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# MATCH QUALITY, WORKER PRODUCTIVITY, AND WORKER MOBILITY: DIRECT EVIDENCE FROM TEACHERS

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# **ABSTRACT**

I investigate the importance of the match between teachers and schools for student achievement. I show that teacher effectiveness is higher after a move to a different school, and I estimate teacher-school match effects using a mixed effects estimator. Match quality can "explain away" a quarter of, and is as economically important as, teacher quality. Supporting models of worker mobility, teachers tend to exit schools with which match quality is low, and match quality is increasing in experience. This paper provides some of the first estimates of worker-firm match quality using output data as opposed to inferring productivity from wages or employment durations.

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# Match Quality, Worker Productivity, and Worker Mobility: Direct Evidence From Teachers

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I investigate the importance of the match between teachers and schools for student achievement. I show that teacher effectiveness is higher after a move to a different school, and I estimate teacher-school match effects using a mixed-effects estimator. Match quality can "explain away" a quarter of, and is as economically important as, teacher quality. Supporting models of worker mobility, teachers tend to exit schools with which match quality is low, and match quality is increasing in experience. This paper provides the first estimates of worker-firm match quality using output data as opposed to inferring productivity from wages or employment durations.

The productive quality of the match between a worker and the firm plays a central role in canonical models of worker mobility (Jovanovic 1979, Mincer and Jovanovic 1981, Neal 1999, Burdett 1978, Mortensen 1998, Johnson 1978). One of the key roles of the labor market is to allocate workers to firms in the most efficient manner. The hypothesized mechanism through which this efficient allocation emerges is through workers either leaving jobs where the productivity match between the worker and the firm is low or seeking in jobs where match quality is high, or both. Match quality is also used to explain the stylized facts that changing jobs is associated with rapid earnings growth (Bartel and Borjas 1981, Altonji and Shakotko 1987, Topel and Ward 1992) and that job separations decline with tenure and experience.<sup>2</sup>

Despite the great importance of match effects for understanding the labor market, there is little *direct* evidence of their existence. As pointed out in (Nagypal 2007), data on match-specific quality or productivity are essentially non-existent, forcing researchers to specify a wage-setting mechanism that determines how wages relate to match-specific productivity and then study how wages and their distribution vary with tenure and job mobility. This approach is undesirable for two reasons. First, there are many different ways to specify wage setting, making misspecification and omitted variables bias likely. For example, even if there are no productivity match effects, if some firms discriminate against females then females will have lower wages at discriminating firms. If discriminating firms also treat females employees poorly, females will be

<sup>&</sup>lt;sup>1</sup> I thank John Abowd, and participants at the Cornell Junior Faculty Lunch for helpful comments and suggestions. I thank Kara Bonneau of the North Carolina Education Research Data Center. All errors are my own.

<sup>&</sup>lt;sup>2</sup> By match quality, I am referring to the fixed time-invariant productivity associated with a particular worker-firm pairing. I am not referring to match quality that changes over time, such as that due to firm specific human capital.

more likely to leave discriminating firms. This discrimination effect would be wrongly interpreted as a match effect on mobility if one were to use wage data to infer productivity. Second, it is difficult to distinguish workers leaving jobs with low match quality from workers leaving jobs with low pay, or workers seeking better matches from workers seeking higher pay. Distinguishing between these explanations is key to assessing whether worker turnover increases allocative efficiency. To avoid these problems, one must estimate match quality on actual output as opposed to wages. The availability of micro-data with student test scores linked to teachers and schools provides a unique opportunity to estimate worker (teacher), firm (school), and match (a given teacher at a particular school) productivity on output (student achievement) directly.

Using a unique longitudinal dataset of student test scores linked to teachers and schools in North Carolina, I aim to (1) determine the extent to which teacher's effectiveness, as measured by ability to improve their students' test scores, changes depending on the schooling environment, (2) quantify the importance of the match between a teacher and a school in determining student achievement, (3) document the relationship between match quality and teacher mobility, and (4) present evidence on what teacher and school characteristics are associated with high match quality.

In the context of teachers, match quality is of interest in its own right because we have little understanding of the role of school-teacher match quality for student achievement. Studies that identify teachers associated with student test-score gains show that a one standard deviation increase in teacher quality leads to between one-tenth and one-fifth of a standard deviation increase in math and reading scores (Aaronson, Barrow and Sander 2007, Rivkin, Hanushek and Kain 2005, Rockoff 2004) and find that observable teacher characteristic explain only a fraction of a teachers estimated value-added.<sup>3</sup> These value-added measures have tremendous power in predicting a teacher's *future* success in the classroom (Kane and Staiger 2008), are correlated with principals' subjective evaluations of teachers (Jacob and Lefgren 2008) and teachers with high estimated value-added have been found to improve the test scores of their colleagues' students (Jackson and Bruegmann 2009). However, we have little understanding of exactly what

<sup>&</sup>lt;sup>3</sup> There is some evidence that years of teaching experience, selectivity of undergraduate institutions, teachers' test scores, and regular licensure are associated with higher student achievement (Anthony and Goldhaber 2007, Brewer and Ehrenberg 1994, Brewer and Goldhaber 2000, Clotfelter, Ladd and Vigdor 2006, Clotfelter, Ladd and Vigdor 2007, Hanushek 1997)

they measure, and whether estimates obtained in one context can be extrapolated to others.<sup>4</sup> For example, we have very little evidence that a teacher in a suburban school who is effective at increasing the test scores of affluent suburban (poor inner city) kids would be effective at improving the test scores of low-income inner-city (affluent suburban) students *at another school*. Given the increasing use of estimated teacher value-added to identify good teachers, and policies that aim to move strong teachers from high-achieving suburban schools into low-performing inner-city schools, it is important to understand the importance of school specific teacher value-added; that is, the importance of match quality. Furthermore, it is important to assess how much of what we consider a teacher effect is, in fact, a match effect.

I find that teachers who move schools have higher value-added after a move than before the move. This effect persists in models that include *both* teacher and school fixed effects so that they cannot be explained by teachers moving to schools that are associated with better outcomes. To assuage concerns that these patterns reflect endogenous teacher movement (a criticism levied on virtually all empirical papers on worker mobility) I show that teacher performance does not exhibit any decline or trending prior to a teacher moving schools.<sup>5</sup> Providing direct evidence of match effects, I use a two-stage mixed effects model to estimate the importance of match quality. A one standard deviation increase in match quality increases math and reading scores by 0.13 and 0.077 standard deviations, respectively— about the same effect as a one standard deviation increase in teacher value-added. When match quality is accounted for, the explanatory power of teacher quality falls by about 25 percent, suggesting that a non-trivial portion of what is typically considered to be a teacher effect is in fact a teacher-school (match) effect. The raw correlations between estimated effects indicate that school effects, teacher effects and match effects are all positively correlated— indicative of positive assortive matching.

Consistent with models of worker turnover, high match quality is strongly predictive of a teacher remaining in her current school (above and beyond observable teacher and school characteristics). This pattern is robust to the inclusion of *both teacher and school fixed effects*, suggesting that it is not driven by (a) mobile teachers having lower match quality on average or

<sup>&</sup>lt;sup>4</sup> A few recent papers have started to address these questions. Specifically, (Jackson and Bruegmann 2009) show that about a quarter of teacher value-added can be explained by the quality of a teacher peers in the past, and (Ost 2009) finds that holding total experience constant, teachers with more experience teaching the same grade have higher value-added than those who are teaching a grade for the first time (or have less years of grade-specific experience). Both studies suggest that teacher value-added changes over time, and may be context specific.

<sup>&</sup>lt;sup>5</sup> This test is a relatively powerful test of endogenous movement because unlike wages which are downward sticky, changes in teacher productivity are directly reflected in student test scores.

(b) schools with high turnover having low match quality on average. This is strong evidence that match productivity is an important determinant of mobility because productivity and pay are essentially unrelated in teacher labor markets. I also find that match quality is monotonically increasing in experience for mobile teachers (both in the cross-section and based on within-teacher variation) — a key prediction of models of worker mobility. One policy implication of this finding is that some of the correlation between observable teacher characteristics and student outcomes may reflect match quality rather than ability *per se*. Finally, I correlate match quality with various observable teacher and school characteristics. While some observable teacher and school characteristics have predictive power, the vast majority of match quality is "unexplained".

