

✓ ARIZONA ✓

YEAR

NEW ORGANIZATION

M1 1980 ✓
 Havasu Regional Hospital
 Lake Havasu City, AZ 77
 80 miles to Phoenix

HOSPITALS INVOLVED

34 Lake Havasu Comm. Hosp.
 Lake Havasu City, AZ 24,363

46 Lake Havasu Medical Center
 Lake Havasu City, AZ

~~Samaritan Health System~~ ^{Cent. Samaritan Regional Med. Ctr. 585}
 Phoenix, AZ 983,403

Camelback Hospitals, Inc.
 Phoenix, AZ 89 (metro area?)

Total Hospitals Involved - 4
 a '22' hospital

M2 1989 ✓
 The Samaritan Foundation
 Phoenix, AZ

Total Transactions - 2



✓ ARKANSAS

YEAR

NEW ORGANIZATION

1987 ✓
 South Arkansas Hospital System
 El Dorado, AR 281
 near national Levenson border;
 2 (100 miles) south of Little Rock

HOSPITALS INVOLVED

Union Medical Center 106
 El Dorado, AR 23,146

Warner Brown Hospital
 El Dorado, AR 181

Total Transactions - 1

Total Hospitals Involved - 2

CALIFORNIA ✓

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

YEAR	NEW ORGANIZATION	HOSPITALS INVOLVED
P1 1980	✓ X Veterans Administration Medical Center Los Angeles, CA	VA Medical Center - Brentwood Los Angeles, CA VA Medical Center - West LA Los Angeles, CA
P2 1981	0 Sonora Community and Sierra Hospital Sonora, CA 120	Sierra Hospital Sonora, CA 57 Sonora Community Hospital 63 Sonora, CA
P3 1983	✓ Vallejo General Hospital Vallejo, CA 160	Vallejo General Hospital 99 Vallejo, CA Vallejo General - Broadway Unit 90 Vallejo, CA
	✓ PA X Veterans Administration Medical Center Los Angeles, CA	VA Medical Center - Brentwood Los Angeles, CA VA Wadsworth Medical Center Los Angeles, CA
dx 1985	✓ PS Glendale Adventist Medical Center Glendale, CA 604	Glendale Adventist Med. Ctr. Glendale, CA 452 Glendale Adventist Med. Ctr. - Chevy Chase Glendale, CA 152
	✓ PG St. Jude Hospital Fullerton, CA 301 (together in 1986 under)	St. Jude Hospital-Fullerton 304 Fullerton, CA 114,144 St. Jude Hospital-Yorba Linda 54 Yorba Linda, CA
1986	0 07 Nu-Med Regional Medical Center West Valley Los Angeles, CA 159	Valley Park Medical Center 81 Canoga Park, CA West Park Hospital 139 Canoga Park, CA
1987	✓ PB X Channel Island Community Hospital Oxnard, CA	Channel Island Comm. Hosp. Oxnard, CA } 48 Channel Island Comm. Hosp. Oxnard, CA } 37

✓ CALIFORNIA (cont.)

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1987 (cont.)	✓ P 109 X Santa Barbara Cottage Hospital Santa Barbara, CA 353	Santa Barbara Cottage Hospital Santa Barbara, CA 345
1988	✓ P 100 Mills-Peninsula Hospitals Burlingame, CA 524	Pinecrest Hospital Santa Barbara, CA 37 (not a '10' → 499)
	✓ P 111 Riverside Community Hospital Riverside, CA 378	Peninsula Hospital Burlingame, CA 310
	UniHealth America Burbank, CA	Mills Hospital San Mateo, CA 269
	Children's Hospital of San Francisco San Francisco, CA 245 (closed by Marshall Hale?)	Riverside Community Hospital Knollwood Riverside, CA 70
	Kaiser Foundation Hospital San Francisco, CA 300	Riverside Community Hospital Riverside, CA 363
1991	✓ P 14 Dominican Santa Cruz Hospital Santa Cruz, CA 251	LHS Corporation Los Angeles, CA
		Healthwest Foundation Chatsworth, CA
		Children's Hospital of San Francisco 245
		Marshall Hale Mem. Hosp. San Francisco, CA 154
		Kaiser Foundation Hospital French Campus San Francisco, CA 138
		Kaiser Foundation Hospital San Francisco, CA 271
		AMI Community Hosp. of Santa Cruz Santa Cruz, CA 180
		Dominican Santa Cruz Hospital Santa Cruz, CA 228
Total Transactions - 15		Total Hospitals - 30

COLORADO ✓

	<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
M3	1980 ✓	Penrose Hospitals Colorado Springs, CO	Penrose Community Hospital Colorado Springs, CO Penrose Cancer Hospital Colorado Springs, CO
M4	1982 ✓	St. Mary's Hospital and Medical Center Grand Junction, CO	Mesa Memorial Hospital Grand Junction, CO St. Mary's Hosp. and Med. Ctr. Grand Junction, CO
M5	1987 ✓	St. Anthony Medical Systems Denver, CO	Beth Israel Hospital Denver, CO St. Anthony Medical Systems Denver, CO St. Anthony Hospital Systems Denver, CO
M6	1990 ✓	Provenant Health Partners Denver, CO	Mercy Medical Center Denver, CO
M7	1991 ✓	Penrose Hospitals Colorado Springs, CO	Penrose Hospitals Colorado Springs, CO Penrose Community Hospital Colorado Springs, CO Penrose Cancer Hospital Colorado Springs, CO Penrose-St. Francis Health System Colorado Springs, CO

Total Transactions - 5

Total Hospitals - 12

✓ **CONNECTICUT**

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
✓ NEI 1991	Veterans Memorial Medical Center Meriden, CT 268	Meriden-Wallingford Hospital 176 Meriden, CT Memorial Hospital 92 Meriden, CT

