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ADAPTING FOR SCALE:
EXPERIMENTAL EVIDENCE ON TECHNOLOGY-AIDED INSTRUCTION IN INDIA

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Working Paper 34205
<http://www.nber.org/papers/w34205>

NATIONAL BUREAU OF ECONOMIC RESEARCH
1050 Massachusetts Avenue
Cambridge, MA 02138
September 2025, Revised November 2025

This project was executed in partnership with the Government of Rajasthan and Educational Initiatives. We thank Ramamurthy Sripada, Ankit Agarwal, Nawar Al-Ebadi, Petter Berg, Urmi Bhattacharya, Aditi Gautam, Aditya Jahagirdar, Jalnidh Kaur, Melitine Malezieux and Archana Prabhakar for excellent field administration and research assistance. Sridhar Rajagopalan, Pranav Kothari, Kashi Nath Jha, and Raghav Rohatgi at Educational Initiatives provided invaluable operational support for the evaluation. We are grateful for comments from Julie Cullen, Andy de Barros, Ajinkya Keskar, Ofer Malamud, Lant Pritchett, Imran Rasul, Mauricio Romero, and seminar participants at various institutions. The fieldwork in this paper was funded by the RISE Programme, which was funded by the UK's Foreign, Commonwealth and Development Office (FCDO), Australia's Department of Foreign Affairs and Trade (DFAT) and the Gates Foundation. Educational Initiatives received funding from the Global Innovation Fund for developing the in-school model we evaluate in this study. This study was registered on the AEA RCT Registry (AEARCTR-0002546). All errors are our own. The views expressed herein are those of the authors and do not necessarily reflect the views of the National Bureau of Economic Research.

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NBER Working Paper No. 34205
September 2025, Revised November 2025
JEL No. C93, I21, O15

ABSTRACT

Many interventions that “work” in small-scale trials often fail when scaled. This highlights the need to adapt promising interventions for scalability by addressing constraints that bind at larger scales. We do so in the context of a personalized adaptive learning (PAL) software that was highly effective in a small-scale trial. We adapt the PAL implementation for scalability by integrating it into public school schedules, and experimentally evaluate this adaptation in a more representative sample over 20 times larger than the original study. After 18 months, treated students scored 0.22 higher in Mathematics and 0.20 higher in Hindi, a 50–66% productivity increase over the control group. Learning gains were proportional to student time on the platform, providing a simple, low-cost metric for monitoring implementation quality in future scale-ups. The adaptation and its experimental validation have informed scale-ups now reaching over 250,000 students.

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1 Introduction

The rapid growth of field experiments in economics has been largely driven by the desire to improve social welfare by identifying interventions that ‘work’ and scaling them up. Yet, globally, many interventions shown to be effective in small-scale efficacy trials have been found to be ineffective at larger scales, even within the same geographical and institutional context.¹ Thus, delivering on the promise of ‘evidence-based’ policy requires as much (or more) attention to adapting successful interventions for scalability and testing them at larger scales, as it does to finding evidence of interventions that ‘work’ under highly-controlled implementation at small scales.²

In this paper, we study scaling in the context of a computer-based personalized adaptive learning (PAL) software (*Mindspark*), which had proven highly effective in a proof-of-concept trial (Muralidharan, Singh, and Ganimian (2019)). This study found ITT effects of 0.23 and 0.37 standard deviations (σ) in just 4.5 months of program exposure, making it one of the most effective education interventions evaluated to date. However, while this was a highly-promising efficacy trial, there were several reasons for why these positive effects may not be sustained at scale.

First, it was conducted at a modest scale of 314 treatment students. Second, while treatment was randomized at the student level, the study universe comprised a non-representative self-selected sample of students who expressed interest in the program. Third, the program was delivered in out-of-school learning centers dedicated to delivering Mindspark, which ensured high-quality implementation. Fourth, it *supplemented* regular school instruction rather than substituting for it and hence did not disrupt the school day. Finally, while the program was cost-effective compared to business-as-usual instruction, it was expensive in absolute terms, making the model that was studied difficult to scale.

¹In the US, Bhargava and Manoli (2015) find substantial increases in EITC claim rates from mailing information and reminders to EITC-eligible individuals; but larger RCTs with more representative samples found no effect (Linos et al. (2022)). More generally, DellaVigna and Linos (2022) document lower efficacy at scale in 123 RCTs carried out by government nudge units, compared to academic research. In low- and middle-income settings Mitchell et al. (2023) report that a large-scale migration loan program in Bangladesh failed to replicate pilot results (Bryan et al., 2014); Kerwin and Thornton (2021) find that a reduced-cost version of a highly effective mother tongue literacy program had sharply negative effects; and Banerjee et al. (2017) show that the effectiveness of “Teaching at the Right Level” programs were sensitive to whether they were implemented by community volunteers or public school teachers.

²Further, the combination of publication bias towards significant results (see DellaVigna and Linos (2022); Camerer et al. (2016); Andrews and Kasy (2019)) and increased donor funding for programs found to be ‘effective’ create incentives for both researchers and implementing organizations to invest in high-quality implementation and evaluation of interventions at small scales, which may not be sustainable at larger scales. As noted by List (2024), “The result is that we [the research community] are essentially performing efficacy tests on steroids without telling outsiders.” On a related note, Al-Ubaydli, Lee, List, Mackevicius, and Suskind (2021), observe that: “...the chain connecting initial research discovery to the ultimate policy enacted has as its most susceptible link an understanding of the science of scaling.”

The most promising way to deliver the benefits of PAL at scale is through the public schooling system, which is also where most underprivileged children are enrolled. However, public schools face several delivery constraints including infrastructure, staffing, scheduling, support from existing staff, and (unlike the after-school efficacy trial) the potential displacement of other activities. We therefore partnered with Mindspark’s developers, and the Government of Rajasthan to design an implementation protocol for public schools that accounted for these constraints to scale.

The adapted delivery model established computer labs in treated schools, and modified timetables to *replace* 25-50% of weekly math and language (Hindi) instructional time with a “computer lab” period, where students studied the same subjects on the Mindspark platform. Instruction in the labs was personalized to each student’s learning level, unlike classroom instruction that typically followed the textbook. While the platform delivered instruction, the regular teacher was expected to accompany students to the lab to ensure adherence, answer questions, and manage the class. The intervention provided a modestly-paid, locally-hired lab-in-charge (LIC) who was responsible for the maintenance and functionality of the computer equipment. Finally, when the number of students exceeded available computers, students were paired on a computer. Taken together, while the software was the same, this in-school model was a *substantially different* intervention from the one evaluated in the efficacy trial, that was purposefully adapted to be scalable.

We evaluate this model over 18 months using a cluster-randomized trial that treated 40 schools and ~6,500 students (with 40 control schools) across both rural and urban areas in 4 districts of Rajasthan. We study impacts using independent measurement of learning outcomes, designed to span the full range of student learning levels. We also collected data on software usage (in treatment schools), measured classroom practices using direct observations, and interviewed students and teachers. Overall, this study was designed to adapt and evaluate a program implementation protocol that realistically incorporated the constraints likely to bind at scale, and the evaluation provides a crucial *intermediate* step in the journey from efficacy trial to scaling – testing a feasibly scalable adaptation before large-scale rollout (see Section 2.3).

We present five main results. First, the dynamic computerized diagnostic test allows us to characterize both mean learning levels in a grade, and also the *distribution* of learning levels within a grade. We find that average math skills progress at roughly *half* the pace of the curriculum and textbooks, with the average 8th grade student performing at a 4th grade level (Figure 1). We also document striking variation within grades with students in 8th grade ranging from 2nd to 8th grade skill levels. This pattern is likely

to replicate in several other education systems as well.³ This fact also illuminates the enormous challenge teachers face in accommodating such wide variation with a common instruction protocol, and highlights the potential for personalized instruction using PAL software to improve the productivity of instructional time.

Second, after 18 months, the intervention improved learning outcomes by 0.22σ in math and 0.2σ in Hindi relative to control schools. These additional gains are around half of the control group’s total learning gains in math and two-thirds in Hindi over the same period. Since the program was delivered during school hours, these effects can be interpreted as a 50-66% improvement in the productivity of schooling time. These treatment effects rank around the 90th percentile of effect sizes found across all education RCTs with large samples ($N > 5000$) in LMICs (Evans and Yuan, 2022).

Third, learning gains were broad-based, with little evidence of heterogeneity. We find no differential effects by gender, socioeconomic status or baseline scores, and find similar effects across primary and middle school grades. However, academically weaker students progressed more slowly in the control group, likely because they were further away from grade-level instruction. Thus, while *absolute* treatment effects are similar across students, gains *relative* to the counterfactual are higher for weaker students. We also find that the average gap between student learning and curricular standards narrows in the treated group over time. The pattern of gains is also consistent with personalized instruction: treated students with higher baseline scores improved more on “difficult” questions, while those with lower scores progressed more on “easy” questions.

Fourth, we find no evidence of improvement on school exams, on which treatment effects are statistically insignificant. This pattern, also evident in the efficacy trial, likely reflects the fact that Mindspark instruction was targeted at students’ actual learning level, which was often several years below grade standards. Even meaningful increases in learning from this low base are unlikely to be captured by school exams set at grade-level standards. Further, the 25-50% reduction in class-time available for grade-level instruction could have also contributed to the lack of gains on grade-level school tests.

Fifth, based on direct classroom observations, we find no evidence of disruptions to regular classroom practices due to time lost to computer-aided instruction. Two years into the program, teachers in treated schools had acclimatized to it, and report adapting to reduced regular instruction time by covering material faster and reducing revision time. Importantly for long-term acceptance and scalability, both teachers and students in treated schools found the computer-aided instruction very useful,

³See the Appendix to Muralidharan et al. (2019) for details.

with little opposition to continuing the program.

While the treatment effects were lower than in the efficacy trial, this scalable in-school model was twice as cost effective (in learning-gains-per-dollar) than the out-of-school model studied in the efficacy trial over a similar time period. Sources of efficiency gains include (a) improved utilization rates of the computers, (b) and lower facility and staff costs (since existing school resources were used).

Following the end of the main study after 18 months, the intervention was iterated to further reduce costs and evaluated for another year. Since the main *flow* cost of the program was the LIC, the iterated design reduced LIC coverage from one per school to a single LIC shared between 3-4 schools. We continued to collect process and outcome data in the third year of the program to monitor the impacts of this further iterated model.

Using non-experimental value-added estimates, we find that the treatment effects in the third year were still positive but lower than in the second year.⁴ However, using student-level Mindspark usage data, we find that the correlation of test score gains with Mindspark usage time (i.e. the dose-response relationship) did not decline between Year 2 and 3. Rather, student time spent on Mindspark declined in Year 3, suggesting that the LIC’s regular presence in the computer-lab may have been important for student “time on task”. Thus, platform usage time (which is easily observable) provides a practical metric for assessing implementation quality in further scale ups, and for personalized education technology interventions more generally.

Our first contribution is to the literature on the effective use of technology in education (EdTech). Policy interest in this area has grown rapidly, as has research evidence.⁵ Yet, we still know remarkably little about how to effectively integrate EdTech into regular classroom instruction. In particular, *substituting* classroom teaching with computer-aided instruction has typically not been effective: [Linden \(2008\)](#) finds negative effects of doing so in India, and [Ferman et al. \(2019\)](#) find no significant effects on average (with negative point estimates) in evaluating a large-scale implementation of *Khan Academy* in Brazil.⁶ These

⁴While we also present experimental ITT estimates of the cumulative 3-year effect, this confounds the effects of the main study’s base implementation model (Y1 and Y2) and the lower-cost reduced-staffing model (Y3). Estimating the effects of the modified protocol in Y3, and comparing it to the base model, requires value-added methods (see Section 4.7).

⁵See [Bulman and Fairlie \(2016\)](#), [Escueta et al. \(2020\)](#) and [Rodriguez-Segura \(2022\)](#) for recent reviews. While evidence on EdTech remains mixed, some clear themes have emerged, including the lack of impact of hardware-only interventions and the promise of computer-aided interventions that supplement instructional time ([Rodriguez-Segura, 2022](#)).

⁶Similarly, [Barrera-Orsorio and Linden \(2009\)](#) report null effects of computer-aided teaching in Colombia due to difficulties in integrating it with regular subject instruction, and [de Barros \(2023\)](#) documents negative effects of a technology-enabled blended learning program in India. A positive exception is [Beg et al. \(2022\)](#) who document positive effects of a video-led intervention in Pakistan, but they find positive effects only when

results are disappointing since integration in public schooling remains the most direct route to scaling the potential of EdTech and reaching disadvantaged students.

Our contribution to this literature is three-fold: (i) we demonstrate how a process of adaptation led to the creation of a PAL implementation protocol that is scalable across a wide variety of settings; (ii) we show experimentally that this protocol delivered significant productivity gains over a sustained period, across a wider range of grades than previous trials, while being implemented in public schools *during* the school day; and (iii) we show that student-level PAL usage data can serve as a low-cost continuous measure of implementation quality, which is especially important for scaling.⁷ These contributions have also directly shaped practice with this scalable implementation protocol (and its experimental validation) providing the basis for subsequent deployment in over 2,000 public schools and reaching over 250,000 students (see Section 5).

Second, we contribute to a broader literature that aims to address the “global learning crisis” in low- and middle-income countries (Glewwe and Muralidharan, 2016; World Bank, 2017). While evidence on effective interventions has expanded in recent decades (see Angrist et al. (2023b) for a review), there is limited evidence on how to improve learning in middle-school grades. This is a critical gap since progression rates to middle school grades have increased sharply; yet student learning levels remain very low, and there are very few evidence-backed scalable interventions to improve middle school learning outcomes in LMICs. Our results suggest that technology-enabled PAL programs can be a promising approach to address this challenge. Further, EdTech is politically popular around the world and attracting growing amounts of funding, which makes our results timely for informing how these funds can be spent effectively to improve learning outcomes at scale. We discuss policy implications further in the Conclusion.

Third, our results also contribute to the global literature on tutoring in K-12 education. In the US, meta-analyses have identified high-dosage tutoring as highly effective for improving student learning (see, e.g., Fryer Jr (2017); Nickow et al. (2024)), especially in adolescence (Guryan et al., 2023). Yet, scaling has been difficult since effective tutors are costly and hard to find in adequate numbers, and the effectiveness of tutoring programs

the program also trained and engaged teachers and had negative effects when it did not, which highlights the sensitivity of impacts to the implementation protocol.

⁷Angrist and Hull (2023) and Angrist and Meager (2023) show that variation in experimental program effects can often be explained by differences in take-up and implementation quality. However, measuring implementation quality is often challenging in education systems. System-generated usage data from PAL programs can address this challenge and generate real-time data on implementation quality that can serve as a proxy for impact at larger scales (Athey et al., 2019; Budish et al., 2015). It can also provide an early warning to implementers about “voltage loss” in implementation quality (List, 2022). Digitally-generated user logs also reduce manipulation and misreporting, which undermines other standard sources of education data, such as teacher-reported test scores, in these settings (Singh, 2024).

has been shown to decline sharply with scale (Kraft et al. (2024)).⁸ We contribute to this literature by showing that high-quality educational software providing personalized academic content (akin to personalized tutoring) can deliver meaningful learning gains even within the school day, without adding instructional time. Since computers (especially tablets) are much cheaper than tutors in higher-income countries, a model combining a single tutor for a group of students (to ensure adherence and engagement) and individual computers providing personalized instruction in a lab-like model similar to the one we study, may be a promising way of delivering the benefits of tutoring at scale.⁹

Finally, beyond these substantive results, we contribute to the emerging “science of scaling” (List, 2022). As discussed in Section 2.3, our study illustrates that scaling effective interventions typically requires more than replicating “what worked” in an efficacy trial while maintaining implementation fidelity at larger scales. Rather, it often requires a deliberate process of *adapting* program design to accommodate new constraints that bind at larger scales, while preserving the core of the intervention validated in earlier trials (in this case, the Mindspark software). The adapted version may therefore differ substantially from the original protocol, while maintaining the underlying theory of change.¹⁰ This process parallels the “problem driven iterative adaptation” (PDIA) approach of Andrews et al. (2013). However, while PDIA is often framed as a substitute for RCTs (Nadel and Pritchett, 2016), we show that they are in fact complements: the process of effective scaling benefits from both iterative adaptation in program design, and experimentation at larger scales for testing and validation (Al-Ubaydli et al., 2017; Muralidharan and Niehaus, 2017). In doing so, this study illustrates how principled adaptation – that anticipates and accommodates constraints that will bind at scale – combined with experimental testing, can jointly advance the goal of scaling evidence-based interventions List (2024).

⁸“High dosage” tutoring is defined by Dobbie and Fryer Jr (2013) as being tutored for at least 4 days per week in groups of 6 or fewer, making it difficult to sustain such high “voltage” at scale. Similarly, while online and phone-based tutoring programs have been shown to be effective, especially during the COVID-19 pandemic (see Carlana and La Ferrara (2024); Angrist et al. (2023a) but also Kraft et al. (2022)), scaling is again likely to be constrained by the supply of effective tutors, and the difficulty of sustaining parental engagement beyond the extreme COVID-19 shock.

⁹Bhatt et al. (2024) provide promising evidence along these lines by showing that adding a computer-aided learning (CAL) component to a tutoring program was able to deliver similar gains as a prior human-only tutoring program at 30% lower cost.

¹⁰A useful contrast is with medical efficacy trials, which result in FDA approvals for the specific drug formulations and dosages that were tested; the scaling challenge is then primarily one of ensuring adherence to trial protocols in real-world settings. In social policy, by contrast, scaling often requires altering the treatment bundle and delivery model to reflect newer constraints. See Section 2.3 for further discussion.

2 Adapting personalized education technology for scale

2.1 Background

Despite promising results, the after-school model of Mindspark PAL software evaluated in [Muralidharan et al. \(2019\)](#) was not viable for scaling, for the reasons discussed above. The primary goal of this study, therefore, was to develop and evaluate an implementation protocol for delivering Mindspark within the public schooling system in a form that could scale. Such adaptation was challenging for several reasons: (i) to fit within the school day, it would have to *replace* regular instruction time rather than adding to it, (ii) implementation would be overseen by regular government teachers rather than dedicated staff at after-school centers, (iii) public schools faced tighter resource constraints, requiring logistical adaptation and lower per-child costs, (iv) the scale of the intervention would be substantially larger and (v) it would include *all* students in a class, rather than a self-selected group attending an after-school programs. Further, the intervention was broadened to include primary school grades, and cover all grades from 1-8. Thus, using the taxonomy of [Muralidharan and Niehaus \(2017\)](#) and [Al-Ubaydli et al. \(2021\)](#), the intervention required substantial modifications in the *scale*, *situation* and *population* relative to the original trial to adapt to conditions expected during real-world implementation at scale.

2.2 The adapted intervention

Designing an implementation protocol suitable for scaling required careful adaptation across several dimensions.