This paper makes three important contributions to job mobility literature: First, it is the first paper to validate the extant literature using direct measures of productivity. Second, the paper documents the importance of match quality in a context where wages and productivity are virtually unrelated thus providing compelling evidence that the relationship between match quality and worker mobility in not merely about wages. Third, the paper provides direct evidence that worker mobility leads to greater allocative efficiency. This paper also makes three important contributions to the education literature. First, it is the first to highlight and quantify the importance of match effects. Second, it documents that some of the relationship between observed teacher characteristics and student achievement may be due to match quality. Third, it documents that about a quarter of what we call a teacher effect is in fact a match quality effect *that is not portable across schools*. These findings have important policy implications regarding optimal teacher placement (both for allocative efficiency and reducing teacher turnover), and they highlight the importance of context for value-added measures of teacher quality.

The remainder of this paper is as follows. Section I outlines the theoretical justifications for the decomposition of productivity into a worker effect a firm effect and a match effect using wage data and student achievement, and then describes the important differences between the two. Section II describes the data. Section III provides suggestive evidence of match effects and provides tests for endogenous teacher mobility. Section IV describes the mixed effects approach for estimating match effects and presents the variability of the teacher school and match effects. Section V documents the relationship between match quality and teacher mobility. Section VI shows what observable teacher school and workplace conditions are associated with higher match quality, and Section VII concludes.

## I. Match Quality For Teachers

The literature that decomposes wages into a worker effect and a firm effect (Abowd, Creecy and Kramarz 2002, Abowd, Kramarz and Margolis 1999, Abowd, Kramarz and Lengermann, et al. 2004) starts out with a Cobb-Douglas production function describing the output  $Q_{ij}$  of worker *i* at firm *j* as below.

$$Q_{ij} = L_i^\theta K_j^\varphi \,. \tag{1}$$

In (1),  $L_i$  is the human capital of worker *i* (such as education, years of experience, quality of schooling, etc),  $K_j$  summarizes the productive characteristics of the firm (such as technology, capital intensity, incentive structure, leadership skills, etc), and  $\theta$  and  $\varphi$  are parameters in the production function. One could easily imagine a world where worker attributes and firm attributes are complementary so that certain pairings of workers and firms are particularly productive (un unproductive). This can easily be incorporated in the model with the inclusion of a match term to the model (Woodcock 2008). The production function can then written as below.

$$Q_{ij} = L_i^{\theta} K_j^{\phi} M_{ij}^{\phi} \,. \tag{2}$$

Where  $M_{ij}$  is match quality and  $\phi$  is a parameter relating match quality to output. Taking the log of the production function yields.

$$\ln Q_{ii} = \theta \ln L_i + \varphi \ln K_i + \phi \ln M_{ii}.$$
(3)

Under the assumption that a worker *i*'s wage is a share of the marginal revenue product at firm *j*, the log of worker wages can be written as below.

$$\ln w_{ij} = \theta \ln L_i + \varphi \ln K_j + \phi \ln M_{ij} + \ln \pi_{ij}.$$
(4)

The log wage can be decomposed into four additively separable components; a portion attributed to worker productivity  $\theta \ln L_i$ , a portion attributed to workplace productivity,  $\phi \ln K_j$ , a portion that is attributable to the productivity match between the worker and the firm  $\phi \ln M_{ij}$ , and a portion summarizing the relative bargaining power of worker *i* at firm *j*  $\ln \pi_{ij}$ . Equation (4) makes clear that where there are differences in bargaining power across worker-firm pairings,  $\ln \pi_{ij}$ , and such differences are not randomly distributed, one may confound relative productivity with relative match specific bargaining power. The common solution has been to assume that bargaining power varies at the firm level, but does not vary at the firm worker level. While this assumption is necessary to make the decomposition of wages into a firm effect and a worker effect tractable, there are reasons to think that some kinds of workers may have more (or less) bargaining power at certain firms. For example, if some firms discriminate against female or black workers this would result in low ln  $\pi_{ij}$  for black or female workers at discriminating firms. This discrimination could also lead to increased job separation among female and black workers leading one to wrongly infer a relationship between match quality and worker mobility. There is also the concern that many theories of wage determination predict that wages have little relation to *contemporaneous* productivity. As such, using wage data to infer match quality has inherent limitations. This motivates my use of teacher data linked to student achievement outcomes.

With the growing availability of data linking student outcomes to individual classrooms and individual teachers, the teaching profession in one where worker productivity can be directly observed. One benefit of looking at a direct measure of output as opposed to wages is that relative bargaining power does not enter the production function and therefore cannot confound estimates of teacher (worker), school (firm) or match effects. Another benefit is that one need not rely on assumptions regarding how wages might relate to productivity in order to infer worker productivity. As such, one can analyze productivity directly and be reasonably confident that any results are not spurious.

#### I.2 The Production of Student Achievement

While value-added models are ubiquitous in the education literature, and estimates based on such models have great predictive power out-of-sample, it is helpful to explicitly lay out how the production technology of student achievement relates to the empirical models employed. Consider the following model of student achievement, where achievement is a function of the entire history of school and parental inputs and a student's endowment.

$$T_{ijsa} = T_a[F_{ij}(a), S_{isj}(a), \mu_{ij0}, \varepsilon_{ijsa}].$$
<sup>(5)</sup>

In (5)  $T_{ijsa}$  is student *i*'s achievement with teacher *j* at school *s* at age *a*,  $F_{ijs}(a)$  is the history of parent and school supplied inputs up to age *a*,  $\mu_{i0}$  is the student's natural endowment (ability) and  $\varepsilon_{ijsa}$  is an idiosyncratic error (other unmeasured inputs). Under the assumptions of additive separability of inputs and that lagged achievement is a summary statistic for the full history of family school and student inputs, we can write (5) as (6) below.<sup>6</sup>

<sup>&</sup>lt;sup>6</sup> This will be true if coefficients on inputs are geometrically declining with distance (in age), and the impact of the

$$T_{ija} = X_{ija}\alpha + \gamma T_{ija-1} + \eta_{ija} \quad . \tag{6}$$

This value-added model in (6) is commonly used, and is the one employed in this paper. While there are several specifications used in the literature to estimate teacher value-added, as a practical matter, the predictive power of estimated teacher fixed effects are surprisingly robust across specifications (Kane and Staiger 2008).<sup>7</sup>

Explicitly incorporating teacher human capital, school technology, and the productivity of the specific teacher-school pairing as inputs into the model yields (7) below.

$$T_{ijsa} = \gamma T_{ia-1} + X_{ijsa} \alpha + \theta_j + \theta_s + \theta_{sj} + \eta_{ijsa} \quad . \tag{7}$$

Equation (7) is similar to equation (4) insofar as it contains three additively separable components; a portion attributed to worker (teacher) productivity  $\theta_j$ , a portion attributed to workplace (school) productivity  $\theta_s$ , and a portion that is attributable to the match between the worker and the firm  $\theta_{js}$ . The fundamental differences between (7) and (4) are that these school, teacher, and match specific components reflect differences in *actual* productivity, and there is no unobserved component related to the relative bargaining power of the worker in that particular firm. As such, the use of education data where productivity is observed may validate previous studies on match quality and provide some new and helpful insights.

# I.3 How Does One Interpret Match Quality for Teachers?

A match effect is anything that makes a teacher more productive at one school versus another (above and beyond mean differences in productivity across schools). Such effects may arise for any number of reasons. For example, certain teachers being particularly good at teaching certain types of students (e.g. low-income, same race, affluent, high-motivation) that attend particular schools. Alternatively, certain schools may have a teaching philosophy (e.g. emphasis on high standards) or work culture (e.g. a culture of dialogue between teachers and administrators) in which certain teachers thrive and others do not. Also, there may be differences based on the characteristics of other employees (e.g. teachers may perform better when they are surrounded by teachers who share similar approaches to the profession, or with whom they can more easily relate). In sum, match quality captures systematic complementarities between particular teachers and particular schools. While identifying these match effects is my main

ability endowment is geometrically declining at the same rate as inputs. See Todd and Wolpin (2003) for a detailed discussion of these assumptions.

<sup>&</sup>lt;sup>7</sup> All the results are robust to alternate ways of specifying the value-added model.

objective, I aim to shed some light on the reasons for these effects in section VI.

## II. Data

I use data on all third-grade through fifth-grade students in North Carolina between 1995 to 2006 from the North Carolina Education Research Data Center.<sup>8</sup> The student data include demographic characteristics, standardized test scores in math and reading, and codes allowing me to link the student test score data to information about the schools the students attend and the teachers who administered their tests. According to state regulation, the tests must be administered by a teacher, principal, or guidance counselor. Discussions with education officials in North Carolina indicate that tests are always administered by the students' own teachers when these teachers are present. Also, all students in the same grade take the exam at the same time; thus, any teacher teaching a given subject in a given grade will almost certainly be administering the exam only to her own students. This precludes my mis-specifying a teacher as one of her colleagues. To limit the sample to teachers who I am confident are the students' actual teachers, I include only students who are being administered the exam by a teacher who teaches math and reading to students in that grade, and I remove teachers who are co-teaching or have a teaching aide. This process yields roughly 1.37 million student-year observations. Summary statistics for these data are presented in Table 1.

