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ASSESSING THE GAINS FROM E-COMMERCE

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Assessing the Gains from E-Commerce

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**ABSTRACT**

E-Commerce represents a rapidly growing share of consumer spending in the U.S. We use transactions-level data on credit and debit cards from Visa, Inc. between 2007 and 2017 to quantify the resulting consumer surplus. We estimate that E-Commerce spending reached 8% of consumption by 2017, yielding consumers the equivalent of a 1% permanent boost to their consumption, or over \$1,000 per household. While some of the gains arose from saving travel costs of buying from local merchants, most of the gains stemmed from substituting to online merchants. Higher income cardholders gained more, as did consumers in more densely populated counties.

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## 1. Introduction

According to the U.S. Census Bureau, E-Commerce spending doubled as a share of retail sales from 2007 to 2017, reaching 10% of overall retail sales. In addition to large online-only megastores, many traditional brick-and-mortar retailers have launched online entities that sell the same products available in the retailers' physical stores.

For consumers, shopping online differs in important ways from visiting a brick-and-mortar store. Because online retailers are less constrained by physical space, they can offer a wider variety of products.<sup>1</sup> E-Commerce also enables consumers to access stores that do not have a physical location near them. Finally, consumers can purchase a product online that they may have previously purchased at a brick-and-mortar store without making a physical trip. We refer to these as variety gains and convenience gains, respectively.

In this paper we attempt to quantify the benefits for consumers from the rise of online shopping by leveraging a large and detailed dataset of consumer purchases: the universe of Visa credit and debit card transactions between 2007 and 2017. In 2017, roughly 22% of consumption flowed through Visa. Our data include detailed information on each transaction. We begin by describing the features of this unique dataset and presenting some descriptive facts on the growth of E-Commerce.

To quantify the convenience gains from E-Commerce, we posit a simple binary choice model of consumer behavior in which consumers decide whether to make a purchase at a given merchant's online or offline channel. We show that a consumer located farther away from a given merchant's brick-and-mortar store is more likely to buy online. We use this distance gradient, estimates of the cost of travel, and information on the distribution of distances of each merchant's customers to estimate the convenience value of shopping online. Using

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<sup>1</sup>Brynjolfsson et al. (2003) found that the number of book titles available at Amazon was 23 times larger than those available at a typical Barnes & Noble. Quan and Williams (2018) document a related pattern in the context of shoes.

this within-merchant substitution, we estimate that gains from convenience reached no more than 0.4% of consumer spending by 2017.

To quantify the variety gains from E-Commerce, we write down a model in which variety-loving consumers can adjust the number of merchants they visit online and offline. The gains here are increasing in the share of spending online, and decreasing in the substitutability between online and offline spending. We estimate substitutability by exploiting how spending at online vs. offline merchants varies as a function of consumer distance to each offline merchant, again converting travel distance into dollars. We also use variation across cards to estimate how much consumers are willing to trade off shopping at a greater variety of merchants vs. spending more at each merchant. Within this framework, we estimate consumer gains from increased spending online to be about 1.1% of all consumption by 2017. This is tantamount to \$1,150 per household in 2017. The gains are twice as large — even as a percent of consumption — for richer households (annual income above \$50,000) than poorer households (below \$50,000), and are higher in more densely populated counties.

Our work is related to several papers that attempt to quantify the benefit to consumers from the internet. Goolsbee and Klenow (2006) develop an approach based on the time spent using the internet at home. Using estimates of the opportunity cost of time, they estimate surplus for the median consumer of 2-3% of consumption. Brynjolfsson and Oh (2012) use a similar approach that also considers data on internet speed and the share of time spent on different websites. They estimate the value from free digital services alone to be roughly 1% of consumption. Varian (2013) estimates the value of time savings from internet search engines. Syverson (2017) looks at the question of whether the observed slowdown in labor productivity can be explained by mismeasurement of digital goods and ICT more generally. He concludes that surplus from ICT is not large enough to explain much of the productivity slowdown, which exceeds 1% *per year* for over a decade. Couture et al. (2018) study a program that increased internet access in Chinese villages and find more modest gains.

Our paper also contributes to a broader literature that tackles the question of how to measure consumer surplus from new products. Broda and Weinstein (2010) and Redding and Weinstein (2018) estimate the value of variety using scanner data. Broda and Weinstein (2006) quantify the value of rising import variety. Brynjolfsson et al. (2003) look at the gains to consumers from accessing additional book titles at online booksellers.<sup>2</sup>

The rest of the paper is organized as follows. Section 2 introduces the data and how we construct some of the key variables. Section 3 presents summary statistics and initial facts. Sections 4 and 5 estimate, respectively, the convenience and variety gains from E-Commerce. Section 6 briefly concludes. An [Online Appendix](#) provides details about samples, measurement of E-Commerce, the figures and tables, and solving the variety model.<sup>3</sup>

## 2. Data and Variable Construction

Our primary dataset is the universe of all credit and debit card transactions in the United States that were cleared through the Visa network between January 2007 and December 2017.<sup>4</sup> We complement the Visa data with data from a major credit reporting bureau, as well as publicly available information at the county level from the U.S. Census and the Internal Revenue Service.

[Online Appendix A](#) provides a detailed description of the data construction, and we attempt to summarize it here. The unit of observation in the raw data is a signature-based (not PIN-based) transaction between a cardholder and a merchant. We observe the transaction amount, the date of the transaction, a unique card identifier, the type of card (credit or debit), and a merchant identifier and ZIP code (as well street address in the most recent years). The merchant

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<sup>2</sup>Quan and Williams (2018) make and illustrate the important point that, if demand is location-specific, then representative consumer frameworks can overstate variety gains.

<sup>3</sup>See <http://www.klenow.com/e-commerce-appendix.pdf>

<sup>4</sup>The Visa network is the largest network in the market. It accounted for 40 to 50% of credit card transaction volume and over 70% of debit card volume over this period, with Mastercard, American Express, and Discover sharing the rest of the volume; see, e.g., <https://WalletHub.com/edu/market-share-by-credit-card-network/25531>.

identifier is linked by Visa to the merchant's name and industry classification (NAICS). In contrast, cards used by the same person or household are not linked to each other, and information about the cardholder is limited to what one could infer from the card's transactions (with the exception of approximately half of the 2016 and 2017, which is matched to credit bureau data.)

The 2007–2017 Visa data contain an annual average of 380 million cards, 35.9 billion transactions, and \$1.93 trillion in sales. Of these sales, 55% were credit transactions and 45% were debit transactions. Figure 1 presents Visa spending as a share of U.S. consumption and nominal GDP, respectively. Visa volume has been steadily increasing over time, from approximately 14% of consumption in 2007 to almost 22% of consumption in 2017.<sup>5</sup> In Section 4 below, where we focus on substitution between online and offline channels within a merchant, we further limit the analysis to the five retail NAICS categories where the online transaction share was between 10% and 90%.<sup>6</sup>

