This PDF is a selection from an out-of-print volume from the National Bureau of Economic Research

Volume Title: Recent Economic Changes in the United States, Volumes 1 and 2

Volume Author/Editor: Committee on Recent Economic Changes of the President's Conference on Unemployment

Volume Publisher: NBER

Volume ISBN: 0-87014-012-4

Volume URL: http://www.nber.org/books/comm29-1

Publication Date: 1929

Chapter Title: Index

Chapter Author: Committee on Recent Economic Changes of the President's Conference on Unemployment

Chapter URL: http://www.nber.org/chapters/c4970

Chapter pages in book: (p. 939 - 954)

INDEX

Page references to Vol. II are in **boldfaced** type.

A

Accidents, industrial, causes, 143 prevention, 142, 525 Accounting, for sales expenses, 533 methods of costing, 510 railways, uniformity, 265 Acquisitions, (see Mergers, Consolidations, and Acquisitions). Advertising, (see Chapter V, Section 7). by chain stores, 543 by construction industries, 233, 253 control of, 535 ethical standards, 420 improvement in quality, 419 in newspapers, 402 in magazines, 405 in trade journals and business papers, 411 Advertising expenditures, by commodity groupings, 414 by types of mediums, 402 Agricultural depression, causes for, 550, 859, 879 Agricultural machinery, development of power farming, 557, 881 installment sales, 397 Agricultural products, co-operative marketing, 375, 378, 381, 383, 579 costs of distribution, 577 new uses developed, 595 postwar changes in sales volume, 636 prices, postward and prewar trend, 548, 607, 623, 630, 646 purchasing power of, 76, 548, 630 Agriculture, (see Chapter VIII). development of large-scale farming, 566, 571, 575, 580, 592 exports in postwar period, 551, 860 financing and credits, 581 future of, 599 immobility, 588

Agriculture, improvements, factor in overproduction, 555, 881 income, 76, 548, 774, 781, 882 mechanization of, 556, 557, 561, 569, 572, 575, 590, 881 overexpansion of, 550, 553, 859, 879 production, index numbers, 448 productivity per worker, 551, 881 use of child labor, **551** (see also Farm population). Airplanes, commercial development, 323 Airports, development, 248 Alford, L. P., 96 American Construction Council, 252 Apartment houses, construction in postwar period, 235, 239 Arbitration, railway wage disputes, 280, 281, 282, 283 Architectural changes designs, in fashions, 237 Artificial illumination, Lighting, see industrial. Associations, business, growth in, 497 Automobile industry, changes in production factors, 149 inventory control, 509 productivity per worker, 459 real earnings of workers, 14 Automobiles, cost of operation, 74 exports, 715, 716 fashion changes, 323 increasing use of, 52, 59, 323, 338 influence on construction industry, 226, 236, 254 influence on demand for other products, 323 influence on food consumption, 28 influence on shifts in trading areas, 336 installment sales, 391 ownership by farmers, 75 retail sales terms, 61 types of purchasers, 59 (see also Motor vehicles).

Automobiles and equipment, advertising expenditures, 416

В

- Baking industry, operating costs, 189, 191
- Balance of trade, correspondence of commodity trade with foreign credits, **744**, **751**
- Balance of international payments of the United States, 736
- Bank clearings, index of, prewar and 1924-27, 904
- Bank credit, increase in, 664, 675
- influence of Federal Reserve System, 697
- relation to commodity prices, 675, 677, 679, 697
- Bank failures, 693
- Bank investments, growth 1875-1928, 664
- Bank loans, growth 1875–1928, 664 for corporation financing, 664, 681 interest rates, 659 rural, 581
 - (see also Loans).
- Bank reserves, effect on financial situation, 677
 - increases since 1922, 667
- Bankers' acceptances, interest rates, 659
- Banking, change in organization and practice, 690
- Banks, farm-loan, growth in South, 336 growth of branch and chain banking, 690
 - income and its distribution, 775, 802
 - influence on business management, **504, 684**
- reduction in number, 690
- Bankruptcies (see Failures, business).
- Birth control, 845
- Birth rate, decline, 425, 429, 845, 884
- Bonds (see Securities).
- Branches, increase in, banks, 690 industrial plants, 209, 718, 751 (see also Chain stores).
- Brands, use by chain store companies, 543
 - use on building materials, 233, 253
- Bridges and tunnels, increase in construction, 248
- British coal strike, 1926, 311
- Brokers' loans, 686

- Budgeting, for business management, 503
- Budgets, family, 14, 51, 71, 74, 78
- Building (see Construction).
- Building materials, changing fashions, 237, 242
 - monthly purchases charted, 231
- nationally advertised brands, 233, 253 Building and loan associations, assets, 673

growth of, 227

- Business activity, general, index of, prewar and 1924-27, 902
- Business cycles, comparison of prewar, war, and postwar cycles, 891, 900 cyclical declines in cycle 1924-27, 900 duration and amplitudes, measure
 - ment, 890, 891, 894
 - indexes of economic series, 902
 - influence of Federal Reserve System, 703
 - reduction in fluctuations, 890, 909
 - reflected in prices, 616
 - relation to size of industry, 203
 - (see also Business fluctuations).
- Business fluctuations, after 1922 and before, similarity, 9
 - conditions in 17 countries in postwar period compared, 855, 858
 - indication of economic maladjustments, 11
 - random, relation to size of industry, 200

(see also Business cycles).

