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#### BEHAVIORAL ASPECTS OF PRICE SETTING, AND THEIR POLICY IMPLICATIONS

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Behavioral Aspects of Price Setting, and Their Policy Implications Julio J. Rotemberg NBER Working Paper No. 13754 January 2008 JEL No. D11,L11

#### **ABSTRACT**

This paper starts by discussing consumers' cognitive and emotional reaction to posted prices. Cognitively, some consumers do not appear to make effective use of price information to maximize their consumption-based utility. Emotionally, prices can induce regret and anger among consumers. The optimal responses of firm's prices to these reactions can explain why firms charge prices below marginal cost for many goods and why they keep their prices rigid. This explanation of price rigidity has the advantage of being consistent with the observation that the typical size of price increases is nearly invariant to inflation. Lastly, the paper turns to some government policies regarding prices that appear to have some consumer support. It argues that both laws against price gouging and laws regulating the terms of mortgages may have support because consumers recognize that many people do not optimize their consumption effectively and because they are angry at firms that take advantage of this. These attitudes can also explain consumer support for monetary policies that maintain a low level of average inflation.

Julio J. Rotemberg Graduate School of Business Harvard University, Morgan Hall Soldiers Field Boston, MA 02163 and NBER jrotemberg@hbs.edu In the textbook conception of economics, consumers use prices to determine the bundle of purchases that maximize their utility subject to the constraint that the total value of these purchases cannot exceed their income. In this paper, I consider the implications of letting consumers have somewhat different reactions to prices. First, I allow consumers to be unsophisticated when they use price information to plan their expenditures. This is a departure from the cognitive assumptions in standard economic analysis. Second, I let consumers have emotional reactions to prices, including reactions that are motivated by the welfare of others (as opposed to being purely selfish). The paper also discusses how these consumer reactions affect how firms set prices, as well as their implications for government intervention in markets.

Before turning to the psychological facets involved in understanding, setting and regulating prices, it is worth recalling that the standard view that consumers view prices only as incentives to guide their purchases has very little evidence on its side. Consistent with this theory, consumers prefer low to high prices so that people do have a preference for being able to make more purchases. But this demonstrates only that *one* of people's desires is to be able to acquire goods and says little about whether they do this well or whether they also have other objectives.

The additional conditions that rational utility maximization imposes on consumer behavior are difficult to test, in part because consumers do not spend all their income at once. A vast empirical literature has thus devoted itself to the analysis of whether people respond to incentives by entering less frequently into transactions whose terms are more unfavorable. Unfortunately this "law of demand" is a very weak test of rational utility maximization, not only because consumer rationality does not strictly imply such a law, but also because fairly irrational consumers could still satisfy it.

There is, on the other hand, a great deal of laboratory evidence suggesting that people are not fully rational. There does not, however, exist consensus among economists about the relevance of these observations for market settings. A common reaction of economists to evidence that consumers are sometimes not fully "rational," particularly when this occurs in the laboratory, is to suggest that non-rational consumer behavior may not matter very much. I am thus particularly keen on studying aspects of consumer behavior that seem to matter for the prices that firms charge or should charge. This leads me to focus on several aspects of price setting that do not seem easy to rationalize in the standard utility-maximizing setting. In the process, I try to provide links of these pricing patterns to psychological studies of consumers. It is important to stress that I do not think we already have proof that nonrational behavior causes the unusual pricing patterns I discuss. Systematic thinking about the connection between consumer non-rationality and firm pricing is still at a fairly early stage. Nonetheless, the two do seem to be intimately related.

The paper also spends time discussing the policy implications of the consumer nonrationalities that are suggested by the behavior of consumers and firms. This is somewhat perilous because we lack a rigorous way of discussing social welfare in the presence of the consumer non-rationalities I emphasize. A reason to analyze policy implications in spite of this is that one of the ways in which consumers react to prices is by mobilizing politically and demanding changes in legislation. These political reactions seem to be part and parcel of how consumers behave with respect to prices. One important benefit of bringing realistic psychological considerations to bear on resource allocation issues is that these considerations may explain people's behavior in the political as well as in the market arena. It is thus worth asking how the legislative initiatives we observe fit with the psychological reactions of consumers that I emphasize.

The paper is organized as follows. In the first section, I provide evidence garnered exclusively from consumers about how they react to prices. This evidence suggests two things. First, many people seem to find price information difficult to process. Second, people's emotions and moral judgments respond to the prices that they see. I emphasize that consumers feel regret when they conclude that they made mistakes in their past purchases, and that they experience anger at prices they regard as unfair.

The second section focuses on three particular aspects of firm's pricing decisions. The first is the tendency of many firms to charge prices with a lump sum component and a "per unit" component well below the marginal cost of providing an additional unit. In the example of Della Vigna and Malmendier (2006), the most popular health club plans involve paying a monthly fee which allows buyers an unlimited number of visits so the "per visit" fee is zero. What is puzzling about this is that health clubs' marginal cost is not zero; more frequent visits do raise costs (at least for towels).

The second is that prices often end in "attractive" numbers, of which the most popular by far is the number 9. The third is the fact that prices for finished goods do not change as often as do prices of commodities in future markets. Indeed, price changes of finished goods do not just depart from the canonical model where every change in marginal cost leads to a change in price, but also depart from the predictions of models where there is an administrative cost of changing prices. While the modeling of this issue is still in its infancy, some of the qualitative features of price changes appear consistent with the idea that firms are setting prices to deal with non standard aspects of consumer behavior. Moreover, this approach has the advantage of being consistent with the fact that firms routinely cite their desire to please customers as their main reason to keep prices relatively rigid.

In the third section, I turn my attention to policy. I discuss two government policies that interfere with the freedom to set contractual terms. The first is legislation to limit "price gouging," while the second is legislation to regulate mortgages for low-income people. In both these cases, standard economic arguments would seem to point towards allowing people to write contracts as they see fit. It is thus worth understanding why people seem to wish to limit freedom of contracting in these markets. One reason that fits with the earlier analysis is that people are angered by the terms generated by the free operation of the price system. I then argue that, if such feelings about prices are recognized as a legitimate source of utility, laws that interfere with the freedom to set prices can result in Pareto optimal allocations.

I close the paper by showing that the feelings about prices explored in this paper provide a rationale for keeping steady state inflation low. While more conventional analyses also reach this conclusion, I argue that the extent to which even moderate inflation is unpopular suggests that the conventional analysis of this issue is incomplete.

# 1 Consumer processing of price information

One important question regarding consumers is whether they reach the maximum of their own utility given the opportunities that they face. A large strand of literature in economics has focused on decision making by consumers who are imperfectly informed about the alternatives that are potentially available to them. This lack of information leads to outcomes that resemble in certain ways the outcomes obtained when consumers lack the ability to fully exploit their opportunities. In both cases, an all knowing advisor could help people reach decisions whose consequences they would prefer.

There are, however, two differences worth highlighting. The first is that outside observers with only moderate knowledge can tell whether an individual used her information well, and may feel differently about mistakes made due to insufficient information and mistakes due to naivete. The second is that, after making a decision, the decision maker herself may learn whether she neglected some of the information she had at the time. A human activity that has received a great deal of attention from psychologists is "counterfactual thinking," where people revisit actions they have taken in the past and feel regret when they feel that they should have pursued alternate courses of action. This regret would naturally be accentuated if people determined that their past acts were not justified given the information that was then available to them.

The second important question regarding prices is whether people only have a "cognitive" reaction to them (where they use prices to determine their best course of action) or whether they also have an "emotional" reaction. The connection between cognition and emotion (or thinking and feeling) is a complicated one but there is a great deal of evidence that the two processes are somewhat independent (see Zajonc 1984). Many researchers view emotions as discrete (anger, happiness, fear, sadness, ...), common across cultures, and detectable in facial expressions (see Ekman 1993).

An emotion that has attracted considerable attention from economists is happiness, which

some view as akin to utility<sup>1</sup> Unlike happiness, which is a "positive" emotion, regret is a "negative" one. What makes regret particularly important for economics is that, as discussed below, there is substantial evidence that people engage in actions whose purpose is to reduce regret. It follows that, if utility functions are to be derived from the preferences that guide people's conscious choices, people's dislike of regret should be incorporated into these functions.

I also consider the effect of prices on anger. Anger is a negative emotion as well, but it is less clear that people engage in purposeful action to avoid it. Nonetheless, avoiding anger seems useful for social welfare not only because it avoids the negative emotion of those in an angry state, but also because anger seems to cause externalities. A well established property of anger is that angry people have an impulse to hurt those they are angry with. It is thus common for angry people to demand policies that punish those who have angered them. Any pain inflicted by this punishment may well increase the utility of those who are angry. These punishment policies may also serve two broader social goals. First, they provide incentives to reduce the incidence of anger-causing actions and thereby reduce anger. Second, they may tame the reactions of those who become angry by establishing a formal mechanism that punishes those who cause this anger.