The students are roughly 62 percent white and 29.5 percent black, and are evenly divided between boys and girls (similar to the full state sample). About 65 percent of students are the same race as their teacher, and about 50 percent are the same sex. The average class size is 23, with a standard deviation of 4. About 11 percent of students' parents did not finish high school, 43 percent had just a high school diploma, roughly 30 percent had some post-high school education but no four-year college degree, and roughly 14 percent of students had parents who have a four-year college degree or graduate degree as their highest level of education. The test scores for reading and math have been standardized to have a mean of zero and unit variance, based on *all* students in that grade in that year. The average year-to-year test score growth is zero, with standard deviation of 0.583 for math and 0.613 for reading. Students in the sample attend a total of 1,545 schools, and schools on average had 101 students and 6.6 teachers.

<sup>&</sup>lt;sup>8</sup> These student-teacher linked data have been used by other researchers to look at the effect of teachers on student outcomes (Clotfelter, Ladd and Vigdor 2006, Clotfelter, Ladd and Vigdor 2007, Rothstein forthcoming) and the effect of student demographics on teacher quality (Jackson 2009).

Variable	Observations	Mean	<b>Standard Deviation</b>
Unit of Observation: Student-Year			
Math Scores	1361473	0.033	0.984
Reading Scores	1355313	0.022	0.984
Change in Math Score	1258483	0.006	0.583
Change in Reading Score	1250179	0.001	0.613
Black	1372098	0.295	0.456
White	1372098	0.621	0.485
Female	1372098	0.493	0.500
Parent Ed.: No HS Degree	1372098	0.107	0.309
Parent Ed.: HS Degree	1372098	0.428	0.495
Parent Ed.: Some College	1372098	0.315	0.464
Parent Ed.: College Degree	1372098	0.143	0.350
Same Race	1372098	0.649	0.477
Same Sex	1372098	0.496	0.500
Class Size	1372098	23.054	4.053
Unit of Observation: Teacher-Year			
Experience	91243	12.798	9.949
Experience 0	92511	0.063	0.242
Experience 1 to 3	92511	0.165	0.371
Experience 4 to 9	92511	0.230	0.421
Experience 10 to 24	92511	0.365	0.481
Experience 25+	92511	0.164	0.371
Teacher Exam Score	92511	-0.012	0.812
Advanced Degree	92511	0.197	0.398
Regular Licensure	92511	0.670	0.470
Certified	92511	0.039	0.194
Peer Experience 0	85490	0.064	0.164
Peer Experience 1 to 3	85490	0.166	0.255
Peer Experience 4 to 9	85490	0.230	0.289
Peer Experience 10 to 24	85490	0.364	0.334
Peer Experience 25+	85490	0.164	0.256
Peer Teacher Exam Score	85490	-0.009	0.578
Peer Advanced Degree	85490	0.198	0.274
Peer Regular Licensure	85490	0.676	0.426
Peer Certification	85490	0.039	0.140

 Table 1 — Summary Statistics

Notes: The few teachers with more than 50 years of experience are coded as having 50 years of experience.

About 92 percent of teachers successfully matched to students are female, 83 percent are white, and 15 percent are black. The average teacher in the data has thirteen years of experience, and roughly 6 percent of the teachers have no experience.<sup>9</sup> Roughly 20 percent of teachers have advanced degrees. The variable "regular licensure" refers to whether the teacher has received a

<sup>&</sup>lt;sup>9</sup> Teacher experience is based on the amount of experience credited to the teacher for the purposes of determining salary; therefore, it should reflect total teaching experience in any school district.

regular state license or instead is working under a provisional, temporary, emergency, or lateral entry license. About 67 percent of the teachers in the sample have regular licensure. I normalize scores on the Elementary Education or the Early Childhood Education tests that all North Carolina elementary school teachers are required to take, so that these scores have a mean of zero and unit variance for each year in the data. Teachers perform near the mean, with a standard deviation of 0.81. Lastly, about 4 percent of teachers have National Board Certification.

#### III. A Test of Endogenous Mobility and Preliminary Evidence of Match Effects

Before presenting evidence of the importance of school-teacher match quality, it is helpful to observe the evolution of teacher effectiveness before and after a move from one school to another. I implement (a) a test of endogenous teacher mobility and (b) a test that teacher effectiveness varies by her school based on patterns in the evolution of teacher effectiveness before and after a move. To ensure that I do not confound greater effectiveness after a move (indicative of moving to higher match quality) with teachers moving to higher achievement schools, I include both teacher and school fixed effects. In such a framework, the model is identified based on teachers who swap schools. For example, suppose there is a high productivity school A and a low productivity school B and two teachers 1 and 2. With no match effects, if teacher 1 moves from school A to B, while teacher 2 moves from B to A, relative to their performance in school B, both teachers will perform better in school A. Taking the mean differences in outcomes between schools A and B into account, there will be no difference in teacher performance after they move. However, if there are match effects and teachers move to the school with the higher match quality then both teachers A and B will have better outcomes after a move than before (after taking the mean differences in outcomes between schools A and B into account). I implement this test by estimating a student achievement model with the inclusion of "year relative to switch" indicator variables, teacher effects and school effects.

While teacher and school fixed effects address many worries regarding bias, certain events at schools could be correlated with teacher mobility and teacher effectiveness. For example, if a school changes principals in year t-1, this may cause some teachers to have poor performance in year t-1 and cause them to leave the school in year t. This could lead one to wrongly infer that teachers are more effective before a move than after a move. To address this issue, I also include school-by-year fixed effects to control for any school specific event that may

affect teacher effectiveness and could be correlated with teacher mobility. To map teacher effectiveness over time I estimate the following by OLS.

$$T_{ijsy} = \gamma T_{iy-1} + X_{ijsy}\alpha + \sum_{\tau=-6}^{6} I_{t=\tau} \cdot \pi_{\tau} + \theta_j + \theta_{s\times y} + \eta_{ijsy} \quad .$$

$$\tag{8}$$

In (5)  $T_{ijsa}$  is student *i*'s achievement with teacher *j* at school *s* in year y,  $X_{ijsy}$  is a vector of control variables (student race, gender, parental education, limited English proficiency status, the gender and racial match between the student and the teacher, class size, and teacher experience),  $\theta_j$  is a teacher fixed effect and  $\theta_{s \times y}$  is a school-by-year fixed effect. In (8)  $\pi_{\tau}$  is the effect on student achievement of having a teacher who is  $\tau$  years from leaving her current school (for example  $\pi_{-2}$  is the effect for a teacher who will leave her current school in 2 years and  $\pi_{+2}$  is the effect for a teacher who left another school two years ago). The reference mobility year (i.e. the omitted indicator variable category) is the year before a teacher moves schools. Because this model includes *both* school (school-by-year) fixed effects and teacher fixed effects, the model compares a teacher's productivity before and after a move to another school while taking into account the average quality of the school she moved from and the school she moved to.

## A Test for Endogenous Teacher Mobility

In all papers on worker mobility there is the concern that worker productivity is endogenous to worker mobility. It is important to point out that teachers moving because their performance is poor is not considered endogenous mobility and is exactly the kind of mobility I aim to characterize. In the context of teachers, the worry is that if teachers anticipate that they will leave their current job in one year, they may reduce their effort the year before a move to a new school. In such a scenario, one would wrongly infer that productivity is low right before a move. There is also the worry that some unobserved event leads to both a reduction in teacher effectiveness prior to a move and to teacher mobility. In both these scenarios, teacher effectiveness would be uncharacteristically low the year immediately prior to a move, or for these to be some systematic pattern in teacher effeteness prior to the year a teacher moves. A straightforward test of the null hypothesis that teacher performance the year (or years) directly preceding a move differs from other pre move years is the *p*-value on the hypothesis that all the coefficient on the pre-move indicator variable are equal to zero. If there were some trending in teacher effectiveness prior to a move, if some unobserved event lead to both lower (or higher) effectiveness prior to a move and the move itself, or if teachers were likely to reduce work effort in anticipation of a move, then the pre-movement year variables should have some predictive power. As such, the finding that the "years-before-move" effects have little explanatory power over a simple pre vs. post model would be compelling evidence against the hypothesis that teacher effectiveness is endogenous to teacher mobility.