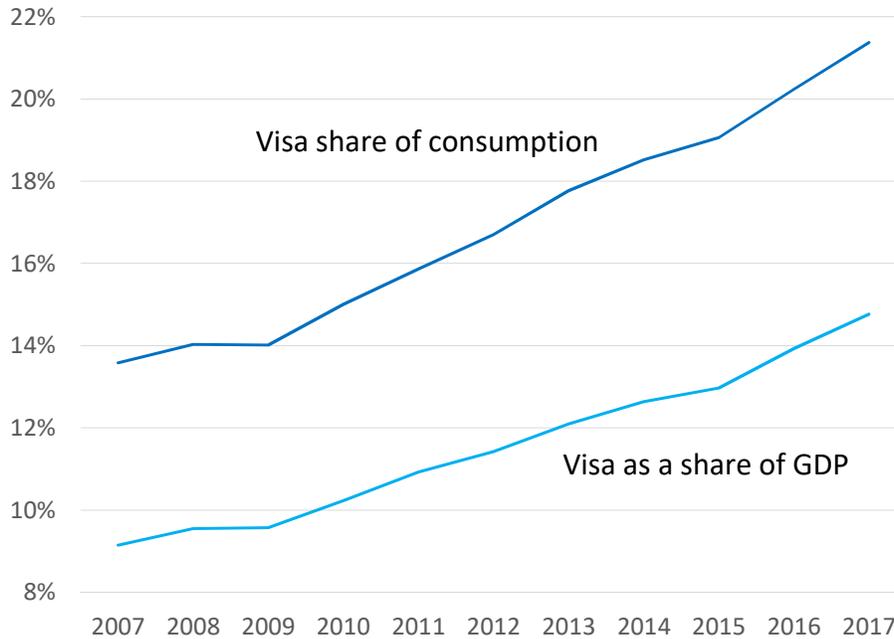
**Key variables.** Each transaction indicates whether it occurred in person (“CP” for Card Present, meaning that the card was physically swiped) or not (“CNP” for Card Not Present). Roughly half of CNP transactions are broken further into E-Commerce, mail order, phone order, and recurring transactions. We treat phone, mail, and recurring transactions as offline. For CNP transactions with missing breakdowns, we assume the E-Commerce fraction is the same as the fraction of non-missing CNP values that is classified as E-Commerce. [Online Appendix B](#) provides more detail. Denoting ECI as the E-Commerce Indicator within CNP transactions,  $i$  as the 3-digit NAICS category, and  $t$  as the

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<sup>5</sup>Our analysis sample uses all transactions between 2007 and 2017 that pass standard filters used by the Visa analytics team. We exclude transactions at merchants not located in the U.S., those not classified as sales drafts, and those that did not occur on the Visa credit/signature debit network (transactions not involving sales drafts include chargebacks, credit voucher fees, and other miscellaneous charges.) We also drop cards that transact with fewer than 5 merchants over the card's lifetime, as many of the dropped cards are specialized gift cards.

<sup>6</sup>Census Bureau NAICS codes 44 and 45 cover Retail Trade. Based on their online transaction share in the Visa data, we use merchants in the following five categories to estimate convenience gains: furniture and home furnishings stores; electronics and appliance stores; clothing and clothing accessories stores; sporting goods, hobby, musical instruments and book stores; miscellaneous store retailers.

Figure 1: Visa spending as a share of consumption and GDP



Note: Visa credit and debit card spending; GDP and Consumption from the BEA.

year, we infer E-Commerce spending within 3-digit NAICS category-years as

$$\text{E-Commerce}_{it} = \frac{\text{ECI}_{it}}{\text{ECI}_{it} + \text{phone/mail/recurring}_{it}} \times \text{CNP}_{it}.$$

Table 1 lists the NAICS categories that contain a nontrivial share of spending with the ECI flag. This includes many retail and some non-retail NAICS categories. It excludes NAICS categories such as Communication, which contains ample CNP spending on cell phone bills but which occurs predominantly through recurring payments. The non-retail NAICS categories with a significant ECI presence are all related to travel and transportation. We include these NAICS categories in our analysis on the grounds that they provide convenience and variety benefits akin to online options in retail NAICS categories (e.g. booking travel online rather than visiting or calling travel agent).

Table 1: E-Commerce categories

Retail categories	Example
Nonstore Retailers	Amazon
Clothing	Nordstrom
Miscellaneous Retail	Staples
General Merchandise	Walmart
Electronics	Best Buy
Building Material, Garden Supplies	Home Depot
Furniture	Bed Bath & Beyond
Sporting Goods, Hobby	Nike
Health, Personal Care	CVS
Food	Safeway
Car Parts	AutoZone
Non-Retail categories	Examples
Admin. Support Services	Expedia Travel
Air Transportation	American Airlines
Accommodation	Marriott
Ground Transportation	Uber
Rental Services	Hertz Rent-a-Car

Note: NAICS categories that we classify as containing E-Commerce spending.

Two other important variables in our analysis are card location and income. We infer a card's preferred shopping location from its transaction history. Recall that we observe the 5-digit ZIP code of the merchant for each offline transaction. We use this to define a card's location as a longitude-latitude pair given by the transaction-weighted average ZIP centroid.<sup>7</sup> Using this card location variable, we then construct a distance variable for each offline transaction, which is given by the straight-line distance between the longitude-latitude pair of the card and the longitude-latitude pair of the merchant's ZIP centroid (recall that we do not observe the merchant's street address).

For about 50% of the credit cards in 2016 and 2017, we have more precise information about the cardholder residential address as well as income from a large credit rating agency. We use this location as a robustness check on our estimates with shopping centroid. We use income to break down online spending shares and the gains from E-Commerce by affluence.

### 3. Summary Statistics and Initial Facts

**The growth of online spending.** We start by documenting the increasing importance of online spending during our sample. Table 2 documents the rising share of online spending within Visa in selected NAICS categories. The online share was already quite high in 2007 in some categories, such as air transport. And in some categories, such as food, the online share remained low in 2017.<sup>8</sup>

To estimate the share of online spending in *all* U.S. consumption, we first scale up Visa online spending by the inverse of Visa's share in national credit and debit card spending. This assumes Visa spending is representative of all card spending in terms of its online share, and that all spending online occurs through debit and credit cards. Finally, we divide by overall U.S. consumption

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<sup>7</sup>We limit attention to ZIP codes in which the card transacted 20 or more times over the card's lifetime in order to omit transactions that were not part of the card's primary purchasing area. This means that less active cards are excluded from our analysis that uses card location.

<sup>8</sup>NAICS categories such as gasoline had essentially no online spending in either year.

Table 2: Visa online shares in select NAICS categories

	2007	2017
Nonstore Retailers	90	96
Air Transport	87	97
Electronics	42	51
Furniture	35	43
Clothing	22	37
General Merchandise	8	15
Food	5	6

Note: % of Visa credit and debit card spending in select NAICS categories.

of goods and services (including the service flow from housing):<sup>9</sup>

$$\text{U.S. online share}_t = \frac{\text{Total U.S. card spending}_t}{\text{U.S. Consumption}_t} \times \text{Visa online share}_t$$

Figure 2 shows our estimates of the share of online spending in all consumption from 2007 and 2017, growing from about 5% of spending in 2007 to almost 8% in 2017. Defined more narrowly using retail NAICS categories, the online share rose from about 3.5% in 2007 to 5% in 2017.

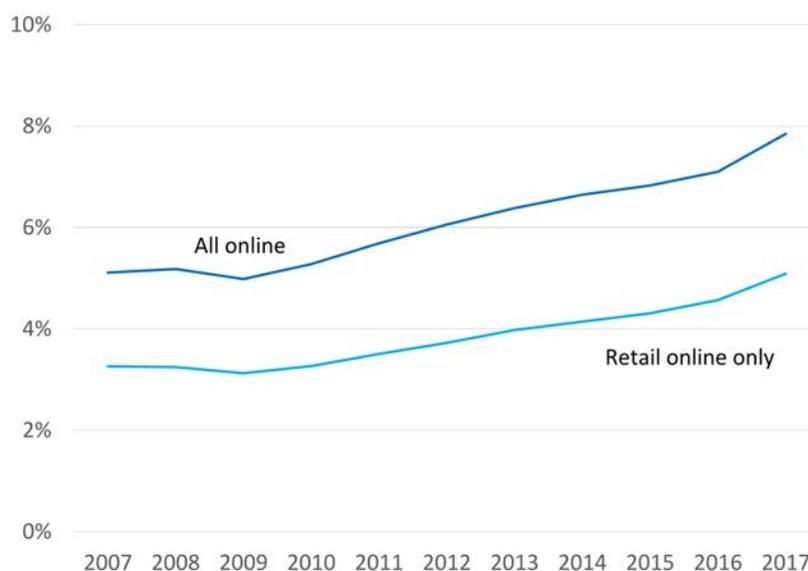
**Heterogeneity by income and population density.** There are two primary channels by which consumers likely benefit from the increased availability of the online channel: convenience and availability. From a convenience perspective, E-Commerce allows consumers to avoid the trip to the offline store, and the potential time and hassle costs associated with parking, transacting, and carrying home the purchased items. It seems plausible that these convenience benefits are largest for more affluent consumers.

