide a rigorous argument for the above statements).

This suggests a special kind of strategy for firms, which we will call a *cutoff strategy*.

Definition 5 (Cutoff Strategies). Strategy σ_f is a *cutoff strategy* for firm f if $\exists j_1, \dots, j_W \in \{1, \dots, W\}$, such that for any $\theta_f \in \Theta_f$ and any set \mathcal{W}^S of workers who sent a signal,

$$\sigma_f(\theta_f, \mathcal{W}^S) = \begin{cases} S_f & \text{if } \text{rank}_{\theta_f}(S_f) \leq j_{|\mathcal{W}^S|} \\ T_f & \text{otherwise.} \end{cases}$$

We call (j_1, \dots, j_W) f 's *cutoff vector*, which has as its components *cutoffs* for each positive

¹⁶Note that in any non-babbling symmetric equilibrium, all information sets for firms are realized with positive probability. Hence, firm beliefs are determined by Bayes' Law: if a firm receives a signal from a worker, it believes that worker ranks the firm first in her preference list.

number $|\mathcal{W}^S|$ of received signals.

A firm f which employs a cutoff strategy need only look at the rank of the most preferred worker who sent it a signal, conditional on the number of signals f has received. If the rank of this worker is below a certain cutoff (lower ranks are better since one is the most preferred rank), then the firm makes an offer to this most preferred signaling worker S_f . Otherwise the firm makes an offer to its overall top ranked worker T_f . Cutoffs may in general depend on the number of signals the firm receives. This is because the number of signals received provides information about the signals the other firms received. This in turn affects the behavior of other firms and hence the optimal decision for firm f . Note that any cutoff strategy is, by definition, an anonymous strategy.

While we defined cutoffs as integers, we can extend the definition to include all real numbers in the range $(1, W)$ by letting a cutoff $j + \lambda$, where $\lambda \in (0, 1)$, correspond to mixing between cutoff j and cutoff $j + 1$ with probabilities $1 - \lambda$ and λ respectively.¹⁷

Cutoff strategies are not only intuitive but also *optimal* strategies for firms. Whenever other firms use anonymous strategies and workers signal to their most preferred firms, for any strategy of firm f there exists a cutoff strategy that provides firm f with a weakly higher expected payoff (see Proposition A3). This is due to the fact that the preferences of firms and strategies of workers are symmetric. Consequently, the probability that firm f 's offer to T_f or S_f will be accepted depends only on the number of signals firm f receives, and not on the identity of the signaling workers. Hence, if f finds it optimal to make an offer to S_f , it will certainly make an offer to a more preferred S_f , provided the number of signals it receives is the same. The equilibrium results in this paper will all involve firms using cutoff strategies.

Since cutoff strategies can be represented by cutoff vectors, we can impose a natural partial order on them: firm f 's cutoff strategy σ'_f is greater than cutoff strategy σ_f if all cutoffs of σ'_f are weakly greater than all cutoffs of σ_f and at least one of them is strictly greater. We say that firm f *responds more* to signals than firm f' when σ_f is greater than $\sigma_{f'}$.

We now examine how a firm should adjust its behavior in response to changes in the behavior of opponents. We find that responding to signals is a case of strategic complements.

Proposition 2 (Strategic Complements). *Suppose workers send signals to their most preferred firms and accept their best available offer, and suppose all firms use cutoff strategies and firm f uses a cutoff strategy that is a best response. If one of the other firms responds more to signals, then the best response for firm f is to also weakly respond more to signals.*

¹⁷This is equivalent to f making offers to S_f when S_f is ranked better than j , randomizing between T_f and S_f when S_f has rank exactly j , and making offers to T_f otherwise.

When other firms make offers to workers who have signaled to them, it is risky for firm f to make an offer to a worker who has not signaled to it. Such a worker has signaled to another firm, which is more inclined to make her an offer. The greater this inclination on the part of the firm's opponents, the riskier it is for firm f to make an offer to its most preferred overall worker T_f . Hence as a response, firm f is also more inclined to make an offer to its most preferred worker among those who sent a signal, namely S_f .

The strategic complements result allows us to apply Theorem 5 from Milgrom and Roberts (1990) to demonstrate the existence of symmetric equilibria in pure cutoff strategies with smallest and largest cutoffs (see the proof of Theorem 1 in Appendix A.1 for details).

Theorem 1 (Equilibrium Existence). *In the offer game with signals, there exists a symmetric equilibrium in pure cutoff strategies where 1) workers signal to their most preferred firms and accept their best available offer and 2) firms use symmetric cutoff strategies. Furthermore, there exist pure symmetric equilibria with smallest and largest cutoffs.*

4 The Welfare Effects of Introducing a Signaling Mechanism

We have analyzed the unique equilibrium in the offer game with no signals, and we have studied symmetric equilibria in markets with a signaling mechanism. We focused on non-babbling equilibria where firms interpret signals of workers as a sign of interest, and hence each worker sends a signal to her most preferred firm. In this section we address the effect of introducing a signaling mechanism on the market outcome. We consider three outcome measures: the number of matches in the market, the welfare of firms and the welfare of workers, where for agent welfare comparisons we consider Pareto ex-ante expected utility as our criterion.

Our analysis begins with an incremental approach: we first study the effect of a single firm increasing its cutoff, that is, responding more to signals. We then rank various signaling equilibria in terms of their outcomes. Finally, we address how the introduction of a signaling mechanism impacts the three measures of welfare.

The expected welfare for a firm f and a worker w are captured by π_f and π_w respectively, where $\pi_f, \pi_w : \Sigma_w^W \times \Sigma_f^F \times \Theta \rightarrow \mathbf{R}$. Let the function $m : (\Sigma_w)^W \times (\Sigma_f)^F \times \Theta \rightarrow \mathbf{R}$ denote the expected total number of matches in the market as a function of agent strategies and types. In this section we restrict the analysis to cutoff strategies.

Consider the offer game with signals, in which workers send their signal to their first choice firms, and firms interpret these signals as signs of interest. Fix the strategies of all

other firms, and assume that one firm changes its strategy to respond more to signals. How does this affect the number of matches, and the workers and firms welfare?

Proposition 3. *Consider any strategy profile in which firms use cutoff strategies, workers send signals to their most preferred firms, and workers accept their best available offer. Fix the strategies of all firms but f as σ_{-f} . Let firm f 's strategy σ'_f differ from σ_f only in that σ'_f responds more to signals, that is, has higher cutoffs than σ_f . Then*

- *The expected number of matches increases. That is,*

$$\mathbb{E}_\theta[m(\sigma'_f, \sigma_{-f}, \theta)] \geq \mathbb{E}_\theta[m(\sigma_f, \sigma_{-f}, \theta)].$$
- *The expected payoff of each worker increases. That is, for each $w \in \mathcal{W}$,*

$$\mathbb{E}_\theta[\pi_w(\sigma'_f, \sigma_{-f}, \theta)] \geq \mathbb{E}_\theta[\pi_w(\sigma_f, \sigma_{-f}, \theta)].$$
- *The expected payoffs of all firms but f decrease. That is, for each $f' \in -f$,*

$$\mathbb{E}_\theta[\pi_{f'}(\sigma'_f, \sigma_{-f}, \theta)] \leq \mathbb{E}_\theta[\pi_{f'}(\sigma_f, \sigma_{-f}, \theta)]$$
 (negative spillover on opponent firms).

When at least one firm in $-f$ responds to signals, that is has a cutoff strictly greater than one for some number of received signals, then all inequalities are strict.

To understand the first result, observe that when firm f switches its offer from its first choice worker T_f to its most preferred signaling worker S_f , it is the other offers received by these two workers that determine the impact on the total number of matches. If both workers have other offers, or if neither has another offer, the number of matches is unaffected. Only when exactly one of these two workers has another offer does f 's switch from T_f to S_f affect the number of matches. However, conditional on exactly one of these having another offer, it is weakly more likely to be T_f , as this worker has signaled to another firm, while S_f has not. Furthermore, T_f is *strictly* more likely than S_f to have another offer when at least one other firm responds to signals. Hence, making an offer to S_f leads to a greater expected total number of matches.