## A Weak Test for The Existence of Match Effects

The second reason for observing teacher effectiveness before and after a move is to establish that teacher outcomes may in fact differ across schooling environments. Most models of worker mobility yield the prediction that workers move from jobs where their match quality is low. In such a scenario, when a worker moves one expects that their match quality will be higher on average at the job they move to than the one they left. A straightforward test of the hypothesis that teachers value-added may change depending on the schooling environment is to see if there is any change in a teacher's value-added after she switches schools. It is important to note that this is a weak test for the existence of match effects because there will only be a difference if all teachers (on average) move to schools with higher (or lower) match quality than their previous school — where match quality is an *experience-good* as opposed to a *search-good*, this may not be the case. As such, finding that teachers perform systematically better (or worse) after a move is sufficient but not necessary evidence for the existence of productivity match effects.

## Preliminary Results

The estimates from equation (8) are presented in Table 2. All models include controls for teacher experience so that any estimated effects are not driven by teachers being more experienced after a move than before. Columns 1 and 5 show the results with teacher fixed effects and controls for math and reading, respectively. Columns 2 and 6 show the results with teacher fixed effects, school fixed effects, and controls for math and reading, respectively. Columns 3 and 7 show the results with teacher fixed effects, school fixed effects, school-by-year fixed effects, and controls for math and reading, respectively. Finally, columns 4 and 8 show the results where the coefficient on student achievement is constrained to 1 with teacher fixed effects, school-by-year fixed effects, and controls only for math and reading, respectively.<sup>10</sup>

<sup>&</sup>lt;sup>10</sup> This is to deal with the worry that measurement error in a lagged dependent variable can lead to bias in a quasidifferenced model.

	Table 2.		00	U	and After a			~
	1	2	3	4	5	6	7	8
	<u> </u>	Ma		<u>Our 1</u>	C		ding	C
I 10	Score	Score	Score	Growth	Score	Score	Score	Growth
Lagged Scores	0.762 [0.002]**	0.762	0.765	-	0.732	0.731	0.732 [0.002]**	-
10 Voora hoforo movo	0.008	$[0.002]^{**}$	[0.002]**	-	[0.002]** -0.108	[0.002]** -0.135	-0.107	-
10 Years before move		0.001	-0.002	-0.009				-0.108
0 Verne hefene mere	[0.042]	[0.045]	[0.044]	[0.044]	[0.107]	[0.110]	[0.090]	[0.095]
9 Years before move	0.013	0	0.025	0.03	0.019	0.002	-0.009	0.004
0. 17 1	[0.036]	[0.036]	[0.031]	[0.032]	[0.047]	[0.045]	[0.036]	[0.044]
8 Years before move	0.063	0.055	0.057	0.049	0.021	0.013	0.025	0.014
7	[0.030]*	[0.028]+	[0.027]*	[0.029]+	[0.020]	[0.019]	[0.019]	[0.019]
7 Years before move	0.019	0.025	0.024	0.021	0.012	0.01	-0.002	-0.01
	[0.020]	[0.020]	[0.018]	[0.019]	[0.016]	[0.017]	[0.016]	[0.017]
6 Years before move	0.027	0.026	0.024	0.032	0.002	-0.005	-0.007	-0.002
	[0.015]+	[0.015]+	[0.014]+	[0.015]*	[0.012]	[0.011]	[0.012]	[0.013]
5 Years before move	0.016	0.016	0.02	0.025	0.003	-0.001	-0.001	-0.003
	[0.011]	[0.011]	[0.010]+	[0.011]*	[0.009]	[0.009]	[0.009]	[0.010]
4 Years before move	0.002	0.001	0.007	0.007	0.001	-0.001	-0.004	-0.007
	[0.009]	[0.009]	[0.009]	[0.009]	[0.007]	[0.008]	[0.007]	[0.008]
3 Years before move	-0.008	-0.006	0.003	0.004	0	-0.001	0	-0.003
	[0.008]	[0.007]	[0.007]	[0.007]	[0.006]	[0.006]	[0.006]	[0.007]
2 Years before move	-0.003	-0.002	0.004	0.005	0.006	0.005	0.002	0
	[0.006]	[0.006]	[0.006]	[0.006]	[0.005]	[0.005]	[0.005]	[0.006]
Year of move (0)	0.022	0.017	0.01	0.014	0.013	0.002	0.002	0.005
	[0.006]**	[0.006]**	[0.006]+	[0.006]*	[0.005]**	[0.005]	[0.005]	[0.006]
1 Year after move	0.025	0.019	0.018	0.021	0.016	0.005	0.004	0.005
	[0.006]**	[0.007]**	[0.007]**	[0.007]**	[0.006]**	[0.006]	[0.006]	[0.006]
2 Years after move	0.039	0.031	0.025	0.025	0.021	0.008	0.005	0.003
	[0.007]**	[0.007]**	[0.007]**	[0.008]**	[0.006]**	[0.006]	[0.006]	[0.007]
3 Years after move	0.029	0.021	0.01	0.01	0.016	0.002	-0.008	-0.011
	[0.008]**	[0.008]*	[0.008]	[0.009]	[0.007]*	[0.007]	[0.007]	[0.008]
4 Years after move	0.023	0.016	0.013	0.017	0.01	-0.005	-0.013	-0.015
	[0.009]*	[0.010]	[0.010]	[0.010]+	[0.008]	[0.008]	[0.008]	[0.008]+
5 Years after move	0.022	0.015	0.012	0.013	0.013	-0.003	-0.012	-0.015
	[0.011]*	[0.011]	[0.011]	[0.012]	[0.009]	[0.010]	[0.010]	[0.011]
6 Years after move	0.007	-0.001	0.003	0.006	0.005	-0.011	-0.018	-0.021
	[0.013]	[0.013]	[0.013]	[0.014]	[0.013]	[0.013]	[0.013]	[0.013]
7 Years after move	0.015	0.01	0.005	0.007	0.013	-0.001	-0.001	-0.001
	[0.022]	[0.021]	[0.018]	[0.019]	[0.015]	[0.015]	[0.015]	[0.015]
8 Years after move	0.065	0.052	0.045	0.052	0.013	-0.004	້0.008	0.012
	[0.025]**	[0.026]*	[0.028]	[0.029]+	[0.024]	[0.024]	[0.025]	[0.026]
9 Years after move	0.087	0.086	0.079	0.071	-0.018	-0.025	-0.007	-0.016
	[0.040]*	[0.042]*	[0.041]+	[0.048]	[0.039]	[0.040]	[0.040]	[0.048]
Teacher FX	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
School FX	No	Yes	Yes	Yes	No	Yes	Yes	Yes
School-by-Year FX	No	No	Yes	Yes	No	No	Yes	Yes
Prob pre=0	0.276	0.359	0.475	0.355	0.877	0.793	0.624	0.857
Prob post=0	0.00001	0.003	0.030	0.041	0.098	0.839	0.356	0.163
			1249122		1241150		1241150	1241150

**Table 2:** Teacher Effectiveness Before and After a Move

Robust standard errors in brackets clustered at the teacher level.

+ significant at 10%; \* significant at 5%; \*\* significant at 1% All models include grade fixed effects, year fixed effects and controls for student race, gender, parental education, and limited English proficiency. Models also include an indicator for the gender and racial match between the student and the teacher, teacher experience, and the class size.

The results are highly suggestive of the existence of match effects and indicate that teachers move from schools where the productivity of the match between them and the school is low. For both subjects one rejects the null hypothesis of the joint significance of the pre-move years (the *p*-value for math is 0.27 and that for reading is 0.87), while one rejects the null hypothesis that pre and post move performance is the same at the 1 percent level (the *p*-value for joint significance of the post move years for math is 0.0003 and that for reading is 0.098). When both teacher and school effects are included the pre and post move differences persist for math but not for reading. For reading the *p*-value on the pre move years is 0.79 and those for the post years is 0.83 - indicating that there is no systematic difference in a teachers effectiveness either before or after a move in reading. However, for math the *p*-value on the pre-move years is 0.36 and those for the post years is 0.003 - indicating that while there is little evidence of endogenous teacher mobility, teacher effectiveness is significantly different after a move than before. Including school-by-year effects and restricting the coefficient on lagged achievement to zero has little effect on the results.

The point estimates show that teachers are more effective in math after a move than before. Relative the year before a move, all the post-move indicator variables have positive coefficients for all models. Even though one cannot reject the null hypothesis of pre-move trends statistically, one may be tempted to interpret the positive coefficients for six years prior to a move as a decline in performance four years before a move. This interpretation would be misguided because the results are not estimated on a balanced sample. For example, only 32 percent of teachers who move in the data those are observed 4 years before a move and 29 percent of those are observed four years after a move. About 7 percent of mobile teacher are observed both four years before and four years after a move (this falls to about 2 percent when we look 6 years before and after a move). As such, it is clear that to present results that do not suffer from composition bias, readers should focus on the estimates within a three or four years window of a move. Figure 1 plots the estimated teacher effectiveness in math of teachers 4 years before and after a move for the different specifications (from Table 2).