The availability benefits might be particularly important for consumers who

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<sup>9</sup>We divide Visa's credit and debit card spending by the estimate of national credit and debit card spending at WalletHub.com (<https://WalletHub.com/edu/market-share-by-credit-card-network/25531>). These estimates are based on the SEC filings of the major card companies.

Figure 2: Estimated share of online spending in the U.S.



Note: We estimate E-Commerce spending on the Visa network and extrapolate it to the the U.S. economy assuming: 1) that Visa is representative of all card spending in terms of online share, and 2) all online spending is done using credit or debit cards. 'All online' refers to our baseline estimate of E-Commerce spending in all consumer categories. 'Retail online only' refers to our alternative estimate which only counts online spending in retail industries as E-Commerce. Total consumption (the denominator for each series) is from the BEA.

live in more rural areas and smaller cities, where there are fewer offline merchants.<sup>10</sup> E-Commerce is essentially available to everyone everywhere, thus making many more merchants available to consumers.

Even though we observe (estimated) income for about one-half of Visa credit cards in 2016 and 2017 through a credit bureau, not all households have credit or debit cards. To adjust for the card-less, we scale down the Visa online spending share in a given county-income pair by the ratio of Visa cards to the number of IRS tax return filers and dependents in that county-income pair:

$$s_{cy} = \frac{\text{Visa online spending}_{cy}}{\text{Total Visa spending}_{cy}} \cdot \alpha_{cy}$$

<sup>10</sup>See Handbury and Weinstein (2014) for evidence that variety is greater in larger cities.

where  $s_{cy}$  is our estimate of the online share of all consumption for income group  $y$  in county  $c$ , and  $\alpha_{cy}$  is our estimate of the share of households with cards in that group:

$$\alpha_{cy} = \frac{\# \text{ of Visa Cards}_{cy}}{\text{Tax Filers}_{cy}}$$

Again, we are assuming online spending only occurs through credit and debit cards, so the cardless are not online at all. See [Online Appendix C](#) for details. In the final step we scale down all  $s_{cy}$  values so that they aggregate to our estimated total U.S. E-Commerce share.

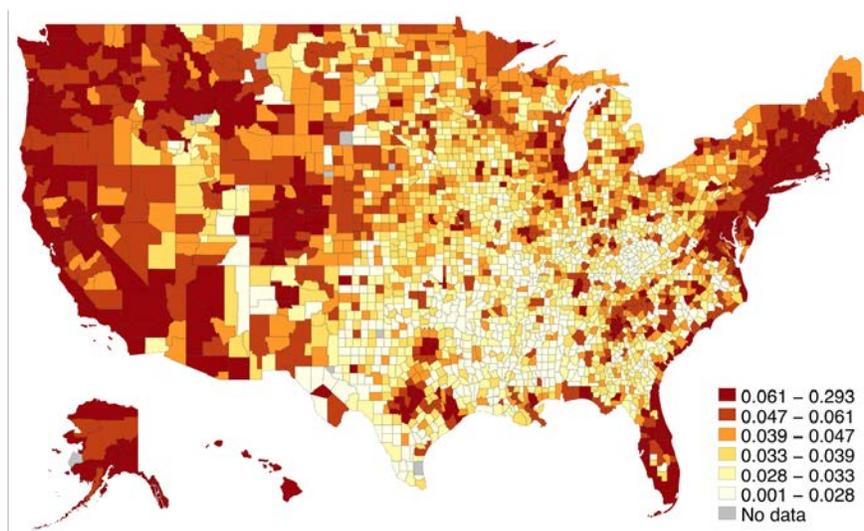
We estimate an online share of 3.4% of consumption for households with incomes of \$50k and below in 2017, and 9.7% of consumption for households with incomes above \$50k. If we sort counties by 2010 Census population per square mile, counties with above-median population density have a population-weighted average online share of 9.1% of consumption, whereas below-median counties have an average online share of 6.4%. This is perhaps surprising because the density of brick-and-mortar retailers is increasing in population density.

Figure 3 displays our online share estimates for all U.S. counties in 2017. Online penetration is distinctly higher in the Northeast and in the West and Mountain regions than in the South or Midwest.

## 4. Estimates of Convenience Surplus

In this section we focus on a specific gain from E-Commerce: avoiding travel to a physical store by buying the same basket of goods from the merchant's E-Commerce channel. Given E-Commerce provides a wider set of merchants than what would otherwise be available to consumers, this direct convenience gain is surely be smaller than the overall gain, which accounts for merchant substitution. Yet, it seems natural to begin by assessing the gain from convenience given that doing so is simpler and requires fewer modeling assumptions.

Figure 3: Online shares by county in 2017



Note: This figure displays the online share in each county calculated from the Visa data and adjusted by the propensity of county residents to use a credit card. Each card is placed in a county-income bin according to their home billing ZIP code and estimated household income. We compute the online share for each county-income bin from their Visa credit card spending and multiply it by the ratio of credit card accounts to population in that county income bin, normalized to match our estimate of the aggregate online share of spending. As a measure of population in each county-income bin, we use IRS data on the number of tax filers. The plot shows the online share (aggregated across cardholders of different incomes) within each county. See [Online Appendix C](#) for more details.

**Specification.** To quantify these convenience gains, we estimate a simple binary choice between online and offline transaction. We assume consumers know the prices and items they will buy from which merchants. We make the strong assumption that prices are the same online and offline for a given merchant, consistent with evidence in Cavallo (2017). The only remaining choice is thus whether to transact online or offline.

We assume utility for consumer  $i$  of buying online at merchant  $j$  is

$$u_{ij}^o = \gamma_j^o + \epsilon_{ij}^o, \quad (1)$$

where  $\gamma_j^o$  is the average merchant-specific utility from the online channel and  $\epsilon_{ij}^o$  is an online consumer-merchant component, which we assume is drawn from a type I extreme value distribution, iid across merchants and consumers.

We assume utility for consumer  $i$  of buying offline at merchant  $j$  is

$$u_{ij}^b = \gamma_j^b - \beta \cdot dist_{ij} + \epsilon_{ij}^b, \quad (2)$$

where  $\gamma_j^b$  is the average merchant-specific utility from the offline channel, and  $dist_{ij}$  is the straight-line distance between the location of consumer  $i$  and the nearest store of merchant  $j$ .<sup>11</sup>  $\epsilon_{ij}^b$  is an offline consumer-merchant component, which we assume is similarly drawn from a type I extreme value distribution, iid across merchants and consumers.

Equations (1) and (2) give rise to a simple logit regression of an indicator variable that is equal to 1 for an online purchase (and 0 for an offline purchase) on distance  $dist_{ij}$  and merchant fixed effects.

**Estimation and results.** We estimate this logit specification on a random sample of 1% of all cards in 2017 for which we observe the home ZIP code. To capture merchants where the choice of online and offline is meaningful, we use transactions in the five mixed-channel retail categories (described in the

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<sup>11</sup>The store location is recorded by Visa as a latitude-longitude pair, while the location of the consumer is based on the centroid of the ZIP+4 billing ZIP code.

previous section) where the consumer was within 50 miles of the offline store.

Table 3 presents summary statistics for this sample. Online transactions account for 15-30% of the overall number of transactions and for 25-40% of the total dollar amount, except for electronics where the online share of transactions is much greater (47% of transactions). The most robust pattern in Table 3 is the distance of the consumer to the nearest offline store, which is systematically shorter for offline transactions than for online ones. This is the key variation which we rely on in the analysis below.