- Buying habits, changes in, after World War, 321
 - shift of retail trade from small to large centers, 331
- By-products, farm, development of uses, 595

industrial, elimination of waste, 123

С

Call money rates, (see also interest rates) 657, 731

Candy trade, increase in chain stores, 365

- Capital funds, accumulation of, 672, 679 construction influenced by supply of, 226
 - effect of Government debt reduction, 679
 - for corporation financing, preferred to bank loans, 664, 681

- Capital investment, railways, changes in, 264
- Carpets and rugs, increase in output of, 56, 69
- Cement manufacturing, changes in production factors, 152
- Censuses, Government, faults in, 29 Cereals (see Grain).
- Chain banks. 690
- Chain stores, brands, use of, 543 development of, 362
 - effects on small retailers, 538
 - encouraged by shifts in trading areas, 341
 - management of, 542
 - sales of compared with unit store sales, 362
- Charities, expenditures for, 18
- Child labor, on farms, 551
- City planning commissions, growth in, 230
- Clocks and watches, advertising expenditures, 419
- Clothing, (see Wearing apparel).
- Coal industry, anthracite, wages, 443 bituminous, wage rates, 440
- Coastal trade, increase in ships' tonnage, 315
- Collateral loans, (see also Loans), 682
- Commercial construction, (see also Construction), 102, 136, 240
- Commercial paper rates, (see also Interest rates), 643, 657, 907
- Committee on national debt and taxation, England, 22
- Committees, as a factor in business management, 500
- Commodity prices, (see Prices).
- Common stocks, (see Securities).
- Commons, John R., Director's footnote, 758
- Communication systems, accelerating influence on industry, 91 number of employees, 476
 - (see also Public utilities; Transportation).
- Company stores, 529
- Company union, (see Employee representation).
- Consolidations (see Mergers and Consolidations).

- Construction (see Chapter III).
 - as aid to stabilization of business, 219 changes in demand, causes, 225
 - costs, postwar trend, 638
 - effect on prosperity and unemployment, 220
 - financing of, 227
 - hours of work, 444
 - improvement in standards, 65, 233; 237
 - income and its distribution, 775, 794
 - number of workers, 477
 - stabilization of, 220, 225, 230, 232, 234 243
 - union wage rates, 434, 436
 - volume of, 63, 102, 136, 219, 221, 223, 229, 235, 239, 243, 248, 638
 - (see also Building materials; Commercial construction; Housing construction).
- Consumers' Co-operative Societies, 389
- Consumers' goods, distribution, changes in methods, 361
 - growth of selected industries, 53
 - prices, postwar trend, 629, 646
 - prices, prewar trend, (see also Prices), 624, 646
- Consumption, an index of standard of living, 24
- Co-operation, between business enterprises, 865
 - between department stores, 541
 - in construction industries, 252
 - railways and shippers, 301
- Co-operative buying, by wholesalers and retailers, 373, 537, 539
- Co-operative marketing, appraisal of achievements, 389, 579

cotton, 384

- dairy products, 375
- fruits and vegetables, 378
- grain, 381
- growth of associations, 374
- livestock, 383
- tobacco, 386
- wool, 385
- Copeland, Melvin T., 321
- Copeland, Morris A., 757
- Corn farming, mechanization of, 569
- Corporation farming, growth of, 592
- Cost of living, food, 49
 - measurements of, 22
 - postwar and prewar trends, 625, 632, 646

Cost of living, (see also Prices; Real income; Standard of living). Cost of operation, department stores, 370 departmentization, 533 farming, decreased by machinery, 563, 566 labor, 102, 445 marketing, 421 merchant shipping, 311, 312 railways, changes in, 292 ratios for production and sales costs, 534 reduction caused by increased efficiency in production, 867 relation to size of industry, 188 trend of prime cost since 1899, 102 unit costs, reduction in, 87, 104, 867 Costing, methods and uses, 510 sales, methods of, 533 Cotton, co-operative marketing, 384 trend of exports, 714 Cotton farming, mechanization of, 572 Cotton manufacturing, depression caused by shifts in demand, 326 Country stores, shift in trade to larger centers, 331 Credit, bank, increase in, 664, 675 rural, 581 (see also Foreign credits; Loans). Credit unions, development of, 528 Cunningham, William J., 255

D

Dairy products, changes in consumption of, 36 co-operative marketing, 375 Demand, consumer, changes in, 30, 80, 321, 551, 875, 879 (see also Standard of living). Demand deposits, bank, reductions in, 669, 676 Dennison, Henry S., 495 Department of Commerce, simplification program, 89, 116 Department stores, effects of chain store development, 369 growth of chains, 367 installment sales, 399 management of, 539 operating expenses, 370 sales and inventories compared, 354

Depression, agricultural, causes, 550 crisis of 1920-21, 849 (see also Business cycles; Business fluctuations). Diet, changing content of, 30 Directors' footnotes, Commons, John R., 758 Laidler, H. W., 389, 390, 758 May, George O., 744, 778 Rorty, M. C., 627, 677, 864 Soule, George, 268, 279, 282 Discharge, employees, process of, 522 Distribution channels, changes in, 361 selection, 537 (see also Marketing). Diversification, of industry, by localities, 215of products, need for simplification, 88 Dividends, changes in rates, 608, 642, 657 distribution by industry groups, 777 proportion of national income, 772 railways, 298 relation to wages, 769 Division of labor (see also Mechanization), 86 Drug trade, growth of chains, 365 Dry goods trade, growth of chains, 367