In addition to creating more matches in expectation, a firm responding more to signals unambiguously increases expected worker welfare. Note that when firm f changes its offer from T_f to S_f , then worker S_f receives an offer from her first choice firm, while worker T_f loses an offer from a firm she ranks second or worse. Hence, when the number of matches is unchanged, average worker welfare increases. Furthermore, it is more likely that the number of matches increases rather than decreases, and once more each match 'gained' is one where a worker receives her first choice firm, while each match 'lost' is one where a worker receives a firm of her second choice or worse. It follows that in expectation, each worker gains when a firm starts responding more to signals.

In contrast, a firm f responding more to signals has a negative effect on the welfare of other firms. When firm f makes an offer to T_f , this offer may be rejected, as T_f may prefer other firms to firm f . But an offer from f to S_f creates “stiff” competition for competing firms, since this worker will accept f ’s offer with certainty, and offers from other firms will be rejected. Additionally, f ’s switch from T_f to S_f may only be pivotal for opponent firms making “risky” offers to their top ranked workers. Such offers are more likely to be made to S_f than to T_f since by signaling, S_f has indicated she prefers f . Hence, in addition to creating *stiffer* competition for $-f$, f ’s switch from T_f to S_f creates *more* competition for $-f$. The combination of these two effects gives the negative spillover result.

We now use the incremental welfare results to compare welfare across equilibria. The following corollary states that for all three of our welfare measures, there is a clear ranking of any two symmetric equilibria that can be ordered by their cutoffs.

Corollary 1. *Consider any two symmetric cutoff strategy equilibria where in one equilibrium firms have greater cutoffs (respond more to signals). Compared to the equilibrium with lower cutoffs, in the equilibrium with greater cutoffs we have the following: (i) the expected number of matches is weakly greater, (ii) workers have weakly higher expected payoffs, and (iii) firms have weakly lower expected payoffs.*

Corollary 1 states that firms and workers are *opposed* in their preferences over equilibria.¹⁸ When multiple symmetric equilibria exist, workers prefer the equilibrium that involves firms responding the most to signals, that is the greatest cutoffs, while firms prefer the equilibrium with the lowest cutoffs.

We can now address the effect of adding a signaling mechanism to an offer game with no signals. We will assume that the equilibrium once the signaling mechanism is introduced is one of the symmetric non-babbling equilibria. Using the results above, we can show that introducing a signaling mechanism weakly increases the welfare of workers and the expected number of matches. Furthermore, the inequality is strict if firms respond to signals at all; that is, if for at least some number of signals, firms use strategies that call for an offer to a worker who signaled, S_f , even when she is not the first choice worker T_f . In contrast, firm welfare cannot be compared. As the example in Section 2 illustrates, firm welfare may be higher with or without a signaling mechanism. The following theorem encapsulates these results.

¹⁸Suppose that when we have a class of cutoff strategies that are strategically equivalent, we allow firms to only use the lowest one. For example, when we have W workers, a firm with $k > 1$ signals may have cutoffs of $W - k + 1$ and $W - k + 2$ that are strategically equivalent: the firm always makes an offer to S_f . When we focus on the lowest strategically equivalent cutoff, then all inequalities of Corollary 1 are strict.

Theorem 2 (Welfare). *Consider any non-babbling symmetric equilibrium of the offer game with signals in which for at least some number of signals, firm strategies call for an offer to the signaling worker, S_f , even when she is not the first choice worker T_f . Then the following three statements hold.*

- i. The expected number of matches is strictly greater than in the unique equilibrium of the offer game with no signals.*
- ii. The expected welfare of workers is strictly greater than in the unique equilibrium of the offer game with no signals.*
- iii. The welfare of firms may be greater or smaller than in the unique equilibrium of the offer game with no signals.*

When introducing a signaling mechanism hurts firm welfare, it is because the negative externality outweighs the individual firm benefit from responding to signals. The theorem discusses the case in which firms respond to at least some degree to signals in equilibrium. Note that when there is a symmetric non-babbling equilibrium where firms ignore signals, then this equilibrium is outcome equivalent to a market without a signaling mechanism, so that agents are no worse off with the signaling mechanism. But provided firms respond even minimally to signals in equilibrium, with the introduction of a signaling mechanism, the expected number of matches and the expected welfare for workers increase unambiguously.

5 Block Correlation

So far we assumed that worker preferences are symmetric, uniform and independent. In non-babbling sequential equilibria, this implies that workers send their signal to their most preferred firm, and a firm that received a signal could be certain that an offer would be accepted. In this section we relax the assumption that worker preferences are uncorrelated. More precisely, we consider a market where firms can be partitioned in blocks, so that all workers agree which block contains the most desirable firms, which block the second most desirable set of firms and so on. However, within a block, workers may have idiosyncratic preferences over firms. Hence, for this section we consider markets where agent preferences are *block-correlated*.

Definition 6. A *block-correlated market* is a market $\langle \mathcal{F}, \mathcal{W}, t, u, v \rangle$ such that for a partition $\mathcal{F}_1, \dots, \mathcal{F}_B$ of the firms into blocks, ordinal preferences (as encompassed in $t(\cdot)$) are such that

1. For any $b < b'$, where $b, b' \in \{1, \dots, B\}$, each worker prefers every firm in block \mathcal{F}_b to any firm in block $\mathcal{F}_{b'}$;
2. Each worker's preferences within each block \mathcal{F}_b are uniform and independent; and
3. Each firm's preferences over workers are uniform and independent.

We call distributions $t(\cdot)$ that satisfy the criteria in Definition 6 *block uniform*. The environment analyzed in previous sections is a special case of block-correlated markets, where there is only one block of firms. Block-correlated markets are meant to capture the notion that many two-sided markets are segmented. That is, workers may largely agree on the ranking of blocks on the other side of the market, but vary in their preferences within each block. For example, workers might agree on the set of firms that constitute the “top tier” of the market; however within that tier, preferences are influenced by factors specific to each worker.

We again focus on equilibria where agents use anonymous strategies. For firms we maintain the notion of anonymous strategies introduced in Definitions 2 and 4. For workers we only consider permutations P^B that permute firm orderings within blocks; that is, permutation $\rho \in P^B$ if for any firm f and any block b , if $f \in \mathcal{F}_b$ then $\rho(f) \in \mathcal{F}_b$.

Definition 7. Worker w 's strategy σ_w is *anonymous* if for any permutation $\rho \in P^B$ and preference profile $\theta_w \in \Theta_w$, we have $\sigma_w(\rho(\theta_w)) = \rho(\sigma_w(\theta_w))$.

As previously, let us first consider the offer game with no signals. Since worker preferences are still uniformly distributed there is again a unique equilibrium where firms use anonymous strategies: each firm optimally makes an offer to the highest-ranked worker on its preference list.

We now turn to the offer game with signals, where we will be interested in equilibria where firms within each block play symmetric, anonymous strategies. That is, if firm f and firm f' belong to the same block \mathcal{F}_b , for some $b \in \{1, \dots, B\}$, they play the same anonymous strategies and have the same beliefs. We call such firm strategies and firm beliefs *block-symmetric*. We denote equilibria where firm strategies and firm beliefs are block-symmetric and worker strategies are anonymous and symmetric as *block-symmetric equilibria*. Before we can characterize the set of block-symmetric equilibria, we discuss the strategies of workers, who must choose whether to send a signal, and if so, to which firm. In block-symmetric equilibria, firms within each block \mathcal{F}_b use the same anonymous strategies. Hence, we can denote the ex-ante probability of a worker w receiving an offer from a firm in block \mathcal{F}_b , conditional on w sending and not sending a signal to it as p_b^s and p_b^{ns} correspondingly. We also denote the equilibrium probability that a worker sends her signal to a firm in block \mathcal{F}_b

as α_b , where $\alpha_b \in [0, 1]$ and $\sum_{b=1}^B \alpha_b \leq 1$, where of course the α_b 's are not independent as each worker may only send at most one signal.