#### 1.1 Price knowledge and awareness

The first question to ask about prices is whether people know how much they are paying for things. The numerous demonstrations of the "law of demand," where total purchases for particular goods are lower when their price is higher, suggests that at least some people do respond to price incentives. But the validity of this law is consistent with the existence of large subsets of the population who are only dimly aware of the prices they pay. One vehicle for learning the extent to which people possess price information is to ask them about prices of items that they are supposedly familiar with.

<sup>&</sup>lt;sup>1</sup>Di Tella and McCulloch (this conference) show that self-reported "life satisfaction" is more correlated than self-reported happiness with macroeconomic variables. Interestingly, life satisfaction does not appear to have the same emotional intensity as happiness.

In Dickson and Sawyer (1990), interviewers were deployed inside stores so that they could approach shoppers immediately after they had put particular items in their shopping cart. Shoppers were then asked to recall the price of the item they had just purchased. Even though no more that 30 seconds had elapsed between the time of buying the item and the time of answering this question, less than half of these subjects could recall these prices perfectly. About a quarter of the respondents claimed not to know this price at all while the rest gave estimates that differed from the true price by an average of 15%.

The Dickson and Sawyer (1990) analysis leaves open the possibility that people store price information in a part of memory that, while useful for decision making, is not available for immediate recall. Vanhuelen and Drèze (2002) thus approached people before they entered a French hypermarket. Subjects were asked about prices of goods whose pictures they recognized as depicting an item that they bought regularly. The fraction who could recall the price of these items accurately was significantly smaller than in the Dickson and Sawyer (1990) study. Vanhuelen and Drèze (2002) also gave their respondents a series of possible prices (in random sequence) and asked them to say whether they saw these as good, bad or normal deals. Using these responses, Vanhuelen and Drèze (2002) deem about a third of their respondents to be "fairly knowledgeable" about prices. Still, about 14% of their respondents were so uninformed that they viewed prices 20% above the regular price as good deals (or prices 20% below the regular price as bad deals).

This hazy awareness of prices may also explain why some studies show a surprising influence of price endings on people's purchases. The most extreme example of this is reported in Schindler and Kevarian (1996) who, with the cooperation of a seller, sent mail-order catalogues with different endings for certain items to randomly selected customers. They found that items with prices ending in 99 outsold those with a lower price ending in 88. Similarly Kalyanam and Shively (1998) show that Chiffon margarine sold more when it was priced at 59 cents than when it was priced at 53 cents. It is important to stress, though, that other studies (and other commodities within the Kalyanam and Shively (1998) study), do not show such strong benefits of ending a price with a 9.

Consumer inattention to price is also consistent with the evidence reported in Rotemberg (2005), that increases in regular prices of Nabisco's saltine crackers led to negligible reductions in the sales of that brand's crackers even when its competitor brands had not raised their own regular prices. Such inattention is not inconsistent with the large effect of temporary specials reported, for example, by Hendel and Nevo (2006). Specials are heavily advertised and signposted, so consumers who are generally not paying much attention to price may nonetheless increase their purchases considerably when they see a special. Such inattention can also be consistent with the non-trivial long-run elasticities of demand reported by Hendel and Nevo (2006), since this long run response may involve a gradual absorbtion of price information by consumers.

### 1.2 Paying too much when confronted by a menu of price choices

Many services are sold in packages, where packages differ in their profile of required payments. Examples include credit cards, cellular phone plans, service plans for appliances, vacation packages and health club fees. Because it is possible to compute how much consumers would have paid for the services they consumed if they had picked a different package than they actually chose, it is possible to learn whether they typically choose packages that minimize their out-of-pocket costs. This is, in a way, a very weak test of rationality because different packages also provide different incentives and consumers who respond to the incentives provided by the package that they buy ought to have a consumption pattern that would be more expensive under alternative packages. This makes the finding of Della Vigna and Malmendier (2006) that people who buy monthly passes to health club pay significantly more per visit than they would have if they had opted to pay "per visit" all the more remarkable.

Along the same lines, Lambrecht and Skiera (2006) show a similar pattern for a sample of purchasers of internet access. In this sample, 25% of the people who pay the highest fixed fee for unlimited internet access would have paid less if they had chosen a "three-parttariff" with a lower fixed fee, a maximum of free usage and a marginal per-use fee for usage exceeding this maximum. Also using a sample of actual customer records, Agarwal *et al.*  (2007) report evidence of mistakes people make in their financial transactions. One particular dramatic instance they document involves people's usage of credit cards with low "teaser" rates on balance transfers. A catch with many of these cards is that the interest rate on new purchases is relatively high and that interest charges on purchases accrue to anyone who keeps a balance on the card. Given the availability of multiple cards, it is therefore optimal not to use these cards for purchases. While many people either use this optimal strategy from the beginning or learn it rapidly, others do not. Interestingly, these mistakes are more likely among young and old customers, whereas middle-aged ones are more sophisticated. Agarwal *et al.* (2007) consider several other instances (such as the payment of late fees on credit cards) where people pay more for financial services than is possible using an optimal strategy and discover a similar age pattern.

While the unsophisticated use of cards with teaser rates suggests that consumers process price information poorly, the health club and late fee data suggest that consumers may also suffer from overconfidence. They may believe that they will attend frequently when facing low marginal prices or that they will be disciplined and pay their bills on time. In at least some of these examples (certainly in the case of late fees), consumers eventually learn when they make mistakes. At that point, consumers probably experience regret. Indeed, according to Zeelenberg and Pieters's (2007): "Regret can stem from decisions to act and from decisions not to act: The more justifiable the decision, the less regret."

### 1.3 Regret

People have no difficulty recalling decisions they regret. In the domain of purchases, Patrick *et al.* (2003) asked people to remember either purchases they regretted or instances where they regretted not having made a purchase. While the intensity of the purchase regrets exceeded that of the non-purchase regrets, both were substantial. In particular, respondents recalled having taken actions to cope with their regret in both cases.

For non-purchases, the cause of regret is often that consumers passed up a good deal. Indeed, in predicting their future regret, the subjects in the Simonson (1992) study, said that they expected to feel a lot of regret if they postponed a purchase of a wedding present until August and ended up paying more than they would have paid in July. This effect is so strong that overall purchase satisfaction often depends on whether consumers paid more than they could have paid if they had made their purchase at a different time. Cooke *et al.* (2001) ask subjects for their purchase satisfaction in situations where they are sometimes forced to buy because the experimenter tells them that they have "run out" of the product. Not surprisingly, purchase satisfaction depends (negatively) on the price paid. In addition, this satisfaction depends positively on the prices that the individual observed before purchasing. Purchase satisfaction also declines if the individual is told that he could have paid a lower price if he had delayed his purchase. These survey responses suggest that individuals compare the outcome they obtain to outcomes they could have obtained. When they could have obtained better outcomes, they blame themselves and suffer a loss in utility.

While psychologists find self-reported measures of satisfaction (and regret) as indicative of people's well being, economists may be more skeptical of the relevance of these selfreports. However, regret also matters for decision-making. People's desire to avoid blaming themselves for bad outcomes leads them to modify their choices. The most compelling evidence for this comes from experimental comparison of two treatments. In one treatment, individuals do not learn what would have happened under an alternate course of action while in the other they do. In Cooke *et al.* (2001), in particular, subjects face a sequence of offers and must make a purchase. In one treatment, they see no offers after they purchase while in the other they see the offers they would have received if they had not purchased. Seeking to avoid regret at paying "too much," individuals are less prone to purchase in the treatment where they continue to see offers after purchasing.

Regret looms large as a potential problem in situations where the price in question is an interest rate and the service people have acquired is the use of someone else's money. When the time comes to repay the loan, borrowers in difficulty will typically regret having borrowed funds in the first place. This regret is likely to be particularly severe in cases where people have to give up ownership of their house. Most people are extremely attached to their home and view its loss as a major catastrophe. This should imply that people who anticipate that a mortgage will lead to regret if their financial condition deteriorates should avoid borrowing against their house to finance current purchases.

One problem, though, is that people may not all be equally adept at anticipating that certain contracts have a high potential for inducing regret. People who are overconfident, in particular, may well enter into contracts that put their home ownership in jeopardy and end up feeling a great deal of regret. At the same time, people who are capable of rationally anticipating their own regret should also be able to anticipate the regret that is likely to be felt by people who act in an overconfident manner. Insofar as people who anticipate regret feel empathy for people who do not, the regret-inducing acts of the latter cause utility losses to the former. An indirect piece of evidence for this empathy us that people sometimes appear to be upset when they learn that other individuals have engaged in transactions that they regret. I show an example of this below.