Setting: Our intervention took place in Rajasthan, a large Indian state with a population of ~ 84 million people in 2024 (see Fig. [A.1](#)). We worked in integrated public schools (called *Adarsh* schools) which span Grades 1 to 12. These integrated schools are larger and better resourced than stand-alone primary schools, but are common in Rajasthan and increasingly so across India.¹¹ These schools represent the type of public schools in India that are most likely to implement hardware-intensive EdTech interventions.

Hardware: Each treated school was provided a Mindspark lab, equipped with laptops with extended battery packs to avoid disruptions due to power cuts.¹² Treated schools

¹¹The *Adarsh* schools program, started in 2014, consolidated smaller schools into larger units, aiming to have one in every village council (gram panchayat). The goal was to eliminate multi-grade teaching, and have the scale to offer better facilities, including computer labs. At the time of our study, Rajasthan had $\sim 10,000$ such schools. Analogous efforts include the CM-RISE schools in Madhya Pradesh, and the national PM-SHRI program spanning over 14,000 schools across India.

¹²Hardware procurement and lab set-up were done by Educational Initiatives with funding from the Global Innovation Fund (GIF). However, similar infrastructure exists in integrated government schools, making this model broadly replicable.

were also provided a locally-hired laboratory in-charge (LIC), paid $\sim$ INR 10,000/month ($\sim$ USD 150 in 2017), responsible for hardware maintenance, and helping students login. LICs were neither trained nor expected to provide any subject-specific instruction. As the role required no specialized skills, LICs can be easily recruited at scale.

Scheduling Mindspark instruction: The main design challenge for the scalable model was to integrate Mindspark instruction *within* the regular school day. The school schedule comprised six working days per week with eight periods of 35-40 minutes each day. To optimize the use of the hardware, the schedule allocated six “Mindspark Lab” periods a week to each of the 8 grades, split equally between Math and language (Hindi) instruction (see Figure A.3 for an illustrative time table).

This schedule represented a replacement of 12.5% of weekly classroom instruction (6 out of 48 periods), and an even larger share in targeted subjects. In primary grades (1-5), Mindspark replaced $\sim$ 25% of weekly Math and Hindi instructional time (3 out of 11-12 periods). In middle school (grades 6-8), it replaced $\sim$ 40–50% of regular classroom time (3 out of 6-7 periods). Thus, integrating Mindspark lab periods into school schedules required substantial timetable modifications.

Head teachers were empowered to decide the details of how to implement these changes. In primary grades, Mindspark typically replaced classroom time in the same subject. In middle school, about half of the Mindspark time replaced scheduled classroom time in the same subjects (Math and Hindi), while the rest displaced time from non-targeted subjects, and remedial instruction.¹³ Overall, the substitution of classroom time created significant adjustment costs for teachers, who had to cover the prescribed grade-level curriculum in much less time.

Ensuring teacher support: Interventions in the public sector, especially at scale, often fail due to the lack of support from frontline workers (Bold et al., 2018; Dhaliwal and Hanna, 2017). Thus, given the challenges posed to teachers from the substitution of instructional time (as noted above), a key element of adapting Mindspark for scale was to obtain the support of teachers.

Thus, the program design emphasized a central role for teachers. They were expected to accompany students to Mindspark labs during the lab period, answer student queries, and maintain time-on-task. It was communicated that the role of Mindspark was to complement rather than substitute the teachers’ role, and help by delivering differentiated instruction. Teachers received an orientation to the program, and access to a teacher-specific dashboard that summarized student achievement, progress, and learning gaps. In response to teacher

¹³Based on comparing timetables across treatment and control schools (see Section 4.5 and Table A.2).

feedback, the adapted version of Mindspark incorporated grade-specific worksheets for (optional) teacher use. Finally, the addition of LICs helped to assure teachers that they would not face additional administrative and logistical burdens.

Student experience: Mindspark is designed to offer personalized instruction to each student. However, despite adding extra hardware, it was infeasible – due to budget and space constraints – to provide one device per student in a government school setting.¹⁴ These constraints required another important adaptation relative to the pilot, whereby two students were paired on one device where needed.

Students received individual login credentials, and completed a diagnostic test to set the starting level for personalized Mindspark instruction. Where the number of students exceeded the number of computers, students were paired by gender and similar diagnostic scores.¹⁵ Paired students had individual headphones, but shared a mouse and keyboard, and were encouraged to discuss answers before entering them. This model was refined in the first year and remained unchanged thereafter.¹⁶

2.3 Adaptation, Testing, and the Science of Scaling

Before presenting our experimental design and results, it is useful to situate this adaptation — and its randomized evaluation — in the broader scaling literature.

Most evidence on scaling takes one of two forms. The first establishes efficacy in tightly controlled trials and treats scaling as replication of the *same* intervention across sites and in larger samples. Threats to effectiveness are primarily seen as arising from loss of implementation fidelity or changes in population (see, e.g., [Araujo et al. \(2016\)](#); [Linos et al. \(2022\)](#)). Successful replications are seen as evidence that the intervention may be effective across settings and scale, and failures as evidence that this may not be the case.¹⁷ However, when pilot findings fail to replicate at scale, as is quite common ([List, 2022](#)), this approach does not teach us how design and implementation could have been adapted to prevent failure.

¹⁴Classrooms designated for use as computer labs were typically not large enough to accommodate the 40-50 computers needed for each student to have their own device. Further, government EdTech budgets would not be enough to provide those many computers at scale.

¹⁵Hardware constraints varied by school and grade based on enrollment. When only some students needed to share devices, weaker students were prioritized for access to their own device.

¹⁶While students were paired based on initial diagnostic scores, adherence to the assigned pairing was only partial since students sometimes paired up with their friends. We therefore focus on ITT effects based on random assignment of schools to treatment.

¹⁷A parallel approach is to test the same intervention in multiple settings and report them together (e.g., [Banerjee et al. \(2015a\)](#) on graduation programs targeting the ultrapoor and [Banerjee et al. \(2015b\)](#) on microfinance). However, while this approach addresses the concern of external validity across settings, it does not speak directly to the question of impacts when interventions are scaled up even in a single setting.

The second approach is to directly evaluate programs at scale, typically via observational studies or randomized rollouts (Muralidharan and Niehaus, 2017). Such evidence provides valuable *ex post* evidence, and when effects are positive (e.g. Schultz (2004); Muralidharan et al. (2016)) they provide confidence that benefits were delivered at welfare-relevant scales. However, when scaled programs are ineffective, (e.g. De Ree et al. (2018); Muralidharan and Singh (2020)), a natural question is whether they would have even worked in a smaller efficacy trial, and reinforces the value of evidence on effectiveness before scaling.

Our approach lies between these two, and provides the frequently missing second step in a 3-stage journey to scale. In Stage 1, an efficacy trial validates the core theory of change. In Stage 2, the program is adapted to account for foreseeable constraints of large-scale delivery, and this *feasibly scalable adaptation* is experimentally tested. In Stage 3, insights from Stage 2 are used to inform population-wide scale-up, with continuing evaluation (including non-experimental ones of implementation quality) and iteration. Each stage preserves the core theory of change, but design features may shift substantially to reflect scale-specific constraints.

This iterative sequence differs from both medical trials (footnote 10) and multi-arm RCTs that seek the “best” variant in efficacy trials (Duflo et al., 2024; Banerjee et al., 2025). Instead, it emphasizes problem-driven iterative adaptation (PDIA) to anticipate implementation constraints that will arise at scale and adapt delivery models to meet them (Andrews et al., 2013), combined with rigorous experimental validation. It is closest in spirit to the approach recommended recently by List (2024), which stresses the complementarity between theory, adaptation, and testing. The “science” of scaling, in this view, lies in jointly considering: (i) an invariant theory of change, (ii) evolving constraints with scale, and (iii) sequential experimental validation.

Thus, this paper contributes to the science of scaling by providing an exemplar of this staged approach: (i) the Mindspark software is the invariant core of the intervention, (ii) the adaptation addresses the constraints that will bind at scale, and (iii) the experimental evaluation provides evidence to guide future scale ups. As discussed in Section 5, while our evaluation treated ~6,500 students annually, it represents the critical Stage 2 in the journey to scale. The adaptation above (validated by the evaluation) is now being scaled to reach over 250,000 students. Equally importantly, if Stage 2 had proven ineffective, it would have provided an early signal to slow down scale ups based solely on a successful Stage 1.¹⁸

¹⁸The value of a staged approach to scaling is well recognized by funders such as Development Innovation Ventures (DIV), Global Innovation Fund (GIF), and AFD’s Fund for Innovation in Development. Our contribution is to show that Stage 2 is not just a replication of Stage 1 at a larger scale in a different sample, but a critical stage for anticipating constraints that will bind in Stage 3 and adapting the intervention accordingly – so that an experimentally validated Stage 2 model can be scaled with greater confidence.

3 Experiment design and Data

3.1 Study sample and experiment design

Our study was conducted in four districts of Rajasthan – Churu, Jhunjhunun, Udaipur and Dungarpur – spanning both northern and southern regions of the state (see Fig A.1). Educational Initiatives (EI) identified 80 *Adarsh* schools across rural and urban areas of these districts, that had the infrastructure to set up Mindspark labs. These schools constitute our study population.

We stratified schools into within-district pairs based on middle school enrollment in 2016-17. One school in each pair was randomly assigned to treatment, and the other to a control group. All analyses control for stratum fixed effects, and cluster standard errors at the stratum level (following De Chaisemartin and Ramirez-Cuellar (2024)).

We collected baseline data on school characteristics, student test scores, and socioeconomic status in October 2017 – after randomization but before Mindspark instruction started. Treatment and control schools were balanced on school characteristics, baseline test scores, and socioeconomic status (Table 1). The only exception was a small significant difference in the proportion of girls; so all regressions control for gender.¹⁹ These covariates – except gender – remain balanced in later rounds (Table A.1). At baseline, 41% of students were in primary school (Grades 1-5), and the rest in middle school (Grades 6-8). There was no differential student attrition across treatment and control groups at the end of either Year 1 (Y1) or Year 2 (Y2).

3.2 Data

Our analysis is based mainly on primary data on student learning outcomes collected by the research team between 2017 and 2020, supplemented by administrative data from schools, and system data on usage from EI.

3.2.1 Student learning outcomes

Our primary outcome is student achievement, which we measure using independently designed and administered tests in Math and Hindi. We measure these four times: at baseline (October 2017), and close to the end of each school year (February-March of 2018, 2019 and 2020). In the first three testing rounds, we tested all students in Grades 1-8 who were present in school on the date of the student assessment. In the final endline in February 2020, we also aimed to test students who were absent on the day of the school-level testing by visiting them at their household.

¹⁹79 out of 80 schools were co-educational; the sole girls-only school was in the treatment group.

To capture the full distribution of student achievement and minimize ceiling and floor effects, we designed separate test booklets for each grade/subject/round combination, with difficulty increasing by grade. Assessment items were sourced from external sources with broad coverage, and *not* from the Mindspark platform, to ensure a reliably independent outcome metric. To reduce floor effects from many students scoring zero, we varied the testing mode by grade: tests for grades 1-2 had only oral questions; grades 3-5 included both oral and written items; grades 6-8 used written test booklets. A key measurement challenge, given the span from Grades 1-8, was to express student test-scores on a common scale across our full sample. We addressed this by including a subset of common test questions across adjacent grades and testing rounds, which enables us to use Item Response Theory (IRT) models to generate test scores on a comparable scale for all students and testing rounds.²⁰ For our main results, test scores are standardized to have a mean of zero and standard deviation of one in Grade 5 at baseline. Further details on test content and psychometric properties are in Appendix B.

We also use administrative data on Grade 5 and 8 exam scores in 2018-19, 18 months after the program began, to study effects on school exams on targeted subjects and potential spillovers to other subjects.²¹

3.2.2 Mindspark software data

The Mindspark software logs detailed usage data for each user and session, as users login with individual IDs. This includes session duration (with date and time), questions attempted and answered. The system also records the initial learning level assessed by the diagnostic test, which is then used to personalize the content provided to students.²² This diagnostic test was implemented at the beginning of the intervention (~ November 2017), and then again at the beginning of each academic year (in July-August of 2018 and 2019).

3.2.3 Classroom observations and teacher interviews

In 2019, we collected time-use data for teachers and students in classrooms (in treated and control schools) and in Mindspark labs (treated schools only). Enumerators recorded snapshots of activities of students/teachers/lab in-charges at regular intervals using an adapted version of the structured Stallings classroom observation protocol. We also administered surveys to teachers and students in treated schools to understand their subjective experience of Mindspark.

²⁰Linking items were administered in the same format (oral or written) across grades.

²¹Only Grades 5 and 8 have standardized exams across schools. End-of-year school exams were canceled in 2019-20 due to COVID-19 related school closures in March 2020.

²²This test was also used to pair students at similar learning levels to share a computer, when needed. When paired, both students had to login, and usage was recorded for each of them.

3.2.4 Other school level data

In 2018-19, the first full year of program implementation, we also collected school time tables to understand how scheduled class time adapted to the program. Time tables were obtained from 71 schools for middle grades and 63 for primary grades (out of 80). We also transcribed official attendance records to collect monthly student attendance for all students in 2018-19.

4 Results

4.1 Learning levels and variation under the status-quo

The Mindspark diagnostic assessment measures students’ actual learning level regardless of the grade they are enrolled in. We use data from the first diagnostic test in 2017 to characterize learning levels, gaps, and heterogeneity among the students in our sample (prior to any Mindspark instruction). Figure 1 presents the joint distribution of students’ enrolled grade, and their assessed grade-level at the start of treatment.

The figure highlights three key patterns. First, student learning levels in this setting are substantially below grade-level standards — for instance, the average 8th grade student has around a 4th grade level of math proficiency. Second, while learning improves in higher grades, the rate of progress is much flatter than the line of equality between curricular standards and actual achievement. Thus, by grade 8, students are (on average) 4 grades behind in math and 2 grades behind in Hindi. Third, the use of a dynamic computer-adaptive diagnostic test allows us to document the striking dispersion across student learning levels *within* the same grade. For instance, 8th grade students span *seven* grade-levels of learning in math (from grade 2 to grade 8). These patterns appear in both subjects but are more pronounced in Math than in Hindi.

Figure 1 reinforces the findings in Muralidharan et al. (2019) in three key ways. First, despite changes in geography and population (from a self-selected sample to all students in schools), we document nearly identical patterns in middle schools. This confirms the generalizability of a key fact about education in India, which is the large mismatch between curricular standards and students’ actual learning levels. Second, we now track this gap across the *full span* of compulsory schooling, and show that learning deficits emerge early in primary schooling and widen over time, highlighting the need for early remediation. Third, the variation in within-grade learning levels emerges early and grows over time. While Figure 1 pools data from all treated schools, a variance decomposition shows that in Grade 8, 79% and 89% of the variation in math and Hindi learning levels are *within*

classrooms; the corresponding figures for Grade 5 are 67% and 86%.²³

The patterns in Figure 1 may be explained in part by the “no detention” policy implemented under India’s Right to Education (RtE) Act, under which students are automatically promoted to the next grade regardless of whether they meet the standards of their current grade (Muralidharan and Singh, 2021). While well-intentioned and intended to reduce school dropout rates, it may have made teaching much more challenging, because even qualified and motivated teachers would struggle to cater to such wide variation in student preparation. It also highlights why technology-enabled personalized adaptive learning (PAL) could be highly effective in this setting, even when it *displaces* undifferentiated instruction based on following textbooks aligned to curricula standards.

4.2 Effects on Learning Outcomes

We estimate treatment effects on learning outcomes at the end of Years 1 and 2 (Y1 and Y2), and focus on Y2 results after 18 months of treatment. We present Intent-to-treat (ITT) effects estimated using the following specification:

$$Y_{igsp}^j = \beta_1.Treatment_s + \theta_p + \beta_2.X_{igsp} + \epsilon_{igsp} \quad (1)$$

where Y_{igsp}^j is the test score in subject j for student i in grade g , school s , stratum p , at time t ; $Treatment$ is an indicator variable for being in a program school; θ_p are stratum (school-pair) fixed effects. X_{igsp} includes student gender and baseline test-scores (from Oct 2017). For students absent during baseline testing (including new cohorts entering in the second year), we assign the average grade-subject score in the school in lieu of a baseline score.²⁴

We find positive treatment effects of 0.15σ in math and 0.11σ in Hindi after 4-5 months of implementation (Table 2, Panel A, Columns 1 and 4). After 1.5 years, these rose to 0.22σ and 0.2σ respectively (Panel B). Over this period, control-group students gained 0.47σ in math and 0.31σ in Hindi on the same metric.²⁵ Thus, treatment effects equal roughly *half* of the business-as-usual learning gains in math, and about *two-thirds* in Hindi, over this

²³While we are not aware of similar measurement of within-grade variation in student learning in other settings, these patterns are likely to replicate in many other LMICs, and potentially in higher-income countries as well. See the Appendix to Muralidharan et al. (2019) for a more detailed discussion.

²⁴This approach allows the benefits of improved precision from conditioning on baseline scores — including those who were absent at baseline — without introducing bias (Altonji and Mansfield, 2018). Our results are almost identical in specifications where we only control for randomization strata fixed effects (Table A.3).

²⁵This is the average within-student change in test scores for control-group students tested at baseline and 18-months later in 2019. IRT-linking of test scores enables us to express student scores on a common scale across *all* rounds and grades.

period (see last two rows of Table 2). These effect sizes rank around the 90th percentile of those documented in large sample ($N > 5000$) RCTs in LMICs (Evans and Yuan, 2022).

Compared to influential studies in primary education, our 18-month effects are similar to 18-month effects of tracking in Kenya (Duflo et al., 2011) and to two-year effects of teacher performance-pay (Muralidharan and Sundararaman, 2011) and remedial instruction by community volunteers in India (Banerjee et al., 2007). Notably, there is little evidence of scalable, effective interventions in public middle schools, and to our knowledge, these are the largest experimental treatment effects in public middle schools that we are aware of to date, that has been delivered at a large scale ($N > 5000$ students).²⁶

We find significant test-score gains in both subjects across primary and middle school grades (Table 2, Columns 2-3, 5-6). After 18 months, students in treated schools scored 0.15σ higher in math in primary grades and 0.25σ higher in middle school. Gains in Hindi were 0.2σ and 0.15σ respectively. We cannot reject equality of treatment effects across primary and middle school grades in either subject. This suggests that the Mindspark PAL system improved productivity of school instructional time across the full span of elementary school grades, which is new evidence beyond the efficacy trial, which only covered middle school grades.

4.3 Heterogeneity and personalization

4.3.1 Heterogeneity by student characteristics

Consistent with the personalized nature of Mindspark instruction, we find broad-based gains across all initial learning levels. Figure 2 illustrates this non-parametrically, and presents local polynomial regressions of Y1 and Y2 student test-scores on their (within-grade) baseline percentiles, separately for treatment and control groups. In both years and subjects, the conditional expectation function shifts upward for the treatment group, indicating broad-based gains across the learning distribution.