Total Transactions - 1

Total Hospitals - 2

DELAWARE ✓

NO MERGERS OR CONSOLIDATIONS REPORTED



DISTRICT OF COLUMBIA ✓

NO MERGERS OR CONSOLIDATIONS REPORTED

✓ FLORIDA

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

SA1

1980

✓ Rehabilitation Center of West Florida
Pensacola, FL

West Florida Regional Med. Ctr.
Pensacola, FL

West Florida Regional Med. Ctr.
Pensacola, FL

Rehabilitation Inst. of W. FL. (*46)
Pensacola, FL

West Florida Regional Med. Ctr.
Pensacola, FL

SA2

1985

✓ West Florida Regional Medical Center
Pensacola, FL

James M. Jackson Mem. Hosp. 1185
Miami, FL

Highland Park Hospital 106
Miami, FL

Hillsborough County Hospital (49 → 120)
Tampa, FL

Tampa General Hospital 596
Tampa, FL

1989

SA3 ✓ Jackson Memorial Hospital
Miami, FL 1424

SA4 ✓ Tampa General Hospital
Tampa, FL 734

1990

SA5 ✓ Leesburg Regional Medical Center
Leesburg, FL 81 (294 nursing beds)

Lake Medical Center 162
Leesburg, FL

Leesburg Reg. Med. Ctr. 294
Leesburg, FL

SA6 ✓ Republic Health Corporation
Dallas, TX

AMI
Parkway Regional Med. Center 412
North Miami, FL
North Miami Beach, FL
→ with Miami, FL

1991

SA7 ✓ Lower Florida Keys Health System
Key West, FL 135

De Poo Hospital 49
Key West, FL

Florida Keys Mem. Hospital 120
Key West, FL

Total Transactions - 7

Total Hospitals - 13

✓ GEORGIA

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1981	✓ 543 Fairview Park Hospital Dublin, GA 190	Laurens Memorial Hospital 131 Dublin, GA Claxton Memorial Hospital 41 Dublin, GA
1983	79 ✓ Peachtree-Parkwood Hospital Atlanta, GA X 710 ✓ Kennestone Regional Health Care System 543 Marietta, GA	Parkwood Hospital (22) Atlanta, GA Peachtree Hospital (82) Atlanta, GA Windy Hill Hospital 76 Marietta, GA Kennestone Hospital 450 Marietta, GA

Total Transactions - 3

Total Hospitals - 6

HAWAII ✓

NO MERGERS OR CONSOLIDATIONS REPORTED

IDAHO ✓

NO MERGERS OR CONSOLIDATIONS REPORTED

ILLINOIS ✓

YEAR	NEW ORGANIZATION	HOSPITALS INVOLVED
1986 ENC1 ✓	Delnor Community Hospital St. Charles, IL <i>200 in 1987</i>	Community Hospital Geneva, IL <i>1987</i> 104
1987 ENC2 ✓	Lutheran General Hospital Park Ridge, IL <i>7 public hospitals Spartan - 581</i>	Delnor Hospital St. Charles, IL <i>1986</i> 165 Lincoln Park Hospital Chicago, IL Lutheran General Hospital Park Ridge, IL <i>647</i>
1988 ENC3 ✓	Bromenn Healthcare Bloomington, IL <i>1988</i> 383	Mennonite Hospital Bloomington, IL <i>1987</i> 126 Eureka Community Hospital Eureka, IL <i>35</i> Brokaw Hospital Normal, IL <i>213</i>
ENC4 ✓	United Samaritans Medical Center Danville, IL 416	United Samaritans Med. Ctr-Logan Danville, IL <i>188</i> United Samaritans Med. Ctr-Sager Danville, IL <i>236</i>
ENC5 ✓	United Medical Center Moline, IL <i>370 (1981-1984)</i>	Lutheran Hospital Moline, IL <i>197</i> Moline Public Hospital Moline, IL <i>160</i>
1990 ENC6 ✓	Covenant Medical Center Urbana, IL <i>399</i> <i>1544 9/19/88</i>	Burnham Hospital Champaign, IL <i>1990</i> 170 Mercy Hospital Urbana, IL <i>222</i> Saint Anthony's Health Center Alton, IL <i>137</i> Saint Claire's Hospital Alton, IL <i>7</i>

Total Transactions - 6

Total Hospitals - 15

INDIANA ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1987 ✓ ENC 7	St. Vincent Hosp. and Health Center Indianapolis, IN 820	1986 St. Vincent Hospital and Health Center Indianapolis, IN 650
1988 ✓ ENC 8	North Central Indiana Health System Fort Wayne, IN added 1988 328	1985 St. Vincent Carmel Hospital Carmel, IN 100 St. Joseph Medical Center Fort Wayne, IN 327
1989 ✓ ENC 9	Lake Shore Health System East Chicago, IN 676	Saint Joseph Hospital Mishawaka, IN 117 St. Catherine Hospital East Chicago, IN 230 1988
1991 ✓ ENC 10	Charter Medical Corporation Macon, GA added 1991 676	St. Mary Medical Center Gary, IN 749 Charter Hospital of Indianapolis Indianapolis, IN Comm. Hosp. of Indianapolis Indianapolis, IN

Total Transactions - 4

Total Hospitals - 8

IOWA ✓

YEAR **NEW ORGANIZATION**

1982 WNC1 ✓ Mercy Health Center
Dubuque, IA

475
(previously owned Xavier)