Figure 1 makes clear visually what the statistical tests indicate, that is, teacher effectiveness does not exhibit any statistically significant trending or dip in years prior to a move (consistent with teacher effectiveness being exogenous to teacher mobility and there being no unobserved shock that affects both mobility and teacher effectiveness) and teachers are more effective in math after a move than before.

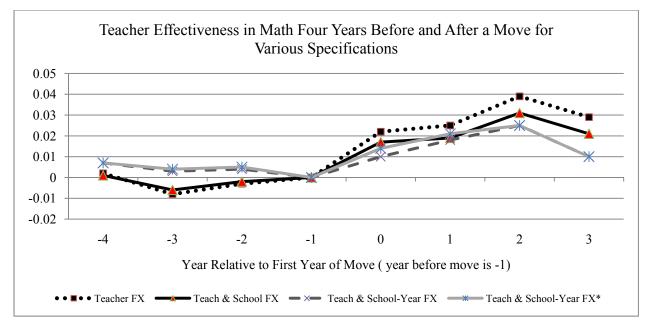


Figure 1: Change in Teacher Math Value-added Before and After a Move

In sum, the results provide compelling evidence of match effects for math, but not for reading (note that this is not evidence of the lack match effects for reading). Also, the fact that teacher are more effective after they move to a new school than before they move is consistent with models of worker mobility where workers tend to leave jobs with low match quality. While the evidence thus far is highly suggestive of match effects, it is helpful to test for the importance of match quality directly. This is the goal of section IV.

# **IV.** Estimating the Importance of Match Effects

While the results of the previous section are highly suggestive of match effects, one may wonder how important such effects may be. Following (Woodcock 2008) I employ two approaches to estimating match effects. The first approach is to estimate a model with school fixed effects and teacher fixed effects and then define match quality as the mean residual for teacher *j* at school *s*. Specifically I estimate (9) below and define the match effect  $, \bar{e}_{js}$ , as the mean value of the residual from (9) for each teacher-school pair.

$$T_{ijsa} = \gamma T_{ia-1} + X_{ijsa} \alpha + \theta_j + \theta_s + \eta_{ijsa} \quad . \tag{9}$$

This approach, while straightforward has three undesirable properties. First, because it identifies match quality based on residuals, the orthogonality condition requires that the match effects are orthogonal to the teacher and school effects. This is a restrictive assumption that loads match

quality that may be correlated with the teacher effect on to the teacher effect and loads match quality that may be correlated with the school effect on to the school effect. This will lead one to understate the importance of match effects and makes it impossible to determine how much of what we estimate as a teacher effect may be a match effect. Second, the orthogonality condition normalizes the estimated match effects to be zero for each teacher and school. As a result, teachers who do not move schools are automatically given zero match quality. The third undesirable property (common to all fixed effects estimates) is that the firm, school, and match effects will be estimated with error so that the variance of the estimated effects may not accurately reflect the variance of true teacher, school, and match quality. Because these effects may be estimated with different levels of noise, comparing of the variance of one estimated effect to that of another could be very misleading.

The second approach is to estimate teacher, school, and teacher-by-school effects simultaneously using a mixed effects estimator. This is done in two steps. First, I estimate an achievement model like (10) with teacher-by-school fixed effects (i.e. match fixed effects).

$$T_{ijsa} = \gamma T_{ia-1} + X_{ijsa} \alpha + \theta_{js} + \eta_{ijsa} \quad . \tag{10}$$

Note that by estimating a model with match fixed effects I do not make the random effects assumption that the teacher, school, and match effects are uncorrelated with the included covariates. Then, I take the combined error term  $\theta_{js} + \eta_{ijsa}$  (which includes the match effects, the teacher effects, the schools effects, and the idiosyncratic error term) and estimate a random effects model to decompose the combined residual into a school effect, a teacher effect, and a teacher-by-school effect. This random effects estimator estimates the variances of the teacher, school, and teacher-by-school effects by Maximum Likelihood under the covariance structure described in (11) and *under the fixed effects identifying assumption* that the idiosyncratic error term  $\eta_{ijsa}$  is uncorrelated with the random effects.

$$Cov\begin{bmatrix} \theta_s \\ \theta_j \\ \theta_{js} \end{bmatrix} = \begin{bmatrix} \sigma_{\theta_s}^2 I_s & 0 & 0 \\ 0 & \sigma_{\theta_j}^2 I_J & 0 \\ 0 & 0 & \sigma_{\theta_{js}}^2 I_M \end{bmatrix}.$$
 (11)

This mixed effects procedure is desirable for four reasons. First, because the combined residuals are obtained from a model with teacher-by-school fixed effects, the orthogonality condition is satisfied as long as the fixed effects identification assumptions are satisfied. Second, the

estimates of the variance of the effects are the maximum likelihood estimates and will not be overstated due to estimation error. Third, this procedure does not mechanically impose the restriction that the match effect is equal to zero for teachers who are only in the data at one school, but rather apportions variation between the teacher, school, and match effects to minimize mean squared error. Fourth, since the match effects and teacher effects are estimated simultaneously, one can observe the correlation between teacher quality and match quality to gain some sense of how much of what we estimate to be a teacher effect can be explained by match quality.

#### **IV.1** Estimated Variability of Match Effects

In Table 3, I present the estimated standard deviations of the school effects, teacher effects, and the match effects under the orthogonal fixed effects approach and the mixed effects approach outlined above. The first column summarizes the variance of school fixed effects and teacher fixed effects under the fixed effects model with no match effects included. The units are in standard deviations of student achievement. As mentioned above, the variance of the estimated naive effects will include estimation error. In this naive model, the estimated standard deviations of the teacher and school fixed effects for math are 0.35 and 0.22, respectively. For reading, the estimated standard deviations of the teacher and school fixed effects are 0.356 and 0.247, respectively.

Math									
	Fixed Effects	Fixed Effects	Random Effects	Random Effects					
Std. Dev. of School Effects	0.2285	0.2285	0.106	0.099					
Std. Dev. of Teacher Effects	0.3503	0.3506	0.19	0.141					
Std. Dev. of Match Effects	-	0.1121	-	0.1302					
Std. Dev. of residuals	0.5023	0.50704	0.50895	0.5076					
	I	Reading							
Std. Dev. of School Effects	0.2475	0.2472	0.0926	0.06547					
Std. Dev. of Teacher Effects	0.3563	0.3564	0.1107	0.08377					
Std. Dev. of Match Effects	-	0.1182	-	0.0777					
Std. Dev. of residual	0.5481	0.5467	0.61125	0.5553					

 Table 3: Standard Deviations of the Teacher, School, and Match Effects

Notes:

The second column summarizes the variability of the estimated school, teacher, and match effects based on the orthogonal match fixed effects model. As one expects, the standard

deviation of the estimated school and teacher effects are largely unchanged (because the match effect are orthogonal to the teacher and school effects by construction) and the standard deviation of the estimated match effects is 0.11 for math and 0.118 for reading. As discussed above, this model is likely to understate the importance of match quality. However, even in this model, if one were to compare the variability of match effects to the variability of teacher and school effects (ignoring the contribution of estimation error) one would conclude that match effects are about half as important as school effects and one third as important as teacher effects.

The third column presents maximum likelihood estimates of the variability of the school and teacher effects that take into account any overstated variability due to estimation error. The mixed effects estimator suggests that the standard deviations of teacher quality for math and reading are 0.19 and 0.11, respectively, and that the standard deviations of school quality for math and reading are 0.106 and 0.0926, respectively. These estimates are smaller than those in the first column (which decomposes the same three way error residual) underscoring the importance of taking estimation error into account. The general point has been made by others (Rockoff 2004, Kane and Staiger 2008) to motivate the use of Empirical Bayes (or shrinkage) estimates of teacher value-added.

The fourth column presents the preferred estimates of the importance of match effects. This model is the mixed effect model that takes estimation error into account and allows match effects to be correlated with teacher effects and school effects. Where match effects are included, the estimated standard deviation of school effects falls from 0.109 to 0.099 for math and from 0.0926 to 0.0655 in reading — suggesting that match quality can "explain away" 7 percent of school effects in math and 30 percent of school effects in reading. Where match effects are included, the estimated standard deviation of teacher effects falls from 0.19 to 0.141 for math and from 0.1107 to 0.0837 in reading — suggesting that match quality can "explain away" about 25 percent of teacher effects is 0.1302 for math and 0.077 for reading. In other words, when match quality is allowed to compete for explanatory power, match effects have about 90 percent of the explanatory power of teacher effects and are more important than school effects.