\mathbf{E}

Economic goods, classified as consumers' goods and industrial goods, 397 Economic tendencies, prewar, war, and postwar, 607, 634, 644 (see also A Review), 841 Education, expenditures for, 16 increase in school enrollment, 470 Educational buildings, increased construction, 249 Efficiency, hardships caused by, 555, 867, 881 (see also Operating Efficiency). Electric power, (see Power). Electrical appliances, advertising expenditures, 418 growth in use of, 56, 324 (see also Standard of living; Housing standards). Electrification, industrial, 125 rural, advance in, 576 Employee representation, development of, 484, 529 in department stores, 542

548.630

Employee savings, plans for encouraging, 527 Employee stock ownership, growth of, 488. 527 Employment, building labor, by months, 231decrease in volume, 608 development of personnel work, 517, 541 factory, index of, prewar and 1924-27, 902 postwar trend, 639 number of workers, agriculture, 452 mercantile, 471 professions, 472 public, 471 specified industries, 450, 460, 473 training, promotion and selection. discharge, 518, 541 stability and instability, 462, 465, 524 (see also Labor; Unemployment). Engel's Law, 51 Ethics, business, improvements in standards, 11, 496 Excess-profits tax, 535, 854 Executives, changes in technique, 502 methods of payment, 503 Export trade, effect of foreign credits on, 734, 752, 849 Exports, changes in commodity content, 713, 750 changes in geographic distribution, 709 in volume and amount, 636, 709, 750, 857 decline in agricultural exports, 551, 860 increase in postwar period, 849 index of, prewar and 1924-27, 905 F Factory standards, improvement in postwar period, 244 Failures, business, banks, 693 postwar period, 642, 693, 854, 874

"Fair return," railways, 294

Farm-loan banks, growth in South, 336

- Farm loans (see also Loans), 581
- Farm population, condition in postwar period, **547**, **879**

classification of, 71

- family budgets, 71, 74
- income, 76, 774, 781, 882
- movement to cities, 72, 226, 471, 593, 880

standards of living, 70 (see also Agriculture). Farm products (see Agricultural products). Fashions, shifts in demand caused by, 326 Fatigue, industrial, 525 Federal Aid Highway Act, 1916, 246 Federal Aid highway system, 232 Federal land bank system, 691 Federal Reserve System, influence in 1920-21 crisis, 452 influence on bank credit, 697 on business cycle, 703, 899 on gold movements and inflation, 696 on interest rates, 659, 663, 702 on international monetary stability, 700 on stock exchange operations, 688 on time deposits, 669 Finance companies, automobile, 391 influence on installment selling, 401 Financing, agricultural, development of, 581, 584 construction, 241 corporation, 664, 681 railways, 264 also Banks; Credit; (see Foreign credits; Loans). Flour milling, changes in production factors, 158 operating costs, 191 Fluctuations (see Business fluctuations). Food consumption, changes in American diet, 30

Farm population, purchasing power, 76,

declining per capita requirements, 27 Food products, increasing food cost of

living, 49 advertising expenditures, 417

public regulation, 48

(see also Agricultural products).

Forecasting services, use in management, 505

Foreign competition, in agricultural products, **552**, **568**

Foreign conditions, effect on domestic prosperity, 856, 868

Foreign credits, compared with movements of foreign trade, 744

dominance in balance of international payments, 737

- Foreign credits, effect on American business, 733 effect on export trade, 680, 734, 752, 849 (see also Foreign investments; Foreign loans). Foreign credits and foreign markets (see Chapter XI). Foreign investments, amount of, 725 effect on financial situation, 680 influence of interest rates, 731 publicly floated capital issues, 730 reasons for increase in, 731 (see also Foreign credits; Foreign loans). Foreign loans, amount of, 725 by Federal Reserve banks, 700 (see also Foreign credits; Foreign investments; Loans). Foreign markets and foreign credits (see Chapter XI). Foreign trade, compared with foreign credit movements, 744 Foreigners' investments, in United States amount of, 727 Forward buying (see Hand-to-mouth buying). "Free gold," 670 Free income, public expenditures for social services, 15 Free trade, 2 Freight car performance, 286 Freight rates, changes in, 274 factor in location, 215 shipping cargo, 310 Freight train performance, 288 Fruits, car-lot shipments, 1920-1928, 45 change in consumption of, 43 co-operative marketing, 378 Fuel, consumption, improved efficiency, 79, 130, 289 pulverized coal installations, 133 (see also Coal industry). Functionalization, business organization, 498 chain store companies, 542 department stores, 539 marketing, 330, 498, 532 personnel management, 517 production planning, 509 Furniture, increase in output of, 69 installment sales, 393
- Furniture and house furnishings, advertising expenditures, 418
- Futures, canned goods, decline in sales and purchases, 349

G

- Gay, Edwin F., 1
- General merchandise stores, tendency toward specialization, 340

Gold movement, effect on prices, 740 imports and exports, 667, 670

influence of Federal Reserve System, 696

- to adjust trade balances, 741, 747
- Government operation, railways, 257, 275, 279, 303
- Government ownership, American merchant marine, 313

Government regulation, construction, 235 food products, 48

rates in intercostal trade, 317

Governments, income derived from and its distribution, 774, 807

Grain, co-operative marketing, 381 decline in American exports, **551** in per capita consumption, 31

- Gregg, E. S., 309
- Gries, John M., 219
- Grocery trade, increase in chain stores, 363
- Group buying, (see Co-operative buying).