1987 WNC2 ✓ Ottumwa Regional Health Center
Ottumwa, IA

253

WNC3 ✓ Covenant Memorial Hospitals
Waterloo, IA

410

1989 WNC4 ✓ Samaritan Health System
Clinton, IA

275
Columbia
1988

HOSPITALS INVOLVED

Mercy Health Center 495
Dubuque, IA

Xavier Hospital 132
Dubuque, IA

Ottumwa Regional Health Center 145
Ottumwa, IA

St. Joseph Health and Rehab. Ctr. 77
Ottumwa, IA

Covenant Med. Ctr. St. Francis 22
Waterloo, IA

Covenant Medical Center 223 298
Waterloo, IA

Samaritan Hospital North
Clinton, IA

Samaritan Hospital South
Clinton, IA

Joseph Lamb Health Center
St. Joseph Hospital

Total Transactions - 4

Total Hospitals - 8

KANSAS ✓

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1988

✓WNC6

Newton Medical Center
Newton, KS

122

Axtell Christian Hospital
Newton, KS

79

1989

✓WNC6

Central Kansas Medical Center
Great Bend, KS

156

Central Kansas Medical Center
Great Bend, KS

118

1991

✓WNC7

Hays Medical Center
Hays, KS

Hadley Regional Medical Center
Hays, KS

125

St. Anthony Hospital
Hays, KS

110

Total Transactions - 3

Total Hospitals - 6

KENTUCKY ✓

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1982

✓ ESC 2

NKC, Inc.
Louisville, KY

Handwritten notes:
M...
S...
C...

Kosair Crippled Children's Hospital
Louisville, KY

Norton-Children's Hospital
Louisville, KY

1984

✓ ESC 3

Louisville Baptist Hospital
Louisville, KY

Baptist Hospital East
Louisville, KY

Highlands Baptist Hospital
Louisville, KY

1989

✓ ESC 4

Alliant Health System
Louisville, KY

Methodist Evangelical Hospital
Louisville, KY

NKC, Inc.
Louisville, KY

Total Transactions - 3

Total Hospitals - 6



✓ LOUISIANA

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1990 <i>WS2</i>	Chalmette Medical Center Chalmette, LA <i>40 miles southwest of NO.</i>	De La Ronde Hospital 118 Chalmette, LA Chalmette General Hospital 114 Chalmette, LA
Total Transactions - 1		Total Hospitals - 2



✓ MAINE

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
✓ 1980 <i>NE2</i>	Kennebec Valley Medical Center Augusta, ME <i>220</i>	Augusta General Hospital 181 Augusta, ME Gardiner General Hospital 52 Gardiner, ME
✓ 1981 <i>NE3</i>	Mid-Maine Medical Center Waterville, ME <i>304</i>	Charles A. Dean Mem. Hosp. Waterville, ME → 14 <i>Greenville, ME</i> Mid-Maine Medical Center 289 Waterville, ME
✓ <i>NEA</i>	Aroostook Medical Center Presque Isle, ME <i>143</i>	Arthur R. Gould Mem. Hospital 89 Presque Isle, ME Aroostook Medical Center ? Presque Isle, ME
✓ 1985 <i>NE5</i>	Aroostook Medical Center Presque Isle, ME <i>143</i>	Community General Hospital Fort Fairfield, ME Aroostook Medical Center Presque Isle, ME
Total Transactions - 4		Total Hospitals - 8

check included this in 1984?

✓ MARYLAND

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1987 ✓ SA 11 Liberty Medical Center 304
Baltimore, MD

Lutheran Hospital of Maryland
Baltimore, MD

Provident Hospital
Baltimore, MD

✓ SA 12 Helix Health System
Lutherville, MD

Franklin Square Hospital Center 461
Baltimore, MD

Union Memorial Hospital 383
Baltimore, MD

1988 ✓ SA 13 Homewood Hospital Center
Baltimore, MD

Homewood Hosp. Center-South
Baltimore, MD

Wyman Park Medical Center 135
Baltimore, MD

Total Transactions - 3

Total Hospitals - 6

✓ MASSACHUSETTS

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
✓ 1981	NEG Choate Symmes Health Services Woburn, MA 315	Symmes Hospital Arlington, MA 154
		Charles Choate Memorial Hospital Woburn, MA 174
✓ 1984	NETX Veterans Administration Medical Center Brockton, MA	Veterans Admin. Med. Ctr. Brockton, MA
		Veterans Administration Med. Ctr. Boston, MA
✓ 1985	NEB Atlanticare Medical Center Lynn, MA 511	Lynn Hospital Lynn, MA 301
		Union Hospital Lynn, MA 210
✓ 1988	NEG St. Luke's Hospital of New Bedford New Bedford, MA 475	St. Luke's Hosp. of New Bedford New Bedford, MA 433
		Parkwood Hospital New Bedford, MA 100
✓ NE 10	Providence Systems Springfield, MA ?	Providence Systems Springfield, MA
		Noble Health Systems Westfield, MA 162
1991	NE 11 Medical Center of Central Massachusetts Worcester, MA ?	Holden Hospital Holden, MA
		Med. Ctr. of Central MA-Memorial Worcester, MA
		Med. Ctr. of Central MA-Hahnemann Worcester, MA
NE 12	Salem Hospital Salem, MA 590 (before 1991) (50)	North Shore Children's Hospital Salem, MA 38
		Salem Hospital Salem, MA 331
Total Transactions - 7		Total Hospitals - 15

MICHIGAN ✓

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1980

ENC 11 ✓

Catherine McAuley Health Center
Ann Arbor, MI

Mercywood Neuropsychiatric Hospital
Ann Arbor, MI

1078

125

ENC 12 ✓

Bay Medical Center
Bay City, MI

449

St. Joseph Mercy Hospital
Ann Arbor, MI

Bay Medical Center
Bay City, MI

2635

Bay City Samaritan Hospital
Bay City, MI

70

1983

ENC 13 ✓

Michigan Osteopathic Medical Center
Detroit, MI

Y. d. ... hospital

Michigan Osteopathic Med. Ctr.
Detroit, MI

Michigan Osteopathic Med. Ctr.-West
Detroit, MI

ENC 14 ✓

Detroit-Macomb Hospital
Detroit, MI

Alexander Blain Mem. Hosp.
Detroit, MI

Detroit-Macomb Hospital Corp.
Detroit, MI

1984

ENC 15 ✓

Edward W. Sparrow Hospital
Lansing, MI

502

Edward W. Sparrow Hospital
Lansing, MI

1083

416

Mason General Hospital
Mason, MI

42

1985

ENC 16 ✓

Southwestern Michigan Health Care Association
St. Joseph, MI

318

Mercy Hospital
Benton Harbor, MI

145

Memorial Hospital
St. Joseph, MI

198

1986

ENC 17 ✓

Michigan Osteopathic Medical Center
Detroit, MI

Lakeshore Hospital
Detroit, MI

Michigan Osteopathic Med. Ctr.
Detroit, MI

MICHIGAN (cont.) ✓

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1987 ENC 18 ✓ St. Joseph Hospital Center
Mount Clemens, MI 535