To probe this further, we classify students into within-grade quintiles of baseline achievement and allow treatment effects to vary by quintile. Point estimates for interaction effects are typically small and insignificant, and we do not reject the null that they are jointly different from zero, though Y2 effects in Hindi appear larger for lower-scoring students (Table 3). We also examine heterogeneity using a standard linear interaction model and

²⁶The only study showing larger effect sizes on middle-school grades that we are aware of is Gray-Lobe et al. (2022) in Kenya. However, these are the effects of attending *private* New Globe schools and reflect a bundled intervention including pedagogy, management, peer effects, and staffing, rather than a specific intervention in public middle schools.

find limited evidence of heterogeneity by baseline test-scores, except for Y2 Hindi scores (Table A.4). We also find no heterogeneity by gender or socioeconomic status (Table A.5).

Table 3 also offers important insights on learning progress in the control group. Relative to the lowest quintile (omitted category), students in higher quintiles show significantly faster learning progress across both subjects and years.²⁷ Remarkably, learning progress is monotonically increasing by quintile of initial achievement in both subjects, highlighting how weaker students get progressively left behind under default classroom instruction focused on grade-level standards.²⁸ While Figure 1 presents a cross-sectional snapshot of learning dispersion within grades, Table 3 sheds light on how that divergence emerges over time. A key implication of Figure 2 and Table 3 is that while absolute treatment effects are comparable across students, the effects *relative* to progress in the counterfactual are much greater for weaker students, because their regular rate of progress is significantly lower.²⁹

4.3.2 Heterogeneity by question characteristics

We also test for personalization by examining heterogeneity by question difficulty. We classify questions as “easy” if the rate of correct responses in the control group was in the top third of questions, and “hard” if they were in the bottom third. This classification is specific to each grade/round/subject combination.³⁰ We then estimate program effects on percentage correct for “easy” and “hard” items separately, allowing this effect to be heterogeneous across within-grade terciles of student achievement at baseline.

We see treatment effects consistent with personalization. In both Math and Hindi, and in both years, we see that students in the bottom tercile have significantly larger achievement gains for “easy” test questions than students in the top tercile (Cols 1-2, Table 4). Conversely, in both years in math, students in the top tercile have larger treatment effects for “hard” items (although the evidence in Hindi is more mixed).³¹

²⁷Note that, while current and lagged test scores are measured on a common IRT scale, quintiles are defined *within* grade and subject. Thus, students with the same IRT-score can be in different quintiles if they are in different grades, which serves as a proxy for distance from curricular standards.

²⁸This pattern also holds when comparing value-added in one subject across quintiles defined by baseline test scores in the *other* subject and controlling for baseline scores in both subjects (Table A.6). Following Jerrim and Vignoles (2013), this suggests that greater progress for initially-high-scoring students is not driven by measurement error in baseline scores.

²⁹Note that we cannot quantify this ratio precisely because the rate of progress in the omitted category (lowest quintile) is not identified, and that has to be added to the quintile interaction terms to calculate absolute rates of counterfactual progress in each quintile. However, dividing a constant treatment effect with increasing values of counterfactual progress at higher quintiles implies that the relative treatment effect is mechanically higher for weaker students. This point is strengthened by the negative coefficients on the linear interaction in Table A.4, implying slightly higher absolute treatment effects for weaker students.

³⁰Recall that a subset of items are common across grades and rounds. So, a given test item may be “hard” for, say, Grade 5 students but “easy” for Grade 8 students.

³¹We classify students into terciles of baseline achievement (rather than quintiles, as in Table 3) for greater

4.4 Insights from Mindspark system data

All treatment effects reported above are based on independently designed and administered tests in both treatment and control groups. We now present additional insights from the Mindspark system data, available only for the treatment group.

Mindspark conducts a diagnostic test at the start of each school year to personalize the content it delivers. This test provides a summary assessment of each students' actual grade level, and allows us to examine progress relative to curricular standards. Since the test is conducted at the start of each school year, it reflects learning up to the end of the previous year. We therefore refer to the diagnostic test at the start of year 2 (and 3) as Y1 (and Y2), for consistency with the terminology used for treatment effects above and reflect the same duration of treatment.

Figure 3 plots students' assessed grade level at Y1 and Y2 by their assessed level at baseline.³² The key result is an upward shift relative to the line of equality in both subjects over time. Averaged across grades, treated students with 18-months of program exposure (proxied by being present for both Y0 and Y2 diagnostic tests) gained an average of 1.7 and 2.1 grade levels in Math and Hindi between Y0 and Y2, implying that treated students gained around a year's curricular standards of learning per year of school.³³

This is an important result in light of Figure 1, which shows that typical annual learning progress is far below curricular expectations. The treatment appears to raise the productivity of a year in school to align learning gains with curricular expectations for progress, and suggests that learning gaps relative to grade-level curricular standards could fall over time for treated students. Using the Mindspark diagnostic tests at the start of each year, we find exactly this pattern: the gap between students' assessed learning levels and curricular standards narrows significantly over time (Figure 4), and Table 5 shows a rising slope in mean learning levels by grade. Since treated students' annual learning gains now match curricular expectations (Figure 3), starting personalized instruction early could prevent such gaps from emerging in the first place, or at least sharply reduce them. This is an important area for future research.³⁴

power, since we are now examining heterogeneity across two dimensions (question difficulty and initial learning levels). For completeness, Table A.7 presents the analogous table, classifying students into quintiles. Results are very similar, but less precisely estimated.

³²The histograms plot the distribution of assessed grade level (regardless of enrolled grade level), which is typically well below the enrolled grade level (Figure 1)

³³The mean learning gains for each grade-level of Y0 scores can be calculated from the estimates of the slopes and intercepts presented in (Table A.8).

³⁴We had intended to conduct longer-term follow-ups of study cohorts, but did not do so because its value was significantly reduced by COVID-related school closures of ~18 months shortly after 3 years of treatment, making findings difficult to interpret.

4.5 Distinguishing productivity gains from additional instruction

One caveat to interpreting the positive treatment effects on test-scores as *solely* reflecting increased productivity of instructional time, is that treated schools often adjusted their timetables to partly make up for lost classroom time in math and Hindi due to the substitution with Mindspark lab time. As a result, total scheduled instruction time in targeted subjects (classroom plus Mindspark lab time) was an insignificant $\sim 6.5\%$ higher in treated schools in primary grades and was a significant $\sim 25\%$ higher in middle school grades (Table A.2).³⁵ We provide two pieces of evidence suggesting that Mindspark time was more productive than classroom instruction.

First, in primary grades, treatment effects are 53% of control group learning gains in Hindi, and 22% in Math (2, last row of columns 2 and 5), substantially exceeding the $\sim 6.5\%$ increase in subject-specific instructional time. In middle grades, treatment effects are 65% of control gains in Hindi, and 100% in Math (2, columns 3 and 6), far exceeding the $\sim 25\%$ increase in instructional time. In the absence of productivity differences between classroom and Mindspark instruction, we would expect gains to be proportional to added instructional time.

Second, we use 2018-19 school time-tables to identify the subset of treated grades in our sample where total subject-specific instructional time (classroom plus Mindspark lab) was equal to the scheduled classroom time in the same grade and subject in the paired control school in the same randomization stratum. Treatment effects in this restricted sample are nearly identical to those in the full sample (Table 6). These results suggest that treatment effects primarily reflect increased productivity of school time, and not simply added instructional time by displacing other subjects.

4.6 Treatment effects on school examinations

Next, we examine treatment effects on official school exams. The expected direction of effects is *ex ante* ambiguous. On one hand, learning gains observed on our independent tests should ideally also be seen in school exams. On the other hand, school exams assess grade-specific curricula, most students are several years behind grade level. Since Mindspark tailors instruction to each student's actual learning levels, even large learning gains may not translate into higher scores on grade-level exams.

This concern was already evident in the efficacy trial, which found no treatment effects on school exam scores in Math (despite large gains on independent tests with broad

³⁵In primary grades, treated schools had 0.5-0.65 more weekly periods in math and Hindi over a base of ~ 11 periods in control schools; in middle grades, they had 1.6 more over a base of 6.2. This extra time in middle school appears to have come from a 5-10% reduction in time for other subjects (Table A.2).

coverage) because students had mainly received content much below grade level.³⁶ Our prior in the current setting was even more cautious: unlike the efficacy trial, which supplemented instruction, this intervention *replaced* classroom time typically used for grade-level instruction and exam preparation.³⁷

We study Y2 effects in Grades 5 and 8, where standardized exams are administered across schools. We find no significant effects in Math or Hindi, with point estimates being negative in both grades (Table 7). We also test for spillovers on non-targeted subjects such as English, Science and Social Studies. Consistent with a modest displacement of class time, we find small negative point estimates that are insignificant (Table A.10). Thus, despite substantial learning gains on assessments designed to capture the full range of true student learning, we find no impact on grade-level school exams.

These null effects could mask heterogeneity. In particular, in the efficacy trial, we found positive effects on school exam scores for students in the top tercile of baseline achievement (who received instruction closer to grade level), but not for the bottom two-thirds. In this setting, predictions are less clear-cut: while stronger students are more likely to receive grade-level Mindspark content, the productivity of displaced classroom instruction was also higher for them. In practice, we find no significant heterogeneity by baseline achievement in either grade (Tables A.11 and A.12).

To probe mechanisms further, we use Mindspark system data to examine the grade level of content delivered. Each item in the software is tagged by grade level, allowing us to assess the curriculum actually experienced by students. In Y2, over 97% out of ~3.7 million math items presented to Grade 8 students were below grade level, with this figure being over 80% for Grade 5 (Table A.13). In Hindi, the corresponding figures were ~65% for both grades (Table A.14). These system data suggest that the likely reason for lack of impacts on school exams is that Mindspark was providing instruction at lower grade levels.³⁸

Viewed in this light, the absence of a significant negative effect on school exams can itself be seen as a positive result given the ~25-50% reduction in grade-level instructional time, and reduced time spent on revision for the final exams. At the same time, the lack of positive effects on grade-level exams underscores the trade-off between teaching “at the right level” and “at the curricular level” within finite instructional time.

³⁶However, small positive effects were observed on school exams in Hindi where deficits from grade level were smaller.

³⁷This concern also motivated our decision to exclude Grades 9-10 from the experiment, where performance in board exams has high-stakes consequences.

³⁸These results also underscore the importance of appropriate test design in evaluating education programs in settings with wide learning dispersion, where learning gains may occur at a different level than those targeted by curricular school tests.

More broadly, it highlights the tension between the “sorting and screening” and “human capital formation” functions of education systems. The former focuses more on *identifying* high-achieving students, often through curricula and exams aimed at the top end of the distribution; the latter requires improving learning for *all* students, regardless of their starting point. The Indian education system has historically served the sorting function well (Muralidharan, 2024). However, as Figure 1 and Table 3 show, this has come at the cost of low effectiveness in human capital formation for the vast majority of students who fall behind curricular standards.³⁹

In this context, Mindspark may have been especially effective because the status quo does not adequately serve students who fall behind curricular standards. Our results also highlight the promise of PAL systems to narrow learning gaps relative to curricular standards by starting in early grades (Figures 3 and 4). Doing so may reduce the tension between teaching “at the right level” and “at curricular standards” in later grades.⁴⁰

4.7 Further adaptation for scaling: results from the third year

Beyond hardware, the largest recurring program cost was the dedicated lab-in-charge (LIC) in each treated school. To bring costs down further, program funders and the government sought implementation models that either eliminated the LIC role or spread it out across schools. Accordingly, in its third year, the program reduced the number of LICs, and assigned each LIC to a ‘beat’ of 3-4 schools. They were expected to rotate among them to ensure smooth functioning of systems with no technical challenges. Data collection continued in this third year.

Program usage declined sharply after the staff reduction July 2019, to about half the previous year’s levels (Figure A.2). However, because usage data was *visible* to implementers, they received an early signal of reduced “voltage”, and worked with schools to resolve challenges and improve usage. As a result, usage recovered to 2018-19 levels by November 2019. However, total usage was ~15% lower in Y3 compared to Y2.

The change in implementation protocols, and associated disruptions, complicates interpretation of 3-year ITT effects. We therefore treat Y2 effects as the primary *experimental* estimates of the original implementation protocol, and use non-experimental

³⁹This challenge has been exacerbated by rising enrollment of first-generation learners without adequate parental support for learning at home (Muralidharan and Singh, 2021). Further, the “no detention” policy under India’s Right to Education (RtE) Act—though well-intentioned and intended to reduce school dropout rates—may have hurt learning by depriving weaker students additional time to reach grade-level standards before tackling harder material in higher grades.

⁴⁰Early grades are also well suited to PAL and a focus on conceptual learning. In higher grades, all stakeholders—parents, students, teachers, and administrators—place much greater emphasis on high-stakes external exams, increasing pressure to memorize grade-level content for exams.

value-added models to evaluate the modified Y3 protocol. We also do this for Y2 to compare value-added in Y2 and Y3. We estimate:

$$Y_{igspt}^j = \theta_s + \mu_g + \beta_1.Treatment_s + \beta_2.Female_i + \lambda.Y_{igspt-1}^j + \epsilon_{igspt} \quad (2)$$

Here, Y_{igspt}^j is the test score in subject j at time t for student i in grade g in school s ; θ_s and μ_g are strata and grade fixed effects; the $Female_i$ indicator is included to account for baseline imbalance. β_1 identifies per-year program value-added (VA). Interpreting β_1 causally requires that, in the absence of the program in year t , test scores of students with the same lagged achievement (Y_{t-1}) would have evolved similarly in treated and control schools. Given random assignment of treatment, the main identifying assumption is that lagged scores act as a summary statistic of previous program effects.

Results, presented in Table 8, suggest that between Y2 and Y3, program VA declined from 0.14σ to 0.1σ in math and from 0.12σ to 0.07σ in Hindi, though we lack power to reject equality. This decline could reflect either reduced usage or lower Mindspark productivity in Y3 (e.g. if students were less focused on computer-aided instruction with reduced adult supervision).

To explore this, we use data from treatment schools to estimate the dose-response of Mindspark usage — i.e. the correlation between time spent on the platform with learning gains — using similar VA specifications that condition on the previous year’s test score, school, and class fixed effects. Causal interpretation of this association requires assuming that lagged achievement and controls fully address selection into greater usage (for example, through student motivation).⁴¹ We find no evidence that the dose-response of Mindspark deteriorated across the two years (Table 9). This suggests that the reduced usage of Mindspark accounts for the decline in program value added between Years 2 and 3, and highlights the value of usage data in EdTech platforms as a real-time metric of program implementation quality.⁴²

Finally, for completeness, we present the ITT comparisons between treatment and control

⁴¹Similar value-added models have been shown to substantially address selection in many settings including, e.g., teacher effects (Chetty et al., 2014; Bau and Das, 2020), school effects (Andrabi et al., 2011, 2025; Angrist et al., 2017; Singh, 2015), and years of schooling (Singh, 2020). Further, we showed in Muralidharan et al. (2019) that similar panel-based VA estimates were statistically indistinguishable from IV models using the (randomized) voucher offer as an instrument. While we cannot use the same IV strategy here (since treatment affects learning through both the individual-specific usage of Mindspark and the displacement of class time) the equivalence of VA and IV estimates in evaluating the same software provides additional confidence in interpreting the dose-response relationship causally.

⁴²These results parallel those from recent multi-site RCTs in the US on scaling high-dosage tutoring, which find that dose-response remains unchanged, but treatment effects fall due to sharp dosage reductions at larger scales (Bhatt et al., 2025).

schools at the end of Year 3 (Table A.15). After ~ 30 months, program effects are 0.24σ in math and 0.21σ in Hindi, and are broad-based and positive across grades. That these effects are not larger than after ~ 18 months (Table 2), despite a positive value-added in Year 3, is explained by the impersistence of test scores over time. This issue is ubiquitous in panels and cautions against linearly extrapolating treatment effects over longer durations.⁴³

4.8 Program implementation in steady state

The intervention aimed to develop an implementation protocol to integrate technology-enabled PAL into regular teaching. In Year 3 (Nov-Dec 2019), we conducted a round of data collection in treated schools, focused on grades 5 and 8, to directly observe (i) the implementation of Mindspark in treated schools, (ii) any effects on regular classroom instruction, and (iii) teacher and student opinions about Mindspark instruction, after two years of observation.

Classroom and lab observations, along with teacher and student interviews, indicate that Mindspark was well integrated into regular school practice. In directly-observed lab periods, most students were actively engaged on Mindspark, and 90% of computers were being used for the assigned subject (Table A.16); despite teachers only being present for about 50% of lab observation snapshots (Table A.17).⁴⁴ Direct observations of teacher-led classroom periods showed no significant differences in regular in-person instruction (Table A.18). Nearly all teachers reported finding Mindspark useful, although primarily for conceptual understanding and student learning, but not for exam performance (Table 10). This suggests that teachers are aware of Mindspark’s strengths and limitations, with their views being consistent with the results in Table 7. This broad acceptance of Mindspark, both in student use and among teachers, is important since the buy-in from teachers is key for sustaining interventions in public schools (Bold et al., 2018).

⁴³As noted by Muralidharan (2012) in the context of multi-year experiments, “the n -year ‘net’ treatment effect consists of the sum of each of the previous $n-1$ years’ ‘gross’ treatment effects, the depreciation of these effects, and the n ’th year ‘gross’ treatment effect.” Our ITT and value-added estimates imply a ~ 60 -70% test-score persistence between years, consistent with the range of estimates reported by Andrabi et al. (2011) using four years of panel data on test scores in Pakistan.

⁴⁴This suggests that teachers may have often relied on the LIC to ensure usage, and used that time for other tasks (administrative work, class preparation) or leisure. It may also explain the sharp usage drop at the start of Y3 with reduced LIC presence (Figure A.2). However, the later recovery of usage suggests that awareness that usage reductions are being monitored and flagged may itself increase teacher engagement in the labs to maintain adequate usage (though we cannot directly test this).

5 Cost Effectiveness and Policy Implications

As implemented, the program cost INR 53 million ($\sim$ USD 750,000) over three years.⁴⁵ Roughly half comprised costs of hardware ($\sim$ 314,000) and of repairs and infrastructure for labs ($\sim$ 40,000). The other half comprised recurring costs, including program staff salaries, training, and ongoing engagement with teachers and principals. The recurring costs declined over time, from USD 180,000 and USD 150,000 in Y1 and Y2, to USD 70,000 in Y3 after reducing LIC staffing.

To calculate annual costs, we assume that (i) hardware and lab repairs are depreciated over five years, (ii) software license fees would be USD 2 per child per year,⁴⁶ and (iii) 6500 students were treated annually, in line with enrollment in program schools. Under these assumptions, per-student annual costs were roughly $\sim$ USD 41 in Y1, USD 37 in Y2 and USD 25 in Y3).