#### **1.4** Anger and the fairness of prices

Regret and anger are both triggered when people learn that they are worse off than they could have been.<sup>2</sup> One difference is that, in the case of anger, someone else is blamed for this misfortune. A related difference is that, as Berkowitz and Harmon-Jones (2004) put it, anger is "linked associatively with an urge to injure some target." One way of thinking about this emotion in traditional utility terms is to see angry people as people whose utility increases when the target of their anger is harmed.<sup>3</sup>

While anger may not be activated in experimental settings where, and in Cooke *et al.* (2001) offers are generated by a machine, individual sellers bear some responsibility for what happens in real world purchase settings. People can thus blame sellers as well as themselves when they are unhappy with their purchases. Yi and Baumgartner (2004) provide

 $<sup>^2\</sup>mathrm{For}$  a discussion of the determinants of anger, see Berkowitz and Harmon-Jones (2004) and the symposium that follows.

<sup>&</sup>lt;sup>3</sup>For a model of this change in preferences, see Rotemberg (2007). For neurological evidence that some pleasure centers of the brain light up when people harm those that have behaved selfishly in an economic exchange, see De Quervain *et al.* (2004).

some evidence for this co-mingling of emotions. Their study consists of an attempt to distinguish among the emotions triggered by purchases. Nonetheless, they report that "A prestudy indicated that when respondents were simply asked to recall a situation in which they experienced, say, disappointment, they tended to report emotional episodes in which they felt not only disappointment but also other negative emotions, such as anger and regret, with equally high intensity." Similarly, when Patrick *et al.* (2003) asked people how they had coped with the purchases (or non-purchases) that they regretted, several of their respondents said that they expressed anger to someone about the problem.

There appears to be an association between feelings of anger and feelings that outcomes are unfair. Mikula *et al.* (1998) asked a large sample of respondents to recall recent situations where they had experienced the seven emotions joy, fear, anger, sadness, disgust, shame and guilt. They also asked their respondents whether the event that had triggered this emotion had been unfair. Unfairness was more strongly associated with anger than with any of the other emotions.

In the case of pricing, evidence of anger tends to be anecdotal. In a recent dramatic episode, the September 5, 2007 reduction in the price of the Apple IPhone by \$200 led to posting of many angry messages by people who had bought the phones before the price cut. This anger at price declines after people have purchased (which leads people to regret their purchase) is matched by anger at price increases in cases where people did not purchase at the earlier lower price. Rotemberg (2004), in particular, reports several newspaper articles where people became angry (and somewhat violent) in response to price increases that took place after storms or after a terrorist attack. Moreover, it is well established is that such price increases are deemed unfair by many people. Kahneman, Knetch and Thaler (1986) asked their respondents whether it was fair for a hardware store to raise the price of its snow shovels after a snow storm from \$15 to \$20. Eighty two percent of their respondents viewed this as either "unfair" or "very unfair" and only eighteen percent saw this as either "fair" or "acceptable." A large subsequent literature has verified this finding.<sup>4</sup>

 $<sup>^{4}</sup>$ For a paper that discusses this literature, see Xia, Monroe and Cox (2004).

One question that remains unsettled is why such prices are seen as unfair. Kahneman, Knetsch and Thaler's (1986) theory is that consumers feel that they are entitled to their "reference transaction", while firms are entitled to their "reference" level of profits. In their formulation, these reference transactions and profits refer to past offers made by the firm and past profits that the firm earned. Thus, after a blizzard, the consumer is entitled to the same price as before because nothing has reduced the firm's profits at this price. By contrast, price increases that are triggered by cost increases are fair because, even though consumers lose access to their reference transactions, firms come closer to protecting their reference level of profits.

Rotemberg (2004) discusses some limitations of this theory and provides a related and complementary theory that seeks to derive the anger that consumers feel more directly. The basic idea of Rotemberg (2004) is that consumers are angry at firms that accentuate their feelings of regret because firms that are even minimally altruistic would refrain from doing so. A minimally altruistic firm can be expected to feel a consumer's regret vicariously and would thus suffer a loss whenever it contributed to this regret. Firms that raise their prices in circumstances where this has a big effect on regret thus demonstrate their selfishness. The model of Rotemberg (2004) is based on the idea that consumers have forbearance if they cannot reject the hypothesis that the firm is minimally altruistic. If they can reject this hypothesis, however, they become angry and seek to hurt the firm.<sup>5</sup>

A field experiment whose results are consistent with these basic ideas is presented in Anderson and Simester (2007). They compared the purchases from a mail-order catalog of people who had received a "test" catalog with prices that were considerably lower than earlier prices to the purchases of individuals who received a "regular" catalog without such discounts. The post-mailing purchases of the people who received the test catalog were lower, consistent with the idea that they turned their regret at having paid "too much" into anger against the firm.<sup>6</sup>

 $<sup>{}^{5}</sup>$ As discussed in Rotemberg (2007), the ideas that people who can reject the hypothesis that others are minimally altruistic react with anger can also explain other field and experimental findings.

 $<sup>^{6}</sup>$ For a survey that obtains somewhat similar results, see Feinberg *et al.* (2002). They show that subjects

Regret-based anger may also explain why firms that increase prices in response to natural disasters are particularly hated. Consider first the simple example of buying a snow shovel in a blizzard. An individual doing so regrets not having bought this shovel earlier and this regret is obviously accentuated if he learns that the price has been increased in response to the storm. Now consider a hurricane victim. People who are hurt by hurricanes inevitably feel regret at a variety of different past actions, since negative outcomes trigger counterfactual thinking and self-blame. When such a person encounters a large price for a hurricane-related need, this regret is presumably accentuated since this information makes past decisions appear worse relative to past alternatives. A somewhat altruistic seller would thus abstain from accentuating regret, and might lower his price in such circumstances (rather than merely keeping it constant).

In practice, price-setters do not all respond in the same way to natural disasters. As I discuss further below, some raise their prices to such an extent that become accused of violating legislation that forbids "price gouging." Others, by contrast, improve the terms that they offer purchasers. After Hurricane Charley struck Florida in 2004, some hotels lowered their rates, allowed pets into rooms in which they were not usually allowed and gave free food to hungry guests.<sup>7</sup> This diversity of reactions suggests that suppliers vary in their altruism. In normal times, this variety may be hidden because relatively selfish suppliers gain little by charging more than their more altruistic brethren. After a natural disaster, however, the benefits of charging a profit maximizing price may be quite substantial. Thus, the extent to which firms are genuinely altruistic stands revealed. As suggested by the title of a story that ran in September 2004 in the *Deseret Morning News*,, "Disasters reveal the stuff we're truly made of."

Consistent with Rotemberg's (2004) model, the set of people who become angry at firms

that have purchased a brand's product in the past (in the sense of allocating "points" to it), reduce these purchases if this brand offers a discount to new customers. They also show that subjects that used to purchase brand b reduce their purchases of this brand if brand a offers a discount to its past customers. They see this as being driven by "jealousy," though this effect might also be due to an assessment that brand b is not sufficiently altruistic in its promotion strategy.

<sup>&</sup>lt;sup>7</sup>See "Hotels treated guests like family," St. Petersburg Times, August 18, 2004.

who raise prices is not limited to those that actually end up paying more. Indeed, the loaded expression "price gouging," which is widely used in this context, suggests that many people view these price increases as an affront. In an editorial of the Miami Herald, Associate Editor Martha Musgrove gives further expression to her anger and says "I'd like to punch out those price-gouging creeps."<sup>8</sup>

# 2 Price setting anomalies

### 2.1 All you can eat

It is fairly common for firms to offer price schedules where customers pay a "fixed fee" that does not depend on their level of consumption and, in exchange, face a zero cost per unit. What makes this pattern of prices surprising is that it occurs in settings where, as in the health club example of Della Vigna and Malmendier (2004, 2006), marginal cost is strictly positive. This seems problematic in that it seems to provide inefficient incentives to consume more than what is socially optimal.<sup>9</sup> It also implies that people who plan to consumer relatively little are subsidizing those who plan to consume a great deal. Firm's embrace of this adverse selection is peculiar because one would expect those who plan to consume a great deal to have a larger willingness to pay.