In sum, the results in Table 3 suggest that about one quarter of what one would typically estimate as a teacher fixed effect is in fact a match effect that can change depending on the teacher's school. The results also indicate that match effects are quantitatively important in

determining student achievement — suggesting that policymakers and researchers should aim to understand what types of situations are conducive to creating high match quality.

	Table 4: Correlations Between Estimated Effects										
	School	Teach	Match	School	Teach						
	Effect:	Effect:	Effect:	Effect:	Effect:	Match Effect:					
_	Math	Math	Math	Reading	reading	Reading					
School Effect: Math	1										
Teach Effect: Math	0.0961	1									
Match Effect: Math	0.0971	0.8115	1								
School Effect: Reading	0.7756	0.0798	0.0711	1							
Teach Effect: Reading	0.078	0.5944	0.4687	0.0924	1						
Match Effect: Reading	0.08	0.4851	0.5405	0.0991	0.8299	1					

Another interesting question is the extent to which teacher effects and match effects are correlated. If teacher quality and match quality are uncorrelated, then on average, a teacher with higher estimated value-added than another in one school will be more effective at another school than the teacher with lower estimated value-added. However, if match quality and teacher quality are positively correlated, the teacher with higher estimated value-added in one school may be less effective than the lower value-added teacher in another school. To asses this possibility, I present the raw correlations between the estimated school, teacher, and match effects for both math and reading. One noteworthy pattern is that all the correlations are positive, which implies that better schools have better teachers and better match quality. The second noteworthy pattern is that match quality and teacher quality are highly correlated (the correlation for math is 0.81 and that for reading is 0.83). In conjunction with the fact that match quality is as economically important as teacher quality, these results suggest that teacher value-added estimates obtained in one school may only be weak predictors of effectiveness in a different schooling environment. To test this implication directly one would need random assignment of teachers to schools -apolicy that has yet to be tried. Having established that match quality exists using data on actual productivity, one may wonder if they predict mobility as most theoretical models predict. I address this question in section V.

## V. Does Match Quality Predict Teacher Mobility

The previous two sections present evidence that teachers tend to be more effective after they move than before and match effects have much explanatory power. Given that many models of job mobility predict that match quality should be correlated with teacher mobility it will be instructive to see if estimated match quality (based on actual productivity) has any predictive power in explaining teacher mobility. To test for whether match quality predicts teacher mobility I merge in the preferred Maximum Likelihood estimates with teacher-level mobility data, and I then see whether teacher mobility is associated with the match quality at her current school. Specifically I estimate (12) below by OLS.

$$Leave_{jst+1} = \alpha_{jt}X_{jt} + \alpha_{st}X_{st} + \theta_{jst} + \varepsilon_{jst} \qquad (12)$$

Where *Leave*<sub>jst+1</sub> is an indicator variable equal to 1 if the teacher leaves her current school in year t (i.e. teacher j at school s at time t is not in school s at time t+1),  $X_{jt}$  is a set of time varying teacher level covariates,  $X_{st}$  is a set of time varying school level covariates,  $\theta_{jst}$  is the estimated match quality (this BLUP estimate is an Empirical Bayes Estimate) and  $\varepsilon_{jst}$  is the idiosyncratic error term. In this model, the coefficient on match quality measures how much less (or more) likely a teacher is to leave her given school as a function of the match quality between her and the school. A negative coefficient on match quality would imply that teachers with high match quality are less likely to leave their current schools (after controlling for observable teacher and school characteristics). Since (a) teachers with high match quality may also be less mobile for other unobserved reasons, and (b) schools with high match quality may be more desirable for unobserved reasons, one may worry that any correlation observed in (12) may be spurious.

To assuage these concerns, I augment this model to also include teacher fixed effects and school fixed effects ( $\pi_s$  and  $\pi_j$ , respectively).

$$Leave_{jst+1} = \alpha_{jt}X_{jt} + \alpha_{st}X_{st} + \theta_{jst} + \pi_j + \pi_s + \varepsilon_{jst} \qquad (13)$$

Identification in (13) tests for whether *a given teacher* (who moved at least once in the data) was more or less likely to remain in her current school when the estimated match quality is higher, *taking into account that certain schools may have high or low mobility and high or low match quality on average*. Results of these models are presented in Table 5.

To put the match results in context, and to see what types of schools experience greater teacher attrition in general, columns 1 and 2 show results that do not include school or teacher fixed effects and only include school and teacher characteristics. The results that include both teacher and school covariates only (column 2) indicate that in the cross-section, schools with 10 percentage points more black students experience 0.6 percentage points higher turnover, and schools where mean reading scores are one standard deviation lower experience 7.5 percentage

points higher turnover. These results are consistent with studies on the determinants of teacher mobility (Hanushek, Kain and Rivkin 2004, Lankford, Loeb and Wyckoff 2002, Jackson 2009). Looking to observable teacher characteristics, teachers with fewer than 10 years of experience are the most mobile. Specifically, relative to rookie teachers, those with 1 to 3 years of experience are 1.9 percentage points less likely to leave, while teachers with 10 to 24 years and more than 25 years of experience are 9 and 5.5 percentage points less likely to leave, respectively. Also, teachers with high license scores and advanced degrees (attributes likely associated with better outside options) are more likely to leave, while teachers with regular licensure (a signal of attachment to teaching) are less likely to leave their current school.

Because some of the relationship between observable teacher and school characteristics may reflect match quality, it is instructive to see if these relationships persist in models that also include match quality. Columns 3 and 4 include match quality in math and reading, respectively. While the relationship between observable school and teacher characteristics is reduced slightly when match quality is included in the model, the relationships are qualitatively unchanged. Consistent with match quality predicting mobility, the coefficient on math match quality is -0.496 and that for reading is -0.868 (both significant at the 1 percent level). Because the standard deviation of match quality is roughly 0.13 for math and 0.08 for reading, these models suggest that a one standard deviation increase in math and reading match quality reduces turnover by about 18 and 25 percentage points, respectively.

The results in Columns 5 and 6 include teacher fixed effects to avoid comparing teachers who may differ in their mobility patterns for unobserved reasons. With teacher fixed effects included, math match quality has a coefficient of -0.435 and that for reading is -0.59 (both significant at the 1 percent level). These models suggest that a one standard deviation increase in math and reading match quality reduces turnover by about 5.6 and 4.6 percentage points, respectively. Finally, columns 7 and 8 present results that include both school and teacher fixed effects. The results are largely unchanged and suggest that a one standard deviation increase in math or reading match quality reduces turnover by about 5 percentage points. Relative to a base of about 25 percent, this represents a 20 percent decrease.

	1	2	3	4	5	6	7	8
	OLS	OLS	OLS	OLS	Teacher FX	Teacher FX	Teacher FX and School FX	Teacher FX and School FX
Match Effect: Reading	-	-	-	-0.868	-	-0.59	-	-0.432
-	-	-	-	[0.051]**	-	[0.171]**	-	[0.171]*
Match Effect: Math	-	-	-0.469	-	-0.435	-	-0.467	-
	-	-	[0.026]**	-	[0.081]**	-	[0.078]**	-
School: % Free lunch	-0.032	-0.022	-0.013	-0.01	0.067	0.067	0.033	0.032
	[0.013]*	[0.014]	[0.014]	[0.014]	[0.022]**	[0.022]**	[0.023]	[0.023]
School: % Black students	0.081	0.063	0.061	0.061	0.286	0.284	0.215	0.211
	[0.010]**	[0.011]**	[0.011]**	[0.011]**	[0.043]**	[0.043]**	[0.075]**	[0.075]**
School: Log Enrolment	-0.001	-0.003	-0.002	-0.003	-0.004	-0.007	0.072	0.069
	[0.005]	[0.005]	[0.005]	[0.005]	[0.016]	[0.016]	[0.022]**	[0.022]**
School: Mean Reading Scores	-0.102	-0.085	-0.075	-0.069	-0.094	-0.091	-0.071	-0.071
	[0.007]**	[0.007]**	[0.007]**	[0.007]**	[0.016]**	[0.016]**	[0.017]**	[0.017]**
Teacher: 1 to 3 year Experience	-	0.019	0.021	0.021	0.2	0.199	0.225	0.225
	-	[0.009]*	[0.009]*	[0.009]*	[0.013]**	[0.013]**	[0.012]**	[0.012]**
Teacher: 4 to 9 year Experience	-	-0.015	-0.012	-0.01	0.224	0.223	0.27	0.269
	-	[0.009]	[0.009]	[0.009]	[0.017]**	[0.017]**	[0.016]**	[0.016]**
Teacher: 10 to 24 year Experience	-	-0.091	-0.087	-0.082	0.18	0.179	0.243	0.242
	-	[0.009]**	[0.009]**	[0.009]**	[0.021]**	[0.021]**	[0.022]**	[0.022]**
Teacher: 25+ years Experience	-	-0.055	-0.046	-0.039	0.16	0.159	0.204	0.203
	-	[0.009]**	[0.009]**	[0.009]**	[0.026]**	[0.026]**	[0.026]**	[0.026]**
Teacher: License score	-	0.006	0.008	0.007	0.041	0.043	0.034	0.035
	-	[0.003]*	[0.003]**	[0.003]**	[0.034]	[0.034]	[0.035]	[0.035]
Teacher: Advanced degree	-	0.032	0.03	0.029	-0.025	-0.024	-0.026	-0.025
	-	[0.006]**	[0.006]**	[0.006]**	[0.020]	[0.020]	[0.020]	[0.020]
Teacher: Regular license	-	-0.183	-0.175	-0.178	0.057	0.055	0.071	0.069
	-	[0.008]**	[0.008]**	[0.008]**	[0.019]**	[0.019]**	[0.019]**	[0.019]**
Constant	0.354	0.59	0.571	0.575	-0.157	-0.137	-1	-1.014
	[0.032]**	[0.036]**	[0.036]**	[0.036]**	[0.107]	[0.107]	[0.000]	[0.000]
Observations	75281	75281	74661	74513	74661	74513	74661	74513