St. Joseph's Almont Community
Hospital
Almont, MI 48

St. Joseph Hospital 462
Mount Clemens, MI

ENC 19 ✓ Mercy Hospital of Detroit
Detroit, MI

Samaritan Health Center
Detroit, MI

Mount Carmel-Mercy Hospital
Detroit, MI

1988 ENC 20 ✓ Battle Creek Health System
Battle Creek, MI 288

Community Hospital 210
Battle Creek, MI

Leila Hospital 209
Battle Creek, MI

ENC 21 ✓ Henry Ford Health System
Detroit, MI

Henry Ford Health Care Corp.
Detroit, MI

Wyandotte General Hospital
Wyandotte, MI

1989 ENC 22 ✓ Bay Medical Center
Bay City, MI

Bay Medical Center
Bay City, MI

Bay Med. Center-West Campus
Bay City, MI

1990 ENC 23 ✓ Annapolis Hospital
Wayne, MI VAAA AS

Westland Medical Center 192
Westland, MI

Annapolis Hospital 276
Wayne, MI

Total Transactions - 13

Total Hospitals - 26

MINNESOTA ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1980 WNCB ✓	Sioux Valley Hospital New Ulm, MN 177 22 126	Loretto Hospital 69 New Ulm, MN
1985 WNC9 ✓	Carondelet Community Hospital Minneapolis, MN	Union Hospital 83 New Ulm, MN
1987 WNC10 ✓	Riverside Medical Center Minneapolis, MN	St. Joseph's Hospital St. Paul, MN
1988 WNC11 ✓	Health One Corporation/Metropolitan Hospitals Minneapolis, MN	St. Mary's Hospital and Rehabilitation Center Minneapolis, MN
WNC120	St. Peter Regional Treatment Center St. Peter, MN	Fairview Deaconess Center Minneapolis, MN
less than 10,000		Fairview Riverside Hospital Minneapolis, MN
		United Hospital St. Paul, MN
		Metro Mount Sinai Medical Center Minneapolis, MN
		St. Peter Reg. Treatment Ctr. St. Peter, MN
		Minnesota Security Hospital St. Peter, MN

10-122

Total Transactions - 5

Total Hospitals - 10

MISSISSIPPI ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1989 ✓ ESC 5	South Central Regional Medical Center Laurel, MS 275	Ellisville Municipal Hospital 16 Ellisville, MS South Central Regional Med. Ctr. 255 Laurel, MS
1991 ✓ ESC 6	Golden Triangle Regional Medical Center Columbus, MS	Columbus Hospital Columbus, MS Golden Triangle Reg. Med. Ctr. Columbus, MS
Total Transactions - 2		Total Hospitals - 4



MISSOURI ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1980 WNC 13 ✓	Moberly Regional Medical Center Moberly, MO 129	Woodland Hospital and Clinic 60 Moberly, MO Moberly Regional Med. Center 169 Moberly, MO
WNC 14 ✓	St. John's Mercy Medical Center St. Louis, MO	Edgewood Hospital 27 St. Louis, MO St. John's Mercy Medical Ctr. 752 St. Louis, MO
1981 WNC 15 ✓	Research Medical Center Kansas City, MO 561	Research Medical Center 521 Kansas City, MO Downtown Hospital Foundation 40 Kansas City, MO

MISSOURI (cont.) ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1982 WNC16	Kirkville Osteopathic Health Center Kirkville, MO <i>under \$1,000 215</i>	Kirkville Osteopathic Health Center Kirkville, MO 137
1988 WNC17	St. Mary's Health Center St. Louis, MO 462	St. Mary's West St. Louis, MO 20
1989 WNC18	Heartland Health System St. Joseph, MO 491	St. Mary's Health Center St. Louis, MO 482
WNC19	Health Midwest Kansas City, MO	Heartland Hospital West St. Joseph, MO 286
		Heartland Hospital East St. Joseph, MO 205
		Research Health Services Kansas City, MO
		Lutheran Health Service Kansas City, MO
Total Transactions - 7		Total Hospitals - 14

MONTANA ✓

NO MERGERS OR CONSOLIDATIONS REPORTED.

NEBRASKA ✓

YEAR

NEW ORGANIZATION

1987

WNCZ ✓

St. Francis Medical Center
Grand Island, NE

(3)

(St. Francis Medical Center)