н

Hand-to-mouth buying, changes in volume for specified industries, 344 effects, 349

history, 344

- measured by volume of unfilled orders, 344
- Handicraft callings, decline in, 84
- Hardware and cutlery, advertising expenditures, 418
- Hard-surfaced roads, increased mileage, 338
- Hazards, industrial, provision for protection of employees, 524
- (see also Accidents; Unemployment). Health, public expenditures for, 17
- Heating systems, residential, advertising expenditures, 418 improvements, 324

- Hoch-Smith Resolution, 578
- Home ownership, 237
- Horse power, measurements of industry in terms of, 175, 456
 - (see also Power).
- Hospitals and institutions, improvements in, 19, 250
 - public expenditures for, 18
- Hours of work, building trades, 444 changes in, 103, 445, 847 farming, 551
- Household appliances, increase in use, 56, 68, 239, 324
- Housing construction, (see also Construction; Housing standards), 63, 235
- Housing standards, improvements in architectural design, 237
 - improvements in construction, 65, 233, 237
 - sanitary equipment, 66, 238
 - telephones and electric wiring, 68
 - (see also Construction; Housing construction).

Ι

- Idle plants, value as index to industrial change, 84 Immigration, changes in, **428**
- occupations of immigrants, **429** decline for United States, **427**, **884** distribution by sexes, **428** index of, prewar and 1924–27, **906** origin changes, **428**
- restrictive legislation, 426
- Immigration restriction, effect on cotton farming, 573
 - effect on dietary standards, 27
 - on food consumption, 27
 - on labor supply, 252, 324, 426
 - on settlement of undermanned regions, **569**
 - on stabilization of population increases, 226, 254
 - on wages, 324, 886

Imports, bananas, 46

- changes in commodity content, 725, 750
 - in geographic sources, 719
 - in volume and amount, 636, 718, 750.857
- index of, prewar and 1924-27, 905

- Income, distribution of, productivity theory, 781, 785, 790
 - employees', distribution by industry groups, 777
 - farmers', 76, **548**, **882**
 - free, public expenditures for social services, 15
 - money income and disbursed income, **758, 889**
 - railroad workers, 464
 - real earnings, 14, 770, 848, 862
 - workers in manufacturing, 92, 463, 639 in printing industry, 93
- Income, net corporate, decline in 1920-21 depression, 853
 - railways, changes in, 294
 - relation to integration in petroleum industry, 194
 - to size of company in flour milling, 191
 - to size of company in petroleum industry, 192
- (see also National income).
- Industrial disputes, decrease in number, 490

(see also Labor relations, Strikes).

Industrial goods, replacing classification as producers' goods, 397

- Industrial waste, (see Waste, industrial). Industry, changes in new and old (see Chapter II).
- Inland waterways, 317
- Installment sales, automobiles, 61, 391

department stores, 399

farm machinery, 582

increase in retail volume, 390, 398

Insurance, life, growth, 485

Insurance, workers' form and extent, 485, 526

Integration, in agriculture, **580** in petroleum industry, 194

Interest and commission, paid to foreigners, 728

received from foreigners, 728

Interest payments, distribution by industry groups, 777

postwar trend, 642

- proportion of national income, 772
- Interest rates, amounts and movements, 657
 - effect of Federal Reserve System in stabilizing, **702** on construction, **227**

Interest rates, funded debt, railways, 298 in money centers, 731 increased stability, 662, 703 postwar trend, 643 (see also Dividends). International trade (see Chapter XI). Inventions, effect on economic progress, 843 Inventories, effect of hand-to-mouth buying, 350 manufacturers' sales and inventories compared, 356 postwar period, 637 railways, reduction in size, 291 reductions in, by improved railway service, 302, 343, 350 in, effect on bank borrowings, 664 retail sales and inventories compared, 352 wholesale sales and inventories compared, 354 Inventory control, 350, 508 Investment trusts, development of, 688 Investments (see Capital funds; Capital investment; Employee stock ownership; Foreign investments; Securities). Iron and steel, blast furnace operations, 154, 190 increase in production in steel industry, 79 J Jewelry, advertising expenditures, 419 installment sales, 396 K Kimball, Dexter S., 79 \mathbf{L} Labor (see Chapter VI). average per capita income, 771 changes in type of farm labor needed, 590

division of, 86 income by industry groups, 777 prewar and postwar trends, 625, 632, 639, 770 railroad workers, 464 management of, 517 Labor, number of workers, agriculture, 452 general, 101, 167 mercantile, 471 professions, 472 public. 471 specified industries, 450, 460, 473 productivity of, 446, 850, 862, 864, 881 proportion of national income received. 766, 788, 792, 795, 798, 802, 805, 807, 809 transfer of skill, 86, 92 workers' insurance, 485, 526 (see also Employment; Hours of work; Immigration; Unskilled labor: Wages). Labor costs, changes in, 445 Labor relations, employee representation, 484, 529, 542 improvements in as a cause of American prosperity, 5 in building trades, 251 railways, management and labor, 279 Labor-saving machinery and equipment, improvements in construction machinery, 234, 242, 247 installations for material handling, 139 paint spraying, 328 time-saving element, 90 use by farmers, 553, 556, 557 (see also Mechanization). Labor supply, effect of immigration, 252, 324, 426 factors affecting, 425, 429 Labor turnover (see Employment; Unemplovment). Labor unions, coal industry, 439, 443 company unions, 484 economic policies, changes in, 481, 864 growth and decline, 479 membership by trades, 437, 482 railway shopmen's strike, 281 railway, wage disputes, 280 union-management co-operation, 6, 482, 531 Laidler, H. W., Director's footnote, 758 Land values, decline in, 584, 587 Large-scale production (see Size of industry). Leasing, departments in department stores, 540 Leather products, changes in output, 55