The following proposition characterizes worker strategies in all block-symmetric sequential equilibria that satisfy an analog of Criterion D1 of Cho and Kreps (1987).¹⁹

Proposition 4 (Worker Strategies). *Consider a block-symmetric sequential equilibrium that satisfies Criterion D1. Then either*

1. *Signals do not influence offers: for every $b \in \{1, \dots, B\}$, $p_b^s = p_b^{ns}$ or*
2. *Signals sent in equilibrium increase the chances of receiving an offer: there exists $b_0 \in \{1, \dots, B\}$ such that $p_{b_0}^s > p_{b_0}^{ns}$ and*
 - (a) *for any $b \in \{1, \dots, B\}$ such that $\alpha_b > 0$, we have $p_b^s > p_b^{ns}$, and if a worker sends her signal to block \mathcal{F}_b , she sends her signal to her most preferred firm within \mathcal{F}_b , and*
 - (b) *for any $b' \in \{1, \dots, B\}$ such that $\alpha_{b'} = 0$, workers' strategies are optimal for any off-equilibrium beliefs of firms from block $\mathcal{F}_{b'}$.*

Proposition 4 states that there are two types of block-symmetric equilibria that satisfy Criterion D1. Equilibria of the first type are babbling, where firms ignore signals. The outcomes of these equilibria coincide with the outcome in the offer games with no signals. Consequently, the signaling mechanism adds no value in this case.

In equilibria of the second type, workers send signals only to their most preferred firm in each block, possibly mixing across these top firms. We show that in equilibrium workers only send signals to blocks in which firms respond to signals, that is the chances of receiving an offer from the firm they signaled to is higher than if they had not sent that signal. Moreover, if in equilibrium worker w is not prescribed to signal to some block $\mathcal{F}_{b'}$, then w 's choice of $\alpha_{b'} = 0$ is optimal for any beliefs of firms in block $\mathcal{F}_{b'}$. In particular, this strategy would be optimal even if firms in block $\mathcal{F}_{b'}$ interpreted signals in the most favorable way for worker w ; i.e., upon receiving a signal from worker w each firm f in $\mathcal{F}_{b'}$ believes that it is w 's most preferred firm within block $\mathcal{F}_{b'}$.

We call all strategies where a worker who sends a signal to firms in block b sends it to her most preferred firm in that block *best-in-block strategies*. We call all beliefs where a firm

¹⁹Criterion D1 lets us characterize beliefs when firms receive “unexpected,” or off-equilibrium, signals. See the proof of Proposition 4 for the definition of our analog of Criterion D1 of Cho and Kreps (1987). Other refinements could also be used in our equilibrium characterization: for example, we could replace Criterion D1 with “universal divinity” of Banks and Sobel (1987) or by “never a weak best response” of Cho and Kreps (1987) without making a change to the statement of Proposition 4.

interprets a signal from a worker w as indicating it is the most preferred firm of w in that block *best-in-block beliefs*. We will now assume that workers use symmetric best-in-block strategies and that firms have best-in-block beliefs, and examine firm offers in the second stage of the game.²⁰

An important difference between the single block and multi-block settings is that when there are multiple blocks, offers to workers who have signaled are no longer guaranteed to be accepted. This is because a firm that receives a signal knows that while it is the worker's most preferred firm in the block, the worker may receive an offer from a firm in a superior block. Nevertheless, several results about the strategies of firms carry over when we introduce block correlation. In a block-correlated market, firm f 's offer choice is again reduced to a binary decision between T_f and S_f , provided workers use symmetric best-in-block strategies and firms $-f$ use anonymous strategies. Under these same conditions, cutoff strategies are again optimal for f . The strategic complements result of Proposition 2 also carries over; if firms $-f$ use cutoff strategies and workers use symmetric best-in-block strategies, then when $f' \in -f$ responds more to cutoffs, f optimally responds more to cutoffs as well (see Propositions A2, A3, and A4).

The next result establishes the existence of equilibria in block correlated settings in the offer game with signals. To prove the theorem, we first demonstrate equilibrium existence while requiring firms to use only cutoff strategies. We then invoke the optimality of cutoffs result to show that this step is not restrictive.

Theorem 3 (Equilibrium Existence under Block Correlation). *There exists a block-symmetric equilibrium where 1) workers play symmetric best-in-block strategies, and 2) firms play block-symmetric cutoff strategies.*

In contrast to Theorem 1 which established equilibrium existence when there is a single block, equilibria here may involve mixed strategies for workers; that is, each worker may signal with positive probability to multiple blocks.

The final result of the section extends the welfare results of Theorem 2. Note that for the comparisons in the theorem to be strict, we require a block with at least two firms where in equilibrium, workers send signals with positive probability to that block. Without this condition, we only have weak comparisons.

²⁰Note that firms have best-in-block beliefs on the equilibrium path in any block-symmetric equilibrium. In addition, a block-symmetric equilibrium satisfies Criterion D1 if and only if worker strategies remain optimal if firm off-equilibrium beliefs were best-in-block beliefs. Hence, we will focus on equilibria where firms have best-in-block beliefs even off the equilibrium path. See the proof of Proposition 4 in Appendix A.2 for details.

Theorem 4 (Welfare under Block Correlation). *Consider any non-babbling block-symmetric equilibrium of the offer game with signals, in which there is a block \mathcal{F}_b with at least two firms such that $\alpha_b > 0$. Then,*

- i. The expected number of matches is strictly greater than in the unique equilibrium of the offer game with no signals.*
- ii. The expected welfare of workers is strictly greater than in the unique equilibrium of the offer game with no signals.*
- iii. The welfare of firms may be greater or smaller than in the unique equilibrium of the offer game with no signals.*

Note that while the welfare comparisons with and without a signaling mechanism generalize to block correlated markets, the welfare comparisons across equilibria (see Corollary 1) do not generalize. In particular, when there are multiple blocks, when a single firm responds more to signals, firms in lower ranked blocks may benefit. Hence, we no longer see a purely negative spillover on other firms, which was a key step in establishing the welfare ranking.²¹

However, even when workers have correlated preferences, so that receiving a signal does not translate to a guaranteed match for a firm, we find that introducing a signaling mechanism increases the expected number of matches and the expected welfare of workers.

6 Market Structure and The Value of a Signaling Mechanism

In this section, we analyze the effects of introducing a signaling mechanism across different market structures. More precisely, we study the increase in the expected number of matches due to the introduction of a signaling mechanism.

To isolate the impact of a signaling mechanism on the number of matches in the market, we consider a special case where agents want to match, but are nearly indifferent over whom they match with. That is, firms (and workers) play an (almost) *pure coordination* game amongst themselves. Specifically, we consider the cardinal utility from being matched to a partner as being *almost* the same across partners. If agent a has a preference profile θ_a , agent a prefers to be matched with partner θ_a^k , rather than with partner $\theta_a^{k'}$, $k' > k$, though

²¹Since offers to workers who have signaled are no longer guaranteed to be accepted, firms making offers to signaling workers may be affected by f 's switch from T_f to S_f . In particular, firms in the *same or higher* blocks responding to signals will not be affected, but firms in lower blocks responding to signals *prefer* that f switch from T_f to S_f . There is a positive spillover on these firms, and negative spillover on all other firms.

the difference between utility intensities is very small.²² In addition, there is only one block of firms, so that agent preferences are uniformly distributed.²³

Under these assumptions, there is a unique non-babbling symmetric equilibrium in the offer game with signals. Each worker sends a signal to her most preferred firm. Each firm makes an offer to its most preferred worker that has signaled provided the firm receives at least one signal; otherwise, it makes an offer to its top-ranked worker (see Proposition B1).²⁴ Proposition 1 also applies in this setting; that is, there is a unique equilibrium of the offer game with no signals.

We denote the expected number of matches in the unique equilibrium in the pure coordination model with signals and with F firms and W workers as $m^S(F, W)$, and without a signaling mechanism as $m^{NS}(F, W)$. The increase in expected number of matches from the introduction of the signaling mechanism, which we term the *value of the signaling mechanism*, we denote as $V(F, W) \equiv m^S(F, W) - m^{NS}(F, W)$. Figure 1 graphs $100 \cdot V(F, W)/W$ as a function of F for fixed $W = 10$ and $W = 100$, and $100 \cdot V(F, W)/F$ as a function of W for fixed $F = 10$ and $F = 100$. That is, the figure depicts the increase in the expected number of matches proportional to the size of the side of the market we keep fixed (which places an upper bound on the total number of possible matches).