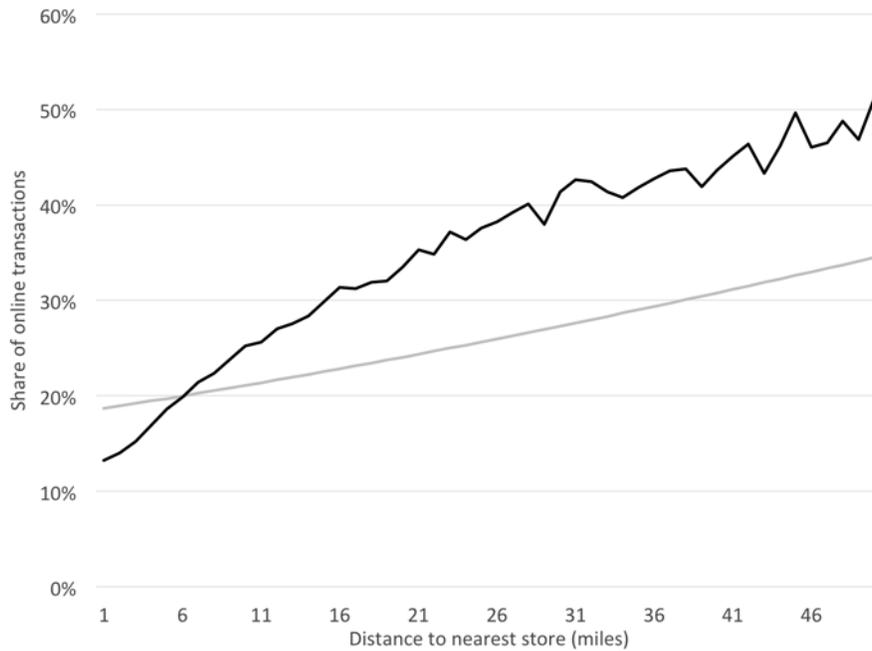
Table 3: Summary statistics by NAICS category

NAICS	Furniture	Electronics	Clothing	Sport, Music, and Books	Misc. stores
NAICS code	442	443	448	451	453
Transactions	711,178	932,867	3,570,316	1,780,257	1,391,438
Online share					
Transactions	0.168	0.474	0.265	0.253	0.220
Spending	0.244	0.295	0.302	0.238	0.393
Ticket size (dollars):					
Offline	130.9 (10.7 - 237.0)	235.2 (11.3 - 617.0)	79.7 (13.7 - 158.2)	61.8 (6.8 - 134.9)	49.2 (6.6 - 100.4)
Online	209.3 (23.2 - 419.3)	90.7 (5.0 - 158.9)	96.4 (15.6 - 194.9)	57.1 (4.9 - 133.6)	114.6 (17.6 - 196.3)
Distance to nearest offline store (miles):					
Offline	7.0 (1.1 - 16.5)	6.0 (1.1 - 13.4)	6.3 (1.0 - 14.2)	7.2 (1.3 - 16.9)	4.7 (0.7 - 10.6)
Online	8.7 (1.4 - 21.4)	12.8 (31.8 - 0.0)	9.1 (23.8 - 0.0)	10.9 (28.4 - 0.0)	10.5 (27.9 - 0.0)

The table shows summary statistics for the transactions used in the convenience analysis. The ticket size panel gives the average dollars per transaction for each NAICS and channel (online or offline). Distance to the nearest store is calculated as the as-the-crow-flies distance between a consumer's location and the nearest offline branch of the merchant where the transaction was made. The first row in each of the bottom two panels contains the average ticket size or distance. The numbers below, in parentheses, are the 10th and 90th percentiles.

Figure 4 pools across the five retail categories, and relates the online share to distance in the raw data, as well as the estimated relationship using the logit specification. As expected, the online share increases with distance. That is, as the nearest brick-and-mortar store is further away, the online channel becomes relatively more attractive, and the online share increases. Comparing cases where the offline store is nearby to cases where the offline store is 30-50 miles away, the online share roughly triples, from approximately 14% to 45%.

Figure 4: Online share vs. distance to merchant store



Note: The figure shows the share of transactions that occur online as a function of the distance between the card and the nearest outlet of the merchant. The sample includes transactions made by 1% of cards in 2017 at merchants in the five mixed-channel NAICS categories listed in the data section. We include transactions at merchants that had a location within 50 miles of the card's billing ZIP code. The black line shows a bin scatter of the share of these transactions that occurred online in the raw data. Each point gives the average share of transactions that were online for cards in a bin of size one mile. For example, the leftmost point on the black line shows that cards that were between zero and one mile away from an outlet of a merchant conducted about 12% of their transactions with that merchant in the online channel. The grey line shows the predicted share of online transactions from a logit regression of an indicator for whether the transaction was online on the distance between the card and merchant and a set of merchant fixed effects.

Using our logit specification, we estimate a  $\beta$  coefficient of 0.023 (with a standard error less than 0.00001), which implies that moving a consumer from 10 to 20 miles away from a physical store increases the share of purchases made online by approximately 3 percentage points. **Estimates of convenience gains.** This simple model allows us to estimate the value of E-Commerce in a straightforward way. We can evaluate the consumer surplus from E-Commerce using the difference between consumer surplus when both online and offline options

are available and when only the offline option is available. Applying the well-known properties of the extreme value distribution, the convenience gain of each transaction by consumer  $i$  at merchant  $j$  is

$$\Delta CS_{ij} = \frac{\ln[\exp(\gamma_j^b - \beta \cdot dist_{ij}) + \exp(\gamma_j^o)] - (\gamma_j^b - \beta \cdot dist_{ij})}{\beta}. \quad (3)$$

We do not observe and therefore do not use prices in our analysis. Instead, we use travel distance as a determinant of the full price. To monetize miles, we assume that each mile costs \$0.80 in time costs and \$0.79 in direct costs, for a total of \$1.59 for each one-way mile and \$3.18 for each round-trip mile between the consumer and the store.<sup>12</sup>

Applying equation (3) to all the transactions in our data, we obtain an average convenience gain (across all transactions in the sample) of 11.3 mile equivalents. Using the conversion factor above (\$3.18 per round trip mile), the convenience gain per transaction comes to \$36 dollars.

The average ticket size in our sample is \$88 and the average distance between consumer and store is 7 miles. Thus convenience gains from the online option are on the order of 32% for purchases in the five NAICS categories used in the estimation. Together, transactions in these five categories made by consumers who were closer than 50 miles to an offline outlet of the same merchant make up about 7% of all dollars, implying that the total convenience gains as a share of Visa spending of about 2.2%, or roughly 0.4% of all consumption.

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<sup>12</sup>To obtain the monetary cost of a mile, we use estimates from Einav et al. (2016), who report summary statistics for a large number of short-distance trips of breast cancer patients. They report that an average trip takes 10.9 minutes to travel 5.3 straight-line miles, with an actual driving distance of 7.9 miles. The BLS reports that the average hourly wage from 2007–2017 was \$23 per hour after tax. As an estimate for the driving cost, we use the average of the IRS reimbursement rate from 2007–2017 of \$0.535 per mile, which considers the cost of fuel and depreciation of the car. Thus, the time cost of driving one mile is given by  $\$23/60 \cdot 10.9/5.3 = \$0.80$  and the driving cost of of one mile is  $\$0.535 \cdot 7.9/5.3 = \$0.79$ .

Table 4: Within-card merchant overlap between online and offline spending

		Online spending for card-merchant in...					Total
		0	(\$0,\$10)	[\$10,\$100)	[\$100,\$500)	>\$500	
Offline spending for card-merchant in...	0	0.00	0.00	0.10	0.31	0.47	0.88
	(\$0,\$10)	0.00	0.00	0.00	0.00	0.00	0.00
	[\$10,\$100)	0.00	0.00	0.01	0.01	0.02	0.04
	[\$100,\$500)	0.00	0.00	0.00	0.01	0.02	0.04
	>\$500	0.00	0.00	0.00	0.00	0.04	0.04
	Total	0.00	0.00	0.11	0.34	0.54	1.00

Each cell in the table gives the share of total online spending in 2014 by the amount of offline and online dollars spent at a given merchant by a card. Each observation in the underlying data is a card-merchant combination with an entry for offline and online spending. For example, the cell in the first row and third column contains the share of online dollars corresponding to card-merchant combinations where a card spent \$0 offline at a merchant and between \$10 and \$100 online at that same merchant. The "total" row (column) gives the sum of the cells across all columns (rows) in that row (column). All cells (excluding the total row and column) sum to 1.

## 5. Estimates of variety surplus

While the model in the previous section allows us to place some quantitative bounds on an important benefit from E-Commerce, it does not allow for substitution across merchants, thereby ignoring potential consumer gains from access to a wider variety of shopping options.