942

Leather tanning, changes in production factors, 159 Libraries, expenditures for, 17

- Lien merchants, decline in credit to farmers, 336
- Life insurance company, assets, 673
- Lighting, industrial, codes, 144 increase in intensities, 143 relation to production, 143
- Livestock, co-operative marketing, 383
- Loans, bank, 581, 659
 - brokers', 686
 - collateral, 682
 - farm, 581
 - foreign, 700, 725
- Location of industry, decline in geographical concentration of specified industries, 214
 - establishment of foreign plants by American industry, **718**, **751**, **753** geographical shifts, 206, **876**
 - headquarters and branch plants, 209 influence of freight rates, 215
 - of Panama Canal, 316
- shift from city to country, 210, 590
- Locomotive performance, improvement 288

М

- McFadden Act, 227
- Machinery, exports, 715, 716
 - improvements in roadbuilding and engineering equipment, 234, 242, 247
 - increased use in manufacturing, 103, 137
 - power plants, changes in, 91, 129
 - purchasing policy for manufacturing equipment, 138, **511**
- use by farmers, 553, 556, 557, 881
- Magazines, advertising rates, 407 circulation, 406
 - volume of advertising carried, 405
- Mail-order business, 341, 371, 372
- Management (see Chapter VII), 495 changes in type of executives, 502 improvements in, 11, 497, 862 of manufacturing, 507 of marketing, 531 organization, 497
 - use of committees, 500

Manufactures changes in consumption of, 51

production, index numbers, 448

- Manufacturing, comparison of activity among states, 206, **591**
 - differences between urban and rural, 212
 - employment and pay-rolls, 463, 639
 - income and its distribution, 775, 790
 - migration of, 206
 - number of workers, **450**, **452**, **454**, **456**, **460**, **478**
 - number of workers, geographical distribution, 206
 - productivity, by industries, 456
 - per worker, **451** technical changes in (see Chapter II, Part 2).
 - (see also Size of industry).
- Market analyses, development of, 536
- Marketing (see Chapter V).
 - changes in costs, 421
 - management of, 531
 - of farm products, **577**
 - (see also Co-operative marketing).
 - use of functional specialists, 330, 498, 532
 - (see also buying habits; Co-operative marketing; Demand; Merchandising; Sales promotion).
- Material-handling equipment, 139
- Materials of manufacture, increase in total value, 102
- May, George O., Director's footnote, 744, 778, 854
- Meat, changes in consumption, 33 decline in American exports, **552**
- Meat packing and slaughtering, changes
- in production factors, 158
- Mechanization, difficulty of measuring, 461
 - effect on prices, 627 on wages, 483
 - of farm work, 553, 556, 557, 881
 - substitution of machine for hand-made products, 52
 - (see also Labor-saving machinery; Power).
- Mediation (see Arbitration).
- Merchandising, changes in products after World War, 322
 - (see also specific commodities).
 - definition, 330

development as a marketing function, 328, 330, 535 Merchant marine, government-owned tonnage, 313 Merchant shipping, surplus tonnage, 309 Mergers; and consolidations, effect on earnings, 190 increase in, 217 railways, 299 trend in manufacturing and mining, 181 (see also Size of industry). Migration of industry, branch plants, 209, 718, 751 from city to country, 210, 590 geographically, 206, 876 tr foreign countries, 753 Mills, Frederick C., 603 Mining, income and its distribution, 775, 786 number of workers, 451, 452 productivity per worker, 457 (see also Coal industry). Missionary salesmen, 414 Mitchell, Wesley C., 841 Monetary stability, effect of Federal Reserve System, 700 Money and Credit, effect on business (see Chapter X). Mortality and morbidity rates, a factor in food consumption, 27 an index of standard of living, 23 decline in, 23, 27, 430 Mother's pensions, 18 Motor vehicles, effect on railways, 272, 273 (see also Automobiles). Multiple-plant companies (see Size of industry). Musical instruments, advertising expenditures, 419 Ν National Bureau of Economic Research, objects of present survey, 12 National income and its distribution, (see Chapter XII).

National income, amount and growth of, 757, 762, 838

- compared with income of United Kingdom, 764
 - with index of commodity production, **761**

National income, definitions of, 757 distribution by census regions, 813, 838 by income strata, 833 by industry groups, 774, 838 by labor and property groups, 766 by rents, interest, and dividends, 772 equality of distribution, 836 New industries, growth of, 85 (see also New products). New processes, developments, 111 New products, developments, 111, 322 (see also Demand, consumer). New York Stock Exchange, 684, 688 Newspapers, advertising rates, 404 circulation, 403 volume of advertising carried, 403 Nourse, Edwin G., 547

0

Obsolescence, housing, 65 merchant ships, 310

products or trades, 83 reciprocating steam engines, 129

- Office management, **543**
- Oil and gas wells, analysis of income, **786** (see also Petroleum industry).
- Oleomargerine, consumption in various countries, 40
- Operating efficiency, railways, 285 (see Cost of operation).
- Operating revenues, railways, changes in, 292
- Organization, internal, types and changes, 330, 497
 - (see also Functionalization; Management).
- Overproduction, of agricultural products, 553, 577, 859
- Overcapacity, in American industry, 321, 326, 513

Р

Paints and varnishes, advertising expenditures, 418

Panama Canal, effect on domestic trade and location of industry, 316

influence on American shipping, 315

Panics, (see Business cycles; Business fluctuations).

