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TRADE *with* JAPAN



Has the Door Opened Wider?

Edited by

PAUL KRUGMAN

With a new Preface

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Trade with Japan



A National Bureau
of Economic Research
Project Report

Trade with Japan

Has the Door Opened Wider?

Edited by **Paul Krugman**

With a New Preface



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Preface

A man from Mars might well be tempted to assert that trade conflict between the United States and Japan cannot possibly be a first-rank policy issue. After all, in 1992 total world merchandise trade—imports plus exports—totaled more than \$7 trillion. Of that, less than \$100 billion represented Japanese exports to the United States, less than \$50 billion U.S. exports to Japan. Surely a dispute over 2 percent of world trade, no matter how intense, cannot be more than a minor concern?

Well, the Martian would be wrong. Whatever economists may say, as a political matter trade with Japan is *the* central problem of U.S. international economic policy—and since the U.S. government increasingly regards international trade as crucial to domestic economic policy (and domestic economic concerns as the prime concern of foreign policy), trade conflict with Japan has become increasingly central to the whole of our policy debate.

This centrality has only increased since the hardback edition of this book was published. The papers in this volume were written during the Bush administration, which was strongly committed to the ideology of free trade. Yet even during the Bush years there was a steady drumbeat of newspaper articles, best-selling books, and even top-grossing movies (*Rising Sun*) alleging that the economic relationship between America and Japan is asymmetric in a way that damages the American economy, perhaps fatally. The Bush administration responded to this chorus: despite its free-trade sentiments, it found itself engaged in abrasive negotiations over access to the Japanese market. But with the election of Bill Clinton as president, trade with Japan was moved very close to the top of the policy agenda. Clinton chose as his chief economic adviser Laura D'Andrea Tyson, the first specialist in international trade to head the Council of Economic Advisers—and the author of a book, *Who's Bashing Whom?* advocating forceful trade policies toward Japan. In that book, Tyson argued that the United States needed to go beyond the traditional format of trade negotia-

tions, which focus on the removal of *de jure* trade barriers such as tariffs and import quotas. To deal with what she (like many others) claimed was the *de facto* closed nature of the Japanese market—and the effect of that closure on the U.S. economy—she argued that the United States should demand that Japan agree to quantitative targets for its imports of high technology products. And that policy recommendation became the official position of the U.S. government in the spring of 1993—leading to an atmosphere of unprecedented confrontation. Indeed, early in 1994 the diplomatically unthinkable happened: a Japanese prime minister visited an American president, and instead of the usual bland expressions of goodwill the meeting ended in open discord. The political and financial repercussions of that rupture were still echoing at the time this preface was written.

Why does the issue of trade with Japan excite such passion? In part, no doubt, the reasons are discreditable: because the performance of the U.S. economy over the past two decades has been disappointing, while Japan's wealth and technological prowess have steadily grown, it salves American pride to blame Japan for our failures. To be vilified and demonized, to be told that one's prosperity rests on exploitation, has been the fate of every economically successful nation in its time (remember how Third World leftists viewed the United States not too long ago). Yet the peculiar intensity of the debate over trade with Japan is not merely the product of envy: it also reflects the reality that the Japanese economy is different from the economies of other advanced nations, in ways that make it difficult for the United States to treat it as just another trading partner.

Even Japan's most ardent defenders will not deny that her economic system differs in many ways from that of any other advanced nation. Japan's system of industrial organization—in which on one side many firms belong to *keiretsu*, vast but loose business groups; but in which on the other side major corporations rely on long-term relationships with their suppliers rather than vertical integration, so that they directly employ far fewer workers than their Western counterparts—seems to defy our usual categories, so that we don't even know whether to think of Japanese firms as being smaller or larger than our own. Japan's labor market, which combines lifetime employment at large firms with a surprising persistence of the kind of dualism usually associated with less developed countries, similarly puzzles us. Japan's distribution system, with its proliferation of small shops, seems archaic and inefficient at first glance—but is it really? And so on down the line. Every economy is unique, but some are more unique than others.

This Japanese difference raises a series of questions. First, *why* is Japan different? Implicit in this question is the related question of whether the Japanese difference is eroding over time. Second, what effect does the Japanese difference have? In particular, do the differences in Japanese institutions have the effect, as is so often argued, of effectively closing the Japanese market to imports and/or investment? Third, do the effects of Japanese differences have

a serious adverse effect on other nations, especially the United States? And finally, what if anything should the United States try to do about Japan?