The figures suggest that the value of a signaling mechanism is single peaked when varying one side of the market and holding the other constant. That is, it seems that a signaling mechanism is most beneficial for balanced markets — markets where the the number of firms and the number of workers are roughly of the same magnitude. To understand why signaling may be useful in balanced markets, it is helpful to think about the endpoints. With many workers and very few firms, firms will almost certainly match with or without the signaling mechanism, as there is no large coordination problem. With many firms and few workers,

²²The “nearly indifferent” condition for firms is that $u(W) > \frac{W}{F} \left(1 - \left(1 - \frac{1}{W}\right)^F\right) u(1)$, where $u(1)$ and $u(W)$ are firm utility from matching with first and last ranked workers, respectively. A complete specification of the setup can be found in Appendix B.2.

²³Our pure coordination model has similarities to the “urn-ball” model in the labor literature, concisely described in a survey by Petrongolo and Pissarides (2001): “Firms play the role of urns and workers play the role of balls. An urn becomes “productive” when it has ball in it. [...] In the simplest version of this process U workers know exactly the location of V job vacancies and send one application each. If a vacancy receives one or more applications it selects an applicant at random and forms a match. The other applicants are returned to the pool of unemployed workers to apply again.” Our pure coordination model effectively flips the urn-ball problem around. Workers apply to all jobs, and firms propose the offers. We have a non-random selection procedure, and of course in our model we study the role of signaling. Perhaps the paper with the closest market structure to ours is Julien, Kennes and King (2000).

²⁴In this case, one can view the offer game with no signals as the result of the first round of a firm-proposing deferred acceptance algorithm. When workers send signals, the result resembles one round of a worker-proposing deferred acceptance with one exception: firms who received no offer (no signal from any worker) do get to make an offer.

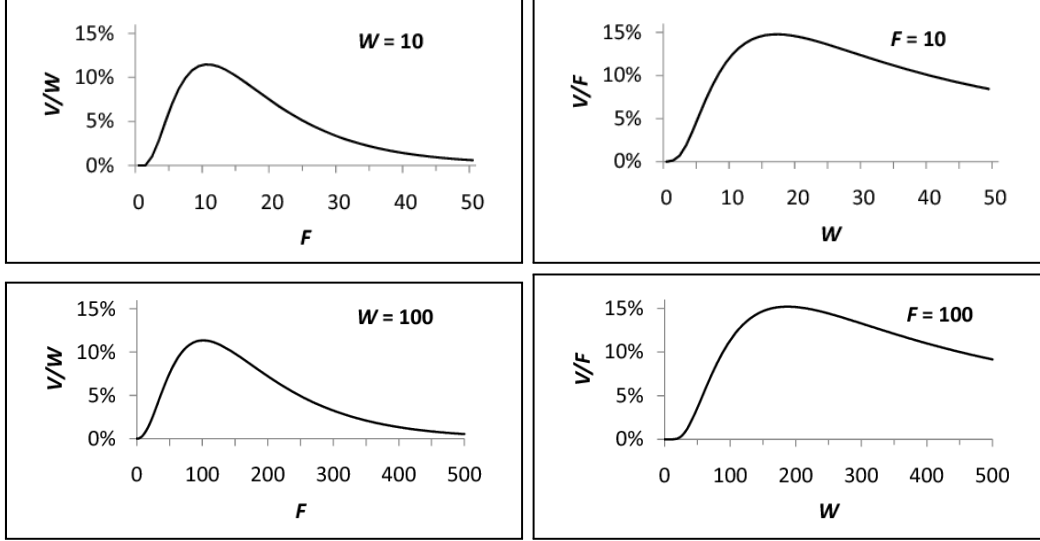


Figure 1: Balanced Markets: The proportional increase in the number of matches due to a signaling mechanism as we vary the number of firms for a fixed number of workers (left graphs) and vice versa (right graphs).

the reverse holds: most workers will get offers with or without the signaling mechanism. Hence, the signaling mechanism offers little benefit at the extremes. Furthermore, Figure 1 suggests that the proportional increase in the expected number of matches remains steady as market size increases, holding constant the ratio of workers to firms. Proposition 5 describes these observations precisely.

Proposition 5 (Balanced Markets). *Consider markets with F firms and W workers. Then (i) for fixed W , $V(F, W)$ attains its maximum value at $F = x_0W + O_W(1)$, where $x_0 \approx 1.01211$ and (ii) for fixed F , $V(F, W)$ attains its maximum value at $W = y_0F + O_F(1)$, where $y_0 \approx 1.8442$.*

The proof of Proposition 5 involves the calculation of an explicit formula for $V(F, W)$. The expected increase in the number of matches can be represented as

$$V(F, W) = \alpha\left(\frac{W}{F}\right)F + O_F(1)$$

or as

$$V(F, W) = \beta\left(\frac{F}{W}\right)W + O_W(1),$$

where $\alpha(\cdot)$ and $\beta(\cdot)$ are particular functions and $O_W(1)$ and $O_F(1)$ denote functions that are smaller than a constant for large W and for large F respectively. Hence, $V(F, W)$ is “almost” homogeneous of degree one for large markets. That is, the proportional increase

in the number of matches, $V(F, W)/W$ and $V(F, W)/F$, is almost homogenous of degree zero.²⁵ As a consequence, we can evaluate the introduction of the signaling mechanism for a sample market, and its properties will be preserved for markets of other sizes, but with the same ratio of firms to workers.

For example, we can use Figure 1 to investigate maximal quantitative gains from the introduction of the signaling mechanism in large markets. For a fixed number of workers, the maximum increase in expected number of matches is approximately 15%. Furthermore, the returns to the signaling mechanism are substantial over a wide range of market conditions. For example, only when the number of firms outweighs the number of workers by more than fourfold do the gains from introducing the signaling mechanism drop to below 1%.

7 Discussion and Conclusion

Excessive applications by job market candidates lead to market congestion: employers must devote resources to evaluate and pursue potential candidates, but cannot give due attention to all. Evaluation is further complicated because employers must assess which applicants, many of whom are performing broad searches, are likely to ultimately accept a job offer.

Consequently, applicants are often eager to convey information about their interest in particular employers, and employers stand ready to act upon such information, if it can be deemed credible. However, in many markets indicating preferences is cheap, and employers may struggle to identify which preference information is sincere. This, in turn, may prevent any potential gains from preference signaling from being realized.

In this paper we examined how a signaling mechanism can overcome this credibility problem and improve agent welfare. In our model, workers are allowed to send a costless signal to a single firm. While participation is free and voluntary, this mechanism nevertheless provides workers with a means of credibly expressing preferences. In a symmetric setting where agent preferences are uncorrelated, workers will send their signal to their most preferred firm. Firms use this information as guidance, optimally using cutoff strategies to make offers. We find that on average, introducing a signaling technology increases both the expected number of matches as well as the expected welfare of workers. The welfare of firms, on the other hand, changes ambiguously, because firms responding more to signals may impose a negative externality on other firms. The results carry over when we consider a model where firms have many positions, and workers can send multiple signals.

²⁵Note that this result corroborates the stylized fact in the empirical labor literature that the matching function (the expected number of matches) has a constant return to scale. See, for example, Petrongolo and Pissarides (2001) or Rogerson, Shimer and Wright (2005).

We showed that the results hold even when workers have correlated preferences, where workers agree on the ranking of blocks of firms but vary in their preferences within each block. In this case firm offers to workers who have signaled will not result in guaranteed acceptance. This is because workers will no longer send their signal to their most preferred firm, but rather will mix among the most preferred firms from each block. We showed further that introducing a signaling mechanism adds the most value for balanced markets, that is, markets in which the number of firms and the number of workers are of roughly the same magnitude.