Paper and wood pulp, changes in production factors, 162

- Pay rolls, manufacturing, postwar trend, 639
- Pens and pencils, advertising expenditures, 419
- Pensions, industrial, **526** mothers', 18
- Personnel management, development of, 517, 541
- Petroleum industry, changes in production factors, 150
 - increase in production, 451
 - integration, relation to profit, 194
 - scale of operation, relation to profit, 192
- Phonographs, installment sales, 394
- Pianos, installment sales, 393
- Pig iron industry, changes in production factors, 154
 - index of production, prewar and 1924-27, 903
- Planning, business activities, **503**, **509** construction improvement, 230, 244
- Plant location (see Location of industry).
- Plumbing equipment, advertising expenditures, 418
- Population, birth rate, decline, **425**, **429**, **845**, **884**

changes in age and sex distribution, 27 economic consequences of decline in rate of growth, 885

growth and distribution, 842, 845, 846 mortality rate, decline, 23, 27, 430

movement between farms and cities, 72, 226, 471, 593, 880

- relation to labor supply, 425, 429
- restricted immigration, effect, 226, 254, 425, 429, 884
- Post offices, reduction in number of fourth class, 336
- Poultry and eggs, changes in consumption, 35
- Power, increased use of, 79, 91, 102, 104, 119, 204, 250
- industrial changes in utilization, 119
- Power farming (see Agriculture, mechanization of).
- Power plants, increase in use of central station power, 119, 127, 244
- types and efficiencies of machinery, 91, 129
 - (see also Public utilities).
- Price and profit, response of industry to, 780, 783, 787

- Price fixing, by Federal Government, **859** Price movements and related industrial changes (see Chapter IX).
- Prices, agricultural products, causes for low level, 550
 - agricultural products, prewar and postwar, 548, 607, 623, 630, 646
 - changes in relations, postwar and prewar, 649
 - collusive control in construction industries, 253
 - commodity, postwar and prewar trends and comparisons (see Chapter IX). relation to bank credit, 675, 677, 679, 697
 - relation to savings, 675, 677
 - consumers' goods, prewar and postwar, 624, 629, 646
 - factors preventing increases, 678, 697 fluctuations, postwar and prewar, 609, 614
 - increasing margin between producers' and retail prices, 49
 - measures of price displacement, 650
 - processed materials, prewar and postwar, 624, 631, 646
 - producers' goods, prewar and postwar, 624, 629, 646
 - raw materials, prewar and postwar, 624, 631, 646
 - reductions caused by increased efficiency, 867
 - securities, causes and effects of increase, 686
 - indexes for selected industries, 196 postwar trend, 607, 643
 - wholesale, international comparisons. 603, 868
 - wholesale, postwar and prewar trend, 851, 903

(see also Chapter IX).

- Printing industry, workers' earnings, 93
- Processed materials, prices, postwar trend, 631
- Producers' goods, growth of selected industries, 53

prices, postwar trend, 629, 646

- prices, prewar trend, 624, 646
- Production, basic economic principles of, 86

interchangeability of parts, 90 management, of, **507**

- Production, physical volume, changes in for selected industries, 37, 39, 45, 53, 68, 101, 448, 456, 607, 635, 850 physical volume, index of, 761
 - scale of, in terms of horse power, 175 in terms of wage earners, 168, 170, 178
 - in value of products, 168
 - relation to costs, 188
 - small scale required in certain industries, 188
- Production cycles, trend toward in steel industry, 206
- Production factors, changes in (see Chapter II, Part 2).
- Production Standards, maintenance of uniform output, 510
- Productivity of equipment, railways, 290
- Productivity per worker, attitude of labor organizations, 864
 - changes in, general, 103, 447, 461, 512, 852, 862
 - specified industries, 147, 451
- method of deriving, defects, 447, 460
- Professional service, number of workers, 472
- Profits, cargo shipping companies, 310 corporations, distribution by industry groups, 778
 - corporations, postwar trend, 607, 640 individuals, distribution by industry
 - groups, **779** reduction caused by increased effi-
 - ciency, 867
 - relation to integration in petroleum industry, 194
 - to scale of operation in flour milling, 191
 - to scale of operation in petroleum industry, 192
 - (see also income; National income; Prosperity).
- Prohibition, influence on product consumption, 39, 42, 47
- Prosperity, affected by volume of construction, 220
 - causes for in United States, 1, 861
 - interdependence of nations and industries, 887
 - measured by growth of national income, 838
 - mixed conditions in American industry after 1922, 322, 328, 342, 841, 867

Public utilities, construction programs, 250

income and its distribution, **775**, **797** mergers and acquisitions, 185 (see also Power).

Public works, improvements in planning, 244

volume of construction, 245

- public expenditures for social services, 15
- Purchasing, manufacturing, methods and organization, **507**
 - policy in purchase of industrial equipment, 138, **511**

railways, improvement in, 291

- Purchasing power, agriculture, 76, 547, 630
 - changes in after 1920, 321, **845**, **885** labor earnings, postwar and prewar trends, **625**, **633**, **646**
 - (see also Income; National income; Real income; Wages).