WNCZ ✓

University Hospital-University of Nebraska
Omaha, NE

1991

WNCZ ✓

Good Samaritan Hospital
Kearney, NE

Total Transactions - 3

HOSPITALS INVOLVED

Grand Island Memorial Hospital
Grand Island, NE

124

St. Francis Medical Center
Grand Island, NE

131

University Hospital-University
of Nebraska
Omaha, NE

University Psychiatric Services
Omaha, NE

Good Samaritan Hospital
Kearney, NE

163

Richard H. Young Hospital
Kearney, NE

67

Total Hospitals - 6

NEVADA ✓

NO MERGERS OR CONSOLIDATIONS REPORTED

✓ NEW JERSEY

YEAR	NEW ORGANIZATION	HOSPITALS INVOLVED
✓ 1982 / MA1 X	Kessler Institute for Rehabilitation West Orange, NJ	New Jersey Rehab Hospital East Orange, NJ (46) Kessler Institute for Rehab. West Orange, NJ 46
✓ MA2	John F. Kennedy Memorial Hospital Stratford, NJ 597	John F. Kennedy Mem. Hosp. Stratford, NJ 250 249 John F. Kennedy Mem. Hospital Turnersville, NJ 250 146 Kennedy Memorial Hospital Cherry Hill, NJ 250 252
✓ MA3	St. Joseph's Hospital and Medical Center Paterson, NJ 950 <i>(may have only closed St. Vincent's)</i>	St. Vincent's Hospital Montclair, NJ 100 St. Joseph's Hosp. and Med. Center Paterson, NJ 550
1986 / MA4	St. Clare's Riverside Medical Center Denville, NJ 401 <i>under 10,000?</i>	Riverside Hospital Boonton, NJ 100 St. Clare's Hospital Denville, NJ 274
1987 / MA5	Zurbrugg Memorial Hospitals Willingboro, NJ 434	Zurbrugg Memorial Hospitals Willingboro, NJ ⁸⁶ 459 → ⁸⁷ 348 Zurbrugg Memorial Hospital Riverside, NJ 491 → 173
1988 / MA6	Hackensack Medical Center Hackensack, NJ 301	Hackensack Medical Center Hackensack, NJ 510 Hasbrouck Heights Clinic Hasbrouck Heights, NJ 40?
1989 / MA7	South Jersey Hospital System Bridgeton, NJ	Bridgeton Hospital Bridgeton, NJ 252 Millville Hospital Millville, NJ 105

✓ **NEW JERSEY (cont.)**

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1990 ✓ MAB	Elizabeth General Medical Center Elizabeth, NJ	Alexian Brothers Hospital Elizabeth, NJ 235 Elizabeth General Med. Center Elizabeth, NJ 340
Total Transactions - 8		Total Hospitals - 17

NEW MEXICO ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1983 MB ✓	Rehoboth-McKinley Hospital Gallup, NM 71	McKinley General Hospital Gallup, NM 40 Rehoboth Christian Hospital Gallup, NM 41
1986 MAO	Colfax Health Care System Raton, NM 30 Aio less than 10,000	9 52 Colfax General Hospital Springer, NM Northern Colfax County Hospital Raton, NM
1988 MIO ✓	Miners' Colfax Medical Center Raton, NM 70! less than 10,000	30 10 Miners' Colfax Medical Center Raton, NM Miners' Hospital of New Mexico Raton, NM
1990 MII ✓	Eastern New Mexico Medical Center Roswell, NM 20	95 122 Eastern New Mexico Med. Ctr. Roswell, NM St. Mary's Regional Health Center Roswell, NM
Total Transactions - 4		Total Hospitals - 8

✓ NEW YORK

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1980	✓MAIX Manhattan Psychiatric Center New York, NY	Dunlap Psychiatric Center New York, NY Kirby Manhattan Psych. Ctr. New York, NY Meyer Manhattan Psych. Center New York, NY
	✓MAIX Pilgrim Psychiatric Center West Brentwood, NY	Hoch Psychiatric Center West Brentwood, NY Northeast Nassau Psych. Center Kings Park, NY
	✓MAII New York Infirmary-Beekman DT Hosp. New York, NY	Pilgrim Psychiatric Center West Brentwood, NY Beekman Downtown Hospital New York, NY New York Infirmary New York, NY
1981	✓MAI2 United Health Services Johnson City, NY	Binghamton General Binghamton, NY Ideal Hospital Endicott, NY
1982	✓MAI3 Millard Fillmore Hospital Buffalo, NY	Charles S. Wilson Mem. Hosp. Johnson City, NY Millard Fillmore Hospital Buffalo, NY
	✓MAI4 LI Jewish-Hillside Medical Center New York, NY	Millard Fillmore Suburban Hosp. Williamsville, NY LI Jewish-Hillside Med. Ctr. New York, NY LI Jewish-Hillside Med. Ctr. New York, NY

✓ NEW YORK (cont.)

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1982 ✓ MA 15	Interfaith Medical Center Brooklyn, NY 945	Jewish Hospital Medical Center 636 Brooklyn, NY
1984 ✓ MA 16	Brooklyn Hospital-Caledonian Hospital Brooklyn, NY 653 (already together in 1983)	St. John's Episcopal Hospital 969 (total of this - only the Brooklyn part) Brooklyn, NY Caledonian Hospital Brooklyn, NY Brooklyn Hospital Brooklyn, NY (Dector's sunny side Hospital)
0 MA 17	Mercy Community Hospital Port Jervis, NY under 10,000? 146	Mercy Community Hospital 48 Port Jervis, NY (St. Francis Hospital of Port Jervis, NY) Mercy Community Hospital 108 Port Jervis, NY
1985 ✓ MA 18	Good Samaritan Hospital Suffern, NY 317 (St. Tuxedo Park closed)	Good Samaritan Hospital 317 Suffern, NY Tuxedo Memorial Hospital 201 → 58 Tuxedo Park, NY
1987 ✓ MA 19	St. Francis Hospital Poughkeepsie, NY 396	St. Francis Hospital 100 Beacon, NY St. Francis Hospital 276 Poughkeepsie, NY
1988 ✓ MA 20 ?	Faxton-Children's Hospital Utica, NY	Children's Hosp. and Rehab. Ctr. 66 Utica, NY (41) Faxton Hospital 122 Utica, NY
1988 0 MA 21	Columbia-Greene Medical Center Catskill, NY under 10,000? 226	Columbia-Greene Med. Ctr. 79 Hudson, NY Columbia-Greene Med. Ctr. 160 Columbia Division Catskill, NY (Columbia Memorial Hospital Hudson, NY)