The adapted in-school model was more cost-effective than the Delhi efficacy trial, which cost USD 180 per student annually and yielded ITT effects of 0.22σ in Hindi and 0.36σ in Math after half a year (Muralidharan et al., 2019). Over the same period, the scaled-up version improved scores by $\sim 0.15\sigma$ in Math and 0.11σ in Hindi. This is about half the original effect, but was achieved at under one-quarter the cost. This gain in cost-effectiveness occurred despite *substituting* instruction and serving a more diverse, non-self-selected population. Three factors explain this improvement: (i) hardware costs were spread over more students (especially when computers were shared) and labs were more fully utilized than after-school centers often running below capacity, (ii) there were no rental costs for out-of-school premises, and (iii) implementation within school hours by regular teachers, limiting additional salary costs to the LIC.

Our main experimental treatment effects are from Y2, and the gains of 0.22σ in math and 0.2σ in Hindi were achieved at a per-pupil cost of $\sim$ USD 78 over Y1 and Y2. A key policy relevant benchmark is to compare these costs and benefits with status quo public education spending. In 2018-19, Rajasthan spent an average of USD 565 (INR 39,490) annually per student in government schools (Accountability Initiative, 2021). Scheduled instruction in math and Hindi accounted for $\sim 46\%$ of the school day in primary grades and 25% in middle-school grades (Table A.2). Pro-rating per-pupil spending by this share yields annual expenditures of USD 252 in primary and USD 141 in middle school on these subjects. Thus, in middle schools, average annual program spending in the first two years (USD 39) increased total expenditure on these subjects by $\sim 27\%$ but doubled

⁴⁵We use an exchange rate of 1 USD = INR 70, the Y3 exchange rate, in this section.

⁴⁶These fees were waived for this study. EI committed to capping software licensing fees, inclusive of cloud storage, at USD 2 per child per year for future government school scale ups at large scales.

productivity in math and raised it by 64% in Hindi (Table 2, last row). In primary school, spending rose by 15% but increased productivity by 22% in Math and 53% in Hindi. Thus, as implemented, the incremental spending on the intervention was 1.5 to 4 times more productive than business-as-usual spending in these schools.

Looking ahead, costs are likely to fall further due to falling hardware costs, and operational improvements that reduce LIC costs without reducing usage. In Y3 itself, usage fell in the transitional period when LIC staffing was reduced, but recovered to previous levels within a few months despite halving the recurring staff costs. If future annual costs match Year 3 with no usage reduction, then cumulated two-year program costs would be ~50 USD rather than the 78 USD actually incurred. Finally, recent models of Mindspark deployment have featured 1 LIC-equivalent across 8 schools, suggesting that further reductions in personnel costs are feasible.

Moreover, many schooling systems, including growing parts of India's public education system, already have computer labs and equipment.⁴⁷ Where the hardware investments have already been made, the marginal cost of deploying Mindspark, or other PAL software, is much lower. Excluding pro-rated hardware costs, Y3 costs were ~USD 11 per child.

While total cost-effectiveness calculations should include hardware costs, hardware-excluded figures also matter for decision-makers looking to scale evidence-backed education interventions. Several studies show that hardware by itself typically has no impact on learning (Malamud and Pop-Eleches (2011), Cristia et al. (2017), Escueta et al. (2020)). Yet, governments in India spend much more on hardware than PAL software because hardware purchases are (i) visible and hence politically popular, and (ii) administratively easier because procurement rules are much simpler for standardized hardware than PAL software platforms that vary on several dimensions. Thus, if the fixed costs of hardware have already been incurred, PAL software is likely to be even more cost-effective on the margin.⁴⁸

The implementation protocols developed and tested in this study have already contributed to scaling up of PAL in public schools. As of 2024-25, Mindspark was operational in 2217 government schools, serving over 266,000 students, across 13 Indian states. These scale-ups directly build upon the process discovery and evaluation documented in this paper. The stable dose-response relationship in our data suggests that monitoring student-level usage could be a key metric for ensuring implementation quality and forecasting the effects of these scaled up deployments.

⁴⁷For example, the PM-SHRI program intends to equip 14,500 upgraded schools across India with computer labs. Similar state-level programs are also common.

⁴⁸It may also be possible to improve cost effectiveness further by using existing hardware more intensely. For instance, computer labs could be used to deliver summer programs or after-school remediation programs.

Finally, in return for receiving taxpayer funds through the Global Innovation Fund (GIF) for developing and evaluating the in-school Mindspark model, Educational Initiatives agreed to make the implementation protocols public and broadly accessible. This is a significant public good since most Ed-tech firms aim to keep their protocols proprietary. These protocols have since informed within-school implementation by other PAL providers in multiple states in recent years.⁴⁹

6 Discussion and conclusion

This paper makes several substantive contributions to research and policy in education, and also provides insights into the science and practice of scaling evidence-based programs.

The first substantive contribution is to the growing EdTech literature. We show that PAL can be effectively integrated into the core instructional timetable of public schools, improve the productivity of school time, and reach large numbers of disadvantaged students at modest cost. We also find that PAL can deliver broad-based gains with no differential impacts by initial learning, gender or socioeconomic status. We also show that time spent on the PAL platform is a strong proxy for both implementation quality and learning gains. This is a key finding for policy because it enables easy monitoring of implementation quality during scale-up. These findings are globally relevant as governments and donors invest billions of dollars annually in educational technology, and can inform both the design and management of PAL programs to improve learning at scale.

Second, we show how PAL can help mitigate critical systemic challenges in LMIC education systems. Reviews of global evidence highlight that weaknesses in pedagogy (low teacher subject knowledge, ineffective instructional practices, and poor matching of content to learning levels), and governance (high teacher absence, low time on task, and limited accountability for effort or outcomes), are key obstacles to improving learning outcomes (Glewwe and Muralidharan, 2016). PAL addresses both. It provides personalized, high-quality content that meets students where they are, keeps them engaged, provides rapid feedback, and adapts with progress. At the same time, its granular usage data offers rare visibility into classroom processes, enabling more effective governance and accountability.

Third, compared to other promising education interventions in LMICs, technology-enabled PAL appears more feasible to scale. Interventions such as contract teachers and

⁴⁹Examples include ongoing implementation and evaluations of Convegenius in Andhra Pradesh and Khan Academy in Uttar Pradesh. While public working papers from these later trials (initiated after the dissemination of our findings and protocols) are not yet available, preliminary evidence is reported to be highly promising. These evaluations may also aid scaling by facilitating public procurement, which is easier when there are multiple qualified bidders whose products have been credibly evaluated.

teacher performance pay have shown positive impacts but face political resistance or implementation challenges at scale.⁵⁰ Other promising reforms such as charter schools (Romero et al., 2020; Gray-Lobe et al., 2022) face strong resistance from teacher unions.⁵¹ Finally, effective primary-grade pedagogical innovations such as teacher or volunteer-led efforts to “teach at the right level” (see, e.g., Banerjee et al. (2007, 2017); Duflo et al. (2024)) may not be feasible to scale in middle schools as the complexity of subject matter and range of students’ initial learning levels is much greater. In contrast, technology-enabled PAL has proven politically attractive: it enjoys support from politicians, is popular with parents, and—crucially—was implemented with the endorsement of teachers. This broad coalition of support enhances its prospects for scalability within public systems.

More broadly, our results invite reflection on how PAL may enable a re-imagining of education itself. Historically, individualized instruction was an elite privilege, delivered through private tutoring, while mass education relied on standardized classroom instruction. While this made universal schooling fiscally feasible, it came at the cost of curricular mismatch and limited personalization. Indeed, the ability to customize instruction may partly explain the success of high-dosage tutoring (Nickow et al., 2024), but scaling is constrained by tutor cost and availability. Our results suggest that PAL can enable differentiated instruction at scale, potentially reshaping how instruction is delivered in mass education. It also suggests an evolving role for teachers: less focused on uniform content delivery, and more on supporting student engagement with adaptive tools, fostering non-cognitive skills, and creating an environment where personalized learning can flourish. Such an approach can enable technology to complement rather than replace teachers in the classrooms of the future (Autor et al., 2003).

Beyond its implications for education, this paper advances the science of scaling by showing the importance of iterative adaptation and evaluation in the journey from a positive efficacy trial to effective delivery at scale. As noted by List (2024), efficacy trials (Stage 1) establish “proof of concept” but typically ignore constraints to scaling. Thus one reason for why interventions with successful efficacy trials may fail to be effective at scale is that they go directly from Stage 1 (efficacy) to Stage 3 (full scale-up) without the crucial Stage 2 of

⁵⁰See Bold et al. (2018) on the political challenges of scaling contract teachers. While teacher performance-pay has proven effective in trials across India, East Africa, China and Mexico (see, e.g., Muralidharan and Sundararaman (2011); Behrman et al. (2015); Mbiti et al. (2019); Leaver et al. (2021)) it has proven difficult to scale outside of researcher-led pilots. Singh (2024) and Singh and Berg (2024) highlight the challenge of widespread test-score inflation in administrative data, which may be a key practical constraint in scaling teacher performance-pay. Unconditional pay increases, by contrast, are routinely implemented at scale, but have been shown to not improve learning (De Ree et al., 2018).

⁵¹Voucher policies also do not appear promising for improving learning at scale. They have been shown to not improve math and local language scores (Muralidharan and Sundararaman, 2015) and, at scale, seem to be severely constrained by self-selection in take-up (Romero and Singh, 2024).

adapting for scale, and evaluating the adapted model.

Unlike medicine (where the challenge of scaling is mostly one of maintaining compliance with the clinically-tested protocol), scaling social programs requires taking the invariant core of the intervention validated in an efficacy trial (here, the Mindspark software), and adapting delivery models to account for the fiscal, logistical, organizational, and political constraints that arise at scale. In doing so, the scalable model may differ considerably from the one tested in the efficacy trial. It is therefore essential to evaluate the scalable model (Stage 2) before actually scaling up (Stage 3). Our paper provides an exemplar of such a Stage 2 evaluation, highlighting how it can inform successful scaling (as in our case) or pause premature scaling if the Stage 2 model is not successful.

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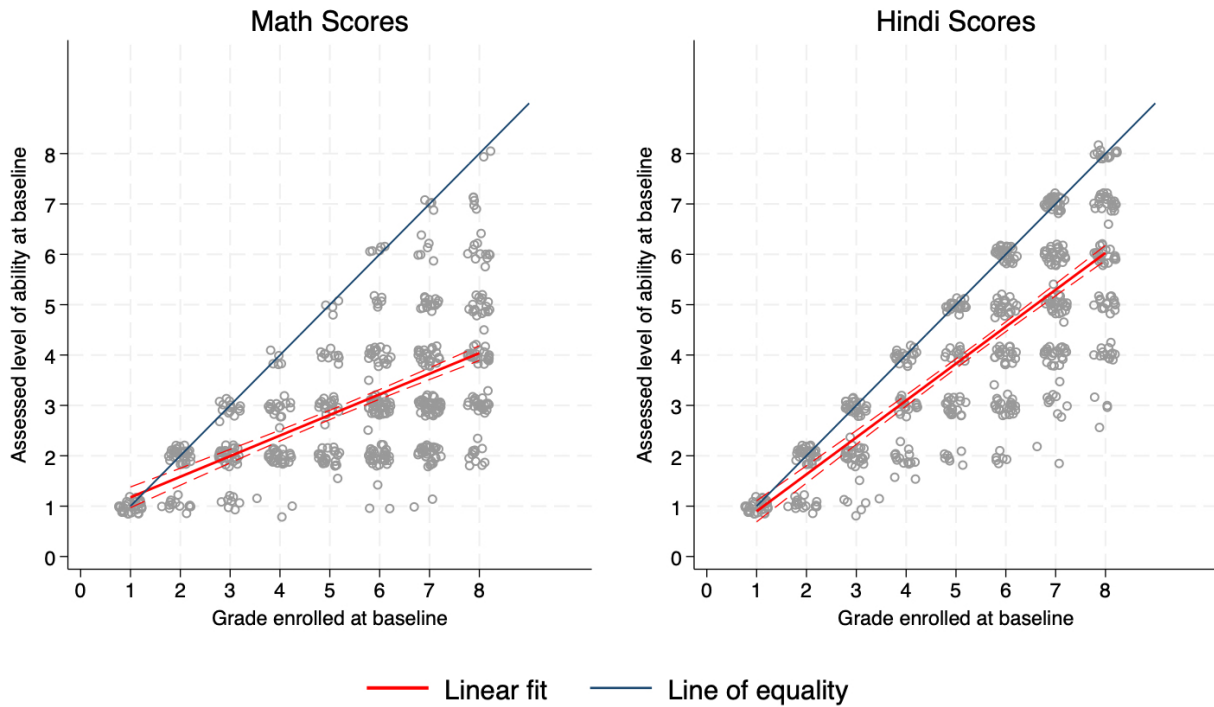
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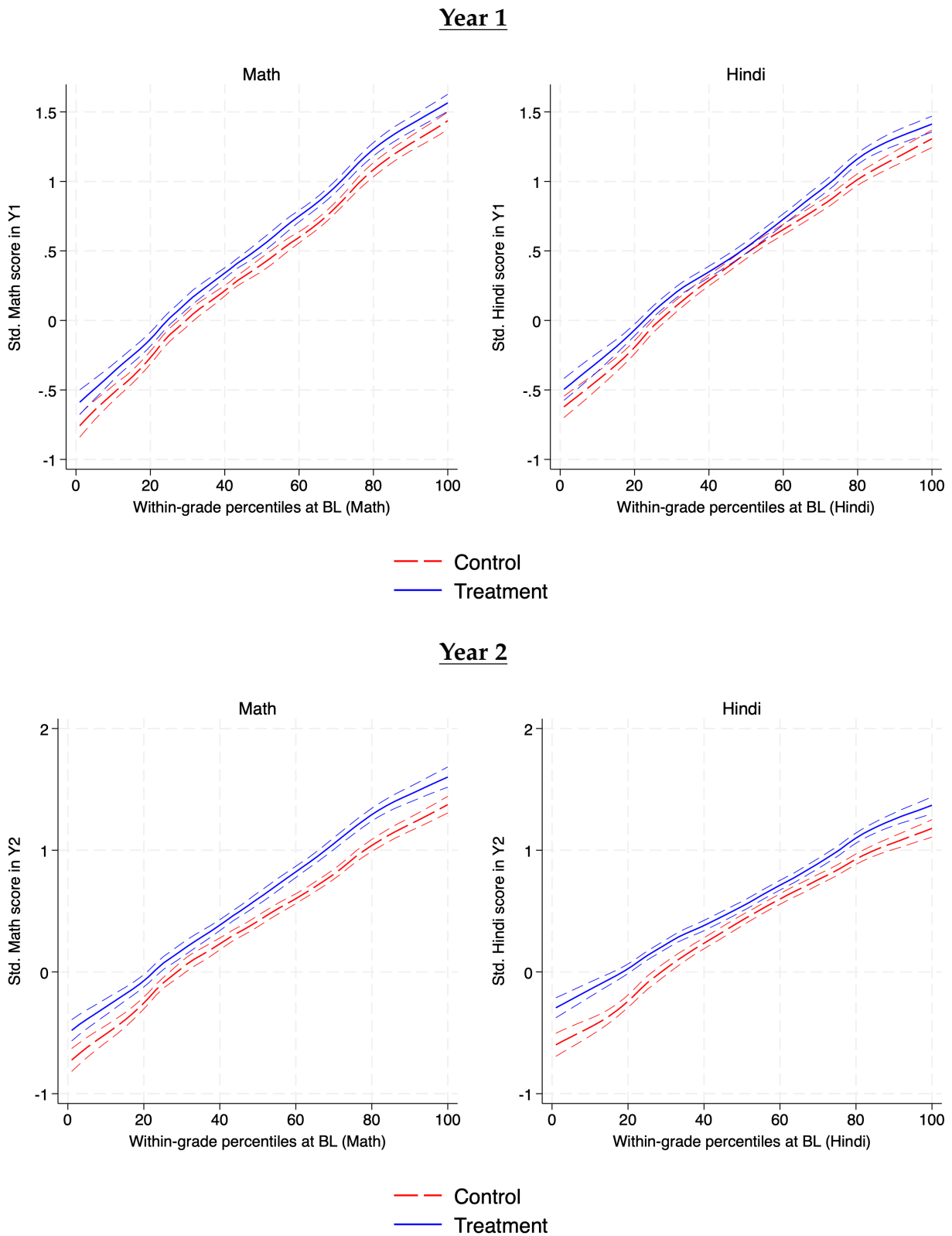
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Figure 1: Assessed levels of student achievement versus grade enrolled in at baseline



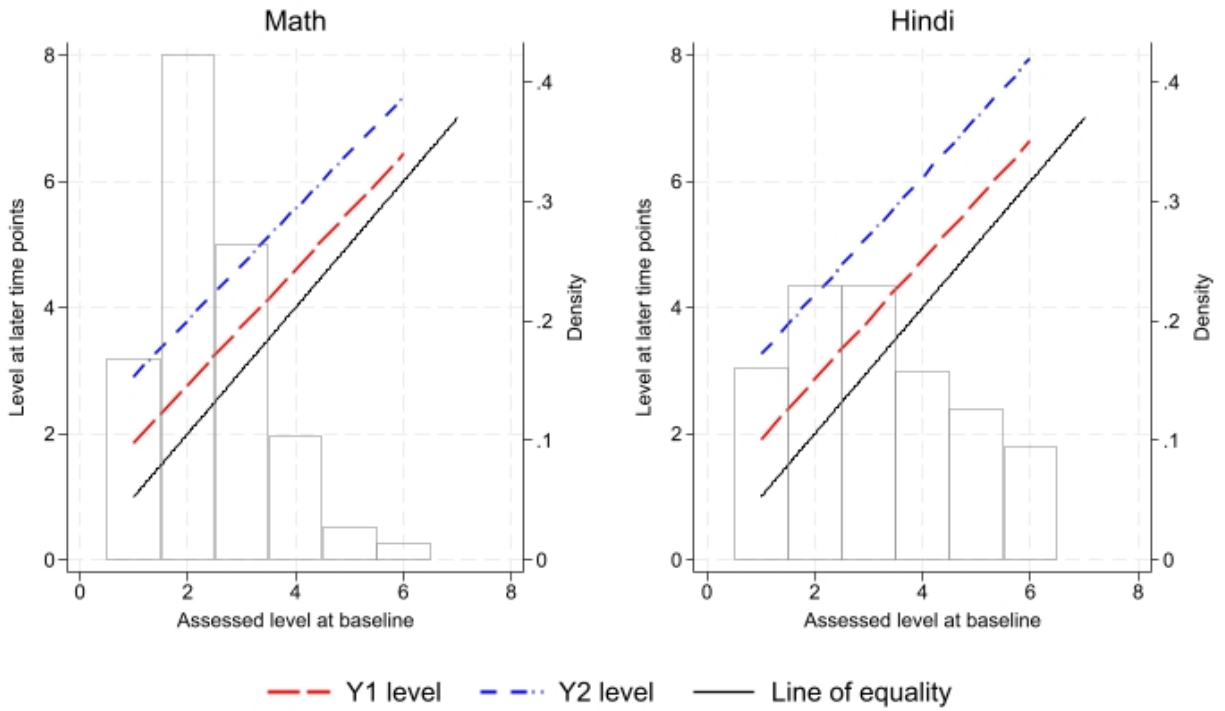
Note: This figure shows, for treatment group, the estimated level of student achievement (determined by the Mindspark CAL program) plotted against the grade they are enrolled in. These data are from the initial diagnostic test, and do not reflect any instruction provided by Mindspark. Each marker represents 10 students — markers have been jittered for legibility. In both subjects, we find three main patterns: (i) there is a general deficit between average attainment and grade-expected norms; (ii) this deficit is larger in later grades; and (iii) within each grade, there is a wide dispersion of student achievement. Deficits appear to be larger in mathematics than Hindi.