Q

Quarrying, income and its analysis, 786

R

- Radios and equipment, advertising expenditures, 416 as an advertising medium, 410 growth in demand and influence, 58, 322
 - installment sales, 394
- Railroad Labor Board, 280

Railways (see Chapter IV, Part I).

capital expenditures, 255

consolidation, 299

- employee and management relations, 279
- financial organization, 264
- freight rates, 274
- Government operation, 257, 275, 279, 303
- improvements in roadway and equipment, 361
- motor vehicle competition, 272

net income, changes in, 294

number of workers, 451, 452, 464

operating efficiency indexes, 285

passenger rates, 274

pay rolls, 464

- Railways, productivity per worker, **451** quality of service, 301 unification, 299
 - volume of traffic, 268, 449, 452
 - (see also Transportation).
- Rates, intercoastal trade, Government regulation, 317
 - joint rail and inland water rates, 317 railway, changes in, 274
 - for farm products, **578** simplification by consolidation, 300
 - shipping, conference agreements, 311
- Rating scales, for employment and promotion, 521, 541
- Raw materials, prices, postwar and prewar, **624**, **629**, **630**, **631**, **646** production indexes, **635**, **645**
- Rayon, growth in demand for, 327
- Real income, effect of World War on, 848
- increase in United States since 1921, 862
 - indexes of, 14
 - industrial workers, 14
 - wages compared with salaries, 770
 - (see also Cost of living; Income; Prices; Purchasing power; Wages).
- Reclamation and reuse, 121
- Recreation, public expenditures for, 17
- Refrigerators, advertising expenditures, 416
 - installment sales, 396
- Rental, of construction machinery, 235
- Rents, distribution by industry groups, 777
 - postwar trend, 632
 - proportion of national income, 767, 769, 772
- Research, industrial and business, 106, 499, 864
- Resident buyers, for department stores, 540
- Retail and wholesale trade, changes in sales volume, 345, 353, 355, 357, 362, 370, 371, 373, 374, **636**
- income and its distribution, 774, 804
- Retail trading areas, causes for widening of, 336
 - changes in, 331
- Road construction, improvements in, 232, 244, 246
- planning and finance, 246
- Rogers, James Harvey, 709

- Rorty, M. C., director's footnote, 627, 677, 864
- Rubber tire manufacture, changes in production factors, 149

\mathbf{S}

- Safety devices, 142, 525
- Salaries, changes in salaries per employee, 770 -

proportion of national income, 767 (see also Wages).

- Sales, billings and unfilled orders for specified industries, 345
 - department stores, 355, 370
 - for specified types of chain and unit stores, 362, 363, 364, 365
 - of co-operative marketing associations, 374
 - of industries, 357
 - of retail establishment, 353
 - of wholesale establishment, 355, 373
 - mail-order companies, 371
 - retail and wholesale, changes in volume, 636
 - (see also Cooperative marketing; Demand; Installment sales; Marketing).
- Sales costs, accounting for, 533
- Sales promotion, by department stores, 541

missionary salesmen, 414

(see also Advertising).

- Salesmen, selection, training, control, and payment, **532**
- Savings, employee, plans for encouraging, **527**
 - of individuals, increase in, 672
 - reflected by bank credit, 675
 - relation to prices, 675, 677, 679

Scale of operation (see Size of industry).

- Scale of production (see Size of industry).
- Schools (see Education).
- Science, influence on economic changes, 842, 862
- Seasonal stabilization, agricultural, effect on ocean shipping, 311

construction industries, 252

- employment, **524**
- farm labor, 590
- Securities, index of sales, prewar and 1924-27, 908

- Securities, prices, causes and effects of increase, 686 increase in, 607, 643, 686 indexes for selected industries, 196 yields of bonds, 657 of common stocks, 657
 Selling (see Marketing).
 Shipbuilding industry, depression in, 312 volume of construction, 312
- Shipping (see Chapter IV, Part 2). surplus merchant tonnage, 309 tramp ships, decline in use, 311
- Shipping associations, for hogs, 383
- Shipping Board, 311, 313, 314
- Shoe industry, changes in production factors, 163
 - hand-to-mouth buying, 347 workers' earnings, 92
- Shoes, advertising expenditures, 418
- Silverware, advertising expenditures, 419
- Simplification (see also Standardization). 89, 116, 536
- Single-plant companies (see Size of industry).
- Size of industry, increase in size of plant, causes, 85
 - large-scale farming, development, 566, 571, 575, 580, 592
 - scale of operation, relation to business fluctuations, 200, 217
 - of operation, relation to cost, 188, 190, 194, 216.
 - of operation, relation to prosperity, 194
 - small-scale production, 188
 - trends in scale of operation (see Chapter II, Part 3).
 - (see also Mergers, Consolidations, and Acquisitions).
- Size of orders (see Hand-to-mouth buying).
- Skill, change in demands for, **516**, **590** transfer of, 86, 92

(see also Mechanization).

- Soaps and cleansers, advertising expenditures, 418
- Social sciences, application to business, 863
- Social services, public expenditure for, 15
- Soule, George, director's footnote, 268, 279, 282

Specifications for purchasing and production control, 510 Speculative credit, high interest rates, 659.663 Sprague, O. M. W., 657 St. Lawrence waterway project, 319 Stability of industry, influenced by construction planning, 220 relation to size, 200 Stabilization of volume of construction, 225, 243 prices, 206, 609, 614, 654 reductions in fluctuations of business cycle, 890, 909 Standard of living, affected by public expenditures, 15 consumption and (see Chapter I). Europe and United States compared, 76 farm population, 70 improved by retardation in population growth, 885 through scientific progress, 844 measured by mortality and morbidity rates, 23 by product consumption, 24 real earnings as a measure of, 13 workingmen's families in New York City, 32 (see also Cost of living; Demand; Housing standards; Income; Purchasing power, Real income; Wages). Standardization, building materials, construction machinery, and construction, 234, 243, 253 of demand, 5 of production, 80, 89, 119 reaction against product, standardization, 329 (see also Simplification). Statistical records, improvement in, 865 Steam power, replacement by electric power, 125 (see also Power). Steel industry, changes in production factors in iron and steel, 155 Stock exchange operations, expansion, causes, and significance, 685 Stocks and bonds (see Securities). Street car cards, expenditures for, 410 Strikes, British coal miners, 1926, 311 decrease in number, 490