NEW YORK (cont.) ✓

YEAR	NEW ORGANIZATION	HOSPITALS INVOLVED
1990	MA22 0 Mary Imogene Bassett Hospital Cooperstown, NY 200	Mary Imogene Bassett Hospital 180 Cooperstown, NY
	✓ MA23 Our Lady of Mercy Medical Center Bronx, NY 550	A. Lindsey and O.B. O'Conner Hospital 30 Delhi, NY
	✓ MA24 Staten Island University Hospital Staten Island, NY 666	Our Lady of Mercy Med. Ctr. 422 Bronx, NY
1991	✓ MA25 Olean General Hospital Olean, NY 209	Pelham Bay General Hospital 183 Bronx, NY
	0 MA26 Adirondack Medical Center Saranac, NY 90	Staten Island University Hospital } called Conn. Staten Island, NY } Health Systems Richmond Memorial Hospital } Staten Island, NY } Staten Island in 1979.
		Olean General Hospital 153 Olean, NY
		St. Francis Hospital 111 Olean, NY
		Adirondack Med. Ctr-Saranac 82 Saranac Lake, NY
		Adirondack Med. Ctr-Lake Placid 29 Lake Placid, NY

Total Transactions - 18

Total Hospitals - 39

✓ NORTH CAROLINA

YEAR NEW ORGANIZATION

1988 SAHX ✓ Duke University Hospital
Durham, NC

1991 SAIS ✓ Moses H. Cone Memorial Hospital
Greensboro, NC 618

SA16 ✓ Wake Medical Center
Raleigh, NC 619

HOSPITALS INVOLVED

Duke University Hospital 968
Durham, NC

Lenox Baker Children's Hospital (46' of only
40 beds)
Durham, NC
(formerly Greensboro Hospital)

Women's Hospital of Greensboro 69
Greensboro, NC

Moses H. Cone Mem. Hosp. 576
Greensboro, NC

Western Wake Hospital 20
Apex, NC

Northern Wake Hospital 18
Wake Forest, NC

Eastern Wake Hospital 20
Zebulon, NC

Wake Medical Center 490
Raleigh, NC

Total Transactions - 3

Total Hospitals - 8

.....

NORTH DAKOTA ✓

YEAR NEW ORGANIZATION

1981 ✓ WNC23 St. Joseph's Hospital
Minot, ND 173
(closed - the Kenmare
facility)

HOSPITALS INVOLVED

Kenmare County Hospital ~~20~~ 18
Kenmare, ND

St. Joseph's Hospital 197
Minot, ND

Total Transactions - 1

Total Hospitals - 2

OHIO ✓

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1980 ✓ ENC 24 St. Francis Hospital-St. George Hospital
Cincinnati, OH

331

St. Francis Hospital 254
Cincinnati, OH

St. George Hospital 80
Cincinnati, OH

1981 ✓ ENC 25 Hawkes Hospital of Mount Carmel
Columbus, OH

747

Mount Carmel Medical Center 233
Columbus, OH

Mount Carmel East Hospital 514
Columbus, OH

1982 ✓ ENC 26 Kettering Medical Center
Kettering, OH

602

Kettering Medical Center 472
Kettering, OH

Sycamore Hospital 94
Miamisburg, OH

1986 ENC 27 Community Hospital of Williams County
Bryan, OH

0

less than 10,000 115

Bryan Community Hospital 70
Bryan, OH

Williams County General Hosp. 45
Montpelier, OH

1986 ✓ ENC 28 University of Cincinnati Hospitals
Cincinnati, OH

Christian R. Holmes Hospital
Cincinnati, OH

Univ. of Cincinnati Hospitals
Cincinnati, OH

1987 ✓ ENC 29 Sisters of Charity Health Care Systems
Cincinnati, OH

Sisters of Charity Hlth Care Sys.
Cincinnati, OH

Franciscan Hlth Services Corp.
Colorado Springs, CO

1988 ✓ ENC 30 Southern Ohio Medical Center
Portsmouth, OH

U.S. Hospital Corp. of Southern Ohio

360

Mercy Hospital 177
Portsmouth, OH

Scioto Memorial Hospital 205
Portsmouth, OH

OHIO (cont.) ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1989 ✓ EM 631	Franciscan Health System Central Columbus, OH	Saint Anthony Mercy Hospital Columbus, OH Saint Anthony Medical Center Columbus, OH

Total Transactions - 8

Total Hospitals - 16



✓ OKLAHOMA

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1983 WSC 3 ✓	St. Joseph Regional Medical Center Ponca City, OK 250	Blackwell General Hospital Blackwell, OK 64 St. Joseph Medical Center Ponca City, OK 158
WSC 4 ✓	Oklahoma Teaching Hospital Oklahoma City, OK "became a '10?' hospital!"	Oklahoma Memorial Hospital Oklahoma City, OK 306
1985 WSC 5 ✓ financed in 1984?	Oklahoma Teaching Hospital Oklahoma City, OK 571	Oklahoma Children's Mem. Hosp. Oklahoma City, OK 303
		Oklahoma Teaching Hospital Oklahoma City, OK
		O'Donoghue Rehab. Institute Oklahoma City, OK

non-450 hospital ←

Definitely would not include this one.

Total Transactions - 3

Total Hospitals - 6

✓ OREGON

NO MERGERS OR CONSOLIDATIONS REPORTED



✓ PENNSYLVANIA

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1981

✓ MA 27

Hosp. of the Univ. of PA
Hospital of the Medical College
of Pennsylvania
Philadelphia, PA 725

Eastern PA Psych. Inst. 92 (222)
Philadelphia, PA

Hosp. of the Univ. of PA 694
Hosp. of the Med. College of PA
Philadelphia, PA ~~529~~

✓ MA 28

Medical Center of Northeastern
Pennsylvania
Wilkes-Barre, PA (214)

Pittston Hospital
Pittston, PA 108

Wyoming Valley Hospital 106
Wilkes-Barre, PA

Med. Center of Northwestern PA
Wilkes-Barre, PA

✓ PENNSYLVANIA (cont.)