One path for future research would be to characterize the full set of agent preferences where signaling is beneficial. While in this paper we find that signaling mechanisms can improve agent welfare under a broad class of preferences, for some agent preferences signaling can worsen outcomes. Kushnir (2009) models a high-information setting with minimal congestion where signals disturb firms' commonly held beliefs about workers preferences, which in turn disrupts the maximal matching. Kushnir's example corroborates the intuition that signals may be more useful in low information settings than in high. Further investigation of this question could be fruitful.

Another interesting question that is beyond the scope of the current paper concerns the optimal signaling mechanism. Providing candidates with one, or else a small number of identical signals offers a tractable approach, and participants may value its simplicity. But within the realm of mechanisms that offer candidates equal numbers of identical signals, how do we identify the optimal number of signals, especially in light of the fact that multiple equilibria may exist? And might we do even better?

If we expand the class of mechanisms under study, we can potentially improve performance even more. For example, the signaling mechanism that maximizes the number of matches may be asymmetric. Consider the example in Section 2, with two firms and two workers. In the example, each worker had exactly one signal. If both workers have and send two signals that are identical, outcomes are as if each had no signal. If we offered each worker two distinct signals, e.g. a 'gold' and a 'silver' signal, analysis is as if they had one signal each.

Asymmetric signaling capacities, however, can generate a full matching. Suppose that one worker has a gold signal, while the other has two silver signals. Suppose further that firms are indifferent between the two workers. Then one equilibrium involves the first worker sending its gold signal to its preferred firm. The firm that receives the gold signal will make the signaling worker an offer, while the firm who receives no gold signal will make an offer to the worker who sent a silver signal. Both firms and workers will always be matched.

The question of the optimal signaling mechanism, as well as the question of how the

benefit from signaling varies across market structures, provide interesting areas for future research.

We wish to highlight that a signaling mechanism has the potential to improve outcomes in congested markets. Importantly, since signaling mechanisms are free, voluntary, and built on top of existing labor markets, these improvements come in a reasonably non-invasive manner. As opposed to a central clearinghouse, as in the National Resident Matching Program (c. f. Roth, 1984 and Roth and Peranson, 1999), a centralized signaling mechanism requires significantly less intervention. Market designers may find it easier to get consensus from participants to introduce such a mechanism, which nevertheless can offer significant benefits. As such, we hope that in addition to furthering our understanding of how labor markets work, our paper adds to the practical literature that aims at changing and improving existing markets.

A Appendix

A.1 Markets with a single block of firms

This portion of the appendix covers proofs for Sections 3-4. In this setup workers may send at most one signal, and there is a single block of firms. We omit proofs of Propositions 1 and 2 and Theorem 2 as these are special cases of Propositions A1 and A4 and Theorem 4 respectively.

Proof of Theorem 1. As discussed in Section 3.2, in any symmetric non-babbling equilibrium each worker sends its signal to its most preferred firm. Consequently, all information sets for firms are realized with positive probability, so firm beliefs are determined by Bayes' Law: if a firm receives a signal from a worker, it believes that worker ranks the firm first in its preference list. We now take these worker strategies and firm beliefs as fixed, and analyze the second stage of the game when firms choose offers. We will show that this reduced game is a supermodular game, and then use the results of Milgrom and Roberts (1990) to prove our theorem.

We analyze the game where we restrict firm strategies to be cutoff strategies. Denote the set of cutoff strategy profiles as Σ_{cut} , with typical element $\sigma = (\sigma_1, \dots, \sigma_F)$. Recall that a cutoff strategy for firm f is a vector $\sigma_f = (j_f^1, \dots, j_f^W)$ where j_f^k corresponds to the cutoff when firm f receives k signals. We will consider only strategies where each cutoff is a natural number, i.e. $j_f^k \in \{1, \dots, W\}$. As defined on p.15, vector comparison yields a natural partial order on Σ_{cut} : $\sigma \geq_{\Sigma_{cut}} \sigma' \Leftrightarrow \sigma_f \geq \sigma'_f \Leftrightarrow j_f^k \geq (j_f^k)'$ for any $f \in \mathcal{F}$ and $k \in \{1, \dots, W\}$. This partial order is reflexive, antisymmetric, and transitive.

To show that the second stage is a game with strategic complementarities, we need to verify that $E_\theta(\pi_f(\sigma_f, \sigma_{-f}, \theta))$ is supermodular in σ_f , and that $E_\theta(\pi_f(\sigma_f, \sigma_{-f}, \theta))$ has increasing differences in σ_f and σ_{-f} . The former is trivially true because when f shifts of one its cutoff vector components, this does not influence the change in payoff from a shift of another cutoff vector component. Namely, if we consider $\sigma_f^1 = (\dots, j_l, \dots, j_k, \dots)$, $\sigma_f^2 = (\dots, j'_l, \dots, j_k, \dots)$, $\sigma_f^3 = (\dots, j_l, \dots, j'_k, \dots)$, and $\sigma_f^4 = (\dots, j'_l, \dots, j'_k, \dots)$ for some $l, k \in \{1, \dots, W\}$, then

$$E_\theta(\pi_f(\sigma_f^1, \sigma_{-f}, \theta)) - E_\theta(\pi_f(\sigma_f^2, \sigma_{-f}, \theta)) = E_\theta(\pi_f(\sigma_f^3, \sigma_{-f}, \theta)) - E_\theta(\pi_f(\sigma_f^4, \sigma_{-f}, \theta)).$$

That $E_\theta(\pi_f(\sigma_f, \sigma_{-f}, \theta))$ has increasing differences in σ_f and σ_{-f} follows from Proposition 2. Namely, for any $\sigma_f, \sigma_{-f}, \sigma'_f$, and σ'_{-f} such that $\sigma'_f \geq \sigma_f$ and $\sigma'_{-f} \geq \sigma_{-f}$ we have

$$E_\theta(\pi_f(\sigma'_f, \sigma'_{-f}, \theta)) - E_\theta(\pi_f(\sigma_f, \sigma'_{-f}, \theta)) \geq E_\theta(\pi_f(\sigma'_f, \sigma_{-f}, \theta)) - E_\theta(\pi_f(\sigma_f, \sigma_{-f}, \theta)).$$

Hence the second stage of the game, when firms choose their strategies, is a game with strategic complementarities. Since in our model firms are ex-ante symmetric, Theorem 5 of Milgrom and Roberts (1990) establishes the existence of largest and smallest symmetric pure strategy equilibria. \square

Proof of Proposition 3. The first two results, increase in the expected number of matches and positive spillover on workers, are demonstrated in the proof of Theorem 4 in Section 5 (which considers a more general assumption on agent preferences). To avoid repetition, we do not present the proofs here. However, the third result, that responding to signals generates a negative spillover on opponent firms, is unique to the case when agent preferences are uniformly distributed, so we present the proof below.

Let firm f strategy σ_f differ from σ'_f in that σ'_f has weakly greater cutoffs. Consider some firm $f' \in -f$. For each preference list $\theta_{f'}$ and set of signals received \mathcal{W}^S , firm f' either makes an offer to $S_{f'}(\theta_{f'}, \mathcal{W}^S)$ or $T_{f'}(\theta_{f'}, \mathcal{W}^S)$. Observe that a change in strategy of firm f does not affect f' 's payoff from making $S_{f'}$ an offer. This follows since each worker sends her signal to her most preferred firm, so offers to signaling workers are always accepted. However, as shown in the proof of Proposition 2, the probability that $T_{f'}$ accepts firm f' 's offer weakly decreases. Hence, overall the expected payoff of firm $f' \in -f$ weakly decreases when firm f responds more to signals: $E_\theta(\pi_{f'}(\sigma_f, \sigma_{-f}, \theta)) \geq E_\theta(\pi_{f'}(\sigma'_f, \sigma_{-f}, \theta))$. \square

Proof of Corollary 1. That the expected number of matches and the expected welfare of workers are higher in the equilibrium with higher cutoffs is a straightforward consequence of iterated application of the first and the second parts of Proposition 3. In order to show that firms have lower expected payoffs in the equilibrium with greater cutoffs, we combine the

third result of Proposition 3 with a simple equilibrium property. Consider two symmetric equilibria, where firms play cutoff strategies σ and σ' , with $\sigma' \geq \sigma$. From the definition of an equilibrium strategy we have $E_\theta[\pi_f(\sigma_f, \sigma_{-f}, \theta)] \geq E_\theta[\pi_f(\sigma'_f, \sigma_{-f}, \theta)]$. The third result of Proposition 3 yields $E_\theta[\pi_f(\sigma'_f, \sigma_{-f}, \theta)] \geq E_\theta[\pi_f(\sigma'_f, \sigma'_{-f}, \theta)]$. Combining these inequalities yields $E_\theta[\pi_f(\sigma_f, \sigma_{-f}, \theta)] \geq E_\theta[\pi_f(\sigma'_f, \sigma'_{-f}, \theta)]$. \square

A.2 General block-correlated preferences

This portion of the the appendix covers proofs for Section 5. In this setup workers may send at most one signal, and worker preferences are block-correlated. We also introduce Propositions A1-A4 which formalize statements in the text. Proofs for these propositions are in the web appendix.