The papers in this volume are, for the most part, concerned with the first two questions: trying to understand the Japanese difference and its effects. That is as it should be. All too often, Americans project their own fears and desires onto Japan. Many people see Japan as a proof of the effectiveness of interventionist government policies—Japan is or was protectionist, Japan has succeeded, therefore protectionism is a good thing. But that's not everyone's perception. In *Free to Choose*, Milton Friedman held Japan up as a proof of (surprise!) the power of free markets. In *Wealth and Poverty*, George Gilder thought he saw proof of something else: the superiority of traditional families, in which women stay home while men go out to work. And now the increasingly assertive leaders of Asian nations hold up Japanese success as proof that Western notions of individualism cannot and indeed should not be exported. The only way to get beyond Japan-as-symbol is to study carefully how the Japanese economy really works. And as the papers in this volume show, there are many surprises behind the stereotypes. Apparent Japanese strengths may be compensations for hidden weaknesses—for example, the emphasis on long-term business relationships is at least in part a response to a legal system that has trouble enforcing contracts. Conspicuous shortcomings may be more conspicuous than real: the proliferation of small shops may not be as inefficient as it looks. Images of Japanese industrial policy may be outdated: MITI is not the force it once was. And Japan's institutions, especially in financial markets, were showing many signs of strain even before the onset of recession.

While the Japanese economy does not conform wholly to any of the common stereotypes, however, some of the conventional wisdom about the Japanese economy does seem to be true. Japan does import less than one might have expected given its size and income; the considerable growth in manufactures imports since the mid-1980s has come disproportionately from overseas subsidiaries of Japanese firms; and all of this is reflected in higher consumer prices than in other advanced nations.

While the papers in this book have a lot to say about how the Japanese economy is different, and what effect this difference has on its behavior, they did not have much directly to say about the other two big questions: what effect does Japanese difference have on the rest of us, and what can or should we do about it? This was deliberate: the point was to understand the situation, not directly to change it. But events since the book's hardcover publication—the simultaneous hardening of American policy toward Japan and the rise of an internal Japanese reform movement—have made the question of whether and how to respond to Japan a matter of immediate practical, rather than merely academic, interest. So it may be useful to ask what light the studies in this book shed on these policy concerns.

One thing that many of the papers seem to do is to confirm that there is a “Japan problem.” That is, Japan is not just different in an innocuous way: the

institutional differences in the Japanese system do seem to lead to substantially smaller levels of imports, especially of manufactured goods from other advanced nations, than one might otherwise expect. And the cracks in the wall, while they seem to be widening, have not yet gone far enough to make Japan a normal importing nation. Japan's unusually low level of imports presumably does leave the real income of its trading partners lower than it would be if Japan were more open.¹

On the other hand, the studies in this volume do not support the image of a predatory "Japan Inc." Japanese markets are closed (to the extent that they are) not because of the conspiratorial actions of a few bureaucrats, but because of a set of deep-rooted institutional differences. And it remains arguable that the main victims of the Japanese difference are not foreign competitors but the Japanese themselves. Certainly the rise of the reform movement and the at least temporary ouster of the Liberal Democrats from power show that the Japanese public is not as convinced as some foreigners of the virtues of the existing system of business-government cooperation.

But perhaps the most important lesson to be drawn from this book, and from many other studies of Japan as well, is a point that should be obvious but often is not: that Japan is a real country, whose impressive strengths go along with serious weaknesses, whose remarkable capacity for change is accompanied by the normal human degree of political and institutional inertia. Too often outside observers have imagined that Japan is somehow free of the vicissitudes that affect other nations: that the Ministry of Finance can prevent asset market bubbles from bursting, that Japanese banks can never become overextended, that Japanese exporters can remain profitable no matter how high the yen—and that the Japanese government can deliver whatever we want, if only it so chooses.

At the time of writing, the American effort to push Japan into a radical market opening appeared to have been put at least temporarily on hold. After all, Japan had just seen two reformist prime ministers fall from power in quick succession; instead of the monolith of myth, Japanese politics were starting to look like those of postwar Italy. And efforts to pressure Japan were widely blamed, rightly or wrongly, for a worldwide slump in the value of the dollar.

The effort to change Japan will no doubt resume, both from inside and outside. When it does, let us hope that it will be based on a clear understanding of the realities of the situation and the magnitude of the task.

1. It is important, however, to maintain some perspective about the likely size of the costs imposed by closed Japanese markets. Clinton administration officials have estimated that a truly open Japan would buy an additional \$20 billion from the United States each year—an estimate that many outside experts find plausible. But \$20 billion in extra exports translates into a much smaller net gain, since producing those exports requires scarce resources; as a result, it is hard to argue that even a radical opening of the Japanese market would add much more than 0.1 percent to U.S. real income.

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Paul Krugman

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