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1985 0 MA 29	Dubois Regional Medical Center Dubois, PA	Dubois Hospital Dubois, PA (34) Maple Avenue Hospital Dubois, PA 109
✓ MA 30	Penn State University Hershey, PA (30)	Milton S. Hershey Medical Center Hershey, PA 332 (46) Elizabethtown Hospital/Rehabilitation Center 45 Elizabethtown, PA
1986 ✓ MA 31	Meadville Medical Center Meadville, PA 330	Meadville City Hospital 171 Meadville, PA Spencer Hospital 159 Meadville, PA
1987 0 MA 32	The Medical Center Beaver, PA 491	Community Mental Hlth Center Rochester, PA 501 Community Mental Hlth Center of Beaver County 72 Beaver, PA
1988 ✓ MA 33	Allentown Hospital-Lehigh Center Allentown, PA	Allentown Hospital 305 Allentown, PA Lehigh Valley Hospital Center 460 Allentown, PA
1991 ✓ MA 34	North Philadelphia Health System Philadelphia, PA	St. Joseph's Hospital Philadelphia, PA Girard Medical Center Philadelphia, PA
✓ MA 35	Montefiore Hospital Pittsburgh, PA	Eye and Ear Hosp. of Pittsburgh Pittsburgh, PA Montefiore Hospital Pittsburgh, PA

Total Transactions - 9

Total Hospitals - 19



✓ RHODE ISLAND

John E. Fogarty Memorial Hospital

YEAR **NEW ORGANIZATION**

1988 ✓ NE13 Landmark Medical Center
Woonsocket, RI 271

Woonsocket Hospital

1989 ✓ NE14 Memorial Hospital of Rhode Island
Pawtucket, RI 339

HOSPITALS INVOLVED

Landmark Medical Center - Fogarty Unit
North Smithfield, RI 116

Landmark Medical Center Woonsocket Unit
Woonsocket, RI 245

Notre Dame Hospital
Central Falls, RI 41

Memorial Hospital of RI
Pawtucket, RI 294

Total Transactions - 2

Total Hospitals - 4



✓ SOUTH CAROLINA

YEAR **NEW ORGANIZATION**

1983 SA17 ✓ Greenville Memorial Hospital
Greenville, SC

SA18 0 Laurens County Healthcare System
Clinton, SC.
under \$6,000

HOSPITALS INVOLVED

Greenville Memorial Hospital
Greenville, SC

Roger C. Peace Rehab. Hospital
Greenville, SC

Laurens County Hospital
Clinton, SC 96

Laurens County Hospital
Laurens, SC 26

Total Transactions - 2

Total Hospitals - 4

SOUTH DAKOTA ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1987 ✓ WMC 24	Prairie Lakes Hospitals Watertown, SD 154	Memorial Medical Center Watertown, SD 94
		St. Ann's Hospital Watertown, SD 60
1988 ✓ WMC 25	St. Luke's Midland Reg. Med. Ctr. Aberdeen, SD 199	Dakota Midland Hospital Aberdeen, SD 132
		St. Luke's Hospital Aberdeen, SD 160
1991 ✓ WMC 26	Rapid City Regional Hospital Rapid City, SD	Rapid City Regional Hospital Rapid City, SD 294
		Black Hills Rehab. Hosp. Rapid City, SD 7

(46)

Total Transactions - 3

Total Hospitals - 6

TENNESSEE ✓

YEAR	NEW ORGANIZATION	HOSPITALS INVOLVED
1984	ESC 7 ✓ Jackson-Madison County General Hospital Jackson, TN	Jackson-Madison County Gen. Hosp. 572 Jackson, TN
		Jackson Specialty Hospital 87 Jackson, TN
1987	ESC 8 ✓ Methodist Hospitals of Memphis Memphis, TN 1130 in 1988	Methodist Hospital-Central 833 Memphis, TN
		Methodist Hospital-North 162 Memphis, TN
		Methodist Hospital-South 164 Memphis, TN
1988	ESC 9 ✓ Methodist Hospital of Middle Tennessee Winchester, TN 119	Emerald-Hodgson Hospital 34 Sewanee, TN
		Methodist Hospital of Middle TN 80 Winchester, TN
1989	ESC 10 ✓ Erlanger Medical Center Chattanooga, TN 522	Erlanger Medical Center 536 Chattanooga, TN
		Erlanger North Hospital 57 Chattanooga, TN
1990	ESC 11 ✓ Centennial Medical Center Nashville, TN 615	HCA Parthenon Pavilion 162 Nashville, TN
		Park View Medical Center 44 Nashville, TN
		Centennial Med. Center-W. Side 199 Nashville, TN
	ESC 12 ✓ John W. Harton Memorial Tullahoma, TN	Queen City Infirmary Tullahoma, TN
		John W. Harton Mem. Hosp. Tullahoma, TN

Total Transactions - 6

Total Hospitals - 14

TEXAS ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1980	WSCG ✓ Hurst Eules Bedford Hospital Bedford, TX 309	Hurst Eules Bedford Hospital 97 Bedford, TX (Doctors Community Hospital) Hurst Eules Bedford Hospital 95 Eules, TX
	WSCI ✓ Doctor's Hospital Corpus Christi, TX	Doctor's Hospital Corpus Christi, TX 26
	WCBG ✓ Gulf Coast Medical Foundation Wharton, TX <i>under 10,000</i>	Caney Valley Memorial Hospital 68 Wharton, TX
1983	WSCI ✓ Sun Valley Adolescent Hospital El Paso, TX <i>22</i>	Sun Valley Hospital 98 El Paso, TX
	WSCI ✓ Scott and White Memorial Hospital Temple, TX 514	Sun Valley Adolescent Hospital 42 El Paso, TX <i>(rem - 90)</i>
	WSCI ✓ Scott and White Memorial Hospital Temple, TX	Santa Fe Memorial Hospital 120 Temple, TX
	WSCI ✓ Scott and White Mem. Hospital Temple, TX 393	Scott and White Mem. Hospital 393 Temple, TX
1985	WSCI ✓ Hunt Memorial Hospital Greenville, TX <i>Commerce 126</i>	Citizens Hospital of Commerce 30 Commerce, TX
	WSCI ✓ Hunt Memorial Hospital District Greenville, TX	Hunt Memorial Hospital District 96 Greenville, TX
1986	WSCI ✓ Cook-Fort Worth Children's Med. Ctr. Fort Worth, TX	Fort Worth Children's Hospital Fort Worth, TX <i>50 hospital</i>
		Cook Children's Hospital Fort Worth, TX <i>50 hospital</i>