## Table 5: Match Quality and Teacher Mobility

Predictors of Leaving one current School: Dependent variable is "Leave current school next year"

Robust standard errors in brackets

+ significant at 10%; \* significant at 5%; \*\* significant at 1%

All models include year fixed effects and cluster standard errors at the teacher level.

In sum, consistent with classic models of match quality and mobility, teachers (workers) are less likely to leave their current school when match quality is high. This relationship is robust to including controls school characteristics, teacher characteristics, and time invariant teacher fixed effects and school fixed effects. This is also consistent with recent findings that those

teachers who leave inner city schools are those who were the least effective at that school (E. A. Hanushek, J. F. Kain, et al. 2005, Sass and Feng 2008, Jackson and Cowan 2010).

## VI. The Correlates of Match Quality

The previous sections suggest that productivity match effects exist, are qualitatively important, and are predictive of teacher mobility. In an attempt to gain a deeper understanding of these match effects I do two things. First, I regress the match effects on observable teacher and school characteristics to get a sense of what kinds of schools and what kinds of teachers are associated with high match quality. This allows me to test one of the central predictions of most models of worker mobility, i.e. that match quality is increasing in experience. Then I take advantage of a workplace conditions survey (conducted in 2002, 2004 and 2006) to see if average teacher responses at the school level are correlated with average match quality at the school. These data are unique in that I can link teachers survey responses to individual schools (but not teachers). This allows for more detailed information on school conditions than is typically available, and may provide some guidance on what kinds of school environments are associated with high match quality. With multiple years of survey data, I am also able to see if changes in mean survey responses about workplace conditions are correlated with changes in average match quality within schools over time- removing the effect of any potentially confounding unobserved, time-invariant school characteristics that are related to both match quality and workplace conditions.

Table 6 presents the observable covariates of match quality. Columns 1 and 6 indicate that teachers with more years of experience have higher match quality in both math and reading. One important pattern to note is that unlike the relationship between experience and student achievement which is increasing at low levels, is flat between 10 and 20 years, and then declines after 20 years of experience, the effect of experience on match quality is monotonically increasing. This is consistent with the notion that as teachers gain more years of experience they are more likely to have settled into a school with a high productivity match. To assess whether this relationship between years of experience and match quality reflects a composition effect (i.e. teachers with good matches being more likely to remain in the profession and have more years of experience) or teachers moving to schools with higher match quality over time, I estimate this relationship with the inclusion of teacher fixed-effects. This within-teacher estimate documents

the relationship between match quality and experience *among those mobile teachers who switch schools over time*. I present the estimated coefficients in Figure 2 (all estimates are relative to first year teachers and are significant at the 5 percent level). Consistent with the pre and post comparisons depicted in Figure 1, Figure 2 shows that the positive relationship between match quality and experience is due *in part* to teachers moving from schools with lower quality matches to schools with higher quality matches.

	1	2	3	4	5	6	7	8	9	10
		Ma	ath Match Eff	fect			ffect			
Teacher: 1-3 years exp.	0.007		0.005		0.005	0.002		0.002		0.002
	[0.001]**		[0.001]**		[0.001]**	[0.001]**		[0.001]**		[0.001]**
Teacher: 4-10 years exp.	0.009		0.007		0.007	0.006		0.005		0.005
	[0.001]**		[0.001]**		[0.001]**	[0.001]**		[0.001]**		[0.001]**
Teacher: 10-25 years exp.	0.012		0.01		0.01	0.011		0.01		0.01
	[0.001]**		[0.001]**		[0.002]**	[0.001]**		[0.001]**		[0.001]**
Teacher: 25+ years exp.	0.019		0.018		0.018	0.016		0.015		0.015
	[0.002]**		[0.002]**		[0.002]**	[0.001]**		[0.001]**		[0.001]**
Teacher: Certified		0.013	0.012		0.012		0.006	0.005		0.005
		[0.002]**	[0.002]**		[0.003]**		[0.001]**	[0.001]**		[0.001]**
Teacher: Regular license		0.009	0.007		0.007		0.006	0.003		0.003
-		[0.001]**	[0.001]**		[0.001]**		[0.000]**	[0.000]**		[0.000]**
Teacher: License score		0.004	0.004		0.004		0.001	0.001		0.001
		[0.001]**	[0.001]**		[0.001]**		[0.000]+	[0.000]**		[0.000]*
Teacher: Advanced degree		-0.002	-0.004		-0.004		-0.001	-0.003		-0.003
C		[0.002]	[0.002]*		[0.002]*		[0.001]	[0.001]**		[0.001]**
Teacher: White		0.015	0.015		0.015		0.004	0.004		0.003
		[0.005]**	[0.005]**		[0.005]**		[0.003]	[0.003]		[0.003]
Teacher: Black		0.001	0		0		-0.001	-0.002		-0.002
		[0.005]	[0.005]		[0.006]		[0.003]	[0.003]		[0.003]
School: Small Town				-0.009	-0.009				-0.009	-0.009
				[0.004]*	[0.004]*				[0.002]**	[0.002]**
School: Large or Mid sized city				-0.007	-0.007				-0.008	-0.008
2				[0.004]+	[0.004]				[0.002]**	[0.002]**
School: Rural				-0.009	-0.007				-0.009	-0.008
				[0.004]*	[0.004]+				[0.002]**	[0.002]**
School: %White				0.012	0				0.007	0.002
				[0.002]**	[0.002]				[0.001]**	[0.001]*
School: %Freelunch				0.001	0.002				-0.001	0
				[0.002]	[0.002]				[0.001]	[0.001]
School: Enroll				0.004	0.004				0.001	0.001
				[0.001]**	[0.001]**				[0.001]*	[0.001]*
Observations	74676	74676	74676	74665	74665	74528	74528	74528	74517	74517
R-squared	0	0.01	0.02	0	0.02	0.02	0.01	0.02	0	0.02

**Table 6:** The Covariates of Match Quality

Robust standard errors in brackets clustered at the teacher level.

+ significant at 10%; \* significant at 5%; \*\* significant at 1%

Omitted categories are "large town" and "zero years of experience".

Columns 2 and 7 show that certified teachers, teachers with regular licensure, and

teachers with higher scores on their license exams have better matches in both math and reading. For both subjects, possessing an advanced degree is associated with lower match quality, and white teachers have higher match quality in math than other teachers. These results imply that at least part of the reason more experienced teachers, teacher who are have a regular licensed, certified teachers, and white teachers may be associated with better student outcomes is due to the fact that such teachers have higher match quality (as opposed to these characteristics being more productive *per se*). This pattern is consistent with a world in which teachers with fewer teaching options have lower match quality on average as they have less scope for finding a high quality match.

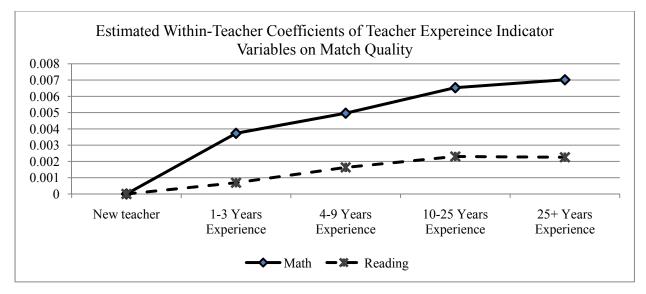


Figure 2: The Within-Teacher Relationship Between Experience and Match Quality.