Figure 2: Nonparametric investigation of treatment effect by baseline percentiles



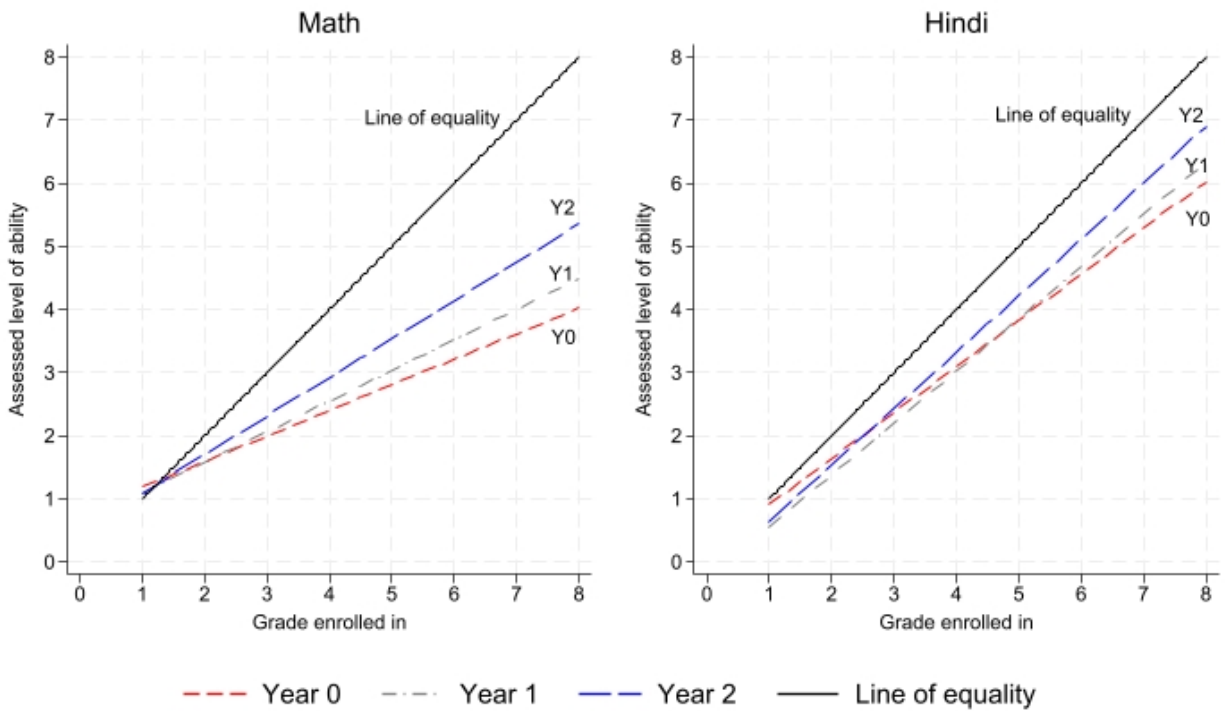
Note: The figures present local polynomial regressions which relate endline test scores to within-grade percentiles of baseline achievement, separately for the treatment and control groups, alongside 95 percent confidence intervals. Across the achievement distribution, treatment group students score higher in the endline tests than the control group.

Figure 3: Learning progress in treated schools after 2 years



Note: The figures present, for students in the treatment group, the line of best fit between their academic ability, as assessed by the Mindspark system at baseline (Nov 2017, X-axis) and at the beginning of the subsequent academic years (Jul-Aug 2018 and 2019, Y-axis). The sample includes only those students who were observed in all three years. The histogram shows the distribution of assessed grade level at baseline for this sample (using the Y-axis on the right).

Figure 4: Change in academic mismatch in treated schools after 2 years



Note: This figure shows, for the treatment group, a linear fit of the estimated level of student achievement (determined by the Mindspark CAL program) plotted against the grade they are enrolled in. These tests were administered to all primary and middle school students in treated schools in each academic year. Y1 refers to the baseline diagnostic assessment (Nov 2017), Y2 to early in the second year (July 2018) and Y3 to early in the third year (Aug 2019). The principal result is that academic mismatch declines in treated schools with the line of best fit pivoting closer to the pace of progress expected by the curriculum (the line of equality) in later years.

Table 1: Balance at baseline on school and student characteristics

Variable	(1) Treatment Mean/(SE)	(2) Control Mean/(SE)	(1)-(2) p-value
Panel A: School Characteristics			
Enrolment: Primary School (Grades 1-5)	68.28 (6.06)	72.10 (6.15)	0.75
Enrolment: Middle School (Grades 6-8)	93.22 (6.53)	90.00 (7.31)	0.70
Total Enrollment (Grades 1-12)	367.50 (27.26)	392.55 (26.97)	0.56
Total Teachers	14.75 (0.61)	15.95 (0.45)	0.29
Number of observations	40	40	80
Number of clusters	40	40	40
Panel B: Student Characteristics			
Baseline score (Math) †	0.10 (0.06)	0.10 (0.08)	0.88
Baseline score (Hindi)†	0.20 (0.05)	0.17 (0.06)	0.67
Female	0.47 (0.02)	0.42 (0.03)	0.02**
Socioeconomic Status Index (PCA)	-0.01 (0.06)	-0.00 (0.07)	0.93
Enrolled in primary grade	0.41 (0.02)	0.41 (0.02)	0.59
Enrolled in middle school grade	0.59 (0.02)	0.59 (0.02)	0.59
Follow-up rate: BL to Y1	0.67 (0.03)	0.69 (0.02)	0.32
Follow-up rate: BL to Y2 ‡	0.65 (0.02)	0.64 (0.02)	0.91
Number of observations	4783	4803	9586
Number of clusters	40	40	40

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

School characteristics are measured using pre-program administrative data, student characteristics are measured using independently-collected baseline data.

†Test scores are standardized to have $\mu=0$, $\sigma=1$ in grade 5 in the control group. SES scores are standardized to $\mu=0$, $\sigma=1$ at baseline in the control group. Regressions underlying column (3) include stratum fixed effects.

‡Follow-up rates in Y2 exclude students enrolled in Grade 8 in baseline (since they exit the study in subsequent years).

Table 2: Effects on student test scores

	Math			Hindi		
	Pooled Gr. 1-8 (1)	Primary Gr. 1-5 (2)	Middle Gr. 6-8 (3)	Pooled Gr. 1-8 (4)	Primary Gr. 1-5 (5)	Middle Gr. 6-8 (6)
Panel A: Year 1						
Treatment	0.15*** (0.03)	0.11* (0.06)	0.15*** (0.03)	0.11*** (0.03)	0.09* (0.05)	0.11*** (0.02)
Baseline score	0.67*** (0.01)	0.65*** (0.02)	0.65*** (0.01)	0.72*** (0.01)	0.64*** (0.02)	0.70*** (0.01)
Observations	7994	3329	4665	7994	3329	4665
R-squared	0.53	0.40	0.53	0.51	0.36	0.50
Panel B: Year 2						
Treatment	0.22*** (0.036)	0.15*** (0.054)	0.25*** (0.038)	0.20*** (0.032)	0.20*** (0.043)	0.15*** (0.036)
Baseline score	0.59*** (0.016)	0.39*** (0.039)	0.66*** (0.021)	0.65*** (0.015)	0.41*** (0.033)	0.62*** (0.023)
Observations	8733	3716	5017	8733	3716	5017
R-squared	0.35	0.19	0.36	0.38	0.20	0.37
ΔY in control	0.47	0.67	0.25	0.31	0.38	0.23
Effect/ ΔY in control	0.47	0.22	1	0.65	0.53	0.64

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

This table presents Intention-to-treat treatment effects of the program at the end of ~6 months of treatment (EL Y1) and 18 months (EL Y2). Test scores are based on independent tests conducted in class for all students present on the day of testing at baseline (July 2017) and each end-of-year assessment (in February of each academic year). All regressions control for gender and strata (school-pair) fixed effects. Test scores are linked across rounds and across grades using Item Response Theory models, and standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group. For students who were absent on the day of the baseline test, we replace the baseline score with the classroom average. ΔY refers to the within-person change in test scores for students between baseline and end-of-year assessments in Year 2.

Table 3: Heterogeneity by within-grade quintiles of student achievement

	Math		Hindi	
	Year 1	Year 2	Year 1	Year 2
Treatment	0.13** (0.053)	0.19** (0.076)	0.15** (0.057)	0.28*** (0.064)
Treatment x Q2	0.04 (0.056)	-0.01 (0.078)	-0.04 (0.070)	-0.07 (0.065)
Treatment x Q3	0.02 (0.055)	0.00 (0.079)	-0.08 (0.066)	-0.14* (0.076)
Treatment x Q4	0.00 (0.056)	0.08 (0.089)	-0.04 (0.066)	-0.12 (0.073)
Treatment x Q5	-0.00 (0.068)	0.04 (0.089)	-0.07 (0.073)	-0.20** (0.093)
Quintile 2	0.23*** (0.051)	0.20*** (0.050)	0.33*** (0.046)	0.25*** (0.044)
Quintile 3	0.48*** (0.060)	0.43*** (0.054)	0.58*** (0.047)	0.54*** (0.053)
Quintile 4	0.72*** (0.076)	0.64*** (0.066)	0.85*** (0.047)	0.78*** (0.048)
Quintile 5	0.90*** (0.092)	0.83*** (0.079)	1.02*** (0.062)	1.05*** (0.071)
F-test that interaction terms equal zero (p-val)	.93	.76	.76	.21
Observations	6539	4825	6539	4825
R-squared	0.643	0.549	0.610	0.577

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

Quintiles of student achievement are based on their baseline test scores. We exclude students who did not take the baseline test. Test scores are standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group. All regressions control for baseline test scores, student gender and fixed effects for randomization strata and the grade enrolled in. The F-test reported tests whether each of the interaction terms is different from each other and from zero.

Table 4: Heterogeneity in effect on hardest/easiest items by within-grade BL score terciles

	Easy items		Hard items	
	Year 1	Year 2	Year 1	Year 2
Math				
Treatment	0.05*** (0.014)	0.06*** (0.016)	0.02 (0.010)	0.04*** (0.011)
Treatment x middle tercile	-0.03** (0.011)	-0.02 (0.016)	0.02 (0.011)	0.03** (0.012)
Treatment x top tercile	-0.04** (0.016)	-0.04** (0.016)	0.03* (0.014)	0.05*** (0.014)
Middle tercile	0.16*** (0.011)	0.14*** (0.014)	0.02* (0.011)	0.01 (0.011)
Top tercile	0.16*** (0.014)	0.18*** (0.016)	0.13*** (0.016)	0.08*** (0.013)
Mean percentage correct in bottom tercile	.64	.56	.16	.18
Observations	6538	4825	6537	4825
R-squared	0.426	0.464	0.363	0.278
Hindi				
Treatment	0.06*** (0.015)	0.10*** (0.018)	0.02** (0.011)	0.03*** (0.011)
Treatment x middle tercile	-0.04** (0.016)	-0.06*** (0.017)	0.02 (0.014)	-0.00 (0.013)
Treatment x top tercile	-0.05*** (0.017)	-0.08*** (0.020)	0.02 (0.013)	0.00 (0.015)
Middle tercile	0.12*** (0.011)	0.16*** (0.015)	0.11*** (0.012)	0.05*** (0.012)
Top tercile	0.10*** (0.015)	0.18*** (0.020)	0.27*** (0.013)	0.18*** (0.014)
Mean percentage correct in bottom tercile	.74	.67	.28	.22
Observations	6535	4825	6534	4825
R-squared	0.374	0.400	0.547	0.380

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

Terciles of question difficulty are defined at the grade-round level, and terciles of student achievement on their baseline scores. We exclude students who did not take the baseline test. The dependent variables is the proportion of questions correctly answered in the hardest/easiest terciles in a given round of testing. All regressions control for baseline scores, gender, and fixed effects for randomization strata and grade.

Table 5: Reduction in academic mismatch in the treatment group

	<i>Dep var: Assessed level of achievement</i>					
	Math	Hindi	Math	Hindi	Math	Hindi
Enrolled grade	0.41*** (0.02)	0.73*** (0.02)	0.41*** (0.02)	0.74*** (0.02)		
Enrolled grade x Y1	0.08*** (0.01)	0.09*** (0.02)	0.09*** (0.01)	0.10*** (0.02)	0.10*** (0.01)	0.10*** (0.02)
Enrolled grade x Y2	0.20*** (0.02)	0.16*** (0.01)	0.21*** (0.02)	0.17*** (0.01)	0.22*** (0.02)	0.17*** (0.02)
Year FE	Y	Y	Y	Y	Y	Y
School FE			Y	Y	Y	Y
Grade FE					Y	Y
Observations	16,956	17,116	16,956	17,116	16,956	17,116
R-squared	0.50	0.70	0.54	0.72	0.54	0.72

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the school level.

This table presents the regression analog of Figure 4. Pooling data from the diagnostic Mindspark assessment from each of three academic years, we examine whether academic mismatch in treated schools declines over time. In Y1 and Y2, the slope between assessed and enrolled grade is significantly steeper. This indicates that students came closer to curricular levels across the sample. This relationship is robust to adding year, school and grade fixed effects.

Table 6: Treatment effects in restricted sample with no change in instructional time

	Math		Hindi	
	Year 1	Year 2	Year 1	Year 2
Treatment	0.193*** (0.0522)	0.213*** (0.0730)	0.147*** (0.0429)	0.176** (0.0656)
Baseline score	0.636*** (0.0208)	0.637*** (0.0357)	0.724*** (0.0262)	0.636*** (0.0349)
Observations	1956	2120	2056	2399
R-squared	0.555	0.372	0.541	0.434

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level. This table presents intention-to-treat estimates of the treatment effect, restricted to only those grade $\times$ stratum pairs where the program did not increase scheduled instruction in the relevant targeted subject. The specification is identical to Table 2. All regressions include baseline achievement, strata (school-pair) fixed effects and student gender. Standard errors are clustered at the stratum level.

Table 7: Treatment effect on school examinations, math and Hindi (year 2)

	Half-year examinations		Board examinations					
	Math	Hindi	Grade A and above		Grade B and above		Grade C and above	
			Math	Hindi	Math	Hindi	Math	Hindi
<u>Grade 8</u>								
Treatment	0.95 (2.651)	0.35 (2.279)	-0.02 (0.041)	-0.06 (0.040)	-0.04 (0.056)	-0.06 (0.036)	-0.07 (0.042)	-0.02 (0.025)
Baseline score	2.35*** (0.531)	2.60*** (0.562)	0.10*** (0.014)	0.21*** (0.020)	0.15*** (0.013)	0.25*** (0.017)	0.10*** (0.018)	0.12*** (0.021)
Mean score	88.66	89.7	.13	.29	.35	.62	.76	.9
Observations	1010	1040	1496	1496	1496	1496	1496	1496
R-squared	0.615	0.660	0.279	0.235	0.335	0.288	0.366	0.235
<u>Grade 5</u>								
Treatment			0.00 (0.079)	-0.08 (0.057)	-0.06* (0.034)	-0.03 (0.046)	-0.01 (0.005)	-0.01 (0.013)
Mean score			.63	.56	.93	.83	1	.98
Observations			1189	1192	1189	1192	1189	1192
R-squared			0.403	0.321	0.257	0.372	0.052	0.122

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

For half-year examinations, the dependent variable is the score obtained at the half year school examinations (scores between 0 and 100). For board examinations, the dependent variable is a dummy variable for obtaining the grade of interest or above. Stratum fixed effects are included in all regressions. Gender and baseline test scores are controlled for in Grade 8 but not Grade 5 due to lower match rates from the administrative rosters to our data.

Table 8: Value-added estimates of program effectiveness in Years 2 and 3

Variable	Math		Hindi	
	Year 2	Year 3	Year 2	Year 3
Treatment	0.14*** (0.035)	0.10** (0.045)	0.12*** (0.031)	0.07 (0.041)
Constant	0.25*** (0.018)	0.24*** (0.026)	0.21*** (0.018)	0.21*** (0.023)
Grade FE	Yes	Yes	Yes	Yes
Stratum FE	Yes	Yes	Yes	Yes
Observations	8131	10297	8131	10297
R-squared	0.353	0.357	0.397	0.265

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level. This table shows treatment effects when controlling for previous year's test score. Test scores are standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group. If a child's lagged test score is missing, it is replaced by the average of the class she would have attended in the previous round (average score in the same school, in the grade preceding her actual grade, in the previous round).

Table 9: Comparing dose-response of Mindspark usage across Years 2 and 3

Variable	Math		Hindi	
	Year 2	Year 3	Year 2	Year 3
Mindspark Usage (10 hrs)	0.07*** (0.015)	0.07*** (0.017)	0.06*** (0.014)	0.08*** (0.018)
Lagged test scores	Yes	Yes	Yes	Yes
Stratum FE	Yes	Yes	Yes	Yes
Class FE	Yes	Yes	Yes	Yes
Average Mindspark usage (10 hrs)	3.16	2.93	2.71	2.18
Observations	1942	2027	1939	2026
R-squared	0.572	0.617	0.596	0.486

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the school level.

This table shows the association between a child's usage of Mindspark, measured in units of 10 hours, and their end-of-year scores, controlling for previous year's test score, gender, grade fixed effects and school fixed effects. Students whose test scores are not observed in the previous year are excluded from the regression. Test scores are standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group. The results do not suggest a weakening of the effect of Mindspark usage across years. For year 3, we only include students who took the exams in school.