This channel may be first order. The set of merchants that consumers visit online and offline are largely different. To illustrate this, in Table 4 we show the proportion of online spending that occurred at merchants where a given card also shopped offline. Each entry in the table gives the share of online spending by the amount the same card spent offline at that merchant. For example, the entry in the first row, third column shows that 10% of total online sales were made at merchants for which cards spent \$0 offline and between \$10 and \$100 online. The table shows that 88% of online spending occurred at merchants that were not visited offline, suggesting that cross-merchant substitution may be a predominant source of consumer surplus.

## 5.1. Model Setup

To capture these gains from variety, we write down a stylized model that allows substitution across merchants and calibrate it using moments calculated from the Visa data.

**Consumer problem.** Consumers allocate spending across a set of  $M$  merchants in both online and offline channels, and must pay fixed costs that are increasing in the number of merchants visited. Consumers maximize:

$$\max U = \left[ \sum_{m=1}^M (q_m \cdot x_m)^{1-\frac{1}{\sigma}} \right]^{\frac{\sigma}{\sigma-1}} \quad (4)$$

subject to

$$M_b^\phi F_b + M_o^\phi F_o + \sum_{m=1}^M p_m \cdot x_m \leq w$$

and

$$M = M_b + M_o$$

where  $q_m$  is the “quality” of merchant  $m$ ,  $x_m$  is the quantity purchased from them,  $M_b$  ( $M_o$ ) is the number of merchants shopped at in-store (online),  $F_b$  ( $F_o$ ) are the fixed costs of shopping in-store (online), and  $w$  is the consumer’s wage income (the same as the nominal wage given a fixed unit of labor supply per consumers).

The parameter  $\sigma$  is the elasticity of substitution across merchants. Values of  $\sigma < \infty$  imply a “love of variety.” The parameter  $\phi$  governs how fast fixed costs to visiting merchants increase with the number of merchants visited. We assume that  $\phi > 1$  to get an interior solution.<sup>13</sup>

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<sup>13</sup>This convex cost specification can be thought of as a reduced-form for a menu of merchants with rising fixed costs of shopping at them.

**Merchant problem.** Merchants choose prices to maximize their flow profits

$$\max_{p_m} \pi_m = p_m y_m - wL_m - wK_j$$

subject to

$$y_m = \frac{M_j}{M_{j,market}} L x_m \quad \text{and} \quad y_m = Z_m L_m$$

where  $y_m$  denotes the total units sold across all consumers,  $L_m$  is the labor employed by the merchant,  $K_j$  is overhead labor,  $L$  is the total number of consumers, and  $Z_m$  is productivity for merchant  $m$ . Here  $j = o$  or  $b$ , so overhead labor is allowed to differ for online versus offline merchants.

We make the simplifying assumption that each brick-and-mortar (online) seller is entertained by a random subset of the  $L$  consumers. For example, suppose  $M_j \leq M_{j,market}$  is 90%. Then each consumer entertains a random 90% of the merchants. The consumer then decides how much to buy from each merchant they visit based on their CES preferences in (4) above. Merchants are monopolistic competitors who face an elasticity of demand  $\sigma$  from the customers who visit them. Merchants price to sell to the customers who visit them, but do not price to entice more customers to visit them because of the random assignment. We make this assumption to simplify the pricing problem and because we cannot see merchant prices in the Visa data.<sup>14</sup>

**Shopping technology.** Firms in transportation/internet sectors hire labor  $L_b$  to produce transportation services to help consumers access brick-and-mortar retailers, and hire labor  $L_o$  to provide internet/computer services to help consumers access online retailers:

$$L \cdot M_b^\phi = Y_b = A_b L_b$$

$$L \cdot M_o^\phi = Y_o = A_o L_o$$

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<sup>14</sup>Cavallo (2018) presents evidence that online competition has changed pricing patterns (e.g. the frequency of price changes) and inflation dynamics (such as exchange rate pass-through. See Goolsbee and Klenow (2018) for evidence that inflation is lower online than offline.

This sector is perfectly competitive so that its firms price at marginal cost:

$$F_b = \frac{w}{A_b} \text{ and } F_o = \frac{w}{A_o}$$

The transportation/internet technologies therefore pin down the “intercept” of the convex costs of accessing merchants offline (picture driving longer distances to access more) and online (imagine some retailers provide more convenient account sign-up) given above. The share of consumer spending online may have risen, in part, because it has become easier to access online merchants due to rising  $A_o$  and therefore falling  $F_o$ .

**Free entry and market clearing.** We allow free entry because we want to capture the possibility that the rise of online spending has come at the expense of offline merchants. This could take the form of a shrinking number of brick-and-mortar merchants, *ceteris paribus*, cutting into the gains consumers enjoy from online spending.

For each market  $j$ , we assume that expected profits across merchants offline (online) are zero:

$$E_j[\pi_m] = 0$$

Thus the number of online and offline merchants is determined endogenously so that any variable profits just offset the cost of overhead labor. This follows the well-known Hopenhayn (1992) structure wherein firms pay the overhead cost before observing their productivity draw  $Z_m$ . They enter to the point where expected profits is zero.

Meanwhile, labor market clearing requires

$$L = \sum_m L_m + M_{b,market} K_b + M_{o,market} K_o + L_b + L_o$$

as economy-wide labor is allocated to merchant production of consumer goods, merchant overhead, and transportation and internet services.

## 5.2. Model Solution

**Symmetric technologies and outcomes.** To focus on the online versus offline dimension, we now assume symmetry in many places. In particular, we assume all merchants have the same process efficiency:

$$Z_m = Z$$

We assume all offline (online) merchants have the same quality, though we do allow quality to differ offline and online:

$$q_m = q_b \text{ for } m \in M_{b,market}$$

$$q_m = q_o \text{ for } m \in M_{o,market}$$

Because all merchants face the same wage, have the same process efficiency, and are monopolistic competitors facing the common elasticity of demand  $\sigma$ , they price at a common markup over their common marginal cost:

$$p_m = p = \frac{\sigma}{\sigma - 1} \cdot \frac{w}{Z}$$

With prices the same, consumers will spend the same amount ( $p_m x_m$ ) at each offline and online merchant. Denote these spending levels  $o$  online and  $b$  offline. Spending per merchant online versus offline satisfies<sup>15</sup>

$$\frac{o}{b} = \left( \frac{q_o}{q_b} \right)^{\sigma-1}.$$

The higher is quality online relative to offline, the higher the spending per merchant online relative to offline.

In turn, merchant profits online and offline are

$$\pi_o = \frac{M_o}{M_{o,market}} L \cdot \frac{o}{\sigma} - wK_o$$

<sup>15</sup>Online Appendix D provides further details on the model solution.

$$\pi_b = \frac{M_b}{M_{b,market}} L \cdot \frac{b}{\sigma} - wK_b$$

In equilibrium, the number of merchants in the market and visited are

$$M_{b,market} = \frac{1}{1+k} \cdot \frac{1}{\sigma} \cdot \frac{(\sigma-1)\phi}{1+(\sigma-1)\phi} \cdot \frac{L}{K_b}$$

$$M_{o,market} = \frac{k}{1+k} \cdot \frac{1}{\sigma} \cdot \frac{(\sigma-1)\phi}{1+(\sigma-1)\phi} \cdot \frac{L}{K_o}$$

$$M_b = \left[ \frac{1}{1+(\sigma-1)\phi} \cdot \frac{1}{1+k} \cdot A_b \right]^{\frac{1}{\phi}}$$

$$M_o = \left[ \frac{1}{1+(\sigma-1)\phi} \cdot \frac{k}{1+k} \cdot A_o \right]^{\frac{1}{\phi}}$$

where  $k \equiv \left(\frac{q_o}{q_b}\right)^{\frac{\phi}{\phi-1}(\sigma-1)} \left(\frac{A_o}{A_b}\right)^{\frac{1}{\phi-1}}$ . The number of online merchants relative to offline merchants – both available and visited – increases in their relative quality ( $q_o/q_b$ ) and ease of access ( $A_o/A_b$ ).