In discussing pricing of health clubs, Della Vigna and Malmendier (2004) suggest a sophisticated efficiency rationale for this pattern of prices. They suppose that health club visits are "investment goods" that reduce utility on the day that they take place and increase utility only in the future. They further suppose that individuals discount the future hyperbolically. This means that, looking just three periods ahead for simplicity, individuals at t care about  $u_t + \beta \delta u_{t+1} + \beta \delta^2 u_{t+2}$  where  $u_{\tau}$  is the level of utility at  $\tau$  while  $\beta$  and  $\delta$  are parameters that lie strictly between 0 and 1. When these individuals stand at t, an increase

<sup>&</sup>lt;sup>8</sup>Miami Herald, September 1, 1992.

<sup>&</sup>lt;sup>9</sup>These incentives are absent in the Barro and Romer (1987) analysis of ski-lift pricing because they assume that firms operate at a capacity constraint (though their analysis would of course be equally valid when ski areas operate at less than full capacity as long as marginal cost were zero) so that consumers are unable to increase total output.

by one unit of utility at t + 2 is worth a sacrifice of  $\delta$  units of utility at t + 1. In the gym example, Della Vigna and Malmendier (2004) suppose that the benefits at t + 2 of a visit are larger than the sum of the disutility of the visit at t + 1 and the social marginal cost of the visit at t + 1.

Because this individual has time inconsistent (and "present biased") preferences, he maximizes  $u_{t+1} + \beta \delta u_{t+2}$  at t + 1. A unit of extra utility at t + 2 is now worth only the sacrifice of  $\beta \delta$  units of utility at t + 1. As a result, the individual may no longer be willing to incur the personal disutility of a visit to the gym plus its social marginal cost even if he sees the same increase in  $u_{t+2}$  from this visit. From the perspective of the period t "self", it makes sense to trick the period t + 1 self into going to the gym by artificially facing the period t + 1self with a low price for the visit. The contract with a zero price thus acts as a commitment device that leads people to do things that they would wish to do at t but are unwilling to do at t + 1.

In the health club case, the assumptions of Della Vigna and Malmendier (2004) are reasonable, though many health clubs users seem to enjoy their visits. There are, however, other examples of firms charging a zero marginal price for costly services where these assumptions seem less natural. Club Med, for example, also charges a fixed fee for a period of time and charges nothing for many activities, meals and drinks. If people had the "present biased" preferences discussed above, they would overconsume food and drink at t + 1 (when they are on vacation) relative to their desires at t (when they are booking the vacation). With these preferences, the period t self would like to impose artificially high prices for these activities at period t + 1. Nonetheless, just as in the health club case, people seem to like the "all you can eat" aspect of Club Med pricing. This preference is also manifest in car rental contracts, where marginal (mileage) charges used to be common and their relevance has waned over time.

The ubiquitousness of this practice suggests the desirability of a more general explanation than the one provided above. Two explanations readily suggest themselves. This first, which is mentioned by Della Vigna and Malmendier (2006) as well, is that people are overconfident about their tendency to use particular services. Instances where services at priced at zero marginal price lead lots of consumers to feel that they will benefit disproportionately, even if they know that the average consumer does not benefit.

The second is that people dislike facing tradeoffs between paying a price and consuming, they prefer to avoid the recurrence of "purchasing decisions" by making one decision at the beginning. Consistent with this, Prelec and Loewenstein (1998) show survey evidence that, for a variety of goods including health clubs and food during cruises, more people prefer to pay such a fixed fee than a "per-use" fee even if the total cost and usage is the same. This explanation still leaves open the question of why metering is so distasteful. Prelec and Loewenstein provide an explanation based on mental accounts. Another possibility is that the use of a single fixed fee reduces people's cognitive load by cutting down on both the need to carry out calculations regarding whether an additional purchase is worthwhile and regarding whether a particular purchase (or mile driven) will lead to future regret for having paid too much. In the gym example, a customer might worry that she will face a regret-prone decision on those occasions where she has only a limited time available for a visit to the gym. In the example of vacation packages, a customer might worry that attending a hotel whose price does not include meals will lead to regret about the chosen hotel when a meal proves to be expensive. This concern might be particularly acute if the hotel is in a remote location, which is common for Club Med properties.

It might be thought that a consumer who pays a fixed fee may be subject to same kind of regret if he ends up using the service relatively little. One advantage of the fixed fee, however, is that the consumer is unlikely to know how much his actual pattern of visits would have cost under a per-use payments scheme (because he is unlikely to recall either the amount he has used the service or the per-use charge under alternative contracts). By contrast, a customer using a per-use contract runs the risk of regretting his marginal transaction and is much more likely to be aware of its price.<sup>10</sup>

<sup>&</sup>lt;sup>10</sup>This regret-based explanation is not so much an alternative to the "mental accounts" hypothesis of Prelec and Loewenstein (1998) as a potential reason why people creating mental accounts in the first place. One advantage of carrying mental accounts for different categories of consumption is that, if one does so

While there is still no consensus on what determines whether a price is fair, a zero marginal price presumably also lowers the computational burden needed to decide whether a price is fair or not. There may thus be a connection between people's desire for fair prices (and their extreme displeasure at being confronted with unfair ones) and their desire to enter into agreements that cut marginal prices to zero.

#### 2.2 Price endings

Consistent with consumer's attraction to purchasing goods whose price ends with a 9, firms use this price ending extensively. Twedt (1965) and Levy *et al.* (2007) use quite different samples and find that over half the prices they observe end in the digit 9. One explanation for this behavior is that consumers absorb price information from left to right and recall only the first few significant digits. If this were true, one might expect consumers to be more confused when a price ends with several 9s, so that prices ending with several 9s would be particularly common.

Interestingly, Schindler and Kirby (1997) show that firms are less likely to charge a price ending in a zero rather than a slightly lower price ending in 9 if the latter leads the price to end in several nines. In other words, prices ending in zero where reductions by one unit would lead a digit that is three positions to the left to fall are particularly rare relative to prices ending in 9. This suggests that firms find it particularly difficult to resist lowering price by one unit when the this affects a relatively important leftmost digit. This strategy seems particularly well designed to take advantage of consumers that only react to the first few digits.

Levy et al. (2007) connect the behavior of price endings with the behavior of price changes. They show that prices ending in 9 are less likely to be changed than prices ending in other digits while, at the same time, the typical size of price changes is larger for prices ending in 9. It thus follows that firms are less attached to 9 endings so that 9 endings

successfully, they may eliminate regret from marginal purchases in a category as long as total purchases within the category are within the amount budgeted in the mental account.

are "more sticky." Still, and perhaps surprisingly, the distribution of price endings has not converged to a degenerate distribution, other price endings continue to be used for many products. Since not all price changes are multiples of 10, this means that some products go from having a price ending in 9 to a price ending with another digit. The conditions under which this occurs are deserving of further study. I now discuss price changes more generally.

### 2.3 The amplitude and timing of price changes

Commodities that trade in open exchanges have prices that vary frequently, often from transaction to transaction. Since essentially every industrial good contains some commodities that are traded on these exchanges, the marginal cost of producing these goods varies as well. Nonetheless, final goods prices are rather rigid relative to the prices of raw commodities. The standard reason that is given for this rigidity is that there are administrative costs associated with publicizing new prices and with modifying the equipment that ensures that consumers pay a different amount for the units that they buy.<sup>11</sup> In this subsection, I first discuss a variety of empirical regularities that cast doubt on the idea that, by themselves, administrative costs of this type can explain the price rigidity we observe. I then turn to a more tentative treatment of why the consumer non-rationalities discussed above may help explain the pattern of price rigidity that we observe.

With administrative costs of changing prices that are independent of the size of price changes, Sheshinski and Weiss (1977) as well as Golosov and Lucas (2007) show that there is a "band of inaction". In other words, firms keep their price constant if it falls between an upper and a lower threshold price. In the case covered by Sheshinski and Weiss (1977), there is constant inflation, and the two thresholds s and S are fixed. When inflation erodes the firm's real price to the point that it equals s, the firm raises its real price to S, only to see the real price being eroded again. Golosov and Lucas (2007) consider a more complicated setting where firms are also subject to idiosyncratic shocks. Nonetheless, the basic logic of

 $<sup>^{11}</sup>$ See Sheshinski and Weiss (1977) for an early formalization of this idea and Golosov and Lucas (2007) for a recent one.

the Sheshisnki and Weiss (1977) analysis carries through, with the firm raising its price by a discrete amount whenever history has left the firm with a price that is too low.

If the firm is setting its price optimally, two things must be true about this band of inaction. The first is that, during the period in which the firm expects its price to be constant, the expected discounted value of the change in profits from raising the price slightly must be zero. The second is that profits after the adjustment must exceed profits before the adjustment by the time value of money of the adjustment cost. The reason is that the firm can always delay adjustment for a short while and thereby save the time value of money on its adjustment cost, and must thus be compensated for this by an increase in profits when it does adjust its price.