Table 10: Teacher opinions about Mindspark usefulness

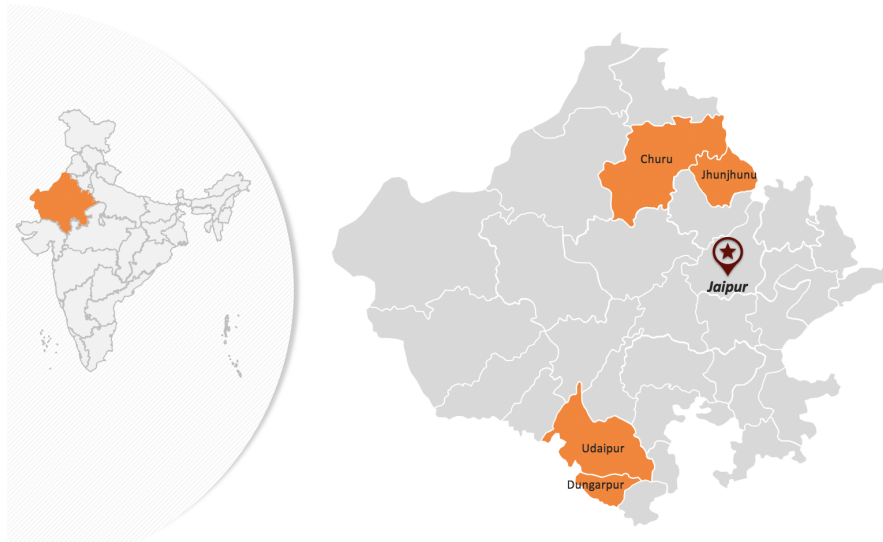
Variable	Subject-wise		Grade-wise		Aggregate
	Hindi	Math	Grade 5	Grade 8	
Mindspark useful	1 [0]	0.97 [0.02]	0.99 [0.01]	0.99 [0.01]	0.99 [0.01]
If yes, why was it useful?					
Student learning has improved substantially	0.88 [0.04]	0.89 [0.04]	0.87 [0.04]	0.9 [0.04]	0.88 [0.03]
Students understand things better	0.81 [0.05]	0.71 [0.05]	0.81 [0.05]	0.71 [0.05]	0.76 [0.04]
Students perform well in exams	0.26 [0.05]	0.39 [0.06]	0.22 [0.05]	0.43 [0.06]	0.32 [0.04]
I do not know why	0 [0]	0.01 [0.01]	0 [0]	0.01 [0.01]	0.01 [0.01]
Other	.07 [0.03]	0.07 [0.03]	0.09 [0.03]	0.06 [0.03]	0.07 [0.02]
N	69	72	70	71	141

Notes: This table displays means and standard errors in parentheses. It presents summary statistics about teacher opinions about Mindspark two years after the program was introduced in the treatment schools. These survey questions were administered to mathematics and Hindi teachers in Grades 5 and 8 in treated schools. Teachers report finding Mindspark useful, primarily for increasing student knowledge and comprehension. The proportion reporting improvement in school exams is much lower, likely reflecting that the Mindspark program typically presented instructional material that was much below grade level to students.

Appendix

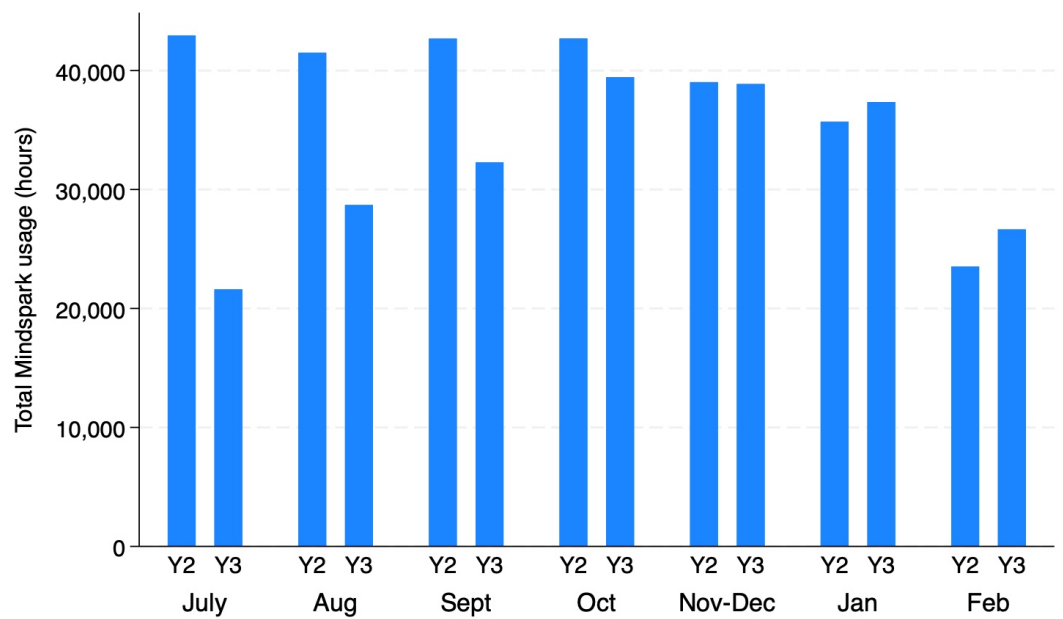
A Further Tables and Figures

Figure A.1: Map of study districts



Note: The study was conducted in 80 schools spread across 4 districts — Churu and Jhunjhuna in northern Rajasthan, and Udaipur and Dungarpur in southern Rajasthan — which are highlighted in this map.

Figure A.2: Total usage of Mindspark in treated schools in Years 2 and 3



Notes: This graph presents total monthly usage of Mindspark, cumulated over both subjects and all students in treated schools, in Y2 and Y3. November and December usage is combined due to the timing of school holidays across years. Usage in February is only included until February 15 (around the time of our end-of-year data collection).

Figure A.3: Sample time-table of Mindspark lab

GSSS I : Mindspark Time Table						
PERIOD	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
1						
2	STD-6 (HINDI)	STD-6 (HINDI)	STD-6 (HINDI)	STD-5 (MATH)	STD-5 (MATH)	STD-5 (MATH)
3	STD-5 (HINDI)	STD-5 (HINDI)	STD-5 (HINDI)	STD-8 (HINDI)	STD-8 (HINDI)	STD-8 (HINDI)
4	STD-1&2 (MATH)	STD-1&2 (MATH)	STD-1&2 (MATH)	STD-4 (HINDI)	STD-4 (HINDI)	STD-4 (HINDI)
5	STD-3 (MATH)	STD-3 (MATH)	STD-3 (MATH)	STD-1&2 (HINDI)	STD-1&2 (HINDI)	STD-1&2 (HINDI)
6	STD-4 (MATH)	STD-4 (MATH)	STD-4 (MATH)	STD-6 (MATH)	STD-6 (MATH)	STD-6 (MATH)
7	STD-7 (MATH)	STD-7 (MATH)	STD-7 (MATH)	STD-7 (HINDI)	STD-7 (HINDI)	STD-7 (HINDI)
8	STD-8 (MATH)	STD-8 (MATH)	STD-8 (MATH)	STD-3 (HINDI)	STD-3 (HINDI)	STD-3 (HINDI)

Notes: This is the schedule for usage of the Mindspark lab in one sample school. Since enrollment in grades 1 and 2 were typically lower in the Adarsh schools, they were often scheduled jointly in the Mindspark Lab period. In the example above, the first period was the home room period, after which the Mindspark lab was used fully for a total of 42 periods each week.

Table A.1: Balance on observed student characteristics, by round

	Year 1		Year 2		Year 3	
	Control mean (1)	Treatment difference (2)	Control mean (3)	Treatment difference (4)	Control mean (5)	Treatment difference (6)
Baseline score Math	0.25	0.02 (0.09)	-0.04	0.03 (0.09)	-0.36	0.03 (0.08)
Baseline score Hindi	0.30	0.03 (0.07)	0.11	0.03 (0.08)	-0.17	0.03 (0.07)
Female	0.44	0.07*** (0.03)	0.44	0.08*** (0.03)	0.44	0.07** (0.03)
SES score	0.08	-0.01 (0.05)	0.03	0.02 (0.05)	0.02	0.04 (0.06)
Enrollment in primary school	0.40	-0.01 (0.03)	0.39	-0.03 (0.03)	0.36	-0.04 (0.02)
Enrollment in middle school	0.60	0.01 (0.03)	0.61	0.03 (0.03)	0.64	0.04* (0.02)
Observations	3333	6539	2392	4825	1760	3520

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the school level and shown in parentheses. Stratum fixed effects are included in treatment effect regressions.

This table shows, for students who took the baseline test in 2017, the observed characteristics in end-of-year tests in February 2018, 2019 and 2020. Note that new cohorts enter study schools, especially in Grades 1 and Grade 6, while students who move to Grade 9 or other schools exit the study. Test scores are standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group.

Table A.2: Schedule of control and treated schools (2018-19)

Subject	Primary Grades		Middle Grades	
	Control mean	Treatment difference	Control mean	Treatment difference
Targeted subjects				
Math (all)	11.07	0.65 (0.66)	6.27	1.60*** (0.27)
Math (in class)	11.05	-2.51*** (0.65)	6.27	-1.45*** (0.28)
Hindi (all)	11.34	0.49 (0.54)	6.11	1.57*** (0.30)
Hindi (in class)	11.33	-2.69*** (0.60)	6.11	-1.42*** (0.25)
Untargeted curricular subjects				
English	8.4	-0.97 (0.65)	6.4	-0.64*** (0.24)
Environmental Science	7.84	-0.43 (0.73)		
Science			6.15	-0.58*** (0.20)
Social Studies			6.09	-0.25* (0.14)
Sanskrit			6.05	-0.48*** (0.14)
Other subjects				
Library	.08	0.13 (0.22)	.69	-0.01 (0.20)
Art Education	2.19	-0.26 (0.47)	1.78	-0.30 (0.24)
Health Education	2.85	-0.32 (0.57)	1.8	-0.44** (0.20)
SUPW (Craft)	2.21	-0.46 (0.46)	1.8	-0.17 (0.25)
Remedial Education			3.45	-0.44 (0.50)
Observations	175	140	108	105

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level. Each observation is at school $\times$ grade level.

Table A.3: Effects on student test scores (without covariate adjustment)

	Math			Hindi		
	Pooled Gr. 1-8 (1)	Primary Gr. 1-5 (2)	Middle Gr. 6-8 (3)	Pooled Gr. 1-8 (4)	Primary Gr. 1-5 (5)	Middle Gr. 6-8 (6)
Panel A: Year 1						
Treatment	0.15** (0.07)	0.06 (0.09)	0.17** (0.07)	0.14* (0.07)	0.05 (0.09)	0.16** (0.06)
Constant	0.36*** (0.04)	-0.11** (0.04)	0.72*** (0.03)	0.40*** (0.03)	-0.03 (0.04)	0.73*** (0.03)
Observations	7998	3333	4665	7998	3333	4665
R-squared	0.046	0.064	0.095	0.041	0.058	0.080
Panel B: Year 2						
Treatment	0.24*** (0.076)	0.11 (0.087)	0.27*** (0.072)	0.22*** (0.069)	0.14** (0.065)	0.22*** (0.071)
Constant	0.25*** (0.039)	-0.15*** (0.044)	0.57*** (0.038)	0.24*** (0.036)	-0.21*** (0.033)	0.60*** (0.037)
Observations	8772	3725	5047	8772	3725	5047
R-squared	0.060	0.078	0.098	0.059	0.085	0.093

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

This table presents Intention-to-treat treatment effects of the program at the end of ~6 months of treatment (EL Y1) and 18 months (EL Y2). Test scores are based on independent tests conducted in class for all students present on the day of testing at baseline (July 2017) and each end-of-year assessment (in February of each academic year). All regressions control for strata fixed effects but no other covariates. Test scores are linked across rounds and across grades using Item Response Theory models, and standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group.

Table A.4: Heterogeneity in treatment effects by baseline achievement

	Standardized IRT scores (endline)			
	Year 1		Year 2	
	Math (1)	Hindi (2)	Math (3)	Hindi (4)
Treatment	0.15*** (0.036)	0.11*** (0.031)	0.21*** (0.036)	0.18*** (0.031)
Interaction	-0.02 (0.023)	-0.02 (0.025)	-0.01 (0.029)	-0.07** (0.028)
Baseline score	0.61*** (0.021)	0.65*** (0.022)	0.54*** (0.024)	0.54*** (0.027)
Observations	7994	7994	8733	8733

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

The dependent variable is the IRT subject test score standardized to have mean zero and standard deviation 1 in Grade 5 at baseline. All regressions include stratum fixed effects and gender, as well as class fixed effects.

Table A.5: Heterogeneity in treatment effect by gender and socioeconomic status

	Standardized IRT scores (endline)			
	Year 1		Year 2	
	Math (1)	Hindi (2)	Math (3)	Hindi (4)
<u>Female</u>				
Treatment	0.17*** (0.036)	0.12*** (0.031)	0.23*** (0.036)	0.18*** (0.034)
Covariate	0.05* (0.025)	0.10*** (0.021)	0.04 (0.030)	0.13*** (0.029)
Interaction	-0.06 (0.041)	-0.02 (0.031)	-0.04 (0.047)	-0.00 (0.039)
Observations	7994	7994	8733	8733
<u>Socioeconomic status Index</u>				
Treatment	0.14*** (0.030)	0.10*** (0.026)	0.21*** (0.036)	0.18*** (0.030)
Covariate	0.03*** (0.008)	0.02*** (0.008)	0.06*** (0.011)	0.06*** (0.009)
Interaction	-0.01 (0.012)	-0.00 (0.010)	-0.00 (0.014)	-0.01 (0.014)
Observations	7147	7147	8733	8733

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

The dependent variable is the IRT subject test score standardized with mean zero and standard deviation 1 in Grade 5 at baseline. All regressions include stratum and class fixed effects and controls for the baseline individual/classroom mean test score and gender. The SES score is generated using Principal Components Analysis based on household ownership of 14 consumer durables (elicited in student surveys).

Table A.6: Heterogeneity by within-grade quintiles (Robustness)

	Math		Hindi	
	Year 1	Year 2	Year 1	Year 2
Treatment	0.17*** (0.043)	0.18*** (0.066)	0.07 (0.055)	0.24*** (0.064)
Treatment x Q2	-0.07 (0.045)	0.02 (0.058)	0.05 (0.059)	-0.03 (0.063)
Treatment x Q3	-0.10* (0.048)	-0.06 (0.071)	0.06 (0.066)	-0.07 (0.073)
Treatment x Q4	-0.03 (0.053)	0.06 (0.075)	0.02 (0.068)	-0.12 (0.088)
Treatment x Q5	-0.02 (0.061)	0.11 (0.092)	0.05 (0.075)	-0.13* (0.079)
Quintile 2	0.22*** (0.044)	0.14*** (0.046)	0.12** (0.051)	0.14** (0.054)
Quintile 3	0.36*** (0.053)	0.28*** (0.051)	0.20*** (0.062)	0.28*** (0.063)
Quintile 4	0.46*** (0.065)	0.42*** (0.065)	0.31*** (0.068)	0.41*** (0.075)
Quintile 5	0.57*** (0.069)	0.55*** (0.090)	0.31*** (0.091)	0.43*** (0.092)
F-test of equality of interaction terms (p-val)	.12	.14	.85	.49
Observations	6539	4825	6539	4825
R-squared	0.669	0.574	0.612	0.594

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

This table repeats the specification presented in Table 3 with two differences: (i) quintiles of baseline achievement are defined based on the *other* subject and (ii) we condition on both math and Hindi test scores from baseline. This procedure, inspired by [Jerrim and Vignoles \(2013\)](#), aims to assess the sensitivity of our conclusions to mean reversion induced by measurement error. The main patterns of Table 3 — that control group value-added is greater for students in upper quintiles while treatment effects are similar — is not sensitive to these changes.

Table A.7: Heterogeneity in effect on hardest/easiest items by within-grade BL score quintiles

	Easy items		Hard items	
	Year 1	Year 2	Year 1	Year 2
Math				
Treatment	0.04* (0.02)	0.06*** (0.02)	0.01 (0.01)	0.04** (0.01)
Treatment x Q2	0.01 (0.02)	-0.01 (0.03)	0.02 (0.01)	0.02 (0.02)
Treatment x Q3	-0.01 (0.02)	-0.02 (0.02)	0.02 (0.01)	0.03* (0.02)
Treatment x Q4	-0.02 (0.02)	-0.04 (0.02)	0.02 (0.01)	0.06*** (0.02)
Treatment x Q5	-0.03 (0.02)	-0.05** (0.02)	0.04** (0.02)	0.04* (0.02)
Quintile 2	0.11*** (0.01)	0.09*** (0.01)	-0.01 (0.01)	0.00 (0.02)
Quintile 3	0.19*** (0.01)	0.17*** (0.02)	0.04*** (0.02)	0.03** (0.01)
Quintile 4	0.21*** (0.02)	0.22*** (0.02)	0.10*** (0.02)	0.06*** (0.01)
Quintile 5	0.19*** (0.02)	0.22*** (0.02)	0.21*** (0.02)	0.13*** (0.02)
Mean percentage correct in bottom quintile	.6	.52	.15	.16
Observations	6538	4825	6537	4825
R-squared	0.43	0.47	0.38	0.28
Hindi				
Treatment	0.08*** (0.02)	0.11*** (0.02)	0.01 (0.01)	0.02* (0.01)
Treatment x Q2	-0.04** (0.02)	-0.04* (0.02)	0.03 (0.02)	0.01 (0.01)
Treatment x Q3	-0.06*** (0.02)	-0.07*** (0.02)	0.04* (0.02)	0.01 (0.01)
Treatment x Q4	-0.07*** (0.02)	-0.08*** (0.02)	0.03 (0.02)	0.03 (0.02)
Treatment x Q5	-0.07*** (0.02)	-0.09*** (0.02)	0.02 (0.02)	-0.01 (0.02)
Quintile 2	0.16*** (0.01)	0.12*** (0.02)	0.02* (0.01)	0.02** (0.01)
Quintile 3	0.20*** (0.01)	0.21*** (0.02)	0.12*** (0.01)	0.08*** (0.01)
Quintile 4	0.21*** (0.01)	0.25*** (0.02)	0.25*** (0.01)	0.15*** (0.01)
Quintile 5	0.18*** (0.02)	0.24*** (0.02)	0.35*** (0.02)	0.27*** (0.02)
Mean percentage correct in bottom quintile	.64	.6	.2	.19
Observations	6535	4825	6534	4825
R-squared	0.40	0.41	0.56	0.39

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

Terciles of question difficulty are defined at the grade-round level, and quintiles of student achievement on their baseline scores. We exclude students who did not take the baseline test. The dependent variables is the proportion of questions correctly answered in the hardest/easiest terciles in a given round of testing. All regressions control for baseline scores, gender, and fixed effects for randomization strata and grade.