Proposition A1 (Equilibrium with no signals). *The unique equilibrium of the offer game with no signals when firms use anonymous strategies and workers accept the best available offer is $\sigma_f(\theta_f) = \theta_f^1$ for all $f \in \mathcal{F}$ and $\theta_f \in \Theta_f$.*

Proposition A2 (Binary nature of optimal firm offer). *Suppose firms $-f$ use anonymous strategies and workers use symmetric best-in-block strategies. Consider a firm f that receives signals from workers $\mathcal{W}^S \subset \mathcal{W}$. Then the expected payoff to f from making an offer to S_f is strictly greater than the payoff from making an offer to any other worker in \mathcal{W}^S . The expected payoff to firm f from making an offer to T_f is strictly greater than the payoff from making an offer to any other worker from set $\mathcal{W}/\mathcal{W}^S$.*

Proposition A3 (Optimality of cutoff strategies). *Suppose workers use symmetric best-in-block strategies and firms have best-in-block beliefs. Then for any strategy σ_f of firm f , there exists a cutoff strategy that provides f with a weakly higher expected payoff than σ_f for any anonymous strategies σ_{-f} of opponent firms $-f$.*

Proposition A4 (Strategic complements under block correlation). *Suppose workers play symmetric best-in-block strategies, and firms $-f$ use cutoff strategies. If firm $f' \in -f$ increases its cutoffs (responds more to signals), firm f will also optimally weakly increase its cutoffs.*

Proof of Proposition 4. We first define an analog of criterion *D1* of Cho and Kreps for our setting.²⁶ Consider some block-symmetric sequential equilibrium. Fix strategies of all agents except worker w and firm f , which we denote as $\sigma_{-f,w}$. Fix also the beliefs of firms other than firm f , which we denote as μ_{-f} . We now analyze strategies of worker w and strategies and beliefs for firm f .

There are two cases where information sets for firms might be reached with zero probability (lie “off the equilibrium path”) in a block-symmetric equilibrium. First, when the symmetric worker equilibrium strategy prescribes zero probability of sending a signal to a particular block, firms in these blocks would view signals from such workers as “unexpected.” Second, when a firm anticipates receiving a signal with 100% probability, then *not* receiving a signal would correspond to an off-equilibrium information set. But by the anonymous strategies assumption, this can only happen in a block-symmetric equilibrium if the firm is the only one in its block. In this case, the symmetry of worker strategies would ensure that all workers send their signals to this firm with probability 1. Since signals then would not transmit information about worker types, this equilibrium is outcome equivalent to a babbling equilibrium. We will concentrate on the first type of off-equilibrium messages – “unexpected” signals.

Consider firm f 's decision at an information set that includes a (hypothetical, off-equilibrium) signal from worker w . Denote the expected equilibrium payoff of firm f as u_f^* and the expected equilibrium payoff of worker w as u_w^* . For each possible type $\bar{\theta} \in \Theta_f$ for firm f and each set of signals that firm f could receive, we denote the mixed best response of firm f that has beliefs $\bar{\mu}$ as

$$MBR_f(\bar{\theta}, \mathcal{W}^S \cup w, \bar{\mu}) = \arg \max_{\sigma_f \in \Sigma_f} E_{\theta_{-f}}(\pi_f(\sigma_f, \sigma_{-f}, \theta) \mid \theta_f = \bar{\theta}, \mathcal{W}_f^S = \mathcal{W}^S \cup w, \mu_f = \bar{\mu}).$$

We then denote the mixed best response of firm f for all possible types and all possible profiles of signals it may receive conditional on receiving worker w 's signal as

$$MBR_f(w, \bar{\mu}) = \{MBR_f(\bar{\theta}, \mathcal{W}^S \cup w, \bar{\mu}) \text{ for all } \bar{\theta} \in \Theta_f, \mathcal{W}^S \subset \mathcal{W}\}.$$

We denote the set of best responses of firm f to probability assessments concentrated on set $\Omega \subset \Theta_w$ as

$$MBR_f(w, \Omega) = \bigcup_{\{\mu_f: \mu_f(\Omega)=1\}} MBR_f(w, \mu_f).$$

²⁶See Cho and Kreps (1987) for the original definition.

Denote for any worker's type $t \in \Theta_w$

$$\begin{aligned} D_t &= \{\phi \in MBR_f(w, \Theta_w) : u_w^*(t) < E_{\theta_{-w}}(\pi_w(\sigma_w, \phi, \sigma_{-w,f}, \theta) \mid \theta_w = t)\} \\ D_t^0 &= \{\phi \in MBR_f(w, \Theta_w) : u_w^*(t) = E_{\theta_{-w}}(\pi_w(\sigma_w, \phi, \sigma_{-w,f}, \theta) \mid \theta_w = t)\}. \end{aligned}$$

Intuitively, set D_t (D_t^0) is the set of firm f strategies (consistent with f best responding to strategies of firms $-f$ and to some set of beliefs that places weight 1 on w signaling f) such that by signaling f , worker w of type t would receive an expected payoff greater than (equal to) her equilibrium payoff. We say that type t may be pruned from firm f 's beliefs if firm f 's off-equilibrium beliefs place zero probability on worker w being type t (upon f receiving a signal from her). Using the above notation, we now state our analog of criterion D1 as follows:

Criterion D1. Fix strategies of workers $-w$ and strategies and beliefs of firms $-f$. If for some type $t \in \Theta_w$ of worker w there exists a second type $t' \in \Theta_w$ with $D_t \cup D_t^0 \subseteq D_{t'}$, then t may be pruned from the domain of firm f 's beliefs.

The intuition behind this criterion is that whenever type t of worker w either wishes to defect and send an off-equilibrium signal to firm f or is indifferent, some other type t' of worker w strictly wishes to defect. When we prune t for worker w from firm f 's beliefs, we are interpreting that firm f finds it infinitely more likely that the off-equilibrium signal has come from type t' than from type t .

We first show that there cannot be a *block-symmetric* sequential equilibrium that satisfies Criterion D1 where sending a signal to a firm in some block \mathcal{F}_b , $b \in \{1, \dots, B\}$ reduces the likelihood of receiving an offer, i.e. $p_b^s < p_b^{ns}$.

Let us assume that such a block-symmetric sequential equilibrium exists. If there are at least two workers, agents use anonymous block-symmetric strategies, and agents' types are uncorrelated, each worker is unmatched with positive probability. Then in equilibrium, certainly no worker sends her signal to a firm within block \mathcal{F}_b ; she'd prefer to simply send no signal at all. Hence, it must be that a signal would reduce the probability of an offer for firms in some block not signaled in equilibrium. Following the definition of D_t , whenever it would be beneficial for some type $\theta_w \in \Theta_w$ to deviate from the equilibrium path and send her signal to firm f (which would require firm f making an offer to worker w), then it would be beneficial for any type $\theta'_w \in \Theta_w$ of worker w such that firm f is w 's most preferred firm within block \mathcal{F}_b , to similarly deviate. Therefore, the only types (preference profiles) of worker w that are not pruned in firms' beliefs according to Criterion D1 are those where firm f is w 's most preferred firm within block \mathcal{F}_b . Hence, given these beliefs, if it is optimal for firm f to make an offer to worker w when it does not receive a signal from her, it is optimal

for firm f to make an offer to worker w when it receives her signal. This contradicts our initial assumption, and hence $p_{b_0}^s < p_{b_0}^{ns}$ cannot be part of any block-symmetric sequential equilibrium that satisfies Criterion D1.