The utility-maximizing share of spending online is

$$s_o \equiv \frac{oM_o}{oM_o + bM_b} = \frac{k}{k+1} \quad (5)$$

The online share  $s_o$  rises with  $q_o/q_b$  and  $A_o/A_b$ . Consumers gain from rising  $s_o$  if it is due to a combination of online options becoming better (rising  $q_o$ ) and easier access to online merchants (rising  $A_o$ ).

Consumption-equivalent welfare is proportional to<sup>16</sup>

$$Z \cdot M^{1/(\sigma-1)} \cdot \bar{q}$$

where average quality is defined as

$$\bar{q} \equiv \left[ \frac{q_b^{\sigma-1} \cdot M_b + q_o^{\sigma-1} \cdot M_o}{M} \right]^{1/(\sigma-1)}$$

<sup>16</sup>That is, doubling this expression has the same impact on utility as doubling the quantity  $x_m$  of every good bought.

Welfare is increasing in process efficiency ( $Z$ ) and the variety ( $M$ ) and quality ( $\bar{q}$ ) of merchants visited. In terms of exogenous driving forces, consumption-equivalent welfare is proportional to

$$Z \cdot \left( q_b^{\frac{\phi}{\phi-1}(\sigma-1)} A_b^{\frac{1}{\phi-1}} + q_o^{\frac{\phi}{\phi-1}(\sigma-1)} A_o^{\frac{1}{\phi-1}} \right)^{\frac{\phi-1}{\phi} \frac{1}{\sigma-1}}$$

Consumers are better off if process efficiency rises (higher  $A$ ), the quality of products available improves (higher  $q_b$  and  $q_o$ ), and if shopping becomes easier offline (higher  $A_b$ ) and/or online (higher  $A_o$ ).

For given  $Z$ ,  $q_b$ ,  $A_b$ , consumer gains from rising  $q_o$  and  $A_o$  can be quantified from  $s_o$ , the share of spending online, and the values for parameters  $\sigma$  and  $\phi$ :

$$Z \cdot q_b \cdot A_b^{\frac{1}{\phi(\sigma-1)}} \left( \frac{1}{1-s_o} \right)^{\frac{\phi-1}{\phi(\sigma-1)}} \quad (6)$$

Welfare gains are increasing in  $s_o$ , which itself is increasing in the quality and accessibility of online options. For given  $s_o$ , the gains are falling with  $\sigma$ . Consumers can more easily substitute from offline to online options when  $\sigma$  is higher, so online offerings do not need to improve as much (in quality or accessibility) to explain a given rise in online share. Also for given  $s_o$ , the gains are increasing in  $\phi$ . The harder it is to add merchants visited online or offline, the bigger the improvement in the online option needed to explain a given rise in online share.

### 5.3. Calibration of $\phi$ and $\sigma$

We first estimate  $\phi$ , the parameter that governs the convexity of fixed costs with respect to the number of merchants visited. To do this, we exploit how  $\phi$  affects the relationship between total expenditure ( $oM_o + bM_b$ ), spending per merchant ( $o$  and  $b$ ), and the number of merchants visited ( $M_o$  and  $M_b$ ) across consumers. A higher value of  $\phi$  gives rise to a steeper Engel curve on the intensive margin, with an elasticity of  $1 - 1/\phi$  for spending per merchant, and a flatter Engel curve on the extensive margin, with an elasticity of  $1/\phi$  for the number of merchants

visited. We obtain an estimate for  $\phi$  using empirical Engel curves.

Specifically, we exploit the following decomposition of spending into the extensive and intensive margins:

$$\ln M = \alpha + \frac{1}{\phi} \cdot \ln(oM_o + bM_b) \quad (7)$$

$$\ln \left( \frac{oM_o + bM_b}{M} \right) = \eta + \frac{\phi - 1}{\phi} \cdot \ln(oM_o + bM_b) \quad (8)$$

where  $M = M_o + M_b$ . To consistently estimate the parameter  $\phi$  from (7) and (8) via OLS, we must assume that any idiosyncratic fixed shopping costs are uncorrelated with total spending across consumers.<sup>17</sup>

In Table 5, we present our estimates for  $\phi$ . We perform the estimation separately for 2007 and 2017. Across the two years the average point estimate is 1.74. The standard errors are too small to mention given the hundreds of millions of cards in each regression. A  $\phi$  of 2 would imply that 50% of additional card spending is on the extensive margin and 50% is on the intensive margin. Our estimate is modestly below 2, implying the extensive margin accounts for 57% of and the intensive margin accounts for 43% of variation across high and low spending cards.<sup>18</sup>

To calibrate  $\sigma$ , the elasticity of substitution across merchants, we use variation in online spending induced by physical distance between each card  $i$  and each brick-and-mortar merchant  $j$ . We assume a cardholder's distance to physical stores is uncorrelated with individual shopping costs online versus at physical stores (conditional on chain fixed effects).

<sup>17</sup>Since the decomposition is exact, the estimate of  $\phi$  will be identical regardless of which of the two equations is used.

<sup>18</sup>We are concerned that high income individuals have a high opportunity cost of time, and hence high fixed shopping costs. This could bias  $\phi$  upward, leading us to overstate the gains from e-commerce. To gauge how big a problem this might be, we used the credit reporting agency data to control for household income for Visa credit cards in 2017. As expected, for given card spending, richer households purchased from fewer merchants. But the implied  $\phi$  fell very little, from 1.69 to 1.68, once controlling for income. See the notes on Table 5 in [Online Appendix C](#).

Table 5: Estimates of fixed shopping cost convexity

	2007	2017
$\phi$	1.73	1.75
# of cards	283M	462M
$R^2$	0.67	0.67

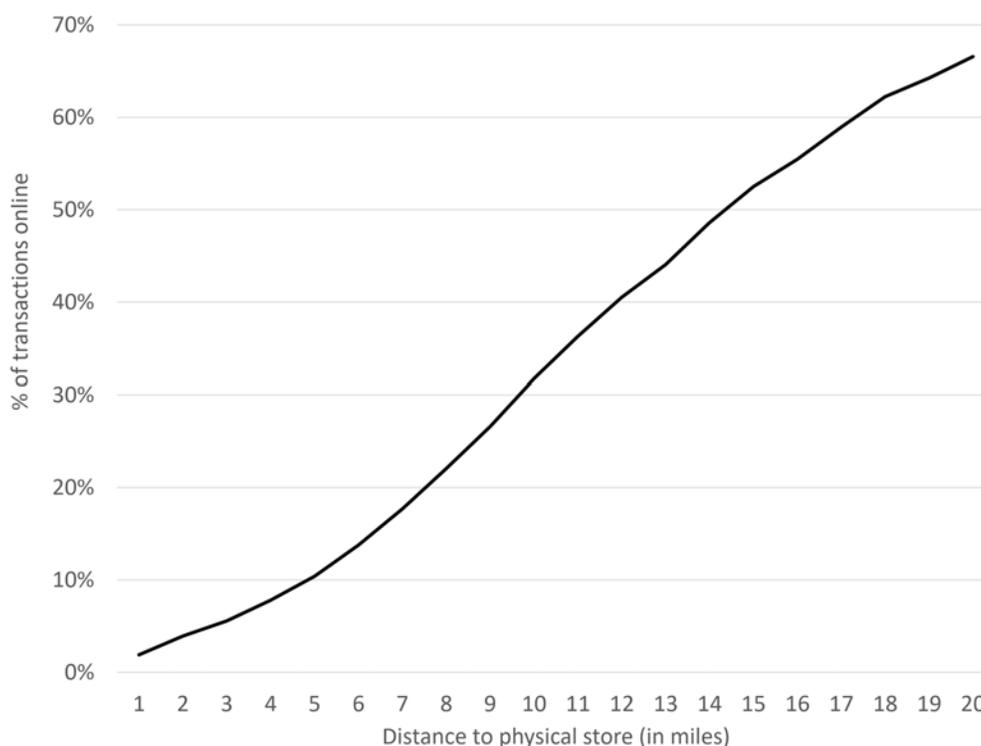
Note: Each column represents a separate regression. The estimates of  $\phi$  are from the OLS regression  $\ln M = \alpha + \frac{1}{\phi} \cdot \ln(oM_o + bM_b) + \epsilon$ , where  $M$  denotes distinct merchants visited and  $oM_o + bM_b$ . One observation is a card-year. We run this regression separately for 2007 and 2017.