Table A.8: Progress in diagnosed achievement in treated schools				
	(1)	(2)	(3)	(4)
	Math Y1	Math Y2	Hindi Y1	Hindi Y2
Assessed level at baseline	0.91*** (0.02)	0.89*** (0.07)	0.92*** (0.02)	0.94*** (0.02)
Constant	1.05*** (0.06)	2.02*** (0.14)	1.12*** (0.06)	2.31*** (0.08)
Observations	4,122	2,705	4,223	2,710
R-squared	0.61	0.37	0.69	0.59

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the school level.

This table presents the regression analog of Figure 3. The dependent variable is the student achievement level in Math/Hindi, as assessed by the *Mindspark* software, after the first and second academic year of achievement.

Table A.9: Effects by grade, accounting for potential increase in instructional time

	Year 1		Year 2	
	Primary	Middle	Primary	Middle
<u>Math</u>				
Treatment	0.096 (0.0623)	0.225*** (0.0713)	0.086 (0.0933)	0.247** (0.0915)
Observations	648	1308	655	1465
R-squared	0.481	0.553	0.302	0.383
<u>Hindi</u>				
Treatment	0.171* (0.0945)	0.143*** (0.0418)	0.134 (0.0788)	0.188** (0.0895)
Observations	738	1318	832	1567
R-squared	0.372	0.538	0.226	0.401

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

This table presents Intention-to-treat treatment effects of the program at the end of ~6 months of treatment (EL Y1) and 18 months (EL Y2), restricted to only those grade×stratum pairs where the program did not increase scheduled instruction in the relevant targeted subject. The specification is identical to Table 2. Test scores are standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group. All regressions include strata (school-pair) fixed effects and control for baseline scores and gender.

Table A.10: Treatment effect on school examinations, other subjects (year 2)

	Half-year examinations			Board examinations									
	Science	Soc. Sc.	English	Grade A and above			Grade B and above			Grade C and above			
				Science	Soc. Sc.	English	Science	Soc. Sc.	English	Science	Soc. Sc.	English	
<u>Grade 8</u>													
Treatment	-0.96 (2.151)	1.21 (1.851)	2.47 (2.014)	0.02 (0.038)	-0.00 (0.037)	-0.02 (0.062)	0.07 (0.068)	-0.03 (0.059)	-0.06 (0.056)	-0.04 (0.042)	-0.06 (0.052)	-0.05 (0.030)	
Mean score	87.27	89.49	88.11	.29	.15	.12	.56	.36	.37	.88	.79	.79	
Observations	1764	1767	1713	2568	2566	2566	2568	2566	2566	2568	2566	2566	
R-squared	0.578	0.605	0.638	0.078	0.115	0.119	0.124	0.157	0.121	0.196	0.190	0.192	

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

For half-year examinations, the dependent variable is the score obtained at the half year school examinations (scores between 0 and 100). For board examinations, the dependent variable is a dummy variable for obtaining the grade of interest or above. "Soc. Sc." stands for Social Science, and "Env. Science" stands for environmental science. In all regressions, stratum fixed effects are included, but gender and baseline test scores are not controlled for.

Table A.11: Treatment effect on Grade 8 school examinations by tercile, math and Hindi (year 2)

	Half-year examinations		Board examinations					
	Math	Hindi	Grade A and above		Grade B and above		Grade C and above	
			Math	Hindi	Math	Hindi	Math	Hindi
Treatment	1.658 (3.0505)	0.441 (3.0974)	-0.011 (0.0343)	0.028 (0.0300)	-0.048 (0.0726)	-0.045 (0.0724)	-0.094 (0.0727)	-0.124* (0.0677)
Treat x mid terc	-0.704 (1.7576)	0.053 (1.5008)	0.004 (0.0347)	-0.124** (0.0512)	0.034 (0.0529)	-0.038 (0.0745)	0.032 (0.0838)	0.137** (0.0633)
Treat x top terc	0.314 (2.3572)	-0.339 (2.4778)	-0.060 (0.0664)	-0.050 (0.0688)	-0.038 (0.0741)	-0.035 (0.0709)	0.045 (0.0755)	0.132* (0.0704)
Middle tercile	1.658 (0.9839)	1.651 (1.1657)	-0.107*** (0.0263)	0.103** (0.0440)	-0.087* (0.0448)	0.219*** (0.0693)	0.075 (0.0520)	0.010 (0.0483)
Top tercile	3.159** (1.2932)	3.044 (1.8867)	-0.048 (0.0541)	0.320*** (0.0662)	0.075 (0.0716)	0.317*** (0.0750)	0.185*** (0.0565)	-0.031 (0.0568)
Mean in bot terc	86.453	86.801	.056	.061	.258	.294	.627	.764
Observations	706	724	1015	1015	1015	1015	1015	1015
R-squared	0.676	0.721	0.339	0.334	0.401	0.390	0.428	0.295

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

For half-year examinations, the dependent variable is the score obtained at the half year school examinations (scores between 0 and 100). For board examinations, the dependent variable is a dummy variable for obtaining the grade of interest or above. In all regressions, gender, baseline test scores and the initial tercile of the student are controlled for, and stratum fixed effects are included. The students' terciles are based on their baseline test scores. We exclude students who did not take the baseline test.

Table A.12: Treatment effect on Grade 5 school exams by tercile, year 2

Variable	Grade A and above		Grade B and above		Grade C and above	
	Math	Hindi	Math	Hindi	Math	Hindi
Treatment	0.077 (0.1477)	-0.193* (0.1131)	-0.038 (0.0399)	-0.141 (0.0923)	0.010 (0.0167)	0.009 (0.0201)
Treat x mid terc	-0.177 (0.1120)	0.139 (0.1008)	-0.038 (0.0745)	0.123 (0.1025)	-0.034 (0.0239)	-0.018 (0.0236)
Treat x top terc	-0.048 (0.1389)	0.187 (0.1225)	0.018 (0.0624)	0.178* (0.0941)	-0.012 (0.0130)	-0.011 (0.0197)
Middle tercile	0.089 (0.0991)	-0.082 (0.0876)	0.056 (0.0483)	0.141** (0.0595)	0.023 (0.0183)	0.021 (0.0189)
Top tercile	0.001 (0.1306)	0.050 (0.1021)	0.036 (0.0441)	0.180** (0.0700)	0.021 (0.0222)	0.017 (0.0181)
Mean in bot terc	.557	.343	.919	.636	.993	.979
Observations	470	470	470	470	470	470
R-squared	0.427	0.430	0.255	0.464	0.101	0.132

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

The dependent variable is a dummy variable for obtaining the grade of interest or above. In all regressions, the initial tercile of the student, gender and baseline test scores are controlled for, and stratum fixed effects are included. The students' terciles are based on their baseline test scores. We exclude students who did not take the baseline test.

Table A.13: Mapping *Mindpark* math content delivered in Y2 to the curriculum

Grade 5				Grade 8			
Grade Level	Freq.	Percent	Cum.	Grade Level	Freq.	Percent	Cum.
1	111,477	5.15	5.15	1	28,281	0.79	0.79
1.5	103,038	4.76	9.92	1.5	44,115	1.23	2.01
2	153,892	7.11	17.03	2	56,872	1.58	3.59
2.5	258,155	11.94	28.97	2.5	157,432	4.38	7.97
3	500,627	23.14	52.11	3	406,629	11.30	19.27
3.5	225,27	10.41	62.53	3.5	184,277	5.12	24.40
4	233,897	10.81	73.34	4	323,977	9.01	33.40
4.5	158,399	7.32	80.66	4.5	214,403	5.96	39.36
5	163,619	7.56	88.23	5	471,908	13.12	52.48
5.5	116,71	5.40	93.62	5.5	341,763	9.50	61.98
6	111,592	5.16	98.78	6	771,175	21.44	83.42
6.5	8,12	0.38	99.16	6.5	69,418	1.93	85.35
7	17,129	0.79	99.95	7	353,724	9.83	95.19
7.5	1,05	0.05	100.00	7.5	73,544	2.04	97.23
8	28	0.00	100.00	8	99,632	2.77	100.00
Total	2,163,003	100.00		Total	3,597,150	100.00	

Notes: This table presents the grade level of math content presented to students in the treatment group in Y2. It is based on data from the Mindspark system which records each item presented to individual students. Each item is mapped to the official curriculum, noting the grade level of the question. Some items are mapped as belonging to curricula in two adjacent grades (e.g. "2,3") accounting for the presence of non-integer values in the table.

Table A.14: Mapping Mindspark Y2 content in Hindi to the curriculum

Grade 5				Grade 8			
Grade level	Freq.	Percent	Cum.	Grade level	Freq.	Percent	Cum.
1	10,778	0.68	0.68	1	2,626	0.10	0.10
2	215,169	13.54	14.22	2	17,772	0.65	0.75
3	470,273	29.60	43.82	3	76,886	2.82	3.57
4	331,876	20.89	64.70	4	223,713	8.21	11.78
5	357,117	22.47	87.18	5	316,252	11.60	23.38
6	120,903	7.61	94.79	6	504,342	18.50	41.89
7	48,888	3.08	97.86	7	616,75	22.63	64.52
8	33,956	2.14	100.00	8	967,104	35.48	100.00
				9	2	0.00	100.00
Total	1,588,960	100.00		Total	2,725,447	100.00	

Notes: This table presents the grade level of Hindi content presented to students in the treatment group in Y2. It is based on data from the Mindspark system which records each item presented to individual students. Each item is mapped to the official curriculum, noting the grade level of the question.

Table A.15: Cumulated effects on student achievement, year 3

	Math			Hindi		
	Pooled	Primary	Middle	Pooled	Primary	Middle
Treatment	0.24*** (0.057)	0.19*** (0.067)	0.26*** (0.066)	0.21*** (0.050)	0.20*** (0.072)	0.19*** (0.068)
Baseline score	0.59*** (0.030)	0.37*** (0.051)	0.64*** (0.027)	0.65*** (0.033)	0.42*** (0.054)	0.60*** (0.038)
Observations	10971	4760	6211	10971	4760	6211
R-squared	0.261	0.122	0.264	0.210	0.128	0.184

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level.

This table presents Intention-to-treat treatment effects of the program at the end of 30 months (EL Y3). Test scores are based on independent tests conducted in class for all students present on the day of testing at baseline (July 2017) and end-of-year assessment (in February 2020). In the end round, students who were absent on the day of the test were tracked to households for testing. For students who were absent on the day of testing at baseline, we replace the baseline score with the classroom average. Test scores are linked across rounds and across grades using Item Response Theory models. Test scores are standardized to have a mean of zero and a standard deviation of one in the baseline in grade 5 in the control group. All regressions include strata (school-pair) fixed effects and student gender.

Table A.16: Student time use in observed Mindspark lab periods

Variable	(1) Pooled Mean/(SD)	(2) Grade 5 Mean/(SD)	(3) Grade 8 Mean/(SD)
<i>What are students doing?</i>			
On Mindspark working actively	0.75 (0.21)	0.76 (0.19)	0.74 (0.24)
On Mindspark guessing/clicking randomly	0.11 (0.13)	0.10 (0.11)	0.12 (0.16)
Talking to the teacher asking questions	0.02 (0.08)	0.03 (0.09)	0.02 (0.07)
Talking casually (Other than the partner)	0.03 (0.05)	0.03 (0.04)	0.04 (0.06)
Sitting idle	0.01 (0.02)	0.01 (0.02)	0.01 (0.02)
Out of their seats	0.01 (0.05)	0.02 (0.07)	0.01 (0.02)
Not able to work due to technical problem	0.01 (0.04)	0.02 (0.05)	0.01 (0.02)
Not in the lab	0.05 (0.11)	0.04 (0.09)	0.06 (0.13)
<i>What do you observe on the laptop screens?</i>			
Assigned subject questions on Mindspark	0.90 (0.14)	0.90 (0.13)	0.90 (0.15)
Other subject questions on Mindspark	0.01 (0.05)	0.01 (0.03)	0.01 (0.07)
Login screen on Mindspark	0.05 (0.07)	0.05 (0.07)	0.04 (0.07)
Student progress report	0.01 (0.03)	0.01 (0.02)	0.01 (0.03)
Blank screen	0.03 (0.08)	0.02 (0.07)	0.04 (0.10)
Other	0.00 (0.02)	0.01 (0.02)	0.00 (0.02)
Number of observations	95	46	49

Table A.17: Teacher time use in observed Mindspark lab periods

Variable	(1) Total Mean/(SD)	(2) 5 Mean/(SD)	(3) 8 Mean/(SD)
Is the LIC in the lab?	0.30 (0.44)	0.34 (0.46)	0.27 (0.43)
Is the teacher present in the lab?	0.52 (0.42)	0.48 (0.44)	0.55 (0.40)
<i>What is the teacher doing?</i>			
Helping students settle down	0.09 (0.16)	0.06 (0.16)	0.12 (0.16)
Helping students with questions	0.19 (0.28)	0.22 (0.31)	0.15 (0.24)
Helping students with technical difficulties	0.02 (0.05)	0.01 (0.04)	0.02 (0.06)
Doing rounds in the lab	0.04 (0.11)	0.03 (0.09)	0.05 (0.13)
Sitting in the lab doing admin work	0.06 (0.16)	0.08 (0.18)	0.05 (0.14)
Sitting in the lab doing corrections	0.02 (0.10)	0.02 (0.08)	0.02 (0.11)
Sitting in the lab at leisure	0.06 (0.14)	0.03 (0.09)	0.10 (0.17)
Talking to other staff in the lab	0.03 (0.09)	0.02 (0.09)	0.03 (0.09)
Standing outside the lab	0.00 (0.03)	0.00 (0.02)	0.01 (0.03)
Teacher is not present	0.48 (0.42)	0.52 (0.44)	0.45 (0.40)
Number of observations	95	46	49

Table A.18: Effects on classroom practice

Variable	Grade 5		Grade 8	
	Control mean	Treatment difference	Control mean	Treatment difference
Is the teacher present?	0.97	-0.02 (0.02)	0.94	0.03 (0.02)
If yes, what is the teacher doing?				
Teaching the full class	0.90	-0.03 (0.04)	0.91	-0.01 (0.05)
Teaching students in small groups/one by one	0.32	-0.12 (0.08)	0.11	0.01 (0.04)
Reading out loud	0.45	-0.01 (0.07)	0.41	0.13* (0.07)
Reading but students repeat after teacher	0.52	-0.17*** (0.06)	0.31	0.03 (0.05)
Sitting idle in the chair	0.06	-0.01 (0.03)	0.01	0.02 (0.02)
Correcting notebooks/test papers	0.06	-0.01 (0.02)	0.06	-0.03 (0.03)
Filling records/Data/Taking attendance	0.03	0.02 (0.02)	0.01	0.01 (0.01)
Talking casually	0.09	0.03 (0.05)	0.02	0.06* (0.03)
Total observations		147		141

Notes: *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$. Standard errors are clustered at the stratum level and shown in parentheses. Stratum fixed effects are included in all regressions.

This table is based on classroom observations that were carried out in mathematics and Hindi lessons in Grades 5 and 8, both in treatment and control schools. Teacher time use was captured through structured snapshots recorded every 5 minutes. While we see some differences being statistically significant between the treatment and control groups during the observed period, there does not appear to be any consistent difference in the practices observed by enumerators during classroom visits.

B Test score construction and validation

B.1 Overview

We measured student achievement, which is the main outcome for our evaluation, using independent assessments in math and Hindi. These tests were administered under the supervision of the research team at baseline (Oct 2017) and close to the end of the school year in each of three years (February-to-March of 2018, 2019 and 2020). Here we present details about the test content and development, administration, and scoring.

B.2 Objectives of test design

Our test design reflects three objectives, closely following principles from the efficacy trial and recommended best practices (Muralidharan et al., 2019; Bertling et al., 2025).

First, in each grade, the test should be informative over the full range of achievement.

Second, the tests should allow us to express student scores on a common scale, both across rounds and across grades. This challenge was more severe in the current project than the efficacy trial given the span over the full range of primary and middle schooling.

Third, the test should be a fair benchmark to judge the actual skill acquisition of students. Reflecting this need, tests were administered using pen-and-paper rather than on computers so that they do not conflate increments in actual achievement with greater familiarity with computers in the treatment group. Further, the items were taken from a wide range of independent sources, and selected by the research team without consultation with Education Initiatives, to ensure that the selection of items was not prone to “teaching to the test” in the intervention.

B.3 Test booklets and administration

We assembled grade-specific tests in math and Hindi for each round of testing.

We aimed to avoid ceiling and floor effects in each grade. Recognizing that students may be much below grade-appropriate levels of achievement, test booklets included items ranging from very basic competences to harder items which are closer to grade-appropriate standards. Test booklets included between 20-30 items per subject in each round for Grades 3-8 and between 11-16 items in Grades 1-2.⁵² Booklets administered to middle school students (Grades 6-8) included only written questions; for students in Grades 1-2, only orally-administered items; and, for Grades 3-5, a combination of orally-administered and written items. These items were sourced from previous research studies in India and state-level textbooks and exams. To ensure the integrity of assessments, all tests were administered and proctored independently by surveyors.⁵³

The test booklets were designed to partially overlap across grades — in each grade, typically about a third of items were common with the preceding grade and a third

⁵²The smaller number of test items in Grades 1-2 reflect a smaller number of competences to be tested as well as the need to reduce survey burden for young children who were administered these items individually with oral stimuli and responses.

⁵³See Singh and Berg (2024) and ? for evidence of test score manipulation in teacher-administered tests in Indian public schools in multiple states.

with the grade above. This allowed us to increase the difficulty of test booklets across grades while preserving sufficient overlap of items to link test scores using Item Response Theory models and express them on a common scale. Similarly, in each round, a substantial share of items were retained in common from the previous assessments to ensure that scores could be linked across survey rounds. Our final Item Bank includes 149 unique test items in Math and 122 test items in Hindi. All items were scored dichotomously (correct or incorrect) and scored using a 3-parameter logistic model estimated using a dataset that pooled all rounds and grades.

B.4 Psychometric validation

We validate our test scores in three successive exercises.

B.4.1 Empirical distribution of test scores

First, we present the distribution of the percentage of correctly answered questions in each round in the sample separately for primary and middle school students. Since test booklets vary both across grades and across survey rounds, these distributions are not comparable to each other — they are presented only as a diagnostic of whether a large proportions of students answer all questions incorrectly (floor effects) or all questions correctly (ceiling effects); the presence of either would indicate a censoring problem induced by our test instruments being unable to pick up the range of achievement in the sample. Percentage correct scores are smoothly distributed without evidence of large floor or ceiling effects (Figures A.4 and A.5).