We have established that $p_b^s \geq p_b^{ns}$ for each $b = 1, \dots, B$. It is easy to observe that there exists a block-symmetric sequential equilibrium that satisfies Criterion D1 where for any $b = 1, \dots, B$, $p_b^s = p_b^{ns}$. For example, each worker may randomize her signal across all firms with equal probability, independently of her preferences, and firms simply play the equilibrium strategies of the offer game with no signals. The equilibrium beliefs are trivially block-uniform since when a firm receives a signal from worker w , its beliefs coincide with the priors. Since all blocks are reached with positive probability in equilibrium, no off-equilibrium beliefs need be specified, and the equilibrium trivially satisfies Criterion D1.

Let us now consider the case when there exists $b_0 \in \{1, \dots, B\}$, such that $p_{b_0}^s > p_{b_0}^{ns}$ in some block-symmetric sequential equilibrium. Recall that the equilibrium probability that a worker sends her signal to a firm within block \mathcal{F}_b is denoted as α_b , where $\alpha_b \in [0, 1]$ and $\sum_{b=1}^B \alpha_b \leq 1$. Let us consider some block $\mathcal{F}_b (\neq \mathcal{F}_{b_0})$ such that $\alpha_b > 0$. As mentioned, if there are at least two workers, agents use anonymous block-symmetric strategies, and agents' types are uncorrelated, each worker is unmatched with positive probability in equilibrium. Therefore, $\alpha_b > 0$ and $p_b^s = p_b^{ns}$ are incompatible in an equilibrium (worker w can benefit by signaling to block \mathcal{F}_{b_0} rather than block \mathcal{F}_b). Hence, if $p_b^s > p_b^{ns}$ then if worker w plans to send a signal to a firm in \mathcal{F}_b , it should be to her most preferred firm within this block, as this delivers the greatest expected payoff to her.

Now suppose there is some block $\mathcal{F}_{b'}$, $b' \in \{1, \dots, B\}$, such that $\alpha_{b'} = 0$. Consider the decision of some firm $f \in \mathcal{F}_{b'}$ at an information set that includes a (hypothetical, off-equilibrium) signal from worker w . We have two cases: either there exists type $t \in \Theta_w$ of worker w such that $D_t \neq \emptyset$, or else for any type $t \in \Theta_w$, $D_t = \emptyset$.

We will first rule out the former case. Suppose there exists type $t \in \Theta_w$ of worker w such that $D_t \neq \emptyset$. That is, if worker w sends a signal to firm f , there exists a "reasonable" firm f strategy that delivers expected payoff to worker w of type t greater than her equilibrium payoff. However, any firm f offer that delivers payoff exceeding equilibrium payoff for worker w of type t , also delivers payoff exceeding equilibrium payoff for a worker w of type t' which prefers firm f to any other firm in block $\mathcal{F}_{b'}$. Therefore, the only firm f off-equilibrium beliefs that survive Criterion D1 are such that

$$\mu_f(\{\theta_w \in \Theta_w : f = \max_{\theta_w}(f' \in \mathcal{F}_{b'})\} | w \in \mathcal{W}_f^S) = 1. \quad (\text{A.2.1})$$

But since $D_{b'}$ and $D_{b'}^0$ consist of firm f best responses, it is optimal for firm f to indeed make

an offer to worker w upon receiving her signal, provided f 's beliefs are restricted to (A.2.1). This means that the equilibrium strategy of worker w of type t' (not sending a signal to firm f) is not optimal if firm f has beliefs (A.2.1). Therefore, there cannot exist type $t \in \Theta_w$ of worker w such that $D_t \neq \emptyset$.

Let us now consider the case where for any type $t \in \Theta_w$, we have $D_t = \emptyset$. That is, it is never beneficial for any type of worker to send an off-equilibrium signal, as no reasonable offers can be expected for any firm beliefs. Therefore, $\alpha_{b'} = 0$ is an equilibrium strategy for worker w independently of off-equilibrium beliefs of firm f . In particular, worker w 's strategy is optimal for any off-equilibrium beliefs of firms in block $\mathcal{F}_{b'}$, even if each firm f has the most favorable possible beliefs about worker w , such as in (A.2.1).

Note that if there are at least two workers, the interaction between worker w and some firm f (fixing the strategies and beliefs of other agents) is a monotonic signaling game of Cho and Sobel (1990). The assumption of monotonicity is satisfied in our environment because each type of worker w prefers the same action of firm f , i.e. firm f making an offer to worker w . As a consequence, Criterion D1 is equivalent to “never a weak best response” of Cho and Kreps (1987) and “universal divinity” of Banks and Sobel (1987) in our setting. More detailed discussion of monotonic signaling games can be found in Cho and Sobel (1990). \square

Proof of Theorem 3. We first prove the theorem while requiring firms to use cutoff strategies and workers to use best-in-block strategies, and then show that this assumption is not restrictive. Denote a typical such strategy profile as $\sigma = (\sigma_F, \sigma_W)$ that consists of firm cutoff strategies $\sigma_F = (\sigma_{f_1}, \dots, \sigma_{f_F})$ and worker best-in-block strategies $\sigma_W = (\sigma_{w_1}, \dots, \sigma_{w_W})$.

A strategy of firm f is a vector of real numbers of size W that specifies cutoff points for each positive number of signals firm f could receive, $\sigma_f = (j_f^1, \dots, j_f^W)$, where j_f^l is a real number from the interval $[1, W]$ for each $l = 1, \dots, W$. Denote the set of possible firm cutoff strategies as $\Sigma_f^{cut} = [1, W]^W$.

A best-in-block strategy of worker w is a vector of size B that specifies the probability that she sends her signal to her top firm of specific block $\sigma_w = (\alpha_w^1, \dots, \alpha_w^B)$, where $\alpha_w^b \geq 0$ for each $b = 1, \dots, B$ and $\sum_{b=1}^B \alpha_w^b \leq 1$. We denote the set of possible worker best-in-block strategies as $\Sigma_w^{block} = \{(\alpha^1, \dots, \alpha^B) : \alpha^b \geq 0 \text{ and } \sum_{b=1}^B \alpha^b \leq 1\}$.

Let us also denote the expected payoff of worker w when she uses best-in-block strategy σ_w and the other agents use strategy σ_{-w} as²⁷

$$U_w(\sigma_w, \sigma_{-w}) = E_\theta(\pi_w(\sigma_w, \sigma_{-w}, \theta))$$

²⁷Note that the strategies of agents are anonymous. Therefore, they do not depend on particular realization of preferences.

and the expected payoff of firm f when it uses strategy σ_f and the other agents use strategies σ_{-f} as

$$U_f(\sigma_f, \sigma_{-f}) = E_\theta(\pi_f(\sigma_f, \sigma_{-f}, \theta)).$$

We introduce best reply correspondence $g : (\Sigma_f^{cut})^F \times (\Sigma_w^{block})^W \rightarrow 2^{(\Sigma_f^{cut})^F \times (\Sigma_w^{block})^W}$ such that

$$g_f(\sigma) = \arg \max_{\beta \in \Sigma_f^{cut}} U_w(\beta, \sigma_{-w})$$

for each $f \in \mathcal{F}$ and

$$g_w(\sigma) = \arg \max_{\beta \in \Sigma_w^{block}} U_a(\beta, \sigma_{-w})$$

for each $w \in \mathcal{W}$.

An immediate consequence of the above definitions is that Σ_f^{cut} and Σ_w^{block} are *non-empty*, *convex*, and *compact*. Also, $U_w(\sigma_w, \sigma_{-w})$ is a linear function of its first argument. Namely, let us denote the expected payoff of worker w from sending a signal to some block \mathcal{F}_b given the strategies of agents σ_{-w} as $\Pi_b(-\sigma_w)$. If worker w employs strategy $\sigma_w = (\alpha_w^1, \dots, \alpha_w^B)$, her payoff equals

$$U_w(\sigma_w, \sigma_{-w}) = \sum_{b=1}^B \alpha_w^b \Pi_b(-\sigma_w).$$

Therefore, $g_w(\sigma)$ is a continuous correspondence with closed graph.