Columns 5 and 10 include both school and teacher characteristics. The results indicate that relative to schools in large towns, average match quality is lower in both math and reading in small towns, large cities, and rural areas. Match quality is positively associated with school size for both math and reading (possibly due to greater scope for classroom specialization), and the percentage of white students at the school is associated with higher match quality in reading. It is worth pointing out that while several relationships between observable teacher and school characteristics and match quality are statistically significant, these covariates can only explain about two percent of the variation in match quality.

In Table 7 I look for and relationship between teacher responses to the workplace

conditions survey and match quality. Because this survey is designed to preserve anonymity, the data cannot be linked to individual teachers. They can however be linked to schools. The survey asked teachers questions about leadership quality, time allocation, school standard, opportunities for professional development, and the management style of the school.<sup>11</sup> Respondents were asked to state how much they agreed with particular statements on a 5 point scale in 2002 and a 6 point scale in 2004 and 2006 (where higher values indicate agreement). To allow for comparability across survey years, I normalized all responses to be mean zero and unit variance for each survey. I then take the mean of these responses to each question at the school level to see if these workplace survey responses correlate with match quality at the school.

Columns 3 and 7 present the cross-sectional relationship between mean responses and match quality in math and reading, respectively. Surprisingly, for both math and reading, scores on "Principal is a strong and supportive leader" are associated with lower match quality. Also common across both subjects, "teachers are held to high standards" and "there is an atmosphere of mutual respect at school" are associated with higher match quality. Additionally, for reading, responses to a few questions are statistically significant but follow no consistent pattern. One problem with interpreting this cross-sectional relationship is that other unobserved school factors may explain both match quality and teacher responses to the surveys. For example, schools that have poor match quality may also be those to which particularly strong principals are assigned, making it appear that strong principals cause lower match quality. One way to deal with this concern is to include school fixed effects to see if *changes* in survey responses within a school over time are correlated with *changes* in match quality within a school over time.

<sup>&</sup>lt;sup>11</sup> While there were 38 questions, many of them were asking essentially the same thing. As such, I removed largely redundant questions resulting in 11 questions.

	~ /	-				-		
	1	2	3	4	5	6	7	8
	Reading Math						ıth	
	School FX	School FX	Match FX	Match FX	School FX	School FX	Match FX	Match FX
Teachers have reasonable student loads.	-0.005	-0.005	-0.001	-0.001	-0.015	-0.015	-0.003	-0.002
	[0.003]+	[0.003]+	[0.001]	[0.001]	[0.004]**	[0.004]**	[0.001]**	[0.002]
Teachers are protected from duties that interfere with teaching.	0.002	0.002	-0.001	-0.001	0.008	0.008	0.001	-0.002
	[0.005]	[0.005]	[0.001]	[0.001]	[0.007]	[0.007]	[0.002]	[0.002]
Teachers have time to collaborate with colleagues.	-0.013	-0.013	0.001	0.002	-0.007	-0.007	0.004	0.005
	[0.003]**	[0.003]**	[0.001]	[0.001]*	[0.004]+	[0.004]+	[0.001]**	[0.002]**
Principal is a strong, supportive leader.	-0.021	-0.021	-0.002	-0.001	-0.026	-0.026	-0.003	0.002
	[0.004]**	[0.004]**	[0.001]+	[0.001]	[0.006]**	[0.006]**	[0.002]+	[0.002]
Leaders shield teachers from disruptions.	0.017	0.017	0.001	0	0.03	0.03	0.002	0.002
	[0.005]**	[0.005]**	[0.001]	[0.001]	[0.007]**	[0.007]**	[0.002]	[0.002]
Teachers are held to high standards.	0.026	0.026	0.005	0.003	0.041	0.041	0.009	0.004
	[0.006]**	[0.006]**	[0.001]**	[0.001]**	[0.010]**	[0.010]**	[0.002]**	[0.002]*
New teachers have effective mentors.	-0.001	-0.001	0.001	0.002	-0.013	-0.013	-0.001	0.004
	[0.004]	[0.004]	[0.001]	[0.001]*	[0.006]*	[0.006]*	[0.002]	[0.002]*
Teachers are centrally involved in decision-making.	-0.012	-0.012	0	0.001	-0.025	-0.025	-0.002	-0.002
	[0.005]**	[0.005]**	[0.001]	[0.001]	[0.007]**	[0.007]**	[0.002]	[0.002]
Parents have many avenues to express concerns.	0.022	0.022	0	-0.001	0.028	0.028	0.002	-0.001
	[0.004]**	[0.004]**	[0.001]	[0.001]	[0.006]**	[0.006]**	[0.002]	[0.002]
There is an atmosphere of mutual respect at school.	0.026	0.026	0.002	0	0.03	0.03	0.004	-0.001
	[0.005]**	[0.005]**	[0.001]*	[0.001]	[0.008]**	[0.008]**	[0.002]*	[0.002]
Leadership tries to provide quality professional development.	-0.016	-0.016	-0.001	0.001	-0.025	-0.025	-0.003	0.002
	[0.004]**	[0.004]**	[0.001]	[0.001]	[0.005]**	[0.005]**	[0.002]	[0.002]
Observations	22692	22692	22320	22320	22692	22692	22374	22374
School and Year Fixed Effects Included?	NO	NO	NO	YES	NO	NO	NO	YES
R-squared	0.13	0.13	0.01	0.08	0.1	0.1	0	0.09

**Table 7:** Match Quality and Teacher Workplace Survey Responses

Robust standard errors in brackets clustered at the school level.

+ significant at 10%; \* significant at 5%; \*\* significant at 1%

In columns 4 and 8, I present results that include school fixed effects and survey year fixed effects. These results are much more consistent across subjects and none of the results have the unexpected sign. The results indicate that for both subjects agreement with "Teachers have time to collaborate with colleagues", "Teachers are held to high standards", and "New teachers have effective mentors" are statistically significantly associated with higher match quality. It is worth noting that the combined R-squared of the survey responses and the fixed effects is only 0.08 for reading and 0.09 for math — suggesting that school characteristics may account for a relatively small share of match quality. This is not surprising given that match quality is, by definition, an interaction between teachers and schools rather than a school specific or a teacher specific attribute.

#### VII. Conclusions

Using a unique data set that allows one to match teachers to student test scores which can then be linked to personnel records, I document that teachers tend to perform better in the classroom after a move to another school than before the move. I also present a test of endogenous teacher mobility and I find that teacher effectiveness is likely orthogonal to teacher mobility — lending credibility to the findings. I then estimate match quality effects directly (based on actual productivity as opposed to wage data) and find that match quality is as important in determining student achievement as teacher quality. The result indicate that match quality and teacher quality are positively correlated and the inclusion of match effect reduces the explanatory power of teacher effects by about 25 percent— patterns that suggest that part of what we typically interpret as a teacher quality effect is in fact a match quality effect that may not be portable across schooling environments. Supporting canonical models of worker mobility, I find that teachers at schools with which match quality is high are less likely to leave their schools than those with low match quality (even though there is no relationship between productivity and wages for teachers) and match quality is increasing in experience.

These results are important for a few reasons. First, they validate previous theoretical and empirical work on worker mobility that use wages to infer match quality. Second, I find that match quality predicts teacher mobility in a context where there is no relationship between wages and productivity — suggesting that the reduced turnover at jobs with high match quality is not merely due to worker responses to high wages and that workers may value high productivity

matches for reasons other than monetary compensation (such as the satisfaction, or social validation associated with performing well). The findings also indicate that part of the observed association between certain observable teacher and school characteristics and student achievement may reflect match quality as opposed to these characteristics actually being more productive. For example, more experienced teachers are more likely to have moved schools and to have settled on a school with high match quality. In such a scenario more experienced teachers will be associated with better student outcomes not because experience increases productivity, but because they have settled in schools in which match quality is higher. This has direct implications for policies that aim to keep experienced teachers in poorly performing schools.

Even though the results provide compelling evidence of match effects, and show that they are highly predictive for worker mobility, I am unable to identify any observable teacher or school characteristics that can explain a substantial portion of the match effects. Given that these match effects are found to be as important as teacher effects (which researchers have also been unable to explain with observables) further research is needed on what they are, what teacher-school pairings are likely to be the most productive, and on what policies and practices may be particularly conducive to ensuring teachers are as productive as they can be. From a macroeconomic standpoint, the fact that match quality may be an important determinant of student achievement suggest that average student achievement could potentially be increased by achieving the optimal match between teachers and schools. Fortunately, the results indicate that teachers tend to leave schools at which they are poorly matched, so that teacher turnover may in fact move us closer to that optimal allocation, and could be desirable.

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