As shown in Sheshinski and Weiss (1977), this implies that an increase in inflation must necessarily lead to an increase in the size of price increases S - s. To see this, consider a firm that keeps its band of inaction constant after inflation rises. An increase in inflation then implies that the firm reaches prices near the lower bound s more quickly than before. Since profits increase with price when the price is relatively low, this means that the present discounted value of the benefits of raising price becomes positive when inflation rises. This tends to push up S, the price after adjustment. Since S is always larger than the profit maximizing price, profits at SR fall when S is increased. Finally, since the level of profits before adjustment needs to stay in the same relation to the profits after adjustment, the price before adjustment must decline. So, S rises and s falls, and S - s unambiguously rises.

Rotemberg (2004) demonstrates that, for plausible parameter values, this effect of inflation on the size of price increases is quite substantial. In particular, it is much larger than the actual increase in the size of price increases one observes when comparing low to high inflation periods. One of the most striking and robust facts reported by researchers who have studied price adjustment in both low and high inflation periods is that the size of price increases barely rises even if inflation rises substantially. This finding is present in Cecchetti (1986), in Lach and Tsiddon (1992), in Goette *et al.* (2005), in Gagnon (2006) and in Wulfsberg and Ballangrud (2007). The Gagnon (2006) study of Mexican data and the Wulfsberg and Ballangrud (2007) study of Norwegian data are particularly notable because they show that the typical size of price increases actually rose (instead of falling) after inflation dropped in the 1990's and the 1980's respectively. This inability of a model with administrative costs of changing prices to account for changes in the size of price increases seems like a substantial drawback.

An equally serious drawback was pointed out by Carlton (1986) and Kashyap (1995). They showed that the minimum size of price increases for the goods that they studied was extremely small. This minimum increase is extremely important in models with administrative costs because it must equal S - s and is small only if administrative costs are unimportant. Thus, a finding of small price increases suggests that the costs of price increases must be trivial at least for some goods.

I have talked so far about models with administrative costs of changing prices because these have proper "micro-foundations" in that they derive price rigidity from an appealing and simple underlying friction. In applied macroeconomics, it is actually more common to simply assume that each firm has a constant probability of changing its price in each time period.<sup>12</sup> This assumption is due to Calvo (1983), and leads the aggregate price level to behave as if firms had costs of changing prices that are quadratic in the size of the price change, as in Rotemberg (1982). Taken literally, the Rotemberg (1982) model implies that each firm changes its prices by a small amount each period, which is counter to evidence. Unfortunately, when taken literally, the Calvo (1983) model is also inconsistent with evidence at the firm level.<sup>13</sup> As shown by Gagnon (2006), Nakamura and Steinsson (2007) and Wulfsberg and Ballangrud (2007), the fraction of firms changing their price is not at

 $<sup>^{12}</sup>$ As shown by Gertler and Leahy (2006), if idiosyncratic shocks are sufficiently large and recurrent, firms with administrative costs of changing prices will mostly change their prices in response to such idiosyncratic shocks. Thus, the probability of a price change will be essentially constant if the distribution of idiosyncratic shocks is constant.

<sup>&</sup>lt;sup>13</sup>While these models do not describe the literal behavior of individual firms, they are both tractable and capture two essential features of sticky prices. The first is that this stickiness increases the correlation of current and past prices. The second is that, if firms are forward looking, the rigidity of prices leads current prices to be more correlated with the future determinants of prices. In spite of their imperfections at describing micro phenomena, these models may thus remain useful as vehicles for organizing macroeconomic data.

all constant. Rather, the fraction of firms raising prices increases with inflation while the fraction of firms reducing prices is not closely related to inflation so that the overall fraction is procyclical.

If administrative costs of changing prices were the main impediment of price flexibility, firms would presumably give this as their reason for keeping prices constant. This can be checked by interviewing firm managers who set prices, and several studies including Blinder *et al.* (1988) and Fabiani *et al.* (2005) have done so. In these studies, managers do not seem to put much weight on administrative costs when asked to explain why they keep their prices constant for extended periods of time. What managers cite as the main reason for price rigidity, instead, is that this avoids customer antagonism.

One issue that remains unsettled is whether a model where price rigidity is due to concerns with customer emotion can account for these the two features of price changes discussed earlier. One interesting model of this sort is provided by Heidhues and Köszegi (2004). They focus on consumers who become unwilling to buy a good if the price exceeds the price that they expected to prevail. Consumers react in this manner because they are averse to the loss associated with paying too much. The result is that firms face a very elastic demand for their product at the price that consumers expect to pay. This model has several attractive features, including that it represents a relatively small departure from standard economic models. Another benefit is that, while firms are not reacting directly to the anger that consumers feel, the model is quite consistent with consumers being very upset when they encounter a price that does not match their expectations — since such a price leads them to lose something relative to their expectation. What is less clear is whether this model is consistent with the fact that many regular price changes seem to be associated with insignificant changes in purchases or whether it can explain the patterns of price changes discussed above.

It is also not clear whether this pattern can be explained with models where consumers get upset if the firm acts selfishly as in Rotemberg (2004, 2005). Rotemberg (2004) shows that one can at least explain the weakness of the relationship between the size of price increases and inflation under reasonable assumptions about consumer regret. A consumer facing a price that was recently increased regrets not having bought the good before its price was raised. It is therefore plausible to suppose that these regret costs are larger when price increases are larger. Firms that want to appear altruistic should then avoid large price increases because these induce a great deal of regret. More importantly, such firms should not substantially increase the size of their price increases when inflation is higher. The reason is, in part, that a higher rate of inflation implies that regret rises by more when a firm postpones its price increase by one unit of time (since the resulting price increase will have to be larger). The postponement of price increases thus become less attractive to a firm that wishes to be seen as acting altruistically. Since this effect is larger when inflation is larger, it has a larger dampening effect on the size of price increases when inflation is higher.

This still leaves the question of whether a model of this type can explain the fact that so many price increases are small. One possibility, suggested by Rotemberg (2005) is that there are occasions in which firms become aware that small price increases would be particularly acceptable to customers. Given the simultaneous objectives of raising prices and preventing customer anger, firms may raise their prices by a small amount on these occasions. Whether this mechanism can explain the frequency of small price increases deserves continuing theoretical and empirical research.

# 3 High-low pricing

An obvious question raised by the reluctance of firms to change their regular prices is why so many retailers adopt a "Hi-Lo" strategy where goods are routinely put on special below their "regular" level, rather than adopting an EDLP (everyday low pricing) strategy. EDLP economizes on transaction (and menu) costs and some stores, Walmart in particular, are supposedly successful with EDLP.<sup>14</sup>

One factor that may contribute to the profitability of the Hi-Lo strategy is that people

 $<sup>^{14}</sup>$ In fact, Hoch, Drèze and Purk (1994) show that stores that are known for EDLP also sell a high fraction of their goods in special promotions, though these tend to be less deep than those at Hi-Lo stores.

derive a great deal of personal satisfaction from purchasing bargains (see Darke and Dahl 2003 for evidence on this). Still, according to Hoch, Drèze and Purk (1994), only about a quarter of the revenue of Hi-Lo stores consists of items that are being promoted. To study the costs and benefits of the Hi-Lo strategy, Hoch, Drèze and Purk (1994) ran an extensive experiment using different stores in the Dominick's supermarket chain. Some of these stores increased their regular prices to pursue a Hi-Lo strategy while others lowered them to pursue an aggressive EDLP strategy. The latter strategy was less profitable in the Hoch, Drèze and Purk (1994) data because the reduction in prices had only a modest effect on demand. The 10 percent reduction in EDLP prices relative to those of control stores only raised unit volume (in the category in which prices were reduced) by 3 percent.

Perhaps the most important overall conclusion of this study is that Hi-Lo stores manage to sell a considerable volume of goods at non-promotional prices so that EDLP is quite costly. This raises the obvious question of why customers do not regard the existence of high "regular" prices as unfair. While this question remains unsettled, two observations are in order. The first is that, as argued by Rotemberg (2004), regret may be kept relatively low by specials whose duration is short and spelled out in advance. The reason is that, because specials are temporary, people who become aware of the special take advantage of it. By the same token, people who do not become aware of the special see only a relatively stable "regular" price and they therefore do not know that there is a specific opportunity that they failed to take advantage of.