We estimate the elasticity of substitution using purchases for the 1% sample of cards in 2017 described in Section 4. For each card  $i$ , we look at online purchases as well as offline purchases made within 20 miles of  $i$ 's location. We construct, for each individual  $i$  and NAICS category, all pairs of physical stores  $j$  and online merchants  $k$  such that  $i$  buys from at least one of these. We then calculate the share of combined trips for each pair that were made online, and average across cards for each NAICS category. In Figure 5, we show this fraction of combined purchases made online as a function of card distance to each physical store.

For comparison, We also generate an offline substitution estimate by constructing all pairs of physical stores  $j$  and  $k$  such that  $i$  buys in at least one of these stores and compute  $|dist_{ij} - dist_{ik}|$ . We then calculate the share of combined trips for each pair that were made to the farther store, and average across cards for each NAICS category. See Figure A1 in [Online Appendix C](#).

As in the convenience analysis, we convert distance into effective price variation. We estimate a roundtrip mile involves \$3.18 in direct and indirect travel

Figure 5: % Transactions Online vs. Distance to a Physical Store



Note: This graph is based on a 1% random sample of cards in 2017. The underlying observations are card-store-merchant triples such that the card transacted either offline at the store or online at the merchant (or both), the store is within 20 miles of the cards, and the store and the merchant are in the same 3-digit retail E-Commerce industry. The x-axis is distance of the store from the card (in 1 mile bins). The y-axis is percentage of online transactions out of total transactions.

costs. We add these travel costs to the average ticket size of Visa transactions in the pair of merchants. This gives us the relative price of the total bundle — Visa ticket size plus travel costs — for going to the closer store (or shopping online) vs. the farther store (or the brick-and-mortar store). We then regress the log relative number of trips on log relative prices inclusive of travel costs, controlling for merchant fixed effects:<sup>19</sup>

<sup>19</sup>The number of trips corresponds to the quantities  $x_m$  in our model if we assume a fixed basket of items bought at the same prices across competing outlets.

$$\ln \left( \frac{Trips_j}{Trips_k} \right) = \ln \left( \frac{q_j}{q_k} \right) - \sigma \cdot \ln \left( \frac{p_{jk} + \tau_{ij}}{p_{jk} + \tau_{ik}} \right)$$

Here  $p_{jk}$  is average ticket size at merchants  $j$ ,  $k$ ;  $\tau$  = transportation costs for  $i$  to  $j$  or  $k$ ; and the fixed effects capture relative merchant quality. Again, we run regressions for both online-offline and offline-offline samples. The implicit residual in this regression is idiosyncratic preferences for merchants.

As shown in Table 6, we estimate an elasticity of substitution between online and offline merchants of  $\sigma = 4.3$ . This regression involves 3.6 million merchant pair observations, so the standard errors are tiny. The high  $R^2$  of 0.97 indicates that merchant fixed effects plus distance account for almost all variation in relative trips to merchants. Still, there could be endogeneity bias if people locate closer to merchants they prefer. This would bias our estimate of  $\sigma$  upward.

For comparison, Table 6 also reports our estimate of the elasticity of substitution across offline merchants. This is higher at  $\sigma = 6.1$ . Although our model preferences feature a common  $\sigma$ , we think the  $\sigma$  for online-offline competition is the relevant one for evaluating the gains to consumers from switching from offline to online spending. We will report robustness of our welfare calculation to using the higher  $\sigma$  across physical stores.

In [Online Appendix C](#) we check robustness of our  $\sigma$  estimates to using card and merchant longitude-latitude, rather than ZIP-centroid. We only have card location for the 50% of credit cards for which we have credit bureau data. In Appendix Table A.1 we report these  $\sigma$  estimates. Using ZIP-centroids to locate cards, the narrower credit bureau sample yields a higher  $\sigma$  of 5.8, compared to our baseline estimate of  $\sigma = 4.3$  with debit cards and all credit cards. When we use card and merchant addresses,  $\sigma$  rises modestly from 5.8 to 6.3. We do not make this the baseline since the sample is restricted. Also, since cardholders can make multi-destination shopping trips, it is not clear whether the card address or shopping ZIP-centroid is a better yardstick for shopping distance. Still, we report robustness below to using a value of  $\sigma$  in excess of 6.

Table 6: Estimates of substitutability

	online-offline	offline-offline
$\sigma$	4.3	6.1
# of obs	3.6M	14.0M
$R^2$	0.97	0.94

Note: Each column represents a separate regression. Coefficients are from the regression  $\ln\left(\frac{Trips_j}{Trips_k}\right) = \ln\left(\frac{q_j}{q_k}\right) - \sigma \ln\left(\frac{p_{jk} + \tau_j}{p_{jk} + \tau_k}\right)$ . Observations are transactions from a 1% random sample of cards in 2017 wherein the card transacted with at least one of stores  $j$  and  $k$  at competing merchants in the same industry and in a retail E-Commerce NAICS category. In 'online-offline'  $j$  is a merchant with online sales and  $k$  a store within 20 miles of the card. In 'offline-offline' both  $j$  and  $k$  are stores within 20 miles of the card.  $p_{jk}$  denotes the average ticket size across merchants  $j$  and  $k$  and  $\tau$  a monetized cost of the return trip to the store. Both regressions are implemented using cross-store fixed effects.

## 5.4. Consumer surplus

Using our estimates of  $\phi$  and  $\sigma$  and the online share  $s_o$  calculated from the Visa data, we can calculate consumption-equivalent changes in consumer welfare from the rise of E-Commerce. We present our estimates for these welfare gains in Table 7. Using our baseline estimates of  $\phi$  and  $\sigma$ , we calculate an increase in consumer surplus equivalent to 0.38% between 2007 and 2017. Relative to a counterfactual where the online channel is completely unavailable, E-Commerce in 2017 resulted in gains for consumers of 1.06% overall. These counterfactuals assume fixed levels of quality and accessibility offline ( $q_b$  and  $A_b$ ) and fixed efficiency in producing goods ( $Z$ ). Thus, they involve increasing quality and accessibility of online merchants ( $q_o$  and  $A_o$ ) to account for the rise in the spending share of online merchants ( $s_o$ ).

Table 7: Consumption-equivalent welfare gains from E-Commerce

	$\phi$	$\sigma$	$s_o^{2017}$ vs. $s_o^{2007}$	$s_o^{2017}$ vs. $s_o = 0$
Baseline	1.74	4.3	0.38%	<b>1.06%</b>
Offline $\phi$	1.58	4.3	0.33%	0.91%
Offline $\sigma$	1.74	6.1	0.24%	0.68%

Note: The consumption-equivalent welfare gain is  $\left(\frac{1-s_{old}}{1-s_{new}}\right)^{\frac{\phi-1}{\phi} \frac{1}{\sigma-1}}$ , where  $s$  denotes the U.S. online share in that year (holding  $Z$ ,  $A_b$  and  $q_b$  constant). The results are obtained by substituting in the respective values of  $s$ ,  $\phi$  and  $\sigma$ .

Table 7 also illustrates how the gains change with the parameter values. If we use the lower  $\phi$  estimated from spending on offline merchant only (1.58 versus the baseline value of 1.74), the welfare gains fall from 1.06% to 0.91% of consumption. If we use the higher, offline  $\sigma$  of 6.1 (rather than 4.3) the gains fall to 0.68% of consumption. These sensitivity checks go in the expected direction.

As we highlighted in Section 3, the online share is not uniform across the U.S. population. Households with incomes above \$50k and in more densely populated counties exhibited higher online shares. In Tables 8 we show welfare gains by splits of income and county population density.<sup>20</sup>

Cardholders with income of \$50k or less enjoyed gains equivalent to 0.45% of their consumption from online shopping. Richer households enjoyed more than twice the gains at 1.3% of their consumption. The gains were also increasing in population density, rising from 0.85% for the sparsest counties to 1.2% for the most densely populated counties.