Figure A.4: Distribution of percentage correct by test round: Math

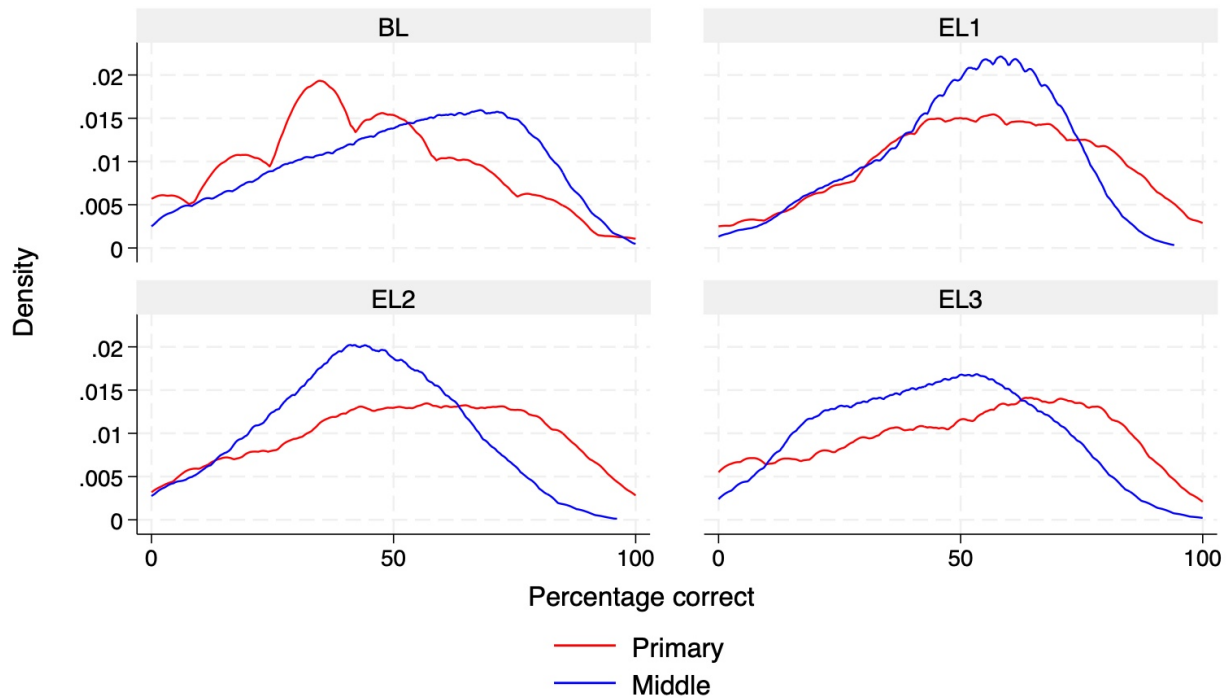
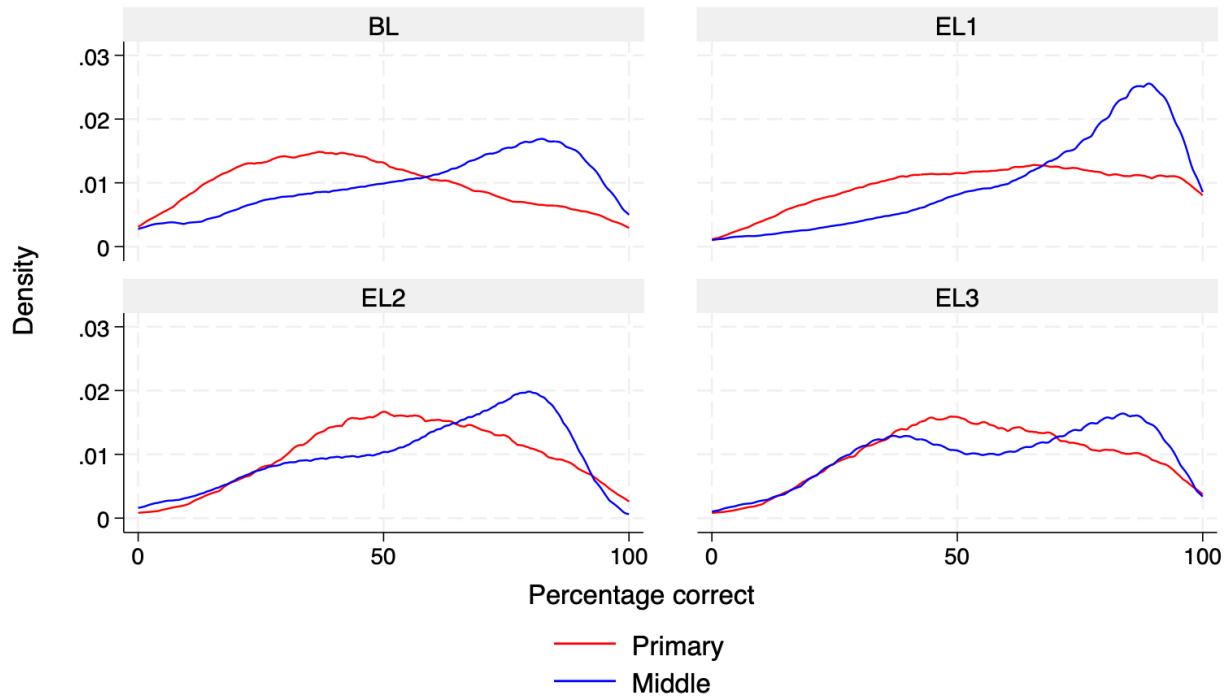


Figure A.5: Distribution of percentage correct by test round: Hindi



Our outcome measures in this paper are IRT linked scores, not the percentage of questions answered correctly. We present the distribution of these IRT scores in Figures A.6 and A.7. Reassuringly, we find that the distributions are well-distributed in both math and Hindi, in each survey round, for both primary and middle school students. Note that, as a consequence of the IRT linking using common (“anchor”) items, these distributions are comparable to each other across grades and survey rounds. In both math and Hindi, the distribution is shifted substantially to the right for middle school students; this indicates that, as expected, students in middle school grades have greater subject knowledge than those in primary grades (and that our test design with overlapping booklets is sufficiently sensitive to pick up these differences in student learning).

Figure A.6: Distribution of IRT scores: Math

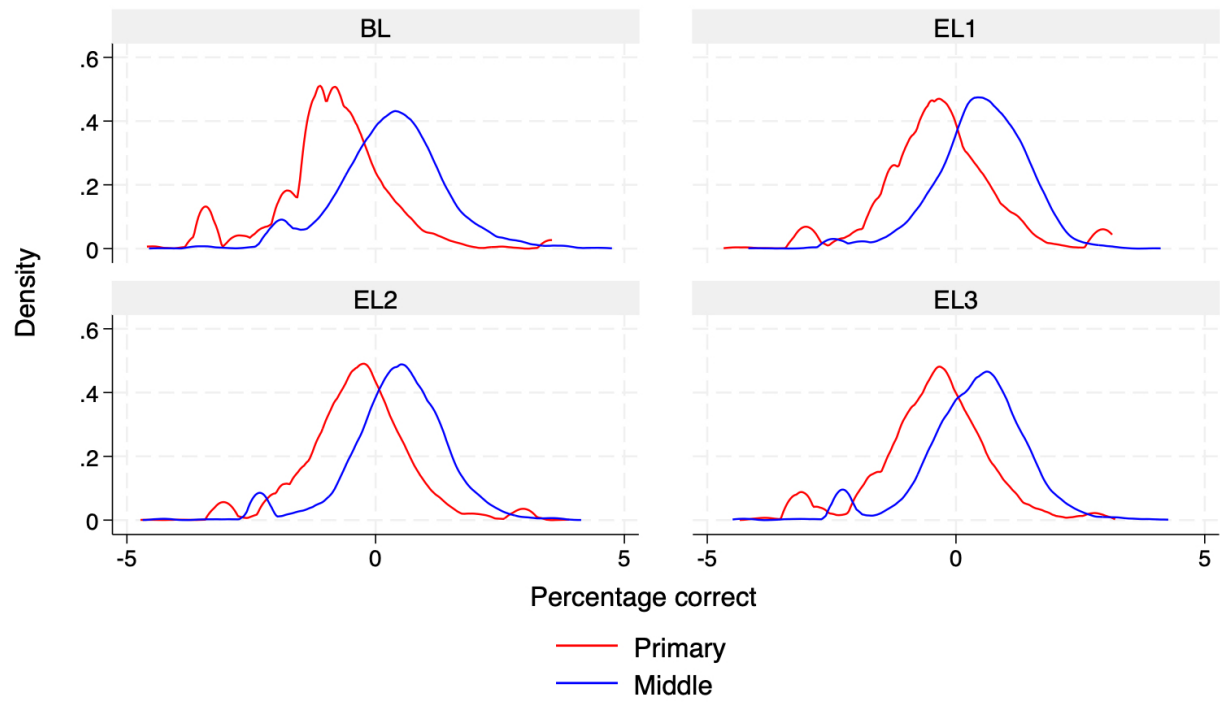
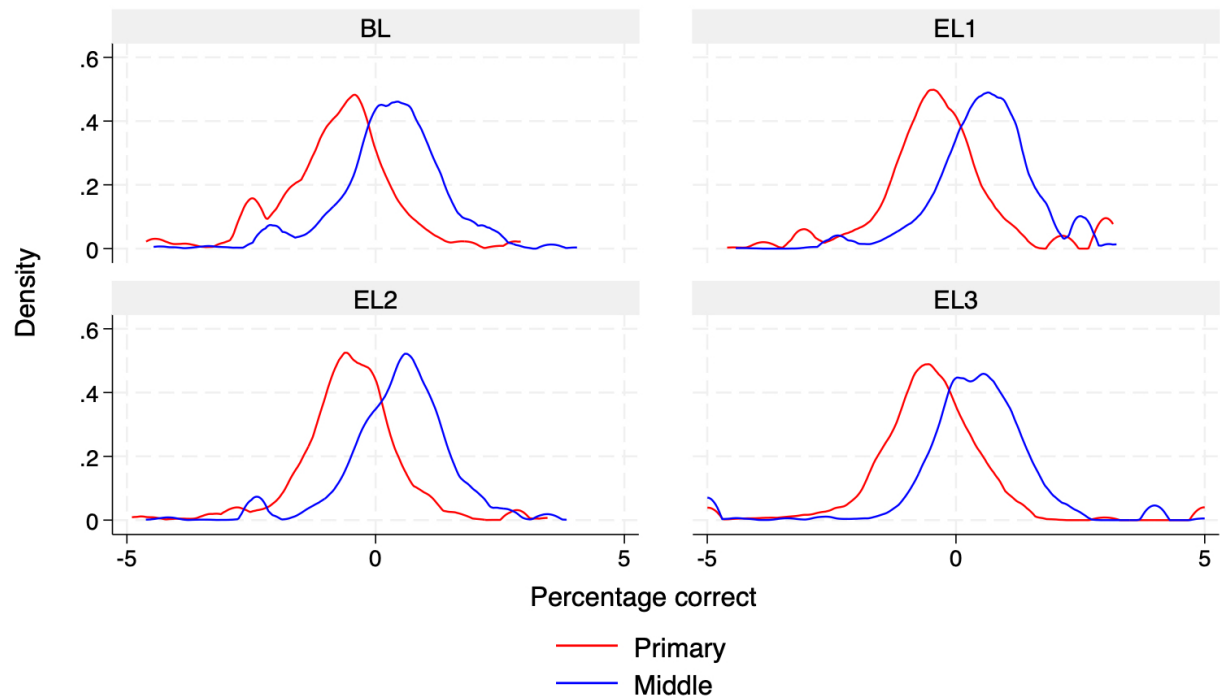


Figure A.7: Distribution of IRT scores: Hindi



B.4.2 Classical Test Theory validation

Next, we present the Cronbach's alpha, a standard measure of scale reliability in classical test theory, for each test booklet (Table A.19). Values above 0.7-0.8 are considered precise for measuring group differences, which are comfortably exceeded for all our booklets.

Table A.19: Cronbach's alpha for test booklets

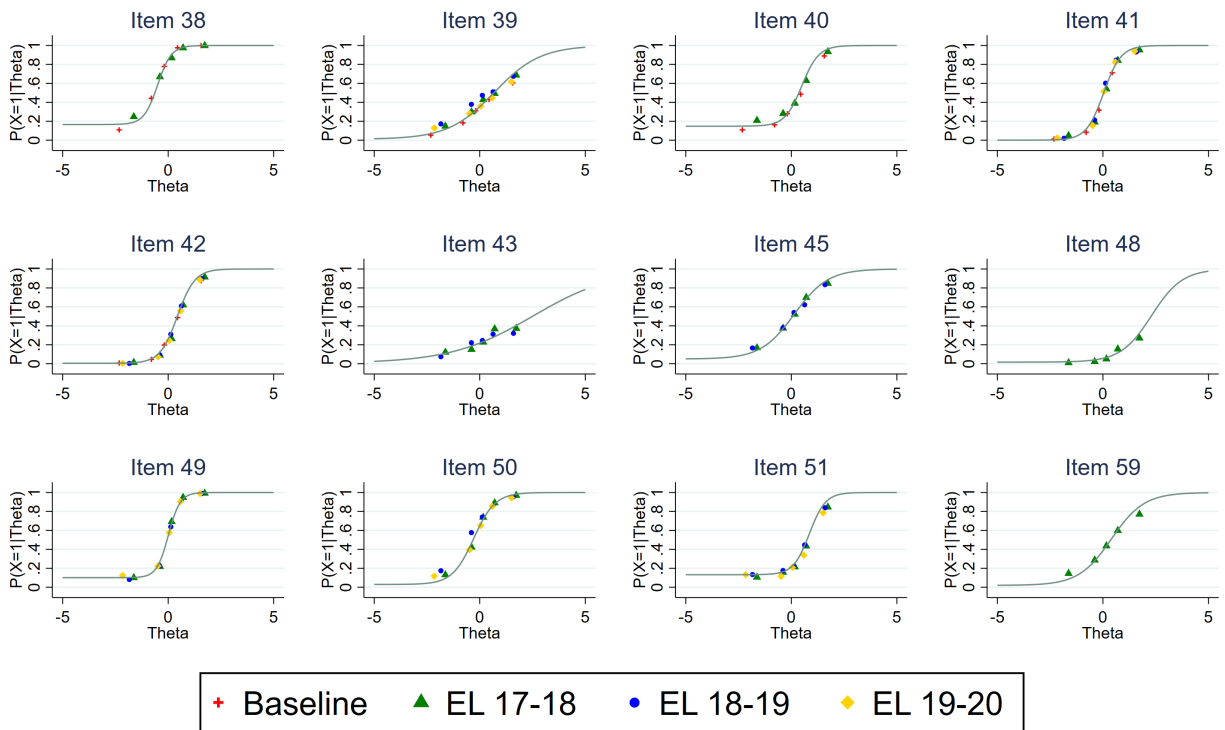
	Math			Hindi		
	Endline Y1	Endline Y2	Endline Y3	Endline Y1	Endline Y2	Endline Y3
Grade 1	0.78	0.88	0.87	0.88	0.80	0.79
Grade 2	0.74	0.88	0.88	0.89	0.83	0.81
Grade 3	0.83	0.83	0.85	0.83	0.83	0.83
Grade 4	0.85	0.86	0.83	0.88	0.87	0.88
Grade 5	0.91	0.88	0.90	0.90	0.89	0.91
Grade 6	0.89	0.88	0.88	0.91	0.91	0.91
Grade 7	0.85	0.77	0.84	0.90	0.89	0.90
Grade 8	0.77	0.82	0.86	0.90	0.91	0.91

B.4.3 Empirical fit to Item Characteristic Curves

Third, to assess the reliability of the IRT linking exercise, we examined item-by-item the empirical fit of the data to estimated item characteristics. We inspected the fit separately for potential Differential Item Functioning across (i) treatment and control groups and (ii) survey rounds. Given the large number of test items, and the multiple dimensions on which we inspected DIF, we do not present the full set of Item Characteristic Curves and empirical fits here. Figure A.8 shows examples of our visual inspection of DIF for a subset of Math items across survey rounds and treatment groups. The top sub-figure shows visual inspection of DIF across survey rounds, while the bottom sub-figure shows it across treatment and control group students. Similar graphs were generated and inspected for all assessment items in both subjects.

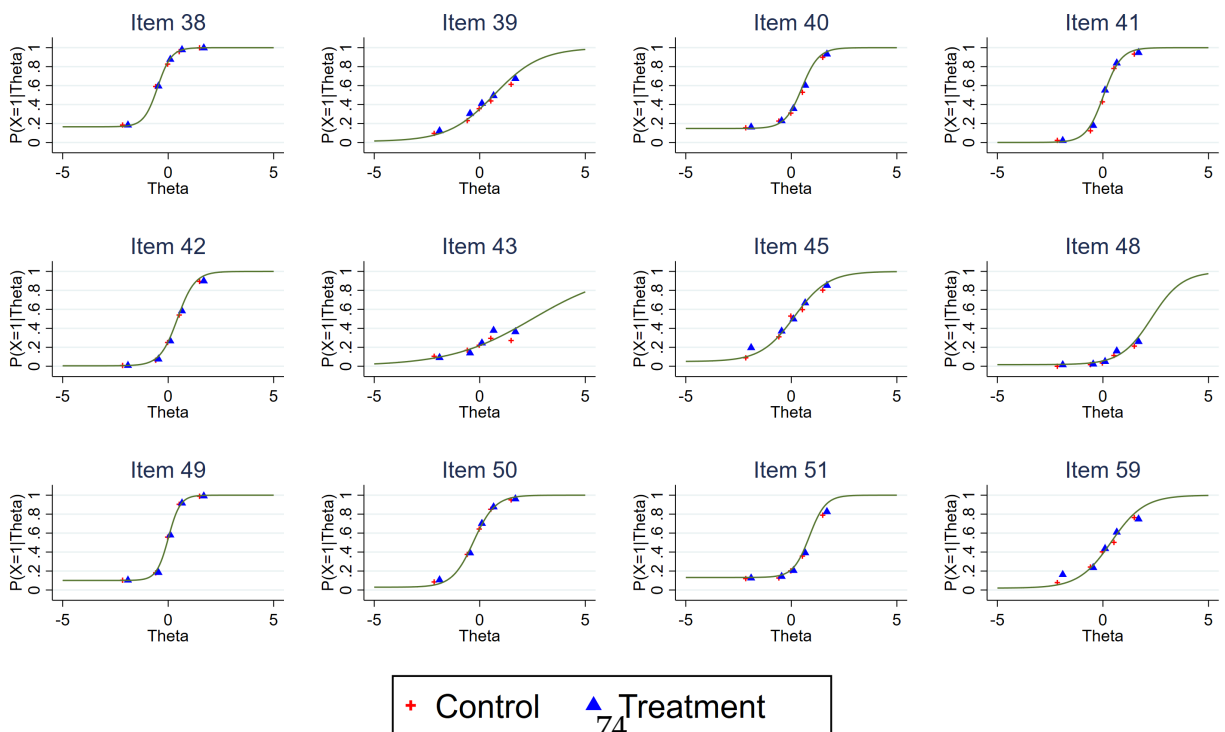
Figure A.8: Visual inspection of Differential Item Functioning

Differential Item Functioning Mathematics



Combining all grades

Differential Item Functioning Mathematics



Combining all grades