A second aspect of specials, is that the people who disproportionately take advantage of them are "price sensitive" shoppers. Insofar as people who pay higher prices perceive price sensitive shoppers as valuing money (or income) more highly, they may feel that an altruistic firm would indeed wish to offer such individuals a better deal. Thus, specials, at least in the form that they take in modern supermarkets, may be seen as less unfair than other forms of unstable prices. As an illustration of these differences, Haws and Bearden (2006) report that fairness perceptions depend on the amount of time that elapses between the purchases of consumers that pay different prices. People regard it as particularly unfair if another consumer obtains a lower price within an hour of their own purchase while price differences separated by a month are less likely to be seen as unfair. At the very least, this fact shows that firms with rigid prices are less likely to upset their consumers by behaving in ways that they regard as unfair.

# 4 Government price policies

The previous analysis suggests three behavioral elements of prices that are relevant for policy. First, people appear to be confused by certain aspects of pricing, so they may well make mistakes. Second, they see certain pricing practices as unfair and they react to these with anger. Some firms act so as to avert this anger, but others do not, so that this anger is observed. Lastly, people who are not directly affected by prices share some of the feelings of those who are, presumably because they empathize with them. Unfortunately, these considerations mean that policy analysis is more difficult than in the usual case where people are rational decision makers who care only about their own bundles of consumption. Indeed, relatively little is known in general about how policy should be conducted if people make mistakes, experience regret both directly and vicariously, or get upset at people whose behavior exacerbates regret.

I illustrate the complexities of the resulting welfare analysis by considering two policies that are currently under discussion in the United States. Both of them involve interference with the right to set prices freely, both already have the force of law, and there appears to be widespread support for expanding the scope of these laws. The first of these policies forbids firms from raising prices in emergencies while the second limits the contractual terms that can be offered when people borrow to purchase their primary residences.

In standard economic models, these interventions lead to Pareto suboptimal allocations so everyone's welfare can be increased by freeing prices and making lump sum transfers. As I discuss below, the presence of regret, anger and empathy make it harder to increase everyone's welfare in this manner. The analysis also reveals who gains and who loses from these policies and thus makes clear why it is possible for them to be supported by a majority of the population. By doing so, the analysis may also shed light on the elements of these policies that people see as particularly desirable, and this might help improve their design.

The section ends by discussing monetary policy and inflation. Because the analysis of inflation when people have the concerns that are explored in this paper is still in its infancy, this section is mostly conjectural. Still, the psychological issues stressed in this paper may help explain why inflation is so widely disliked.

#### 4.1 Anti price gouging legislation

As of September 2005, 28 states in the U.S.A. had laws against "price gouging." These statutes outlawed certain price increases during periods in which government authorities declared a state of emergency or during periods of "market disruption." The details of these laws differed, with some states treating offenses as a criminal violations subject to jail while others treated them as civil offenses subject only to fines. The existing laws often exempted price increases based on cost and outlawed only "excessive" or "unconscionable" price increases. Connecticut, Oklahoma and West Virginia each forbade price increases that exceeded 10% from the pre-emergency period, though they differed in the range of products that were covered by this requirement. In 2006 and 2007, there was also an effort to impose federal anti-gouging legislation specifically targeted at oil products.

States with anti-gouging legislation tended to make it easy for consumers to lodge complaints. During the hurricane emergencies of 2004-2006, the Florida Attorney General dealt with about 13,000 such complaints. Many of these were resolved quickly and there were only 81 formal investigations, which resulted in 17 lawsuits. Several of these lawsuits resulted in businesses paying restitution and fines.<sup>15</sup> For example, the West Palm Days Inn, which charged guests up to \$144 in spite of having a nearby billboard advertising rooms for \$49.99, agreed to pay \$70,000. This was supposed to pay for the investigation, with \$10,000 set aside to compensate hotel guests, and the rest being directed to Florida Hurricane Relief

<sup>&</sup>lt;sup>15</sup>See "Few Suits in cases of price gouging," St. Petersburg Times, August 16, 2006.

Fund.<sup>16</sup> Similarly, a Honda dealer that sold electric generators in Long Island for 67% above the normal price after a 1985 hurricane was ordered to give refunds to its customers and was fined \$5000.<sup>17</sup>

Anti price-gouging laws were billed by their supporters as protecting consumers. In introducing federal anti-gouging legislation, Senator Joseph Lieberman (Democrat, Connecticut) said: "This law is necessary because there is really nothing available to protect consumers and businesses from being gouged."<sup>18</sup> The idea that price controls "protect" consumers seems incompatible with standard economic models. In a competitive market, prices below the market clearing level lead to an inefficient allocation of scarce goods among consumers who value them differently and yield an insufficient incentive to bring more goods to the market. So, consumers as a whole are clearly hurt. It should be noted, however, that these deleterious effects may be relatively modest if prices are temporarily held near their preemergency level for a short time. The reason is that the people buying critical goods during emergencies may all need them a great deal so the problem of inefficient allocation across consumers may be small. Similarly, the pre-emergency price may still maintain a reasonable incentive to bring goods to the affected area.

Nonetheless, there is little doubt that some inefficiency arises during the period where price increases are capped, raising the political economy question of why such caps have political support. This is an important question because it casts doubt on the idea that people's reaction to prices is encapsulated by the standard model in which selfish consumers react rationally to prices as signals of scarcity. If people were purely selfish, this political mobilization should be championed by its direct beneficiaries. But who are the beneficiaries here? The affected firms lose money so they should organize against these laws and, according to the view that firms find it easier to organize than consumers, they should win and keep such legislation at bay. Some consumers do benefit by paying lower prices, but others lose by being rationed. Thus, if the traditional model of consumer preferences were valid, it is

<sup>&</sup>lt;sup>16</sup>See West Palm Days Inn Settles Storm Gouging Suit, Tampa Tribune, October 4, 2004.

<sup>&</sup>lt;sup>17</sup>New York Times, October 1, 1990.

<sup>&</sup>lt;sup>18</sup>New York Times, October 1, 1990.

not entirely clear whether consumers as a whole could expect to gain from this legislation. Even assuming that consumers come out ahead, it would seem that the traditional model has no explanation for why consumers organize to keep prices low in this particular case, rather than organizing to lower prices in more normal times.<sup>19</sup>

One possibility is that policymakers and the public at large are confused about the operation of markets. This interpretation is unappealing because economists have written a large number of editorials on the topic, begging the question of why the standard economic arguments have been so unpersuasive in the past. Since these arguments do not seem complicated, an inability to comprehend them would seem to bode poorly for people's capacity to make rational decisions.

A rather different possibility is that people understand the economic arguments full well but that they do not find them compelling. Some evidence for this can be found in the pages of the Miami Herald of September 1, 1992 where Martin Hoffman gave the standard economic arguments against anti-price gouging legislation and Associate Editor Martha Musgrove forcefully rejected them. From this and the earlier discussion of consumer reactions to price increases, we can conclude two things. First, people who face price increases during emergencies are upset, with their utility loss exceeding the financial burden of having to pay a higher price. Second, some people who are not directly affected by the price increase are also furious at the "gougers" who raise their price during the emergency.

These two factors reduce the social benefits from letting prices rise after an emergency. Indeed, the existence of regret and anger make it difficult to achieve Pareto improvements from the outcome with anti-gouging legislation even if transfers are allowed. Without transfers, individual losses from the abandonment of anti-gouging legislation are larger still.

To see this, consider a setting where we would normally expect such legislation to be Pareto suboptimal. Suppose that a law of this type forces a firm to charge a price p for a

<sup>&</sup>lt;sup>19</sup>The implausibility that selfish considerations lead to political mobilization in this setting may also cast some doubt of its importance in other settings where observers have been quick to presume that self-interest is responsible for government-induced inefficiency. See Rotemberg (2002) for a discussion of these issues in the context of tariffs.

hotel room that ends up being occupied by a person to whom it is worth x > p. Moreover, suppose that there are two additional people to whom the room is worth y > x and that they are both rationed. Suppose, further that an additional room could have been obtained at a cost y so that a price of y would have led both the people who value the room more highly to have obtained lodging.

In the conventional analysis, we reach a Pareto improvement by charging y for the 2 rooms and giving the person to whom it is worth x a transfer slightly larger than x - p. To find the people with willingness to pay y, this improvement requires that the price y be charged for the rooms. But, as soon as y is charged, everyone who sees the higher price (all three potentially customers) suffer the non-pecuniary losses that are triggered by the difference between y and p. Let these losses equal  $\ell$ . They can be thought as the costs of the regret of not having bought the good earlier at p. Alternatively, one can imagine that the "reference price" p is particularly salient in a natural disaster with people feeling relatively acute pain when they spend more for a hotel room than they would have in normal times.