<sup>20</sup>We use the same  $\phi$  and  $\sigma$  values of 1.74 and 4.3 for every group, but use group-specific online spending shares  $s_o$ .

Table 8: Welfare gains by cardholder income and county population density

	Gains from $s_o^{2017}$ vs. $s_o = 0$
Income $\leq$ \$50k	0.45%
Income $>$ \$50k	1.32%
Below-median density	0.85%
Above-median density	1.24%

We have framed these gains as a percentage of all consumption, but it is also interesting to express consumption-equivalent surplus as a share of online spending. Since E-Commerce ends up at around 8% of consumption, by our estimate, surplus is equivalent to about 14% of E-Commerce spending.<sup>21</sup>

We have assumed the online share of Visa spending is representative of all credit and debit card spending. If we assume, further, that Visa is representative within each NAICS category, then we can entertain a nested CES structure as a robustness check. Substitutability is surely higher within than across NAICS categories, whereas our CES utility in equation (4) assumes the same elasticity within and across NAICS categories.<sup>22</sup>

By moving to a nested CES structure, we can allow  $\sigma$  to vary by NAICS category. We implement this for ten 3-digit NAICS categories with a physical store component along with online spending. For five 3-digit NAICS categories which are big online but have little offline spending (such as Air Transportation), we

<sup>21</sup>This is modest compared to the Cohen, Hahn, Hall, Levitt and Metcalfe (2016) estimate of consumer surplus equal to 160% of spending on Uber.

<sup>22</sup>We did estimate  $\sigma$  across merchants within NAICS categories, above, keeping in mind that such substitutability was sure to be higher.

Table 9: Estimates of substitutability by NAICS category

	$\sigma$
Building Material, Garden Supplies	7.7
Motor Vehicle and Parts Dealers	7.5
Furniture and Home Furnishings Stores	7.4
General Merchandise Stores	5.8
Health and Personal Care Stores	5.5
Clothing and Clothing Accessories Stores	5.2
Miscellaneous Store Retailers	5.2
Sporting Goods, Hobby, Music, Book Stores	4.2
Food and Beverage Stores	3.6
Electronics and Appliance Stores	3.4

Note: Estimates are across offline versus online merchants within each listed NAICS category. For other E-Commerce NAICS categories (Air Transportation, Ground Transportation, Rental and Leasing Services, Administrative and Support Services, Accommodation) the offline component was sufficiently limited that we used the overall offline-online estimate of  $\sigma = 4.3$ . See [Online Appendix C](#) for more details

use the overall estimate of  $\sigma = 4.3$ . We do the same for a 16th catch-all category containing all NAICS sectors dominated by offline spending (such as Gasoline). Table 9 provides the  $\sigma$  estimates for the 10 overlapping online-offline categories, ranked from most to least substitutability. The elasticity ranges from a high of 7.7 for building materials and garden supplies to a low of 3.4 for electronics and appliance stores. We assume the upper nest, which aggregates our 16 lower CES nests, is simply Cobb-Douglas.

An ambiguity that arises with the nests is how to treat the nonstore retailer NAICS category, which contains online-only retailers such as Amazon. We allocate nonstore retail spending based on estimates of Amazon's sales by NAICS.<sup>23</sup> That is, we allocate nonstore retailer spending into electronics and appliances, clothing, etc. based on estimates of the distribution of Amazon's sales.

<sup>23</sup>Source: eMarketer estimates for 2017 found in <https://www.cnbc.com/2018/07/12/amazon-to-take-almost-50-percent-of-us-e-commerce-market-by-years-end.html>.

Table 10: Nested CES Welfare Gain in 2017

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Single nest (baseline)	1.06%
16 nests (nonstore retail allocated)	1.62%

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Note: We compare the welfare gains under nested CES preferences to our single nest benchmark. Each nest is a 3-digit NAICS. The consumption equivalent welfare gain with nested CES preferences equals  $\left(\prod_m (1 - s_m)^{-\frac{\alpha_m}{\sigma_m - 1}}\right)^{\frac{\phi - 1}{\phi}}$ . The results are obtained by substituting in the sector specific online shares  $s_m$  and elasticities of substitution  $\sigma_m$ . The outer nest Cobb-Douglas elasticities  $\alpha_m$  are calibrated using spending shares.

In Table 10 we report the welfare gain under nested CES. Whereas the gain is 1.06% of consumption with a single nest, the gain is 1.62% of consumption with 16 nests. The 16 nests are aggregated via Cobb-Douglas, which implies more limited substitutability across NAICS categories than in our baseline single CES formulation. We hesitate to make this nested approach our baseline, however, because of the uncertainty in allocating nonstore retail spending to other NAICS categories, and in extrapolating Visa spending to all card spending within NAICS categories.

Our stylized model features free entry for both offline and online merchants. As a result, the shift in consumer spending has no impact on producer surplus. Still, within the model we can ask what the rise of E-Commerce did to brick-and-mortar merchants. Table 11 indicates the effect of rising  $q_o$  and  $A_o$ , holding fixed  $Z$ ,  $L$ ,  $q_b$  and  $A_b$ . Interestingly, the effects are rather modest: a 3.7% decline in spending at brick and mortar stores, with a 1.6% decline in spending per surviving physical store and 2.1% decline in the number of physical stores. The effect on the profits of brick-and-mortar retailers is zero by construction.<sup>24</sup>

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<sup>24</sup>Farrell et al. (2018) document the lackluster growth in offline retail spending amid rapidly rising retail spending. Relihan (2017) estimates that online grocery shopping crowds out offline grocery shopping, but crowds in spending at coffee shops.

Table 11: Retail Apocalypse?

		2007–2017 Change
$b$	Per card spending per offline merchant	–1.6%
$M_b$	Per card # of offline merchants bought from	–2.1%
$M_{b,market}$	total # of offline merchants in the market	–3.7%
$\Pi$	Profits of offline merchants	0%

Note: The change in the share of spending online is a sufficient statistic for assessing changes in spending per offline merchant, number of offline merchants visited and number of offline merchants in the market in our model (holding  $Z$ ,  $A_b$ ,  $K_b$  and  $q_b$  constant). The corresponding formulae are given by  $b_{2017}/b_{2007} = [(1 - s_{2017}) / (1 - s_{2007})]^{\frac{\phi-1}{\phi}}$ ,  $M_{b,2017}/M_{b,2007} = [(1 - s_{2017}) / (1 - s_{2007})]^{\frac{1}{\phi}}$ ,  $M_{b,market,2017}/M_{b,market,2007} = (1 - s_{2017}) / (1 - s_{2007})$ . The results are obtained by using our baseline estimate of  $\phi = 1.74$ .

## 6. Conclusion

We take advantage of a unique data source — all credit and debit card transactions in the U.S. running through the Visa network — and attempt to quantify the consumer gains associated with the rise of E-Commerce.

We report two estimates. The first is the pure convenience gain, which we think of as the ability to purchase online instead of offline exactly the same set of items from the same merchant at the same prices. We estimate a binary consumer choice of online vs. offline transactions, and find convenience gains equivalent to at most 0.4% of consumption. We then write down a representative consumer model which allows for substitution across merchants and variety gains. Our main estimate using this model is a welfare gain equivalent to over 1% of consumption in 2017, or over \$1,000 per household.

Obviously, any single number that attempts to summarize such a dramatic change in purchasing behavior should be taken with great caution. First, surplus is likely to be even more heterogeneous than we have characterized – e.g., across product categories and consumer locations. Second, it relies on highly stylized modeling assumptions. Decomposing this estimate across products and consumers is a promising agenda for future work, as would be assessing the sensitivity of these estimates to alternative assumptions.

The Visa data is unique in its granularity and coverage, and as such allows us to obtain an estimate that covers multiple consumer sectors. At the same time, a primary limitation of the Visa data is that we only observe spending, not prices, and our primary strategy in this paper is to use variation in travel distance and monetize it. This type of analysis is complementary to existing work that uses more detailed data on transactions, albeit in a narrower context of data, such as books, shoes, or airlines.

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