TEXAS (cont.) ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1989 0 W5CB	Trinity Medical Center Brenham, TX <i>order 10,000</i>	St. Jude Hospital Brenham, TX <i>52</i>
1991 ✓ W5C1A	Sun Belt Regional Medical Center Houston, TX <i>224</i>	Bohne Memorial Hospital <i>53</i> Brenham, TX
		Sun Belt Regional Med. Ctr. Houston, TX
		Sun Belt Reg. Med. Ctr.-East Houston, TX
	Total Transactions - 9	Total Hospitals - 18

already together in 1990



UTAH ✓

NO MERGERS OR CONSOLIDATIONS REPORTED

VERMONT ✓

✓

NO MERGERS OR CONSOLIDATIONS REPORTED



✓ VIRGINIA

YEAR

NEW ORGANIZATION

HOSPITALS INVOLVED

1984

SA 19 ✓

University of Virginia Hospitals
Charlottesville, VA

Blue Ridge Hospital ('33')
Charlottesville, VA

2

Children's Rehab. Ctr ('56')
Charlottesville, VA

1986

SA 20 0

Buchanan General Hospital 194
Grundy, VA

Buchanan General Hospital 100
Grundy, VA

under 10,000?

Grundy Hospital 94
Grundy, VA

Total Transactions - 2

Total Hospitals - 4

WASHINGTON ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1985 ✓ P16	Northwest Hospital Seattle, WA 230	Northgate General Hospital Seattle, WA 87
		Northwest Hospital Seattle, WA 164
✓ P17	Sunnyside General Hospital Sunnyside, WA 80	Valley Memorial Hospital Sunnyside, WA 38
		Sunnyside General Hospital Sunnyside, WA 38
✓ P18	Tacoma General Hospital Tacoma, WA 450	Doctors Hospital of Tacoma Tacoma, WA 70
		Tacoma General Hospital Tacoma, WA 311
1987 ✓ P19	St. John's Medical Center Longview, WA 194	Monticello Medical Center Longview, WA 110
		St. John's Hospital Longview, WA 151
1988 ✓ P20	Providence Hospital Centralia, WA 131	Centralia General Hospital Centralia, WA 87
		St. Helen Hospital Chehalis, WA 63
1991 ✓ P21	Affiliated Health Services Mount Vernon, WA 234	Affiliated Health Services Mount Vernon, WA 97 United General Hospital Sedro Woolley, WA
		Skagit Valley Hosp. and Med Ctr. Mount Vernon, WA 137
✓ P22	Highline Community Hospital Seattle, WA 249	Highline Community Hospital Seattle, WA 96
		Riverton Hospital Seattle, WA 142

Total Transactions - 7

Total Hospitals - 14

✓ WEST VIRGINIA

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1986	SAH 0 Davis Memorial Hospital Elkins, WV up to 10,000 (11)	Davis Memorial Hospital Elkins, WV 101 Memorial Hospital Elkins, WV 151
1987	SP22 Charleston Area Medical Center Charleston, WV 934 closed Kanawha Hospital	Charleston Area Medical Center Charleston, WV 934 Kanawha Valley Mem. Hospital Charleston, WV 170
Total Transactions - 2		Total Hospitals - 4



WISCONSIN ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1981	ENC32 0 Southwest Health Center Platteville, WI 178 (cost \$10,000)	Cuba City Medical Center Cuba City, WI 815 (only 55) Platteville Municipal Hospital Platteville, WI 65 (only 43) Deaconess Hospital Center Milwaukee, WI 290
	✓ ENC33 Good Samaritan Medical Center Milwaukee, WI	Lutheran Hospital of Milwaukee Milwaukee, WI 328
	0 ENC34 St. Mary's Hospital Rhineland, WI 193 (cost \$10,000)	St. Mary's Hospital Rhineland, WI 150 (122)
		Sacred Heart Hospital Tomahawk, WI 60

WISCONSIN (cont.) ✓

<u>YEAR</u>	<u>NEW ORGANIZATION</u>	<u>HOSPITALS INVOLVED</u>
1984 0	ENC 36 Southwest Health Center Platteville, WI 80	Southwest Health Center Platteville, WI 84 Hazel Green Hospital Platteville, WI 30
1987 ✓	ENC 36 Meriter Hospital Madison, WI 643	Madison General Hospital Madison, WI 418 Methodist Hospital Madison, WI 210
1988 ✓ ENC 38	Sinai Samaritan Medical Center Milwaukee, WI 665	Sinai Samaritan-Sam. Campus Milwaukee, WI 385 Sinai Samaritan-Sinai Campus Milwaukee, WI 370
✓ ENC 38	St. Luke's Memorial Hospital Racine, WI	A Center of Racine Racine, WI 26 St. Luke's Memorial Hospital Racine, WI 199
1991 0	ENC 39 Indianhead Medical Center Shell Lake, WI 74	Frederic Municipal Hospital Frederic, WI 25 Indianhead Med. Ctr. Shell Lake Shell Lake, WI 49
Total Transactions - 8		Total Hospitals - 16

WYOMING ✓

NO MERGERS OR CONSOLIDATIONS REPORTED