Those observing the situation, meanwhile, are upset if the hotel keeper is receiving y rather than p. We could relieve the observers of some of their anger by charging y but giving the hotel keeper only p and using the proceeds for charity. This fits with Campbell's (1999) demonstration that the auctioning of a desirable Barbie doll during Chrismas is more acceptable if the proceeds go to charity. But this would not be sufficient to induce the hotel keeper to bring the second room to the market. For that, we would have to pay her y, at least for the second room.

Leaving the problem of the anger at the hotel owner aside, we can only make all customers as well off as they were with the anti-gouging law if we give all three of them  $\ell$ . Once we do that, the money left over after the two room occupants pay y may not be sufficient to compensate for the cost of the extra room y, plus the price the hotel room received initially p plus the gain to the initial room occupant x - p. In other words,  $y - 3\ell$  may be less than x. The impediment to reaching a Pareto improvement (even in the presence of transfers) is that the process of identifying the person who is willing to pay the most is directly costly to other consumers. Without transfers, of course, simply raising the price is not a Pareto improvement, since there is at least one customer who is worse off if x > p.

In this example, one could argue that the two rationed customers benefit from freeing prices and that, since the hotel owner gains also, a majority of the agents is better off. Even if people who value the good at y are better off because the regret costs  $\ell$  are relatively low, a majority could still favor anti-gouging legislation. This would occur if there existed a large number of people who purchased the room at both the old and the new price since each of these would lose  $\ell$  in addition to the price difference. It would also occur if the anger induced by the hotel that raises prices is counted sufficiently in social welfare.

## 4.2 "Suitability" criteria for mortgages

According to Persky (2007), the idea that emergencies should lead lenders with otherregarding preferences to loan at zero interest was central to the medieval prohibition against usury. Persky (2007) quotes a 1572 text by Thomas Wilson saying: "lend to your poore neighbors in time of their great need" and "[lending] shoulde be ... free, simple, and for charityes sake ... without anye thinge at all more than the principall." Persky (2007) further suggests that charging positive interest only became socially acceptable as firms gained productive opportunities that made it easy for them to repay such loans. The debate over limits on interest rates continues to this day. My focus here, however, is on a very specific set of regulations concerning loans, namely limitations on contracts that allow people to borrow using their principal residence as collateral.

In the Unites States, the bulk of the federal regulations concerning credit to consumers involves the requirements for disclosure imposed by the 1968 Truth in Lending Act and its subsequent revisions. An important and interesting exception to this emphasis on information, is provided by the 1994 Home Ownership and Equity Protection Act (HOEPA), which sets limits on the contractual terms of "high cost" mortgages. Mortgages that are classified as high cost either on the basis of high interest rates or high up-front fees are not allowed to contain penalties if the borrower pays down the principal before it is due nor are they allowed to have the principal grow over time (*i.e.*, have negative amortization).<sup>20</sup> In addition, lenders who offer such loans are not allowed to engage in a "pattern or practice of extending credit ... to a consumer based on the consumers collateral without regard to the consumers repayment ability."<sup>21</sup> In this section, I analyze whether the psychological considerations stressed in this paper rationalize restrictions of this type.

The "endowment effect" of Kahneman, Knetsch and Thaler (1990) leads people to demand a higher price to part with an object they already have than they are willing to pay to acquire the same object. This attachment to objects that one "owns," suggests that people who lose their house through foreclosure suffer enormous pain. Moreover, the desire to help people in these circumstances suggests that this pain elicits empathy.

The recent escalation of subprime mortgage defaults in the United States begs the question of how so many individuals reached the point where they stood such a high probability of losing something that is so valuable to them. One obvious possibility that is consistent with the cognitive difficulties in my earlier discussion is that overconfident individuals may have been particularly prone to enter into such contracts. A related possibility is that this population of borrowers proved easy to manipulate by brokers who posed as their friends. For purposes of discussion, consider a very stark case where, for one reason or another, some people make such mistakes.

Let there be only two periods (labeled 0 and 1) and a person I will call A who believes that he derives total expected utility  $\bar{u}_0 + \beta \bar{u}_1$  if he does not borrow. Thus,  $\bar{u}_0$  and  $\bar{u}_1$  denote his baseline levels of expected utility and  $\beta$  denotes his discount rate. Lets suppose that A is offered a loan backed by his principal residence and that this individual believes that accepting this loan will lead to levels of expected utility  $\hat{u}_0$  and  $\hat{u}_1$  in the two periods. This person thus accepts the loan if he believes that  $(\hat{u}_0 + \beta \hat{u}_1)$  exceeds  $(\bar{u}_0 + \beta \bar{u}_1)$ . Indeed, if one took a revealed preference viewpoint, one would conclude that  $(\hat{u}_0 + \beta \hat{u}_1) \ge (\bar{u}_0 + \beta \bar{u}_1)$  from

 $<sup>^{20}</sup>$ See Ho and Pennington-Cross (2007) for a description of the numerous state laws that strengthen HOEPA either by changing the high cost trigger or by curtailing specific practices including the use of "balloon" payments when the mortgage comes to an end.

 $<sup>^{21}</sup>$ US Code 15, 1639(h)

the observation that A took the loan.

Now consider an observer (possibly an econometrician armed with data and a model, possibly a friend) who agrees with the assessments  $\bar{u}_0$ ,  $\bar{u}_1$  and  $\hat{u}_0$ , so that she has no quarrel with the baseline levels of utility or the extra time zero utility from consuming the proceeds from the loan. The observer believes, however, that expected utility at time 1 with the loan equals  $\tilde{u}_1 < \hat{u}_1$ . In other words, she believes that there is a good probability that the individual will lose his house, experience regret and be extremely unhappy. If  $(\bar{u}_0 + \beta \bar{u}_1) < (\hat{u}_1 + \beta \tilde{u}_1)$ , this observer believes that A is better off not borrowing.

Now consider an ideal mortgage limitation that prevents A, and only A, from taking on this loan. The conventional analysis gives credence to the utility function that is consistent with A's actions, and thus sees this prohibition as inefficient because it makes both A and the lender worse off. One might, instead, use either the utility function of the observer or, equivalently, the expectation of a social planner of the true long run utility of A.<sup>22</sup> This point of view is somewhat problematic because there is at least one moment in time where A believes that this prohibition makes him worse off, though there may well be other times (particularly in period 1) where A is in fact better off.<sup>23</sup>

Even if one is willing to evaluate A's welfare using A's assessment of utility, the existence of empathy can still make the outcome with the loan prohibition Pareto optimal. Suppose, in particular, that observers have a utility function that puts a weight of  $\lambda$  on their perception of the utility of potential borrowers. In other words, observers "put themselves in A's shoes" but use their own assessments of utility when they do so. Then each loan received by people with the characteristics of A is costly to these outside observers if  $(\bar{u}_0 + \beta \bar{u}_1) > (\hat{u}_0 + \beta \tilde{u}_1)$ . These costs are experienced mostly in period 1 but observers already anticipate them as of period 0. To obtain a Pareto improvement from the outcome reached with the prohibition, it is thus necessary to compensate observers at some point for these losses. Even if A and

 $<sup>^{22}</sup>$  This is similar to the perspective of Gruber and Köszegi (2001) who compute social welfare by assigning their "long-run preferences" to time-inconsistent smokers.

 $<sup>^{23}</sup>$ A libertarian might further claim that A himself is made worse off by the simple act of restricting his choice.

the lender feel that they are better off when the loan is allowed, their subjective gains may not be sufficient to compensate these observers for their vicarious losses.

There also may exist outside observers that are upset by the behavior of the lenders that loan to A. The widespread use of the pejorative term "predatory lending,"<sup>24</sup> already suggests that many people regard certain lending practices as morally reprehensible. The activist organization ACORN has gone further and adopted the chant "predatory lenders, criminal offenders."<sup>25</sup>

While the evidence that people dislike "predatory lending" seems strong, different people (not all of whom may be equally opposed to the same lending practices) use the term quite differently. In 2000, HUD and the US Treasury Department published a report called "Curbing Predatory Home Mortgage Lending," where this term was defined in terms of specific practices. These included, the use of high fees of which borrowers were unaware, frequent refinancing so as to collect fees repeatedly as well as other forms of fraud. The report also objected to loans that were made without attention to borrower's ability to repay, where such loans could only be profitable if the home was eventually foreclosed. While agreeing that predatory lending as "intentionally placing consumers in loan products with significantly worse terms and/or higher costs than loans offered to similarly qualified consumers in the region."<sup>26</sup> Lastly, and most closely related to the discussion above, mortgagenewsdaily.com defines loans as predatory if they do not benefit the borrower.<sup>27</sup>

This last definition has the advantage of fitting with the idea that customers demand a minimal level of altruism from firms. A lender that benefits marginally from providing a loan whose borrower can be expected to lose a great deal of utility might well be seen

 $<sup>^{24}\</sup>mathrm{There}$  were over 1 million entries for this term on Google as of July 2007.