Let us now consider function $U_f(\sigma_f, \sigma_{-f})$. Similarly, let us consider some realized preference profile θ when firm f receives $|\mathcal{W}^S|$ signals. Given the strategies σ_{-f} of other agents, we denote the expected payoff of firm f from making an offer to T_f as Π_T , and the expected payoff of firm f from making an offer to S_f as Π_S . We then evaluate the payoff for firm f from using cutoff strategy $j_{|\mathcal{W}^S|}$, $\sigma_f = (\dots, j_{|\mathcal{W}^S|}, \dots)$ as

$$\pi_f(\sigma_f, \sigma_{-f}, \theta) = \begin{cases} \Pi_T & \text{if } j_{|\mathcal{W}^S|} \leq \text{rank}(S_f) - 1 \\ ([j_{|\mathcal{W}^S|}] - j_{|\mathcal{W}^S|})\Pi_S + (j_{|\mathcal{W}^S|} - \lfloor j_{|\mathcal{W}^S|} \rfloor)\Pi_T & \text{if } j_{|\mathcal{W}^S|} \in (\text{rank}(S_f) - 1, \text{rank}(S_f)) \\ \Pi_S & \text{if } j_{|\mathcal{W}^S|} \geq \text{rank}(S_f) \end{cases}$$

where $\lceil j_{|\mathcal{W}^S|} \rceil$ and $\lfloor j_{|\mathcal{W}^S|} \rfloor$ denote the closest integer larger and smaller than $j_{|\mathcal{W}^S|}$ correspondingly.

Function $\pi_f(\sigma_f, \sigma_{-f}, \theta)$ is a quasi-concave function of cutoff $j_{|\mathcal{W}^S|}$. Therefore, the expected payoff from using cutoff $j_{|\mathcal{W}^S|}$, $E_\theta[\pi_f(\sigma_f, \sigma_{-f}, \theta) | |\mathcal{W}_f^S| = |\mathcal{W}^S|]$, is also a quasi-concave function of cutoff $j_{|\mathcal{W}^S|}$ as it is a linear combination of quasi-concave functions. Therefore, $U_f(\sigma_f, \sigma_{-f})$ is a quasi-concave function of its first argument. It follows that $g_f(\sigma)$ is a continuous correspondence with closed graph.

Since $g(\sigma)$ is a continuous correspondence with closed graph, $g(\sigma)$ has a fixed point by

Kakutani's theorem (see Kakutani, 1941).

Until now we have required cutoff strategies for firms. However, Proposition 4 and Proposition A3 allow us to conclude that the above equilibrium is also an equilibrium when we allow any deviations, not simply deviations in cutoff strategies. Hence, we have established the existence of an equilibrium when workers use symmetric best-in-block strategies and firms use symmetric cutoff strategies and have best-in-block beliefs. \square

Proof of Theorem 4. We will use following lemma, proved in the web appendix.

Lemma A1 (Incremental welfare). *Assume firms use cutoff strategies and workers use best-in-block strategies. Fix the strategies of firms $-f$ as σ_{-f} . Let firm f 's strategy σ_f differ from σ'_f only in that σ'_f has greater cutoffs (more response more to signals). Then $E_\theta(m(\sigma'_f, \sigma_{-f}, \theta)) \geq E_\theta(m(\sigma_f, \sigma_{-f}, \theta))$ and $E_\theta(\pi_w(\sigma'_f, \sigma_{-f}, \theta)) \geq E_\theta(\pi_w(\sigma_f, \sigma_{-f}, \theta))$.*

Let us denote firm strategies in the unique equilibrium of the offer game with no signals as σ_F^0 . Now consider a block-symmetric equilibrium of the offer game with signals when agents use strategies (σ_F, σ_W) . If agents employ strategies (σ_F^0, σ_W) , the expected number of matches and the welfare of workers equal the corresponding parameters in the offer game with no signals. Therefore, the result that the expected number of matches and the expected welfare of workers in a block-symmetric equilibrium in the offer game with signals are *weakly* greater than the corresponding parameters in the unique equilibrium of the offer game with no signals is a consequence of sequential application of Lemma A1.

Let us now consider a non-babbling block-symmetric equilibrium (σ_F, σ_W) of the offer game with signals such that there exists block \mathcal{F}_b with at least two firms where $\alpha_b > 0$. Proposition 4 shows that firms from block \mathcal{F}_b respond to signals in the equilibrium, i.e. make offers to signaling workers with positive probability, so that $p_b^s > p_b^{ns}$.

Select some firm f from block \mathcal{F}_b . Using a construction similar to that in the proof of Lemma A1 we consider two sets of preference profiles:

$$\begin{aligned}\bar{\Theta}_+ &\equiv \{\theta \in \Theta \mid m(\sigma_f^0, \sigma_{-f}, \theta) < m(\sigma_f, \sigma_{-f}, \theta)\} \\ \bar{\Theta}_- &\equiv \{\theta \in \Theta \mid m(\sigma_f^0, \sigma_{-f}, \theta) > m(\sigma_f, \sigma_{-f}, \theta)\}.\end{aligned}$$

Consider some realized profile of preferences, $\theta \in \Theta$, and denote $T_f = w'$ and $S_f = w$. Define mapping $\psi : \Theta \rightarrow \Theta$ so that $\psi(\theta)$ is the profile in which workers have preferences as in θ , but firms $-f$ all swap the positions of workers w' and w in their preference lists. Note that $\psi(\psi(\theta)) = \theta$ and ψ is a bijection on Θ . A direct consequence of Lemma A1 is that $|\bar{\Theta}_+| \geq |\bar{\Theta}_-|$. Let us now show that there exist $\theta \in \bar{\Theta}_+$ such that $\psi(\theta) \notin \bar{\Theta}_-$.

There are at least two firms, f and f' , in block \mathcal{F}_b that respond to signals. Consider some profile θ from $\bar{\Theta}_+$. We again denote $T_f = w'$ and $S_f = w$. Therefore, worker w does not have an offer from any other firm for profile θ from $\bar{\Theta}_+$, but worker w' has at least two offers. Since worker w' sends her signal to firm f' with positive probability and firm f' responds to signals, i.e. makes offers to its top signaling workers, there exist $\theta^* \in \bar{\Theta}_+$ such that worker w' is the top signaling worker of firm f' , and firm f' makes an offer to worker w' .

However, worker w for profile $\psi(\theta^*)$ does not have any other offer, because she is neither T_f nor S_f for profile $\psi(\theta^*)$. Therefore, $\psi(\theta^*)$ cannot belong to $\bar{\Theta}_-$. Therefore, we have found a profile from $\bar{\Theta}_+$ that does not belong to $\bar{\Theta}_-$. As a result, $|\bar{\Theta}_+| > |\bar{\Theta}_-|$ and we have that

$$E_\theta[m(\sigma_f^0, \sigma_{-f}, \theta)] < E_\theta[m(\sigma_f, \sigma_{-f}, \theta)].$$

In addition, we know that

$$E_\theta[m(\sigma_f^0, \sigma_{-f}^0, \theta)] \leq E_\theta[m(\sigma_f^0, \sigma_{-f}, \theta)],$$

which gives us

$$E_\theta[m(\sigma_f^0, \sigma_{-f}^0, \theta)] < E_\theta[m(\sigma_f, \sigma_{-f}, \theta)].$$

Overall, the expected number of matches in the offer game with signals when agents use strategies (σ_F, σ_W) is strictly greater than the expected number of matches in the offer game with no signals.

Using the above construction and the logic of the proof of Lemma A1 we obtain the result for worker welfare. The example presented in Section 2 illustrates that signals can ambiguously influence the welfare of firms. Specifically, Table 2 shows that firm welfare increases upon introduction of a signaling mechanism only if the value of a second ranked worker is sufficiently high, in this case when $x > 0.5$. \square

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