Strikes, railway shopmen, 1922, 281
Sugar, increase in consumption, 41
Sugar refining industry, changes in production factors, 160

Supply and demand, maladjustment for farm products, 549, 577

Т

- Tariff, benefits, of protection, 2
- influence on cost of diet, 49
- Taxes, farm property, 548, 588
- Technical advances, effect on economic prosperity, 842, 867
- Technical changes in manufacturing (see Chapter II, Part 2).
- Technological unemployment, 92, 469, 514, 877
- Telephones, increasing use in residences, 68
- Tests, use of for employee selection, **519**, **541**
- Textile industry, hand-to-mouth buying, 347
- Textiles, advertising expenditures, 417 changes in output, 55
- Thorp, Willard L., 167, 179, 188
- Time deposits, banks, increase in, 669, 672, 676
- Time money rates (see also Interest rates), 657, 731
- Time studies, for production standards, 512
- Tobacco, co-operative marketing, 386
- Tobacco products, increase in chain stores distribution, 366
 - shift in consumption, 54
- Toilet goods, advertising expenditures, 419
- Tourists' expenditures, a factor in the balance of trade, 737, 743, 751, 752
- Tractors, farm, increasing use of, 553, 556, 557, 881
- Trade associations, influence on standards of construction, 233
- Trade channels (see Distribution channels).
- Trade journals, as advertising mediums, 411
- Trade unionists, German, 5
- (see also Labor unions).
- Trade unions (see Labor unions).
- Trading areas (see Retail trading areas).

- Training, employee, in department stores, 541
- in industrial plants, 520
- Tramp ships, decline in use, 311
- Transportation (see Chapter IV).
 - changes in volume, 636
 - effect on food consumption, 47
 - improvements, effect on industry, 91, 302, 343, 350
 - income and its distribution, 775, 797 number of workers, 476
- Transportation Act of 1920, provisions, 275, 280, 294, 299
- Two-family houses, volume of construction, 235, 239

U

- Unemployment, caused by technical advances, **514**, **877**
 - effect of age, 522, 527
 - effect of size of companies, 203
 - methods for registering, 466
 - time lost by the nominally employed, 466
 - volume of, prewar and postwar, 466, 853, 879

(see also Employment).

- Unfilled orders, compared with billings for selected industries, 345
 - postwar trend, 637
- Unification (see Mergers, consolidations and acquisitions).
- Unions (see Labor unions).
- Unit stores, effect of chain store growth, 362, 369, 538
 - (see also Country stores; Department stores; General merchandise stores).
- Unskilled labor, decline in immigration, 428

wages, 437

(see also Labor).

V

Vacuum cleaners, installment sales, 395 Valuation, railways, 294

- Variety stores, increase in chain stores, 366
- Vegetable oils, change in consumption of, 39

- Vegetables, car-lot shipments of 1920– 1928, 46
 - change in consumption of, 43 co-operative marketing, 378

W

Wages, as measure of labor situation, 430 coal mining, 439 economy of high wages, 523, 866, 885 establishment of standard differentials, 522 farm labor, 548 high level in America, 4 in building trades, 251 postwar and prewar trends, 102, 103, 632.770 railways, disputes between labor and management, 280 relation to dividends, 769 union rates in building trades. 434 in selected industries, 432 unskilled labor, 438 use of incentives, 523, 542 Purchasing power; (see also Real income; Standard of living). Washing machines, installment sales, 394 Waste, industrial, diversification of products as source of, 88 effect of World War, 846 elimination of, 81, 119, 511 Water consumption, compared for Europe and United States, 69 Watson-Parker Bill, 282 Wearing apparel, advertising expenditures, 418 fashion changes and their effects, 326 installment sales, 396 output, value 1914-1925, 55

Welfare work, employee, 529

- Wheat farming, mechanization of, 561
- Wheat pools, co-operative marketing, growth, 381
- White-Jones Shipping Act, 314
- Wholesale and retail trade, changes in sales volume, 345, 353, 355, 357, 362, 370, 371, 373, 374, 636
 - income and its distribution, 774, 804
- Wholesale prices (see Prices, wholesale).
- Wholesale trade, adversely affected by changes in trading areas, 341
 - effect of chain store growth, 373 hand-to-mouth buying, 349 new management problems, 537 sales and inventions compared, 355 situation 1919–1928, 372
- Wolman, Leo, 425
- Wool, co-operative marketing, 385
- Woolen and worsted industries, depression caused by shift in demand, 326 Workers' insurance (see Insurance).

Workers' investments (see Investments). Works council (see Employee representation).

- World War, building shortage caused by, 63, 220
- effect on business conditions in 17 countries. 855
 - on consumers' buying habits, 321
 - on economic progress, 846
 - on home ownership, 237
 - on inland waterway traffic, 317
 - on labor management, 517
 - on mass production, 80
 - on mechanization of the farm, 557, 561, 572
 - on shipping tonnage, 309

950