<sup>&</sup>lt;sup>25</sup>Kansas City Star, June, 7, 2007.

 $<sup>^{26}\</sup>mathrm{See}$  http://www.cambweb.org

<sup>&</sup>lt;sup>27</sup>http://www.mortgagenewsdaily.com/Mortgage\_Fraud/Predatory\_Lending.asp. These definitions are related in that, for example, fraudulent loans do not benefit borrowers. These definitions are not identical, however, in that a borrower might well not benefit from a loan even if its interest rate is properly "risk-based." What matters, of course, is not how different people define the concept but which aspects of lending induce the most revulsion. Empirical research on what upsets people about different loans is urgently needed.

as not having this minimal required altruism. Because transactions in lending markets are not repeated, the anger of past customers is not very effective at keeping lenders in check (particularly in comparison with the effect of potential anger on suppliers of food items that are purchased regularly). It is thus not surprising that anger at lenders spills over into the policy arena.

Whether this interpretation of the source of anger is warranted or not, it is hard to dismiss the importance of this anger for policy analysis. Angry individuals get utility from the punishment inflicted on those that make them angry. So, one could argue that a law that criminalises behavior that induces anger has a direct positive effect on the *ex post* utility of angry individuals. More importantly, the elimination of anger-inducing behavior seems useful for social cohesion. In the absence of well-defined social welfare functions that incorporate this concern, one might wish to treat anger as a loss that can be triggered by contracts among third parties, and is thus a kind of externality.

Even if one accepts both that overt proofs of limited altruism cause anger as in Rotemberg (2007), and that lending terms that are seen by outside observers as harming borrowers are seen as signs of insufficient altruism,<sup>28</sup> there is still the question of which practices should be forbidden. One advantage of limiting pre-payment penalties and negative amortization is that these features of mortgages may be ones that unsophisticated borrowers do not understand at the time they sign these contracts. Particularly for mortgages with "teaser rates," borrowers may not realize that the existence of prepayment penalties will prevent them from refinancing cheaply once the period of low rates expires. Similarly, borrowers of negative amortization mortgages may be lulled into complacency by the affordability of monthly payments without noticing that their main payments lie in the future. Thus, the elimination of these practices may prevent borrowers from signing contracts that ultimately cost them their house.

<sup>&</sup>lt;sup>28</sup>Competition among lenders, so that their margins are low implies that their altruism must be particularly low if they are wiling to impose large costs on borrowers. This need not imply that monopoly lenders will be seen as more altruistic if they extend such loans because their monopoly status should lead them to value the marginal utility of poor borrowers highly relative to their own.

On the other hand, these limitations also make it more difficult to borrow for some individuals whose risk of default is low. Pre-payment penalties, for example, should reduce interest rates and make mortgages more affordable at first, with this benefit to the borrower being offset by a reduction in the likelihood of refinancing when interest rates drop. Negative amortization mortgages, meanwhile, may well be very useful for borrowers that expect their income to rise over time. Rather than forbidding practices that might be advantageous to borrowers, it would seem more desirable to target only those loans that are likely to end in tears. In the case of housing loans, the pain is likely to be particularly acute for those whose loan ends in foreclosure.

It thus seems attractive to require lenders to compute the probability that a loan will end in this manner, with penalties attached when this computation is not credible. Since regulators and credit agencies also care about these probabilities (albeit for different reasons), widely acceptable models for computing them should become available. These models would obviously integrate features of mortgages such as prepayment penalties and negative amortization, both of which could raise the probability of default.

Once mortgage originators are forced to compute these probabilities, there are two different regulatory regimes that can be envisaged. In the first, lenders would be required to disclose the results of this computation to borrowers. In the second, borrowers would simply not be allowed to sign loans whose probability of ending in foreclosure exceeds some critical number. The former solution would seem preferable except for the fact that naive borrowers might not take the warning implicit in these calculations seriously.

#### 4.3 The rationale for low inflation

Anti price gouging legislation and limitations on mortgages are controversial policies. By contrast, there is substantially more agreement that inflation should typically be low. The question I tackle here is why this consensus is so strong. One reason that flows directly from the earlier analysis is that inflation increases consumer regret. The reason it does so is that inflation increases the frequency with which prices rise, and each price increase has the potential to lead consumers to wish they had bought the good earlier. Thus, a policy of low inflation lowers regret, and thereby increases well-being.

Di Tella, MacCulloch and Oswald (2001) demonstrate that, indeed, inflation reduces reported "life satisfaction." Equally remarkable is the fact that, in opinion polls, inflation has historically often been seen as the most serious problem faced by the United States. Fischer and Huizinga (1982) display Gallup Poll data showing that there were more people seeing inflation as a more serious problem than unemployment in 1951, when inflation was about 6% and unemployment about 3.3%. While the rank of the two problems reversed in the late 1950's and early 1960's, inflation became more important once again starting in the middle 1960's, when it was equal to about 3.5%. Hibbs (1979) computes the determinants of the relative importance of these two issues. His conclusion is that, when the unemployment rate is unchanging, more than 50% of respondents see inflation as a more serious problem than unemployment as long as inflation exceeds 6%.

The question is whether the depth of people's concern for inflation would make sense if people cared about prices only in the manner that is standard in economic models. In other words, could consumers who see prices exclusively as indicators of what they can afford be as perturbed by inflation? Inflation is known to have two consequences. The first is that it leads people to economize on money balances. However, because total expenditure on money balances are modest, this effect should be modest as well.

The second is that inflation increases the volatility of relative prices because different firms do not adjust their prices at the same time. From the point of view of conventional welfare measurement, Rotemberg and Woodford (1997) show that this is an important reason to keep inflation low. What is less clear is that this explains why typical consumers want inflation to be low.

To see this, it is worth recalling that for fixed real income in terms of a particular good, volatility of prices is actually good for consumers. Even with dispersed relative prices, consumers can afford the bundle they would buy if all prices were set at their mean levels. Consumers can do even better, though, by tailoring purchases to the particular pattern of relative prices that they face. The volatility and dispersion of relative prices induced by inflation can therefore only hurt consumers if it reduces their mean real income.

As it happens, inflation does reduce real income for a given level of employment. The reason is that those firms that charge a low price sell more since firm output is determined by demand. This this reduces the average income of firms, and indirectly that of workers. Moreover, diminishing returns implies that the firms that sell more have lower labor productivity, so that price dispersion across firms implies that a disproportionate fraction of goods is produced by firms whose productivity is relatively low. These effects reduce real income for a given level of employment and thereby imply also that inflation raises the level of employment that is needed to produce a given level of real income. This required increase in work effort (and reduction of leisure) is the reason why Rotemberg and Woodford (1997) find inflation reducing welfare even for given GDP. What is not implied by this analysis is that people will be aware that inflation is reducing GDP for a given level of employment, and much less that this is the reason they dislike inflation. Indeed, the opinion polls analyzed by Fischer and Huizinga (1982) suggest that consumers do not regard inflation as having had a major effect on their real income. Rather, what bothers them about inflation seems to be something else.

# 5 Conclusions

This paper has considered three psychological reactions to prices. The first is that consumers are unmindful of them. The second is that they experience regret when they discover that they have paid more than they could have if they had acted differently in the past. The third is that they are upset when they see prices they deem unfair. I have tried to connect these reactions by noting that regret can be enhanced if consumers do not pay close attention to prices, and that feelings of regret can cause anger if consumers conclude that the firms were not sufficiently empathetic towards consumers' regret.

These reactions complicate the price setting problem of firms. On the one hand, consumer naivete opens up many opportunities for exploiting consumers. On the other hand, consumers can become angry when they see firms that seem uncaring in their willingness to cause regret. In some cases, this potential for anger is sufficient to discipline firms. The result is that certain pricing patterns can be explained as attempts to avoid this anger.

At the same time, however, it is clear that some firms are willing to anger their customers, particularly in the event of natural disasters. Similarly, consumers are upset when lenders contribute to the loss of other people's homes. This paper suggests that these reactions can explain why consumers seek legislation that limits price freedom in credit markets and in markets where emergencies suddenly raise demand. The paper also shows that such policies can be Pareto optimal in the presence of these reactions. Lastly, I have suggested that consumer regret at not having purchased goods right before a price increase can be reduced by curtailing inflation and that this is a reason for central banks to pursue price stability.

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